

Annual Report of the School Officials
COLEBROOK, NH
School District
2020 – 2021



**Colebrook Academy
& Elementary School**

Annual Meeting
Tuesday, March 1, 2022
6:00 p.m.
Colebrook Academy & Elementary School
gymnasium

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REPORT OF
COLEBROOK SCHOOL DISTRICT

OFFICERS

MODERATOR

Jonathan Frizzell

CLERK

Jessica Dagesse (appointed)

TREASURER

Gaetane Boire

SCHOOL BOARD

Brian LaPerle, Chairman

Term Expires 2022

Michael Pearson

Term Expires 2022

Nathan Lebel

Term Expires 2022

Tanya Young

Term Expires 2022

Craig Hamelin

Term Expires 2023

John Falconer

Term Expires 2023

Deborah Greene

Term Expires 2024

SUPERINTENDENT OF SCHOOLS

Dr. Debra J. Taylor

BUSINESSADMINISTRATOR

Cheryl A. Covill

COORDINATOR OF SPECIAL SERVICES

Jennifer Noyes

**COLEBROOK SCHOOL DISTRICT
WARRANT**

The State of New Hampshire

To the Inhabitants of the School District in the Town of Colebrook qualified to vote in District affairs:

You are hereby notified to meet at the Colebrook Academy and Elementary School gymnasium in said District on Tuesday, the 1st day of March 2022 at 6 o'clock in the evening to act upon the following subjects:

01. To determine the salaries of the School Officials and fix the compensation of any other officers or agents of the District which is included in the operating budget.
02. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.
03. To see if the School District will vote to raise and appropriate the sum of FIVE THOUSAND DOLLARS (\$5,000) to be added to the Technology Capital Reserve Fund established in March 2021. The School Board recommends this article. (Majority Vote Required)
04. To see if the school district will vote to change the purpose of the Gym Floor Expendable Trust Fund created in 1994, to the Colebrook Building and Grounds Capital Reserve Fund established in 2021 and furthermore to name the School Board as agents to expend from said fund. The School Board recommends this article. (2/3 Vote Required)
05. To see if the school district will vote to change the purpose of the Athletic Field Expendable Trust Fund created in 2004, to the Colebrook Building and Grounds Capital Reserve Fund established in 2021 and furthermore to name the School Board as agents to expend from said fund. The School Board recommends this article. (2/3 Vote Required)
06. To see if the School District will vote to approve the cost items included in the amendment to the 2021-2024 collective bargaining agreement reached between the Colebrook School District and the Colebrook Support Staff Association, which calls for the following increases in salaries and benefits at the current staffing levels over the amount paid in the prior fiscal year that are in addition to the increases per the unamended 2021-2024 agreement:

<u>Fiscal Year</u>	<u>Estimated Increase</u>
2021-2022	\$0
2022-2023	\$73,049
2023-2024	\$0

and further to raise and appropriate the sum of seventy-three thousand forty-nine dollars (\$73,049) for the 2022-2023 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new amendment to the 2021-2024 agreement over those that would be paid at current staffing levels per the unamended 2021-2024 agreement. The School Board recommends this article. (Majority Vote Required)

07.To see if the school district will vote to raise and appropriate up to TWO MILLION DOLLARS (\$2,000,000) to be added to the Colebrook Building and Grounds Capital Reserve Fund, established in October 2021, with the entire amount of said sum to come from proceeds of the sale of former Colebrook Academy Building which was authorized by vote of the March 2020 annual school district meeting. No amount to be raised by taxation. The School Board recommends this article. (Majority Vote Required)

08. To see if the District will vote to raise and appropriate the sum of SEVEN MILLION, TWO HUNDRED EIGHTY-SEVEN THOUSAND, SIXTY-SIX DOLLARS (\$7,287,066.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations contained in special or individual articles addressed separately. The School Board recommends this article. (Majority vote required).

09. To transact any other business that may legally come before this meeting.

Given under our hands at said Colebrook this 1st day of February 2022.

