

EXECUTIVE SUMMARY – REQUEST APPROVAL OF THE GENERAL FUND & SPECIAL REVENUE FUND BUDGETS FOR FISCAL YEAR 2021-22

February 22, 2022 – Work Session Agenda Item & Board Meeting Action Item

AGENDA ITEM: Request board of trustee approval of the operating budget for the general fund, special revenue funds and the capital projects fund of Lake Wales Charter Schools, Inc. for fiscal year 2021-22. (*Resolution 02-2022*) The budget incorporates school enrollment projections, estimated state, federal, and local appropriation amounts; and any changes in personnel and programming. The Florida Education Finance Program (FEFP) appropriation data utilized in the FY22 budget is from the Final Conference Report of last year's regular legislative session along with data from the 2021-22 FEFP 3rd Calculation.

Please find below a synopsis of the revised Fiscal Year 2022 budget after consideration of the 2021-22 FEFP 3rd Calculation:

REVENUES:

The Florida Department of Education's 2021-22 FEFP 3rd Calculation lowered funding per Unweighted FTE statewide overall by \$52.82, and for Polk County student funding lowered, by \$47.03 (.062%). The decrease is a result of the number of students in the state increasing greater than the over funding provided. Notable FEFP changes statewide can be found in Base FEFP Funding formula, Sparsity Supplement, State-Funded Discretionary Contribution, .0748 Mills Discretionary Compression, DJJ Supplemental Allocation, Federal Connected Student Supplement, Total Funds Compression and Hold Harmless Allocation and Turnaround Supplemental Services Allocation. Although the LWCS doesn't participant in each of the categories listed above, the increase in student counts statewide lowered the LWCS funding per UFTE by \$30.81 (0.42%) *Refer to page 5 line 31 for the system's consolidated funding totals.*

Key Components of LWCS FEFP Calculation

FTE student membership, Program Cost Factors, Base Student Allocation, DCD (District Cost Differential), DJJ supplement, 0748 Dis. Compression, Safe Schools, Reading Program, SAI, ESE Guaranteed, Instructional Materials, Teacher Salary Increase Allocation, Teacher Classroom Supply Assistance, Student Transportation, Digital Classroom, Required Local Effort (RLE) and other FEFP categorical programs are the components paid for the LWCS.

- The General Fund (GF) adopted budgeted student membership count was approved at 4,945 FTE (full-time equivalent); however, the school year survey 2 student count revealed 4,793.76 FTE which also contributed to lower expected revenues from the FFEP funding. This student count represents a decrease of 151.24 students from the 2021-22 adopted budget. (*The FTE chart on page 4 shows the actual paid FTE membership by school site by year.*)
- The FEFP funding foundation is the Base Student Allocation (BSA). The BSA remains the same (\$4,372.91) between the Conference Report and the 2021-22 FEFP 3rd Calculation.
- Total funding amount per un-weighted FTE (UFTE) is \$7,105.63 after factoring all state categorical funding and adjustments statewide based on the 3rd FEFP calculation. The UFTE per-pupil amount were lowered with counts of survey 2 enrollment data, shifts in the population of ESE students, the change in school taxable property taxes and millage rate.

Incorporating all the revenue pieces, the total GF revenue base is estimated to increased \$574,747, or 1.56% from the FY22 adopted budget level. (*Refer to page 6 for the General fund revenues on the system's consolidated totals.*)

EXECUTIVE SUMMARY – REQUEST APPROVAL OF THE GENERAL FUND & SPECIAL REVENUE FUND BUDGETS FOR FISCAL YEAR 2021-22

The LWCS Foundation plays a vital role bridging the funding shortfalls in public education with designated and unrestricted giving. The Foundation has been an integral and emerging resource for each of our school sites. This budget includes an estimated \$1,120,486 in donations coming from the Foundation to the System.

The legislature appropriated in HB 5001 Capital Outlay funding (PECO) for start-up charter schools in the of \$179,312,760 up from \$169,000,000 appropriated in FY21. While this is a significant increase from the prior year, we are still unsure of how many additional start-up schools will be drawing from the pool of funds which ultimately will determine both Boks funding for the year. We are projecting a Bok North allocation of \$291,232 and a Bok South allocation at \$317,297 during the FY22.

EXPENSES:

The proposed General Fund expenditures increased by \$579,391 (1.58%) from the FY22 adopted budget. The slight increase can be attributed to great fiscal stewardship on behalf of the Principals utilizing the funding in an effective manner utilizing cost cutting measures to slightly decrease cost in the following functional areas: instruction & curriculum development, instructional staff, instructional related technology, general administration, transportation services, operation of plant, and community services/athletics training healthcare, transportation cost. The overall increase can be attributed to salary increases system-wide from the Teacher Salary Increase Allocation (TSIA) along with a cost of living adjustment for staff. *(Refer to page 7 for the General fund service activities on the system's consolidated totals.)*

The FY22 revised budget for all funds includes an expenditure a base salary increases for the LWCS employees. The base salary adjustments for instructional staff are typically based on Pay-For-Performance (PFP) articulated in statute under the 2011 Student Success Act (Ch. 2011-1, Laws of Florida); linking the salary adjustment to observations and student assessment scoring utilizing the Value Added Model (VAM). The method was not used to increase salaries this year as we continue to increase instructional staff salaries using the Teacher Salary Increase Allocation passed in HB 641 during the 2020 legislative session.

- Our Non- Instructional and Instructional salary increases are budgeted for the year along with funding for Teacher Salary Increase Allocation of \$821,906 for instructional staff system-wide pursuant to HB 641.
- This budget provides for returning LWCS non-instructional positions and administrative positions to receive a 2% salary increase from the base salary.
- Staff employed after 7/1/2021 (instructional and non-instructional) will is not eligible to participate in this salary increase.

All increase will be retroactive from the start date of the 2021-22 contract period.

EXECUTIVE SUMMARY – REQUEST APPROVAL OF THE GENERAL FUND & SPECIAL REVENUE FUND BUDGETS FOR FISCAL YEAR 2021-22

FEDERAL PROGRAMS:

The FDOE's allocation and application process for FY22 federal entitlement programs was completed and entitlement grants roll-forward funds have been added to the original allocations. The special revenue fund accounts for the activity of our federal entitlement grants, competitive grants and the National School Lunch Program (NSLP). The federal programs listed under special revenues in FY22 includes Title I, Title I, Title II, Title III, Title IX, IDEA, IDEA Pre-K, GEER, CARES Act, ROTC and Carl Perkins.

