# **Comprehensive School Improvement Plan (CSIP)**

# Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Schools, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Please note that the objectives (short-term targets) set by your school under the Achievement Gap section of this planning template will be used by the district's superintendent to determine whether or not your school met its targets to reduce the gap in student achievement for any student group for two consecutive years as required by KRS 158.649. Likewise, operational definitions for each required planning component can be found on page 2 of the planning template. For those schools operating a Title I Schoolwide Program, this plan meets the requirements of Section 1114 of the Every Student Succeeds Act as well as state requirements under 703 KAR 5:225. No separate Schoolwide Program Plan is required.

### **Requirements for Building an Improvement Plan**

- The required goals for elementary/middle schools include the following:
  - State Assessment Results in reading and mathematics
  - o State Assessment Results in science, social studies and writing
  - o Achievement Gap
  - o English Learner Progress
  - o Quality of School Climate and Safety

# Alignment to Needs:

Results of the Phase Two needs assessment process should inform the development of the comprehensive school improvement plan. List the identified priorities below to be addressed in order to build staff capacity and increase student achievement.

**Priorities/Concerns from Needs Assessment for Schools** 

List two or three of the greatest areas of weakness identified in question #5 of the Needs Assessment for Schools that will be thoroughly addressed in the strategies and activities outlined in this template.

South Christian will continue to strengthen areas that include SWD students and African American students. Our goal is to reduce the number of students scoring in the Novice range.

**Processes, Practices, or Conditions to be Addressed from Key Elements Template** 

List two or three of the processes, practices, or conditions identified on the School Key Elements Template that the school will focus its resources and efforts upon and thoroughly address in the strategies and activities outlined in this template.

**KCWP 1: Design and Deploy Standards** 

- Ensure regularly scheduled curriculum meetings to review the alignment between standards, learning targets, and assessment measures
- Determine if assignments/activities/assessments reflect the learning targets students have had the opportunity to learn
- Increase collaboration in deconstructing standards and developing congruent learning targets

#### **KCWP 2: Design and Deliver Instruction**

- Ensure monitoring measures are in place to support holistic planning for high fidelity instructional delivery of the standards (success criteria)
- Utilize knowledge of best practice/high yield instructional strategies to aid in curricular adjustments when students fail to meet mastery
- Ensure that all users of assessment data use information to benefit student learning

### **Indicator Scores**

List the overall scores of status and change for each indicator.

Indicator	Status	Change
State Assessment Results in reading and mathematics	64.3	5.9
State Assessment Results in science, social studies and writing	70.1	6.0
English Learner Progress	NA	NA
Quality of School Climate and Safety	78.7	.4
Postsecondary Readiness (high schools and districts only)	NA	NA
Graduation Rate (high schools and districts only)	NA	NA

# **Explanations/Directions**

## **Comprehensive School Improvement Plan (CSIP)**

#### Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

#### **Operational Definitions**

**Goal**: Long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

**Objective**: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

**Strategy**: An approach to systematically address the process, practice, or condition that the school will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

**Key Core Work Processes**: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

- KCWP 1: Design and Deploy Standards
- <u>KCWP 2: Design and Deliver Instruction</u>
- <u>KCWP 3: Design and Deliver Assessment</u> <u>Literacy</u>
- KCWP 4: Review, Analyze and Apply Data
- KCWP 5: Design, Align and Deliver Support
- <u>KCWP 6: Establishing Learning Culture and Environment</u>

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

**Progress Monitoring**: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

#### **Requirements for Building an Improvement Plan**

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
  - For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.
  - For high school, these include: proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness.