COLEBROOK SCHOOL BOARD:

BRIAN LAPERLE, CHAIRMAN
JOHN FALCONER
DEBORAH GREENE
CRAIG HAMELIN
NATHAN LEBEL
MICHAEL PEARSON
TANYA YOUNG

A true copy of warrant, attest:

COLEBROOK SCHOOL BOARD:

BRIAN LAPERLE, CHAIRMAN
JOHN FALCONER
DEBORAH GREENE
CRAIG HAMELIN
NATHAN LEBEL
MICHAEL PEARSON
TANYA YOUNG

**COLEBROOK SCHOOL DISTRICT
SPECIAL WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Colebrook qualified to vote in District affairs:

You are hereby notified to meet at the Colebrook Schools' Gymnasium in said District on Tuesday, the 8th day of March 2022, to act upon the following subjects: (Polls will be open at 8:00 o'clock in the morning until 6:00 o'clock in the evening)

To bring in your ballots for the election of School District Officers to be elected by ballot for the ensuing year(s).

Given under our hands at said Colebrook this 3rd day of February 2022.

COLEBROOK SCHOOL BOARD:

BRIAN LAPERLE, CHAIRMAN
JOHN FALCONER
DEBORAH GREENE
CRAIG HAMELIN
NATHAN LEBEL
MICHAEL PEARSON
TANYA YOUNG

**A true copy of warrant, attest:
COLEBROOK SCHOOL BOARD:**

BRIAN LAPERLE, CHAIRMAN
JOHN FALCONER
DEBORAH GREENE
CRAIG HAMELIN
NATHAN LEBEL
MICHAEL PEARSON
TANYA YOUNG

COLEBROOK SCHOOL DISTRICT MEETING
MARCH 2, 2021

The annual meeting of the Colebrook School District was held on Tuesday, March 2, 2021 in the Colebrook Academy & Elementary School gymnasium. The meeting was called to order at 7 p.m. by Moderator Jonathan Frizzell. Present were School Board Members Brian Laperle, Chairman, Deborah Greene, Tracy McKinnon, Michael Pearson, Nathan Lebel, Craig Hamelin, and John Falconer. Also present were Superintendent Dr. Debra Taylor, Business Administrator Cheryl Covill, and approximately 25 members of the public. Flag salute was observed. Moderator Frizzell opened the meeting by reading the Special Warrant. He then read the regular Warrant.

You are hereby notified to meet at the Colebrook Academy and Elementary School gymnasium in said District on Tuesday, the 2nd day of March 2021 at 7 o'clock in the evening to act upon the following subjects:

ARTICLE 1

Craig Hamelin moved to accept the salaries of the School Board and fix the compensation of any other officers or agents of the District. Deborah Greene seconded the motion.

There was no discussion and the motion passed by voice vote.

ARTICLE 2

Deborah Greene moved to accept the reports of the Agents, Auditors, Committees, or Officers chosen as printed in the school report and pass any vote relating thereto. Nathan Lebel seconded the motion.

There was no discussion and the motion passed by voice vote.

ARTICLE 3

John Falconer moved for the Colebrook School District to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to be added to the Building Expendable Trust Fund previously established (March 1990}. Craig Hamelin seconded the motion.

There was no discussion and the motion passed by voice vote.

COLEBROOK SCHOOL DISTRICT MEETING
MARCH 2, 2021

ARTICLE 4

Craig Hamelin moved for the Colebrook School District to raise and appropriate the sum of FIVE THOUSAND DOLLARS (\$5,000) to be added to the School Bus Expendable Trust Fund previously established (March 2016). Deborah Greene seconded the motion.

Craig spoke to the motion stating the balance in the fund is \$1,978 after purchasing a 2021 bus for \$59,754.

There was no discussion and the motion passed by voice vote.

ARTICLE 5

Nathan Lebel moved for the Colebrook School District to raise and appropriate the sum of TWENTY-FIVE THOUSAND DOLLARS (\$25,000) TO BE ADDED TO THE Severance Benefit Expendable Trust Fund previously established. The motion was seconded by Deborah Greene.

Nathan spoke to the motion stating the balance in the fund is \$2,503 with two staff members retiring in June 2022.

There was no discussion and the motion passed by voice vote.