Federal awards increased to \$13.8 million, up 13% from the FY22 adopted budget. The majority of the grants expenditures will be to support supplemental staff across the system to support student instruction. *(Refer to page 6 for grant and food service activity by school and system consolidated totals.)*

FOOD SERVICE PROGRAM:

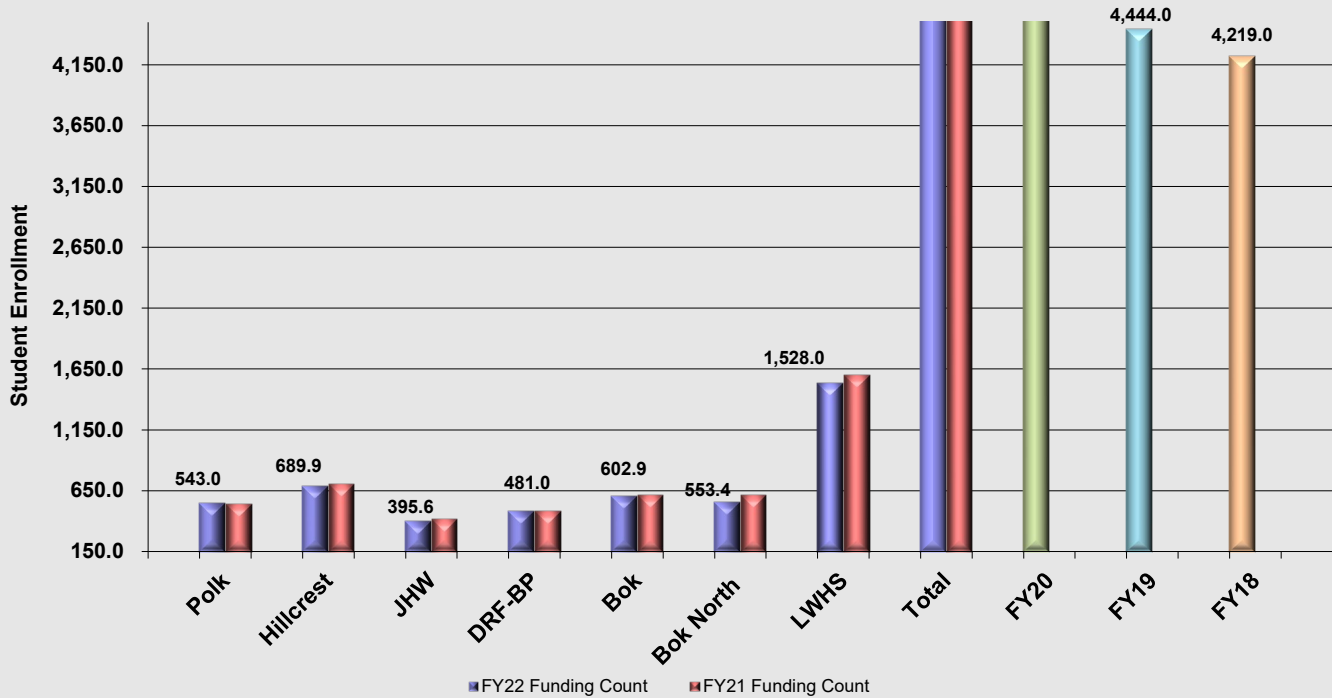
- The LWCS food service operations in FY22 will continue its partnership with SLA Management for the school year breakfast, lunch and snack operations, school Pre-K programs and the summer community food service program. During the 2021-22 school year, LWCS will continue participating in the Community Eligibility Program (CEP) which allow schools and LEAs with high poverty rates to provide free breakfast and lunch to all students. The CEP will encompass our four elementary schools and sponsorship for the OCA school. Boks and LWHS student eligibility for free and reduced-price meals will continue through the traditional household income application. All food service activity is accounted under central administration in the food service fund and are restricted for future food service operations.

CAPITAL PROJECTS:

The Capital Projects fund incorporate activities funded for Edward Bok North Academy and the Edward Bok South Academy campuses. For fiscal year 2021-22 the projected PECO revenues will be \$608,529 for both schools. The estimated expenditures are \$8,223,916, which includes debt service for Bok South campus and Bok North campus construction/ renovation cost, site development cost, the portable leases, and debt service for the outstanding loan with the City of Lake Wales. Deficit spending will need to be offset with reserves in the fund balance along with securing a loan from a financial institution. *(Refer to page 17 for Capital Projects funding schedule.)*

LAKE WALES CHARTER SCHOOLS

FY22 - UnWeighted FTE Enrollment Analysis *(Projected Funding FTE)*



	<u>October Count</u>	<u>February Count</u>	<u>FY22 Funding Count</u>	<u>FY21 Funding Count</u>
Polk	271.50 ^A	271.50 ^E	543.00	539.00
Hillcrest	344.95 ^A	344.95 ^E	689.90	702.40
JHW	197.80 ^A	197.80 ^E	395.60	414.62
DRF-BP	240.50 ^A	240.50 ^E	481.00	479.00
Bok	301.44 ^A	301.44 ^E	602.88	614.31
Bok North	276.69 ^A	276.69 ^E	553.38	614.00
LWHS	764.00 ^A	764.00 ^E	1,528.00	1,600.00
Total	2,396.88 ^A	2,396.88 ^E	4,793.76	4,963.33
FY20	2,355.77 ^A	2,355.77 ^A	4,711.53	
FY19	2,221.99 ^A	2,221.99 ^A	4,443.98	
FY18	2,109.50 ^A	2,109.50 ^A	4,219.00	

A = Audited; UA = Unaudited; E = Estimated

LAKE WALES CHARTER SCHOOLS, INC
Funding Summary
FY22 Adopted Compared to FY22 Revised