### 1: Proficiency Goal

Goal 1 (State your proficiency goal.): By 2026, 62% of students will score proficient or above in reading measured by KSA. By 2026, 58.3% of students will score proficient or above in Math measured by KSA.						
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding	
Objective 1 Quality Instruction: Teachers will become proficient at using researched based strategies to improve student achievement. Increase Reading from 50% to 57.5% by 2024 on KSA Quality Instruction: Teachers will become proficient at using researched based strategies to improve student achievement. Increase Math from 41% to 53.4% by 2024 on KSA	KCWP 2: Design and Deliver Instruction	Professional Learning / Professional Development- Leadership will collaborate with classroom teachers and model lessons in order to build capacity in best practices. Goal Setting ~ Teachers will conference with their students to set achievement goals. Gifted and Talent services will be provided to students who have been identified as high achieving. Literacy design modules will be implemented throughout the year to integrate content, writing, and reading standards using Into Reading as the core instructional material. Reading Improvement Plan will be created for all K-3 students who score at the 30% or below as measured on MAP Testing.	SuccessTeacher rating ofAccomplished orExemplary onDanielsonFramework forTeachingIncorporated inlesson plans andstudent ledconferencesartifactsIncorporated inlesson plans	Data Tracking Document Ongoing 45 day 90 day 135 day 135 day 180 day Teachers / Leadership Data Tracking Document Ongoing 45 day 90 day 135 day 180 day Teachers / Leadership Data Tracking Document Ongoing 45 day 90 day 135 day 135 day 135 day 135 day 135 day 136 day Teachers / Leadership	Title I No Funding Required KySEL	

KCWP4: Review,	Implement formal	Plan, Do, Study,	Data Tracking Document	No Funding
Analyze and Apply	(summative, norm	Act	Ongoing	Required
Data	referenced testing, and	improvement	45 day	
	universal screenings) and	model will be	90 day	
	informal processes	implemented	135 day	
	(formative assessment,		180 day	
	self assessment, and peer		Teachers / Leadership	
	reviews) that teachers and	Increased	Data Tracking Document	No Funding
	students utilize to gather	student growth	Ongoing	Required
	evidence to directly	on data tracking	45 day	
	improve the learning of	document	90 day	
	students assessed.		135 day	
			180 day	
			Teachers / Leadership	
KCWP 1: Design and	Assistant Principals of	Incorporated in	Data Tracking Document	
Deliver Standards	Curriculum and Principal	lesson plans	Ongoing	General Fund
	will facilitate weekly PLC		45 day	
	meetings to include the		90 day	
	PDSA that address KAS		135 day	
	standards, engagement		180 day	
	strategies, assessment,		Teachers / Leadership	
	data collection, and			
	analysis.			
KCWP 6: Establishing	PBIS ~ Teachers create a	Teacher rating of	Data Tracking Document	Title IV
Learning Culture and	classroom environment to	Accomplished or	Ongoing	
Environment	support rewards and	Exemplary on	45 day	
	incentives, build	Danielson	90 day	
	relationships, and facilitate	Framework for	135 day	
	early intervention in order	Teaching	180 day	
	to increase desirable		Teachers / Leadership	
	behaviors during			
	instruction.			

#### 2: Separate Academic Indicator

Goal 2 (State your separate academic indicator goal.): By 2026, a combined 58% of students will score proficient/distinguished in Science, Social Studies, and Writing on KSA

Objective	Strategy	Activities	Measure of	Progress Monitoring	Funding
			Success		
Objective 1	KCWP 1: Design and	Review and conduct cyclic	Student	Data Tracking Document	No Funding
Increase the	Deploy Standards	curriculum reviews/checks	completing	Ongoing	Required
percentage of		within the PLC.	Individual	45 day	
students scoring			Learning Plans	90 day	
proficient or above in			successfully	135 day	
Science from 47% to				180 day	
52% by 2024 on KSA				Teachers / Leadership	
			Teacher applying	Data Tracking Document	No Funding
			successful	Ongoing	Required
			strategies within	45 day	
			their classroom	90 day	
				135 day	
				180 day	
				Teachers / Leadership	
	KCWP 2: Design and	Establish communication	All parents will	Data Tracking Document	Title I or ESS
	Deliver Instruction	protocols for	have at least 2	Ongoing	
		parents/guardians	communication	45 day	
		regarding placement and	throughout the	90 day	
		progress in intervention	school year	135 day	
		support systems.		180 day	
				Teachers / Leadership	
	KCWP 6: Establishing	Ensure the expectations of	Lesson Plans	Data Tracking Document	No Funding
	Learning Culture and	students are clearly	Conduct	Ongoing	Required
	Environment	defined, and that group	classroom	45 day	
		norms have been	walkthrough	90 day	
		established within the	utilizing	135 day	
		classroom.	Charlotte	180 day	
			Danielson	Teachers / Leadership	
			Framework for		
			Teaching		