ARTICLE 6

Nathan Lebel moved for the Colebrook School District to vote and establish a Technology Capital Reserve Fund per RSA chapter 35 for the purpose of purchasing technology equipment and to raise and appropriate FIVE THOUSAND DOLLARS (\$5,000) to be placed in the fund. Further, to name the School Board as agents to expend from said fund. Deborah Greene seconded the motion.

There was no discussion and the motion passed by voice vote.

ARTICLE 7

John Falconer moved for the Colebrook School District to approve the cost items included in the collective bargaining agreement between the Colebrook School District and the Colebrook Support Staff Association which calls for the following increases in salaries and benefits at the current staff levels over the amount paid in the prior fiscal year.

COLEBROOK SCHOOL DISTRICT MEETING
MARCH 2, 2021

Fiscal Year	Estimated Increases
2021-2022	\$31,161.00
2022-2023	\$35,846.00
2023-2025	\$50,615.00

, and further to raise and appropriate the sum of THIRTY-ONE THOUSAND, ONE HUNDRED SIXTY-ONE DOLLARS (\$31,161) for the 2021-2022 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. Craig Hamelin seconded the motion.

Craig spoke to the motion. The agreement calls for a 4.65% increase the first year, a 5% increase the second year, and a 6.85% increase the third year. It was noted that support staff salaries have been low, and it has been difficult to attract people.

David Hodge asked a question about the difference in the percentage of the increase between year two and three. The figures reflect salaries and fixed costs included in the agreement.

Pam Frizzell asked if the increase was across the board for all staff and was told this agreement included support staff only.

There was no further discussion and the motion passed by voice vote.

ARTICLE 8

Article 8 to approve the School District, if Article 7 is defeated, to authorize the governing body to call on special meeting, at its option, to address Article 7 cost item only, was passed over as Article 7 passed.

ARTICLE 9

John Falconer moved to adopt the revision to RSE 198:4-b, II enacted in 2020 which allows the District to retain up to 5% of the District's net assessment in any year, allows the expenditure of any amount retained after the School Board first holds a public hearing, and further requires the School Board to include a report

COLEBROOK SCHOOL DISTRICT MEETING
MARCH 2, 2021

on the retained fund balance in the annual report to the District. Brian LaPerle seconded the motion.

John spoke to the motion. Under a new RSA, up to \$107,800 can be put aside to help with the ups and downs of the budget during the year. The funds can be released if unexpected expenses occur.

There was no discussion and the motion passed by voice vote.

ARTICLE 10

Deborah Greene moved to see if the School District will vote to raise and appropriate up to TWO MILLION DOLLARS (\$2,000,000) to be added to the Building Expendable Trust Fund established in March 1990 with the entire amount of such sum to come from proceeds of the sale of the former Colebrook Academy Building which was authorized by vote of the March 2020 annual School District meeting. No amount to be raised by taxation. Craig Hamelin seconded the motion.

Brian spoke to the motion. The building has been assessed at \$1,731,400 and has not been listed with a realtor yet.

David Hodge asked if anyone is looking at the building and it was reiterated that it has not been listed yet. He asked if the building has been taken out of the regional consolidation process and the answer was that it appeared to be in the best interest of the District to not utilize that building.

There was no further discussion and the motion was passed by voice vote.

ARTICLE 11

Brian Laperle moved to see if the District will vote to raise and appropriate the sum of SEVEN MILLION, FORTY THOUSAND, ONE HUNDRED THIRTY-ONE (\$7,040,131.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment of the statutory obligations of the District, not including appropriations contained in special or individual articles addressed separately. John Falconer seconded the motion.

COLEBROOK SCHOOL DISTRICT MEETING
MARCH 2, 2021

Brian spoke to the motion. The increase in the budget is \$246.467, an increase of 3.5%. This represents a 23% increase in taxes of \$2.74 per thousand bringing the tax rate to \$14.44 per thousand. There is a 5.5% decrease in revenues as a windfall from the state that was received last year is not available this year and there were fewer pupils due to increase in home schooling which reduces state aid. Brian outlined the significant line items that changed.

Greg Placey asked if there was any legislation to increase state aid and everyone was encouraged to contact their state representative and senator.

There was no further discussion and the motion passed by voice vote.