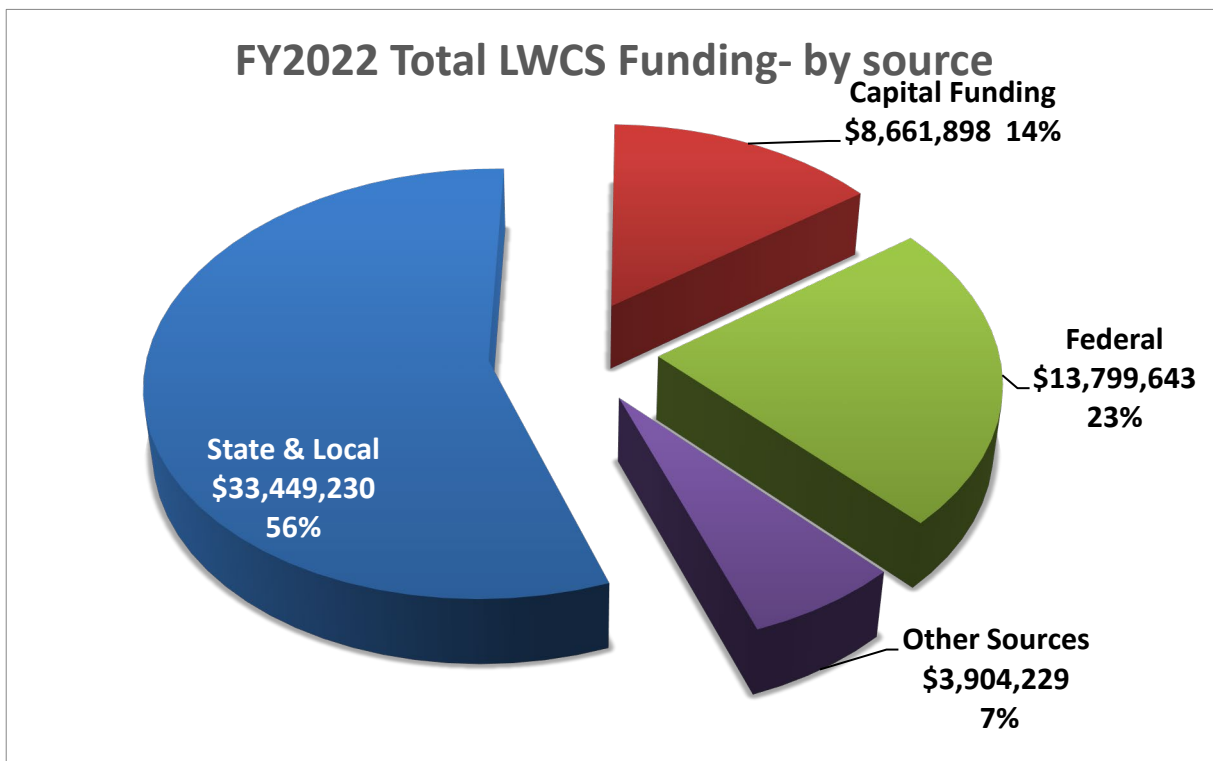
	FY21/22 Adopted Budget	FY21/22 Revised Budget	Difference	Percent
	-A-	-B-	-C-	-D-
<u>FEFP FORMULA COMPONENTS</u>				
1 K-12 Unweighted FTEs - (UFTE)	4,945.00	4,793.76	(151.24)	-3.06%
2 K-12 Weighted FTEs - (WFTE)	5,165.17	5,007.18	(157.99)	-3.06%
3 State Base Student Allocation (BSA)	\$ 4,372.91	\$ 4,372.91	-	0.00%
4 (x) District Cost Differential (DCD)	0.9683	0.9683	-	0.00%
5 LWCS Base Funding	\$ 4,234.29	\$ 4,234.29	-	0.00%
<u>FEFP DETAIL</u>				
6 WFTE x BSA x DCD (Base FEFP)	21,870,799	21,201,850	(668,949)	-3.06%
7 Teacher Salary Increase Allocation	891,511	846,324	(45,187)	-5.07%
8 ESE Guarantee	1,281,323	1,240,826	(40,497)	-3.16%
9 Supplemental Academic Instruction	1,271,475	1,211,465	(60,010)	-4.72%
10 Class Size Reduction	4,773,948	4,545,681	(228,267)	-4.78%
11 .748 Mill Compression	1,474,611	1,450,149	(24,462)	-1.66%
12 Safe Schools	263,102	251,572	(11,530)	-4.38%
13 Transportation	894,413	860,360	(34,053)	-3.81%
14 Instructional Materials	407,554	406,763	(791)	-0.19%
15 Reading Allocation	196,943	188,254	(8,689)	-4.41%
16 Digital Classroom Allocation	5,747	5,442	(305)	-5.31%
17 Additional Allocation (Hold Harmless)	-	-	-	
18 Proration of Funds	-	-	-	
19 Mental Health Assistance Allocation	198,637	189,575	(9,062)	-4.56%
20 Funding Compression Allocation	296,388	226,050	(70,338)	-23.73%
21 Prior Year Adj.	-	-	-	
22 TOTAL STATE FEFP	33,826,451	32,624,311	(1,202,140)	-3.55%
<u>Local Property Taxes</u>				
23 School Taxable Value	2,369,515,452,989	2,443,188,085,001	73,672,632,012	3.11%
24 Required Local Effort	3.720	3.606	-0.114	-3.06%
25 Basic Discretionary Local Effort (Millage)	0.748	0.748	-	0.00%
26 Supplemental Discretionary Local Effort	0.000	0.000	-	
<u>Local Property Taxes</u>				
27 Basic Discretionary Local Effort (0.748/.0748)	1,463,201	1,438,351	(24,850)	-1.70%
28 Supplemental Discretion Local Effort	-	-	-	0.00%
29 Total Local Property Taxes	1,463,201	1,438,351	(24,850)	-1.70%
30 Total FEFP	\$ 35,289,652	\$ 34,062,662	(1,226,990)	-3.48%
31 TOTAL FUNDING PER UNWEIGHTED FTE	\$ 7,136.43	\$ 7,105.63	\$ (30.81)	-0.43%
32 TOTAL FUNDING w/o TRANSPORTATION	\$ 34,395,239	\$ 33,202,302	(1,192,937)	-3.47%
33 TOTAL FUNDING PER UFTE w/o TRANSPORTATION	\$ 6,955.56	\$ 6,926.15	\$ (29.41)	-0.42%

Lake Wales Charter Schools, Inc.

Revised Budget in Brief for Fiscal Year 2022

Sources	Actual FY 2020	Actual FY 2021	Adopted Budget FY 2022	Revised Budget FY 2022	Change FY21-22	% Change
Operational	\$ 34,630,086	\$ 38,843,186	\$ 36,778,712	\$ 37,353,459	\$ 574,747	1.56%
Capital Projects	\$ 583,868	\$ 2,223,954	\$ 8,628,423	\$ 8,661,898	\$ 33,475	0.39%
Special Revenue Fund	\$ 6,066,305	\$ 7,342,197	\$ 11,950,962	\$ 13,799,643	\$ 1,848,681	13.4%
Total Governmental Funds	\$ 41,280,259	\$ 48,409,337	\$ 57,358,097	\$ 59,815,000	\$ 2,456,903	4.28%

Where the money comes from....



State & Local – includes base student allocation and other state categorical funding (CSR, ESE guarantee, safe schools, mental health, instructional materials, discretionary lottery, .748 Mill equalization). It also includes the local property tax revenues & bonus funds where applicable for School Recognition, IB and advance placement funds.

Federal – includes all Federal Awards as well as JROTC and National School Lunch Program funding.

Capital Funding – includes Public Education Capital Outlay & External funding related to the Bok North Campus.