Objective 2	KCWP 1: Design and	Review and conduct cyclic	Data Tracking	Data Tracking Document	No Funding
Increase the	Deploy Standards	curriculum reviews/checks	Document	Ongoing	Required
percentage of		within the PLC.		45 day	
students scoring				90 day	
proficient or above				135 day	
from 50% to 70% in				180 day	
Social Studies by 2024				Teachers / Leadership	
on KSA	KCWP 2: Design and	Establish communication	Communication	Data Tracking Document	No Funding
	Deliver Instruction	protocols for	Logs	Ongoing	Required
		parents/guardians	RTI/MTSS Parent	45 day	
		regarding placement and	Forms	90 day	
		progress in intervention		135 day	
		support systems.		180 day	
				Teachers / Leadership	
	KCWP 6: Establishing	Ensure the expectations of	Lesson Plans	Data Tracking Document	No Funding
	Learning Culture and	students are clearly	Conduct	Ongoing	Required
	Environment	defined, and that group	classroom	45 day	
		norms have been	walkthrough	90 day	
		established within the	utilizing	135 day	
		classroom.	Charlotte	180 day	
			Danielson	Teachers / Leadership	
			Framework for		
			Teaching		
Objective 3	KCWP 1: Design and	Implementation of school	Data Tracking	Data Tracking Document	No Funding
Increase the	Deploy Standards	writing plan	Document	Ongoing	Required
percentage of				45 day	
students scoring				90 day	
proficient or above				135 day	
from 55% to 60% in				180 day	
Writing by 2024.				Teachers / Leadership	
	KCWP 2: Design and	Implementation and	Data Tracking	Data Tracking Document	No Funding
	Deliver Instruction	monitoring of school	Document	Ongoing	Required
		writing plan		45 day	
				90 day	
				135 day	
				180 day	
				Teachers / Leadership	

KCWP 6: Establishing	Ensure the expectations of	Lesson Plans	Data Tracking Document	No Funding
Learning Culture and	students are clearly	Conduct	Ongoing	Required
Environment	defined, and that group	classroom	45 day	
	norms have been	walkthrough	90 day	
	established within the	utilizing	135 day	
	classroom.	Charlotte	180 day	
		Danielson	Teachers / Leadership	
		Framework for		
		Teaching		

#### **3: Achievement Gap**

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Identify GAP students (AA) and monitor their progress towards proficiency using formative assessments. Combined Reading and Math increase from 28% to 30% by 2024 as measured by KSA.	KCWP3: Design and Deliver Assessment Literacy	MasteryConnect – The teachers will learn how to use all the resources and reports from MasteryConnect data to plan instruction for differentiation and to monitor growth.	Growth in Math Strands and Lexile scores Data Tracking Document	Data Tracking Document Ongoing 45 day 90 day 135 day 180 day Teachers / Leadership	No Funding Required
		Create formative and summative assessments that are aligned to the KAS standards.	Growth in Math Strands and Lexile scores Data Tracking Document	Data Tracking Document Ongoing 45 day 90 day 135 day 180 day Teachers / Leadership	No Funding Required
	KCWP 4: Review, Analyze and Apply Data	Develop and clearly define MTSS school-wide process with checklists, and documentation tools, including such information as service frequency, intervention programs/strategies, SMART goal measurement, and progress monitoring checks.	Increase in percentile measured by progress monitoring data collected bi- monthly for tier 2 and weekly for tier 3 students	Data Tracking Document Ongoing 45 day 90 day 135 day 180 day Teachers / Leadership	No Funding Required

	Develop and deploy a PLC	PLC documents	During the PLC cycle (Side by	No Funding
	protocol with an effective	Plan, Do, Study,	Side Lesson Plan Coaching	Required
	cyclical process for	Act Cycle	and Individual Teacher Data	
	standards deconstruction,		Chats occur)	
	designing of assessment			
	measures, resource			
	sharing and collaborative			
	lesson creation, and			
	analysis of data.			
KCWP 6: Establishing	Student Led Conferences /	Self – Regulation	Teacher observations and	No Funding
Learning Culture and	Traditional Parent ~	/ Self -	anecdotal notes	Required
Environment	Teacher Conferences –	Assessment		
	Students will have an			
	opportunity at least twice			
	a school year to			
	participate in a conference			
	that is led by them to			
	communicate to their			
	family, teacher, mentor,			
	and peers their specific			
	levels of achievement and			
	areas for growth.			
	Ensure the expectations of	Reduction of	Monthly Discipline Data	No Funding
	students are clearly	behavior		Required
	defined, and that group	referrals		
	norms have been			
	established within the			
	classroom.			