ARTICLE 12

To transact any other business that may legally come before the meeting.

Brian recognized teacher Deborah Dionne retiring after 37 years of service. John Shatney was thanked for doing the audio/visual aspects of the meeting. Dr. Debra Taylor was introduced.

Principal Kim Wheelock outlined initiatives and trainings that are happening in the schools.

Brian Laperle spoke about the progress of the regional consolidation committee.

There being no further business, the meeting was adjourned at 8:07 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Michelle Hyde".

Michelle Hyde
School Clerk



21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Dear School Community Members,

January 2022

We truly are a community-centered and community-supported school system, and it is a privilege and honor to serve as your Superintendent. As a school system, we are proud of each unique learning community united together under School Administrative Unit # 7 including Clarksville, Colebrook, Columbia, Pittsburg, and Stewartstown.

In Stewartstown, we celebrated the successful career of Jennifer Mathieu, who transitioned to the role of Director of Curriculum and Assessment, after serving for six years as principal there. In July 2021, Stephanie Humphrey joined the Stewartstown Community School as Principal. Mrs. Humphrey comes to us from Maine where she served as an elementary teacher for 12 years in the Sacopee Valley School District. Ms. Humphrey served as interim Assistant Principal there and led Professional Learning Communities to establish essential standards. She has worked with teachers on different types of assessments to utilize in their classrooms including a Multi-Tiered System of Support framework to ensure continuous improvement. Welcome, Mrs. Humphrey!

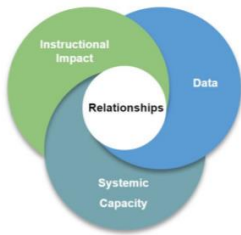
The pandemic propelled us in the direction of updating technology and embedding it into the curricula. In November 2021, we welcomed Shane Cloutier, SAU 7 Technology Director, to oversee the technology services and supports in our schools. Mr. Cloutier replaces Mr. Justin Falconer, who worked with the school system during the 20-21 school year and left his position to take on a role in the private sector. Mr. Cloutier comes to us with a strong skillset in Google, Computer Programs, Networking, Web Development, Cybersecurity, Software Implementation, and Training. He recently served as Director of Technology in SAU 58 for five years and as a Programmer Analyst and Data Technician in the public sector for ten years. He has also served in the military. Last year we updated our technology equipment and programming thanks to additional funding available from federal grants. In 2022, our focus shifts to support, train, and ensure that our students benefit from the technology tools.

As your Superintendent, I am proud of the SAU 7 Strategic Plan which has reimagined our school system. We are implementing comprehensive curriculum, instruction, and assessments in alignment with NH personalized competency-based education. We are developing and expanding career and technical education, and growing community partnerships. As expressed in our vision, “We believe in a future where our entire school community – in commitment to the success of every student – will leverage the

power of collaborative relationships to advance our education system and will serve as vital and supportive advocates for educational equity and opportunity.”

During 2021, our school community - teachers, support staff, and administrators - designed new ways to teach and support students learning both in school and remotely which was a tremendous undertaking; providing flexible options for student supports; developing new athletic and co-curricular protocols, and many other changes. The pandemic situation constantly changed causing us to re-examine the data, re-plan, and respond on a daily, if not hourly, basis.

Our focus on academic achievement and building our professional learning community continues. Our K-12 teachers and administrators have been working throughout the past year to make positive growth in both teaching and learning. Our goal is to close our achievement gaps for all students and work toward making our vision a reality. We believe one of the best ways to accomplish this is by focusing on student learning in teams called professional learning communities (PLC). National data and research strongly supports this strategy. All educators work in close collaboration during PLC time. During this time teams are dedicated to developing common assessments, examining student work, and collaborating on instructional targets and strategies.



While there have been challenges during the pandemic, we have heard success stories and seen happy learners. We know there were students who have not engaged and we know of students who have excelled. Our teachers have had to learn a whole new set of skills and I am so proud of the work they have done. We have implemented a COVID Recovery Plan to address academics, social and emotional learning, and attendance and we offered summer school.