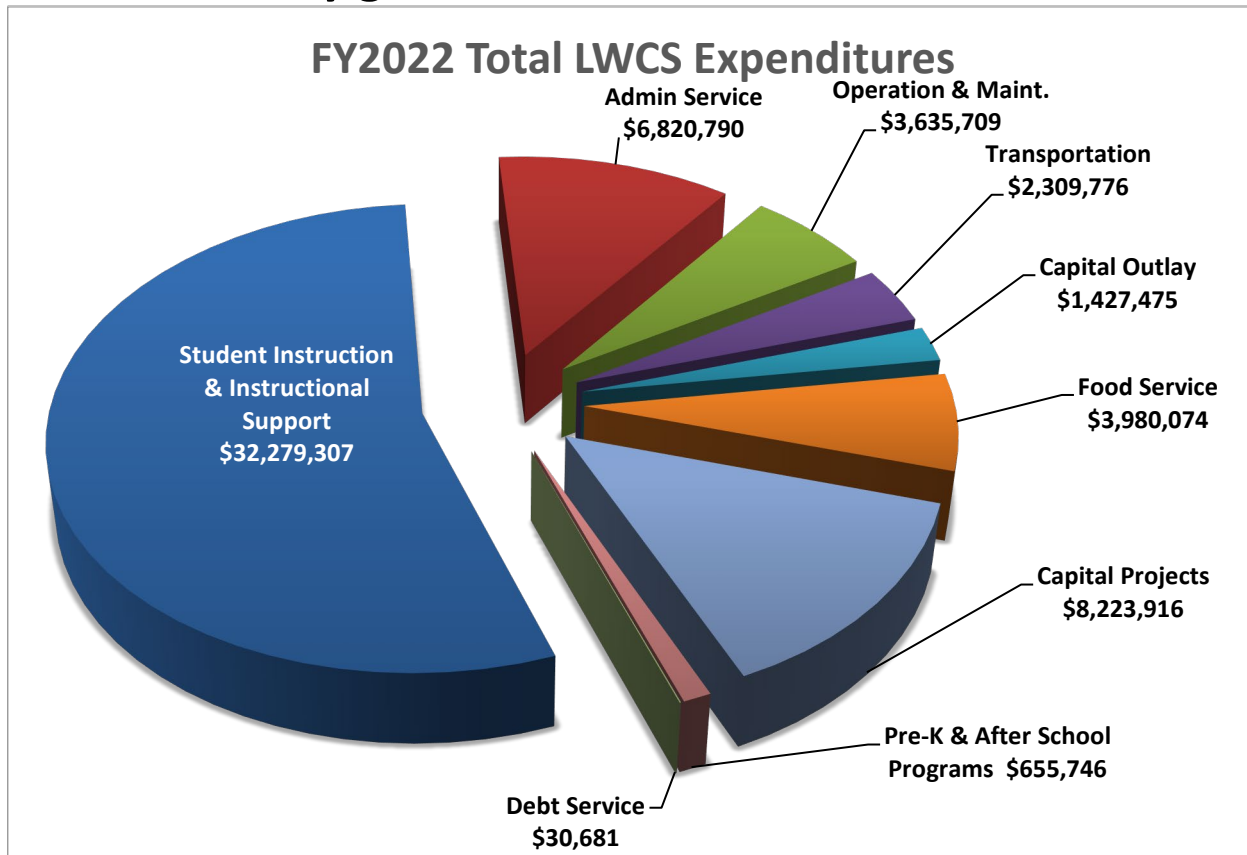
Other Sources – includes Pre-K and After-school programs & support from the LWCS Foundation.

Lake Wales Charter Schools, Inc.

Revised Budget in Brief for Fiscal Year 2022

Sources	Actual FY 2020	Actual FY 2021	Adopted Budget FY 2022	Revised Budget FY 2022	Change FY21-22	% Change
Operational	\$ 34,640,171	\$ 36,199,922	\$ 36,760,523	\$ 37,339,914	\$ 579,391	1.58%
Capital Projects	\$ 1,531,177	\$ 3,206,823	\$ 7,914,106	\$ 8,223,916	\$ 309,810	3.91%
Special Revenue Fund	\$ 6,117,781	\$ 7,203,912	\$ 12,179,803	\$ 13,799,644	\$ 1,619,841	11.7%
Total Governmental Funds	\$ 42,289,129	\$ 46,610,657	\$ 56,854,432	\$ 59,363,474	\$ 2,509,042	4.41%

Where the money goes...



All expenditure divisions include a share of fringe benefit costs based on staffing FTE which includes health, dental, life insurance, long-term disability, FICA, workers compensation insurance, FRS retirement and unemployment compensation charges.

Administrative Services – includes Board of Trustees, General & School Administration, Fiscal Services, Central Services, Community Services/Athletics and Operating Transfers.

Operation & Maintenance – includes activities of ongoing management, repairs and preventative maintenance of buildings & grounds, utility cost, building & liability insurance.

Debt Service – includes P&I payments for the administration office.

Transportation – includes personnel, fuel, insurance, and vehicle lease payments for the system operated bus service for all students including ESE.

Food Service – includes personnel, supplies, utility cost, repairs and maintenance and contracted management service for food service.

Capital Outlay – represents capital expenditures (furniture, fixtures, equipment, buildings & improvements) of the system in the General Fund.

Capital Projects – represents PECO for both Bok South & Bok North Campus as well as the construction for the Bok North Campus.

POLK AVENUE ELEMENTARY – 1351
REVISED BUDGET NARRATIVE
FY 2021-2022

Polk Avenue Elementary will be focusing on English Language Arts (ELA) for all grade levels and the new B.E.S.T. Standards being implemented for K-2 for the 21-22 school year. Polk Avenue is very thankful for the various Grant monies that will assist us with various positions and paraprofessionals to assist our students with learning loss due to COVID and provide the supports our students and teaching staff need for this upcoming school year.

Revenues:

- The revised budget is built on a projected enrollment of 543.

Expenditures:

- The revised budget reflects salary increases for both Instructional and Non-Instructional. The state provides funding through HB641 for those instructional increases however the non-instructional increases are covered under the schools' general fund.
- "Reading Wonders" will be implemented for grades Kg through 5th grade to meet the new Florida BEST standards.
- Funds will be used to purchase Teach Like a Champion 2.0 for each staff member for PD and a focus on high-yield strategies that will have a large impact on teacher instruction and student learning.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$43k.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	Polk Avenue Elementary	
	FY22 General Fund¹	FY22 General Fund²
REVENUES		
State and local sources	\$ 3,946,337	\$ 3,878,446
Contributions and other revenue	22,900	256,969
Total Revenues	3,969,237	4,135,415
EXPENDITURES		
Instruction	2,871,362	2,937,760
Pupil Personnel Services	37,706	38,918
Instructional Media	34,994	25,477
Instruction & Curriculum Development		
Instructional Staff Training		
Instructional Related Technology	7,200	6,025
Board of Education	11,500	11,500
General Administration		
School Administration	378,534	396,899
Facilities Acquisition & Construction		
Fiscal Services	21,138	21,177
Central Services		
Transportation		
Operation of Plant	219,484	261,351
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	387,319	347,329
Capital Expenditures	-	88,979
Total Expenditures	3,969,237	4,135,415
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	1,362,258	1,362,258
Est. Ending Fund balance - June 30,	\$ 1,362,258	\$ 1,362,258
Est. Unassigned Fund balance ratio	34.32%	32.94%

FEFP Budgeted Enrollment

543

E Estimate

1. Adopted by Board of Trustees - July 26, 2021
2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

HILLCREST ELEMENTARY – 1361
REVISED BUDGET NARRATIVE
FY 2021-2022

Hillcrest Elementary 2021-2022 budget shows the continued commitment to increase the level of quality instruction in all classrooms and TOGETHER provide needed support to help all students succeed.