### **4:English Learner Progress**

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP 2: Design and	Math MasteryConnect /	Growth in Math	Data Tracking Document	No Funding
ELL students will be	Deliver Instruction	Reading MasteryConnect -	Strands and	Ongoing	Required
identified and		The teachers will learn how	Lexile scores	45 day	
progress monitored		to use all the resources and	Data Tracking	90 day	
using formative		reports from	Document	135 day	
assessment.		MasteryConnect to plan		180 day	
		instruction for		Teachers / Leadership	
		differentiation and to			
		monitor growth			
		Response To			
		Intervention/MTSS -			
		Outlying students who are			
		not meeting the standard			
		level of proficiency will be			
		involved in Tier 2 strategic			
		and/ or Tier 3 intensive			
		supplemental instruction			
	KCWP 5: Design, Align	Create formative and	Growth in Math	Data Tracking Document	No Funding
	and Deliver Support	summative assessments	Strands and	Ongoing	Required
		that are aligned to the KAS	Lexile scores	45 day	
		standards.	Data Tracking	90 day	
			Document	135 day	
				180 day	
				Teachers / Leadership	

KCWP 4: Review,	Develop and clearly defined	Growth in Math	Data Tracking Document	No Funding
Analyze and Apply	MTSS school-wide process	Stands and Lexile	Ongoing	Required
Data	with checklists, and	scores	45 day	
	documentation tools,	Data Tracking	90 day	
	including such information	Document	135 day	
	as service frequency,		180 day	
	intervention		Teachers / Leadership	
	programs/strategies,			
	SMART goal measurement,			
	and progress monitoring			
	checks.			

### 5: Quality of School Climate and Safety

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Increase safety and	KCWP 6: Establishing Learning Culture and	Full time SRO on campus	Full time security on campus	Officer daily attendance	
security on campus to ensure all staff and students remain safe.	Environment	All Classroom doors locked at all times	Barrier between students/staff and intruder	Daily door checks	No Funding Required
		Utilizing front door buzzer and screening all visitors	Secured entrance to school	Office visitor logs	No Funding Required
	Facilitating Active Shooter Training	Increased exposure to best practices in an emergency	Sign In Sheets from PD	No Funding Required	
		Implementing monthly drills	Increased of good habits in an emergency	Drill logs	No Funding Required
Increase the results Le	KCWP 6: Establishing Learning Culture and Environment	Social and Emotional lessons will be taught routinely	More students will agree or strongly agree with questions on the climate and safety survey	Student survey each semester 5 & 6 Grade Studer Survey	No Funding Required
		Monthly meetings with the Student Voice Committee	More students will agree or strongly agree with questions on the climate	Student survey each semester 5 & 6 Grade Studer Survey	No Funding Required

		and safety survey	

### 7: Other (Optional)

Goal 7 (State your separate goal.):							
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding		
Objective 1							
Objective 2							
Objective 2							

#### Special Considerations for Comprehensive Support and Improvement (CSI) Schools

Schools identified for Comprehensive Support and Improvement (CSI) must complete the CSIP process and meet all applicable deadlines while identified for Comprehensive Support and Improvement (CSI). Following the completion of the school audit, CSI schools must revise their CSIP to account for the improvement priorities identified by the audit team. The newly revised CSIP, referred to as a Turnaround Plan, must include the following items: (1) evidence-based interventions to be utilized to increase student performance and address the critical needs identified in the school audit, (2) a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process, and (3) a review of resource inequities, which shall include an analysis of school level budgeting to ensure resources are adequately channeled towards school improvement (703 KAR 5:280). Each of the three aforementioned requirements must be embedded throughout the CSIP document. Once the CSIP has been revised, the turnaround plan must be submitted to the LEA for approval before it is submitted to the Commissioner of Education for final approval.

#### **Evidence-based Practices**

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's <u>Evidence-based</u> <u>Practices website</u>. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "<u>Documenting Evidence under ESSA</u>" resource available on KDE's <u>Evidence-based Practices website</u>.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta- analyses relating to achievement. Routledge: New York, NY.	$\square$