Our proposed 2022-23 budgets, I am proud to share, have a strong focus on learning. There is an urgency to address our literacy and mathematics achievement gap which has been exacerbated by the pandemic. All of our students deserve high-quality classroom instruction and a system that responds to their needs if they don't learn. Our schools not only provide a strong educational experience, they provide a nurturing environment, where we care for the whole child academically, physically, socially, and emotionally.

Lastly, thank you to School Board Members, the Administrative Leadership Team, and all Staff Members for their outstanding dedication and support of our children and families. During this pandemic, there have been many signs of people reaching out to help one another across the region and within our communities. Expressing gratitude in many ways is most appropriate, and I am ever so grateful to live and work here.

Respectfully submitted,

Debra Taylor

Debra Taylor, PhD.
Superintendent of Schools

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



Principal Report

After much planning going into the fall of the 2020-2021 school year and opening the year with in-person learning, CAES shifted to remote learning in the middle of October. However, this shift proved more organized than being thrown into remote learning the previous spring. Our teachers were well equipped to make the remote shift, students had one-to-one devices and the digital tools necessary to make the best of online, remote learning.

Though our focus remained on students' physical health due to Covid, we also recognized the toll that remote learning took on students socially and emotionally. For this reason, we safely implemented programming to meet these needs of students; we provided services for students and families as necessary. In the spring, we were able to safely hold some traditional awards banquets in new and unique ways.

Despite the challenge of the 2020-2021 school year, we were able to have a parade and other activities for our senior class. Thank you to our community partners for your continued support each year in making our seniors feel special through parades and recognition: Colebrook Recreation, Colebrook Library, Kiwanis Club, Colebrook Police, Colebrook Fire Dept, Tillotson North Country Foundation, UCVH, ISHC, Colebrook River Walk Committee, 45 Parallel, Border Patrol, Beecher Falls Fire Dept., and all our local businesses.

I am grateful for and proud of the families and community who support the students and staff every day in a myriad of ways. I wish you continued health and happiness.

Respectfully Submitted,
Kimberly Wheelock
Principal

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



SCHOOL COUNSELING REPORT

CAES graduated 21 seniors in 2021, 13 were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for a successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, 12 seniors were silver cord recipients, completing more than 100 hours of community service, and 9 were inducted into the National Honor Society.

The 21 members of the class of 2021 had diverse post-secondary plans. 81% plan to continue their education in some way with 62% attending 4-year schools (all but 2 are going out-of-state), and 10% respectively going to 2-year schools (1 in-state and 1 out-of-state) and certificate programs. 14% are entering the workforce, working locally for employers in our community. 5% are undecided.

All but 2 members of the class of 2021 have engaged in dual enrollment learning opportunities; 86% of the class of 2021 are leaving CAES with college credits. They earned these credits in various ways including Running Start, estart, and early college programs. In total, these students earned 329 college credits. One student earned the highest amount, 32 credits.

Running Start (RS) is one avenue for our students to earn college credits. CAES has a relationship with WMCC to offer courses in our building, taught by our instructors, for college credit. This year we offered five RS courses (Chemistry, Physics, Business Law, Quantitative Reasoning, and Anatomy & Physiology).

The class of 2021 learned outside of the traditional classroom as well. 5 took advantage of the Connecticut River Collaborative and traveled to Canaan Schools in Canaan, Vermont to take courses. 1 completed the LNA program at the Coos County Nursing Hospital. 3 participated in School-To-Work. 10 took online courses - 3 through the Virtual Learning Academy Charter School (VLACS) and 7 via the Odyssey program.

CAES is located in New Hampshire's Region 1 and can participate in the area's Career & Technical Education Center (CTE). Our region's center is located in Vermont; it's the Canaan Career Center. This year we enrolled 12 CTE students - twice as many as last year. We had 3 Full-time Fire & Emergency Services students, 1 part-time Fire & Emergency Services Student (focus on firefighting), 3 Building Trades & Restoration Carpentry students, 4 full-time Diversified Agriculture & Natural Resources students, and 1 Advanced Integrated Manufacturing student.