This school year has required adjustments as we transition back to in-person learning. This includes teacher training, resources, and facilities work to make each classroom run efficiently. Our capacity is now at maximum, utilizing every available classroom and providing the full continuum of ESE services. Interventionists and supporting programs have required additional space and supplies to get those classrooms up and running.

Funds are also being set aside to update mathematics curriculum to the new BEST standards as those will be required to be in place for next school year.

Revenues:

- The revised budget is based on 689 FTE.
- Our successful Pre-K and Afterschool program continues to bring in additional revenue to support the needs of the school and the savings continues to build in our reserve for these two programs.

Expenditures:

- The revised budget reflects salary increases for both Instructional and Non-Instructional. The state provides funding through HB641 for those instructional increases however the non-instructional increases are covered under the schools' general fund.
- We have added an additional guardian this school year, which increased the supplements in this area.
- We have reinstated our K support position and ESE Resource classroom as data has reflected the need for support in these areas.
- Foundation strategies found in "Teach Like a Champion" will be a focus to help teachers facilitate learning at the highest level possible and are reflected in supplies and trainings.
- We also moved funds to purchase classroom furniture and technology to equip new classrooms as we are using every available space to teach from.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$56k.

Safety & Mental Health:

- We will continue with projects to improve safety of the school, such as adding additional safety cameras and tinting windows where appropriate.
- Federal grants will allow for Hillcrest to have a full-time social worker on campus every day to help meet the social-emotional needs of students.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	Hillcrest Elementary	
	FY22 General Fund¹	FY22 General Fund²
REVENUES		
State and local sources	\$ 5,100,229	\$ 4,866,066
Contributions and other revenue	36,643	421,062
Total Revenues	5,136,872	5,287,128
EXPENDITURES		
Instruction	3,597,015	3,496,673
Pupil Personnel Services	41,780	33,778
Instructional Media	104,397	114,977
Instruction & Curriculum Development	2,000	2,000
Instructional Staff Training	68,099	76,866
Instructional Related Technology	3,000	10,000
Board of Education	11,500	11,500
General Administration		
School Administration	389,545	388,027
Facilities Acquisition & Construction		
Fiscal Services	27,300	26,906
Central Services		
Transportation		
Operation of Plant	314,711	294,408
Maintenance of Plant	5,000	5,000
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	479,474	530,680
Capital Expenditures	93,051	296,313
Total Expenditures	5,136,872	5,287,128
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	2,692,536	2,692,536
Est. Ending Fund balance - June 30,	\$ 2,692,536	\$ 2,692,536
Est. Unassigned Fund balance ratio	52.42%	50.93%

FEFP Budgeted Enrollment **689.90**

E Estimate

1. Adopted by Board of Trustees - July 26, 2021
2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

JANIE HOWARD WILSON ELEMENTARY -1401
REVISED BUDGET NARRATIVE
FY 2021-2022

Revenues:

- The revised budget is based on 395 FTE (blended).
- We are very thankful to the friends of Janie Howard who continue to make donations towards our efforts to make improvements and support our staff.

Expenditures

- The revised budget reflects salary increases for both Instructional and Non-Instructional. The State provides funding through HB641 for those Instructional increases however the Non-Instructional increases are covered under the Schools' general fund.
- Professional Development will be provided to instructional and administrative staff to develop a deeper understanding of the reading BEST standards highlighting key components of the curriculum for core-academic subjects, and implement the MTSS process with fidelity.
- We have successfully restructured the ESE program to meet the state expectations regarding the inclusion model. The ESE Coordinator successfully updated all IEPs and 504s to be compliant.
- To increase enrollment, we have completed the application for PYP/IB. We are waiting a response for eligibility for candidacy.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$34k.

Capital Expenditures

- Updates to the campus have been made campus as there was much overgrowth and the parking lot needed to be brought up to code.
- We have updated our current camera system and added additional cameras per a walk through with HayStack.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	Janie Howard Wilson Elementary	
	FY22 General Fund¹	FY22 General Fund²
REVENUES		
State and local sources	\$ 3,087,567	\$ 2,910,895
Contributions and other revenue	-	202,324
Total Revenues	3,087,567	3,113,219
EXPENDITURES		
Instruction	2,041,399	2,016,521
Pupil Personnel Services	42,048	42,583
Instructional Media	30,591	2,734
Instruction & Curriculum Development		
Instructional Staff Training		12,552
Instructional Related Technology	7,450	12,863
Board of Education	11,500	11,500
General Administration		
School Administration	355,036	382,277
Facilities Acquisition & Construction		
Fiscal Services	15,795	15,405
Central Services		
Transportation		
Operation of Plant	204,689	241,665
Maintenance of Plant	500	3,650
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	378,559	344,562
Capital Expenditures	-	26,907
Total Expenditures	3,087,567	3,113,219
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	2,279,387	2,279,387
Est. Ending Fund balance - June 30,	\$ 2,279,387	\$ 2,279,387
Est. Unassigned Fund balance ratio	73.82%	73.22%

FEFP Budgeted Enrollment **395.00**

E Estimate

1. Adopted by Board of Trustees - July 26, 2021
2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

BABSON PARK ELEMENTARY – 1421
REVISED BUDGET NARRATIVE
FY 2021-2022

Revenues:

- The revised budget was built on a projected enrollment of 481 FTE.
- Miscellaneous revenue increased because of a transfer from our PTO for classroom carpets and also a grant from Polk Education Foundation for professional development.

Expenditures:

- The revised budget reflects salary increases for both Instructional and Non-Instructional. The state provides funding through HB641 for those instructional increases however the non-instructional increases are covered under the schools' general fund.
- We have set aside funds for Professional Development to provide ongoing training for our Teachers and staff.
- The Instructional Related Technology function increased due to E-Rate purchases which will be offset by a refund of 85% of the total costs.
- The revised budget reflects a set aside to update mathematics curriculum to meet the new Florida BEST standards.
- Expenses are included in this revised budget for the Wonders reading series books as well as purchases of BEST standards library books and other reading materials and books for classrooms.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$34k.

Capital Expenditures:

- The revised budget reflects purchases of Apple Macbooks, Chromebooks and Promethean Panels.
- This revised budget also includes technology hardware purchased for the benefit of the school system.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	DRF Babson Park Elementary	
	FY22 General Fund¹	FY22 General Fund²
REVENUES		
State and local sources	\$ 3,486,557	\$ 3,413,940
Contributions and other revenue	48,400	199,990
Total Revenues	3,534,957	3,613,930
EXPENDITURES		
Instruction	2,510,839	2,438,840
Pupil Personnel Services	32,538	33,005
Instructional Media	76,701	85,960
Instruction & Curriculum Development	37,585	31,721
Instructional Staff Training	2,055	18,000
Instructional Related Technology	2,500	46,050
Board of Education	11,000	11,000
General Administration		
School Administration	346,927	354,510
Facilities Acquisition & Construction		
Fiscal Services	18,720	18,759
Central Services		
Transportation		
Operation of Plant	184,068	185,078
Maintenance of Plant		
Administrative Related Technology		9,072
Community Services/Athletics		
Debt Service		
Operating Transfers	312,024	333,365
Capital Expenditures	-	48,570
Total Expenditures	3,534,957	3,613,930
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	1,185,210	1,185,210
Est. Ending Fund balance - June 30,	\$ 1,185,210	\$ 1,185,210
Est. Unassigned Fund balance ratio	33.99%	34.72%

FEFP Budgeted Enrollment

481

E Estimate

1. Adopted by Board of Trustees - July 26, 2021
2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

**EDWARD W. BOK ACADEMY- 1601
REVISED BUDGET NARRATIVE
FY 2021-2022**

The goal of Bok Academy is to provide all students with relevant learning experiences in an engaging environment by continuing to provide quality instruction in all classrooms.

Projected Enrollment:

- The revised budget is based on enrollment of 602 students.

Revenues:

- Included in the revenues are the schools proportionate share of the Teacher Salary Increase Allocation.
- The proposed budget includes a draw of \$25K on the foundation. Bok Academy will continue to pursue and maintain strong Business partnerships & Grant opportunities. This includes both monetary and in-kind donations.

Expenditures:

- The revised budget reflects a 2% non-instructional salary increase as well as an increase to instructional salaries based on HB641.
- The Instructional salaries increased due to adding an ESE Teacher to help meet the needs of our students.
- The Pupil Personnel Services decreased due to promoting the Counselor to Assistant Principal.
- In FY21 Bok entered into a lease agreement with Apple, Inc. for \$222,000 payable over a 3 year period.
- The revised budget reflects the repayment of an internal loan from Bok North for the construction costs on the Admin Building.
- To help reduce costs, Bok continues to partner with both Hillcrest & Bok North in sharing staff members.

Capital Expenditures:

- Through capital outlay funding we will be performing roof repairs on the Fulton Building.

LAKE WALES CHARTER SCHOOLS, Inc.

FY21-22 Revised General Fund Budget

All School Sites & Administration

	Bok South Middle School	
	FY22 General Fund ¹	FY22 General Fund ²
REVENUES		
State and local sources	\$ 4,387,897	\$ 4,233,028
Contributions and other revenue	25,000	110,489
Total Revenues	4,412,897	4,343,517
EXPENDITURES		
Instruction	2,569,609	2,614,221
Pupil Personnel Services	140,182	31,618
Instructional Media		
Instruction & Curriculum Development		
Instructional Staff Training		
Instructional Related Technology	45,510	55,015
Board of Education	10,500	10,500
General Administration		
School Administration	408,752	440,849
Facilities Acquisition & Construction	-	
Fiscal Services	24,141	23,512
Central Services		
Transportation	550	2,500
Operation of Plant	344,682	318,478
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics		9,040
Debt Service		
Operating Transfers	868,971	825,427
Capital Expenditures	-	12,357
Total Expenditures	4,412,897	4,343,517
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	360,868	360,868
Est. Ending Fund balance - June 30,	\$ 360,868	\$ 360,868
Est. Unassigned Fund balance ratio	8.18%	8.31%

FEFP Budgeted Enrollment

602.88

E Estimate

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2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

**EDWARD W BOK ACADEMY NORTH
REVISED BUDGET NARRATIVE
FY 2021-2022**

Edward W Bok Academy North will continue to instill the 55 Essentials, “The BOK” way and teach the “whole-child”, building self-efficacy and life-long renaissance learners.

Projected Enrollment:

- The proposed budget is based on 553 FTE.

Expenditures:

- The revised budget reflects salary increases for both Instructional and Non-Instructional. The state provides funding through HB641 for those instructional increases however the non-instructional increases are covered under the schools’ general fund.
- Due to the decline in enrollment we have chosen not to fill a vacant TRST position for the remainder of the school year.
- This budget accounts for teachers hired to remediate students in the critical tested areas of math, reading and science supplemented by the use of remaining CARE ACT funds, in additional instructional positions in Mathematics, Language Arts & Social Studies and electives.
- Embedded in the proposed budget is \$53k estimated loan repayment to Citizen’s Bank & Trust for the construction loan on the campus.
- To help reduce costs, Edward W Bok Academy North continues to share instructional staff members for electives with Bok South.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$43k.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	Bok North Middle School	
	FY22 General Fund¹	FY22 General Fund²
REVENUES		
State and local sources	\$ 4,248,190	\$ 3,769,376
Contributions and other revenue	-	155,557
Total Revenues	4,248,190	3,924,933
EXPENDITURES		
Instruction	2,516,884	2,486,741
Pupil Personnel Services	39,995	39,688
Instructional Media		
Instruction & Curriculum Development	79,942	
Instructional Staff Training		
Instructional Related Technology	16,700	10,600
Board of Education	11,000	11,000
General Administration		
School Administration	378,299	364,331
Facilities Acquisition & Construction		
Fiscal Services	23,946	21,582
Central Services		
Transportation	13,500	8,000
Operation of Plant	288,474	226,185
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics	28,612	12,612
Debt Service		
Operating Transfers	850,838	692,407
Capital Expenditures	-	51,787
Total Expenditures	4,248,190	3,924,933
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	(242,373)	(242,373)
Est. Ending Fund balance - June 30,	\$ (242,373)	\$ (242,373)
Est. Unassigned Fund balance ratio	-5.71%	-6.18%

FEFP Budgeted Enrollment **553.38**

E Estimate

1. Adopted by Board of Trustees - July 26, 2021
2. Presented for Board Approval- February 22, 2022
3. Beginning Fund Balance represents audited Unassigned balance as of July 1, 2021.
4. Instruction function under Admin office reflects the funds for the systemwide summer program

LAKE WALES HIGH SCHOOL – 1721
REVISED BUDGET NARRATIVE
FY 2021-2022

The budget is aligned with LWHS’s strategic goal to maintain our graduation rate, improve student outcomes for all students, increase the number of students with post-secondary plans (4-year college, military, trade school), increase scholarship opportunities for both athletes, and non-athletes, and invest in new career academies (\$51,000 for the Engineering academy).

Projected Enrollment:

- The revised budget is based on 1,528 FTE (blended).

Revenues:

- The attached budget includes a draw of \$410,000 on the foundation; Principal’s Discretionary fund, that will be used to cover specific expenses discussed with the donors to enhance the high school. This also includes payment for NWEA MAPS for K-8
- Student performance based IB/AP program funding is projected to be \$150,000 in additional revenue which pays for the exam fees, and other programmatic costs.