*Principal
Kim Wheelock*

*Asst. Principal PreK-12
Ron Patterson*

*Counselor PreK-6
Amy Caron*

*Counselor 7-12
Tia Cloutier*

This year CAES continued its relationship with the Connecticut River Collaborative (CTRC), an effort between us, Canaan Schools, and Pittsburg School aimed at providing more courses to our students. Students from the three schools can elect to take a ½ day of classes at any school, regardless of where they are enrolled. Throughout the year, 26 (5 more than last year) CAES students took advantage of the CTRC. 2 took classes at Pittsburg High School and 24 attended Canaan Schools. Three students went to Canaan Schools for courses each semester and one student spent their full day, for half the year, at Canaan Schools.

We support students in completing Advanced Placement coursework outside the classroom. This year one student did so and took two courses independently - Statistics and US History. CAES administered exams to the student in May.

4 members of the class of 2021 enrolled in Career & Technical Education courses at the Canaan Career Center in Canaan, Vermont. 2 were program completers, both finishing two years of the Diversified Agriculture and Natural Resources program. These students earned several industry-recognized credentials (IRCs) including OSHA 10, Game of Logging I - IV, Welding 30, Welding 60, and Tractor & Machinery Training.

School-to-Work (STW) provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year 5 students enrolled in STW learning. These students worked with All About Kids Learning Center, Upper Connecticut Valley Hospital, and the Colebrook School District.

CAES continues to participate in the Educational Talent Search (ETS) program. Rob Troon continued this year as our ETS Counselor, meeting monthly (sometimes bi-weekly) with students virtual in groups and one-on-one. 6 new students joined ETS this year.

The seniors took the SAT School Day test in the Fall, in place of the one missing last Spring because of Covid. 43% of the 21 students met both English and Math benchmarks. Overall, 81% met the benchmark in English and 43% met the benchmark in Math. The students scored slightly better than the state average total score but were below the statewide average in the Math sub-score. We were higher than the district in total score and sub-scores which includes one other high school.

Juniors took the PSAT/NMSQT in October. Five sophomores elected to take the test as well. These juniors also took the SAT School Day test in May.

Respectfully submitted by,
Colleen J. Clogston, M.Ed
School Counselor

Colebrook Academy & Elementary School

27 Dumont Street

Colebrook, New Hampshire 03576

(603) 237-4801 or (603) 237-4270

School Website: www.csd.sau7.org



Title I

The Title I program ensures that all children have fair, equal, and significant opportunities for high-quality education. Colebrook Elementary School is a targeted-assisted school which offers intervention services in reading and math to grades kindergarten through six. This support includes small group instruction, co-taught instruction, and consultation services to the classroom teachers. This year our full-time staff consisted of our full-time teacher Mrs. Deborah Dionne and Mrs. Misty Blais served as the halftime Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent, and continuous student assessment), the STAR assessment, and formative assessment in the classroom we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at-risk students during Response to Intervention (RtI) services and were able to provide additional supplemental support at other times of the day.

Title I provided a four-week “Summer Learning Camp” in July 2021 for 15 students in grades Kindergarten – Three. The teachers were Kyle Haley, Kristen Wheelock and the Paraprofessional was Lynn Thompson. The students attended four days a week for 3 ½ hours a day and bus transportation was provided for all students who were interested. Students participated in both reading and math activities, walked to the Public Library for different activities with the Summer Reading Program, and participated in the Walk to Read program at the park. We feel that this program is a great way to build camaraderie among the students and to learn from each other.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,
Misty Blais
Title I Project Manager

*Principal
Kim Wheelock*

*Asst. Principal PreK-12
Ron Patterson*

*Counselor PreK-6
Amy Caron*

*Counselor 7-12
Tia Cloutier*



*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Cheryl Covill
Business Administrator
ccovill@sau7.org

Dear Residents,

The role of the nurse continues to evolve and change over time, but there are some characteristics of nurses that have remained untouched and unchanged for hundreds of years. At the core of the nurse is an unwavering level of compassion, empathy, and a selfless devotion to the nursing field. With a collective 88 years of varied nursing experience, the school health team continues to solidify these traits over lengthy careers. As this uniquely challenging school year comes to a close, it would suffice to say that in 25 years of collective school health service, our inner values have been and will continue to be challenged as never before.