Expenditures:

- The revised budget reflects salary increases for both Instructional and Non-Instructional. Over two years, the base salary for first year teachers increased from \$40,600 to \$47,500. The state provides funding through HB641 for those instructional increases however the non-instructional increases are covered under the schools’ general fund.
- The budget includes a lease payment for new laptops for staff member and purchase of 200 chrome books to replace older units (end of lifecycle).
- LWCS moved to a route-based cost allocation for transportation costs, and we optimized some of the traditional routes by eliminating and/or combining stops as well as reducing the daily miles of the bus routes. The changes have led to a reduction in our transportation cost from approx.\$765,000 to \$635,000.
- A reduction in Federal IDEA funding for LWHS has negatively impacted the general fund budget by approximately \$56k.
- Through additional Federal funding under the CARES Act we have added 6 intervention specialists who will work to remove barriers and set up a support structure to help students get back on track to graduate on time. These funds will also cover the cost of two social workers & many of the technology-based learning platforms.
- The budget includes a holdback for the Superintendents Discretionary Fund of \$128k.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised General Fund Budget
All School Sites & Administration

	Lake Wales High School	
	FY22 General Fund ¹	FY22 General Fund ²
REVENUES		
State and local sources	\$ 11,012,450	\$ 10,377,479
Contributions and other revenue	345,000	1,360,866
Total Revenues	11,357,450	11,738,345
EXPENDITURES		
Instruction	6,610,985	6,328,586
Pupil Personnel Services	533,466	523,557
Instructional Media	11,500	18,574
Instruction & Curriculum Development		
Instructional Staff Training	54,000	19,000
Instructional Related Technology	53,500	11,000
Board of Education	16,000	16,000
General Administration		
School Administration	1,046,763	1,262,675
Facilities Acquisition & Construction		
Fiscal Services	61,815	59,592
Central Services		
Transportation	57,700	67,700
Operation of Plant	828,709	846,228
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics	369,875	423,255
Debt Service		
Operating Transfers	1,405,637	1,287,400
Capital Expenditures	307,500	874,778
Total Expenditures	11,357,450	11,738,345
Net Changes in Fund Balance	-	-
Beginning Fund balance - July 1,	1,800,595	1,800,595
Est. Ending Fund balance - June 30,	\$ 1,800,595	\$ 1,800,595
Est. Unassigned Fund balance ratio	15.85%	15.34%

FEFP Budgeted Enrollment **1,528.00**

E Estimate

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4. Instruction function under Admin office reflects the funds for the systemwide summer program

CENTRAL ADMINISTRATION – 9000
REVISED BUDGET NARRATIVE
FY 2021-2022

Revenues:

- Approximately ninety percent of the Central Administration budgeted revenues come directly from the Schools via the Transportation Chargeback Fee & the Central Admin Fee. The system administration office works diligently to keep costs down to help relieve the financial load on the schools.

Expenditures:

- Similar to the school budgets, the revised budget reflects a 2% non-instructional salary increase.
- The Instruction function of the budget reflects the system-wide 3rd grade summer school program.
- The Instruction & Curriculum function decreased from the Adopted Budget due to a vacancy in the ESE Assistant position.
- The Board function has increased due to a reporting change in legal services moving from the General Administration function.
- The General Administration function increased primarily due to expected Superintendent vacancy to be filled prior to yearend.
- The transportation budget maintains routing for thirty buses. The decrease from the adopted budget is due to the driver shortage being experienced statewide.
- The debt service budget continues to reflect the principal & interest payments payable to Wells Fargo for the Central Administrative office.

LAKE WALES CHARTER SCHOOLS, Inc.

FY21-22 Revised General Fund Budget

All School Sites & Administration

	Administration		SystemWide Total		Eliminate FY22 Intercompany Transactions	Consolidated Total
	FY22 General Fund ¹	FY22 General Fund ²	FY22 General Fund ¹	FY22 General Fund ²		FY22 General Fund ²
REVENUES						
State and local sources			\$ 35,269,227	\$ 33,449,230	\$ -	\$ 33,449,230
Contributions and other revenue	3,956,758	3,992,066	4,434,701	6,699,323	(3,464,385)	3,234,938
Total Revenues	3,956,758	3,992,066	39,703,928	40,148,553	(3,464,385)	36,684,168
EXPENDITURES						
Instruction	38,553	40,000	22,765,306	22,359,342	-	22,359,342
Pupil Personnel Services	68,109	54,703	935,824	797,850	-	797,850
Instructional Media			258,183	247,722	-	247,722
Instruction & Curriculum Development	90,449	64,906	142,601	98,627	-	98,627
Instructional Staff Training	49,059	49,935	173,213	176,353	-	176,353
Instructional Related Technology	131,933	125,933	267,793	277,486	-	277,486
Board of Education	83,150	148,854	166,150	231,854	-	231,854
General Administration	259,608	316,069	259,608	316,069	-	316,069
School Administration			3,398,086	3,589,568	-	3,589,568
Facilities Acquisition & Construction			-	-	-	-
Fiscal Services	472,457	484,603	665,312	671,536	-	671,536
Central Services	254,823	256,807	254,823	256,807	-	256,807
Transportation	2,260,652	2,176,576	2,332,402	2,254,776	-	2,254,776
Operation of Plant	101,293	103,097	2,519,554	2,476,490	-	2,476,490
Maintenance of Plant			5,500	8,650	-	8,650
Administrative Related Technology	84,992	89,022	84,992	98,094	-	98,094
Community Services/Athletics			398,487	444,907	-	444,907
Debt Service	30,680	30,681	30,680	30,681	-	30,681
Operating Transfers		23,096	4,582,823	4,384,266	(3,464,385)	919,881
Capital Expenditures	31,000	27,784	462,591	1,427,475		1,427,475
Total Expenditures	3,956,758	3,992,066	39,703,928	40,148,553	(3,464,385)	36,684,168
Net Changes in Fund Balance	-	-	-	-	-	-
Beginning Fund balance - July 1,	(2,633,432)	(2,633,432)	7,047,422	7,047,422	-	7,047,422
Est. Ending Fund balance - June 30,	\$ (2,633,432)	\$ (2,633,432) ^E	\$ 7,047,422	\$ 7,047,422	\$ -	\$ 7,047,422
Est. Unassigned Fund balance ratio			17.75%	17.55%		19.21%
FEFP Budgeted Enrollment				4,793.16		

^E Estimate

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LAKE WALES CHARTER SCHOOLS, Inc.

FY21-22 Revised Special Revenue Fund Budget

All School Sites & Administration

REVENUES	Systemwide Total	
	<i>FY22 Special Revenue Fund¹</i>	<i>FY22 Special Revenue Fund²</i>
Federal - Title I	\$ 1,681,382	\$ 1,700,064
Federal - IDEA	889,127	906,331
Federal - IDEA Pre K	8,852	28,852
Federal - Title I, Part C, Migrant	28,605	28,605
Federal - Title II	224,630	224,630
Federal - Title III, Part A, ELL	67,400	67,400
Federal- Title IV	140,303	140,303
Federal - ROTC	65,000	70,000
Federal - Title X, Part C, Homeless	55,000	55,000
Federal - Civics Curriculum (ESSER)	-	18,069
Federal - C. Perkins	63,018	63,018
Federal- K-12 Civic Literacy Grant	-	7,191
Federal - ESSER under the CARES Act	5,730,504	5,730,504
Federal - Instructional Continuity Plan (ESSER)	-	10,000
Federal - B.E.S.T High Quality Curriculum (ESSER)	-	33,830
Federal - Emergency Connectivity Fund	-	735,773
Federal - NSLP	2,794,361	3,492,109
Food Service - State and local sources	214,590	229,590
Total Revenues	\$ 11,962,772	\$ 13,541,268
EXPENDITURES		
Instruction	\$ 4,490,120	\$ 6,480,917
Pupil Personnel Services	1,099,686	1,305,040
Instructional Media	-	-
Instruction & Curriculum Development	950,533	487,805
Instructional Staff Training	81,923	48,165
Instructional Related Technology	-	-
Board of Education	-	-
General Administration	322,059	223,970
School Administration	-	48,104
Facilities Acquisition & Construction	-	-
Fiscal Services	-	-
Central Services	-	20,000
Food Service	3,256,977	3,980,074
Transportation	9,500	55,000
Operation of Plant	2,000,000	1,150,569
Maintenance of Plant	-	-
Community Services	-	-
Total Expenditures	\$ 12,210,798	\$ 13,799,643
Net Changes in Fund Balance	(248,026)	(258,375)
Beginning Fund balance - July 1,	<u>1,715,462</u>	<u>1,715,462</u>
Est. Ending Fund balance - June 30,	<u>\$ 1,467,436</u>	<u>\$ 1,457,087</u>

^E Estimate

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LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised Capital Project Budget

	Bok South Debt Svc	Bok North Campus	Total
1 PECO- Fixed Capital Outlay Funds	317,297	291,234	608,531
2 External funding (Loan)	-	8,000,000	8,000,000
3 Transfer from General Fund	-	53,367	53,367
Total Revenues	317,297	8,344,601	8,661,898
4 Construction Costs	-	7,293,108	7,293,108
5 Architect/Design Fees	-	-	-
6 Rental	-	233,328	233,328
7 Debt service	282,000	68,750	350,750
8 Site Development	-	316,045	316,045
9 Other Costs	30,685	-	30,685
Total Expenses	312,685	7,911,231	8,223,916
Net Change in Fund Balance	4,612	433,370	437,982

Notes:

1. The External funding amount represents the portion of the anticipated \$8MM bank loan with Citizens Bank & Trust.

2. Other Financing Sources represents the fund balance as needed.

3. Estimated Fund Balances as of 7/1/2021

--Bok North: (\$979,705.83)

--HB5001 (Hurricane Recovery): (\$158,544.95)

4. Any excess PECO funds from Bok South will go towards their loan repayment to Bok North at year end.

LAKE WALES CHARTER SCHOOLS, Inc.
FY21-22 Revised Subsidiary Program Budget

	Polk Avenue Elementary		Hillcrest Elementary		Janie Howard Elementary		DRF Babson Park Elementary		Lake Wales High School		Combined Total	
	FY22	FY22	FY22	FY22	FY22	FY22	FY22	FY22	FY22	FY22	FY22	
	Subsidiary Fund ¹	Subsidiary Fund ²	Subsidiary Fund ¹	Subsidiary Fund ²	Subsidiary Fund ¹	Subsidiary Fund ²	Subsidiary Fund ¹	Subsidiary Fund ²	Subsidiary Fund ¹	Subsidiary Fund ²	Subsidiary Fund ¹	Subsidiary Fund ²
REVENUES												
PreK Program-Revenue	\$ 78,628	\$ 75,539	\$ 85,292	\$ 79,200	\$ 64,639	\$ 88,752	\$ 76,002	\$ 76,800	\$ 205,000	\$ 205,000	\$ 509,561	\$ 525,291
After School Program-Revenue	-	-	75,000	81,000	-	-	63,000	63,000	-	-	138,000	144,000
Total Revenues	78,628	75,539	160,292	160,200	64,639	88,752	139,002	139,800	205,000	205,000	647,561	669,291
EXPENDITURES												
Instruction	78,628	79,776	85,292	81,295	64,639	68,639	76,002	76,800	214,290	217,085	518,851	523,595
Community Services/Athletics	-	-	34,019	68,563	-	-	39,859	40,095	-	-	73,878	108,658
Transfer to Other Fund	-	-	36,643	23,493	-	-	-	-	-	-	36,643	23,493
Total Expenditures	78,628	79,776	155,954	173,351	64,639	68,639	115,861	116,895	214,290	217,085	629,372	655,746
Net Changes in Fund Balance	-	(4,237)	4,338	(13,151)	-	20,113	23,141	22,905	(9,290)	(12,085)	18,189	13,545
Beginning Fund balance - July 1,	75,005	75,005	278,961	283,299	(21,413)	(21,413)	246,454	269,595	50,510	41,220	629,518	647,707
Est. Ending Fund balance - June 30,	\$ 75,005	\$ 70,768	\$ 283,299	\$ 270,148	\$ (21,413)	\$ (1,300)	\$ 269,595	\$ 292,500	\$ 41,220	\$ 29,135	\$ 647,707	\$ 661,252

¹ Adopted by Board of Trustees - July 26, 2021

² Presented for Board Approval- February 22, 2022

³ Beginning Fund Balance represents estimated Unassigned balance as of July 1, 2021.

LAKE WALES CHARTER SCHOOLS, INC.
FY 2021-22 FOOD SERVICE BUDGET (Revised)
FUND 410

REVENUE	Adopted	Revised
Lunch Reimbursement	\$ 1,788,288	\$ 2,626,294
Breakfast Reimbursement	\$ 781,073	\$ 700,843
Snack Reimbursement	\$ 20,000	\$ 14,972
Student/Adult - A La Carte	\$ 150,000	\$ 165,000
Other Sales (online/cash deposits)	\$ 15,000	\$ 15,000
USDA Donated Commodities	\$ 205,000	\$ 150,000
Other Revenue	\$ 39,590	\$ 39,590
Management Fees	\$ 10,000	\$ 10,000
Other financing sources	\$ 248,026	\$ 258,375
Total Revenues	\$ 3,256,977	\$ 3,980,074

EXPENDITURES	Adopted	Revised
Salaries	\$ 107,892	\$ 107,892
Benefits	\$ 34,233	\$ 36,302
Food Management Services	\$ 2,320,000	\$ 2,620,000
Supplies & Materials	\$ 31,260	\$ 71,500
Capital Outlay	\$ 652,500	\$ 975,500
Other Expenses	\$ 111,093	\$ 168,880
Total Expenditures	\$ 3,256,977	\$ 3,980,074

Excess Revenue (Expenditures)	--	--
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Beginning Fund balance - July 1,	\$ 1,715,462	\$ 1,715,462
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Other Financing Sources will be the programs fund balance as needed.

Beginning Fund Balance represents estimated Unassigned balance as of July 1, 2021.