For school nurses, the demand increased to a seemingly unattainable level in the shadow of COVID-19. Resigned from seeing the typical, expected course of student and staff visits, school nurses were given the highest level of responsibility to manage foreign, daunting tasks. In addition to treating injuries, managing minor illnesses, providing reassurance, and promoting education, school nurses became responsible for conducting contact tracing, interpreting ever-changing guidelines, mitigating the potential for transmission, assisting families with navigating newly implemented processes, and handling new, often cumbersome, reporting requirements. With no end in sight, countless hours, nights, weekends, and vacation days were surrendered to fulfill these needs, including examining seating charts and class lists to identify potential close contacts to positive cases, notifying students and parents of exposures, determining isolation and quarantine requirements, implementing increased mitigation strategies to contain the spread of illness, coordinating vaccine clinics for staff, engaging in remote health lessons, and much more.

Now, as the lingering implications of the COVID-19 pandemic bear down upon the world, perseverance is not a choice for school health staff or for our school communities. Schools have been compelled to become innovators, relentless in the journey to overcome adversity, and thus we have realized several common truths. Our spirit cannot be broken because we are capable of overcoming whatever obstacles lie in our paths. We cannot be discouraged in the face of challenge, rather we are disciplined to embrace challenge and persist until we achieve our means. United together as Mohawks, Panthers, and Bulldogs, we have proven again that we are, and will always be, a force to be reckoned with.

Respectfully submitted,

The SAU #7 School Health Team
Devon Phillips, RN, CEN; Barbara Pires Lynch; RN Tanya Young, RN

Mission Statement

To prepare all SAU 7 students for success in whatever path they choose.

CLARKSVILLE – COLEBROOK – COLUMBIA – PITTSBURG – STEWARTSTOWN

Equal Opportunity Employer – Equal Education Opportunities



*21 Academy Street, Colebrook, New Hampshire 03576
603-237-5571 / 603-237-4961 / fax: 603-237-5126*

Debra J. Taylor, Ph.D.
Superintendent of Schools
dtaylor@sau7.org

Cheryl Covill
Business Administrator
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CURRICULUM DEPARTMENT

The launch of the Curriculum Department has been a whirlwind! Approximately 45 Teachers from SAU #7 and ENSU (Canaan) ended their 2020-2021 school year and kicked off their summer by participating in a “Design Studio” workshop with consultants from V & S Solutions, who led participants in understanding and applying the work that we must put into motion to move forward with competency-based learning. As a follow-up, schedules were prepared for teachers to be able to continue with this work and tasks throughout the school year, planning for them to successfully collaborate with their colleagues without missing a great deal of time in the classroom with students.

Several other tasks were addressed over the summer in preparation for and to be as effective and efficient as possible in this new role. Such tasks included, but are not limited to:

- Creation and implementation of a Teacher Mentor Program, including monthly meetings to check in with mentors and mentees, addressing challenges and concerns, and providing further assistance as needed, which will provide a multitude of supports for our new teachers, whether they are new to the profession or to our district;
- Grant planning & writing, completion and submission of proper paperwork associated with grant activities, and collaborative team meetings to ensure this work is being implemented and followed through on;
- Planning, development, and facilitation of early release, administrative, and other professional development activities for teachers as well as administrators;
- Creation of a Curriculum Department website as a reference for administrators and teachers to access information, resources, and exemplars;
- Provision of assistance and guidance with the use of data within each school, helping teachers access and understand the data, look for patterns, determine needs, set goals, and utilize the information to set up appropriate interventions;
- Researching district needs (i.e., information on a comprehensive Reading curriculum for elementary students) and providing opportunities for stakeholder groups to view, collaborate, provide feedback, and assist with attaining proper materials to ensure smooth and successful implementation;
- Continued collaboration with administration as well as a Teacher Leadership Team to ensure consistency and continuity.

Mission Statement

To prepare all SAU 7 students for success in whatever path they choose.

CLARKSVILLE – COLEBROOK – COLUMBIA – PITTSBURG – STEWARTSTOWN

Equal Opportunity Employer – Equal Education Opportunities

I am thoroughly enjoying my new role as Curriculum Director! It allows me to assist our very busy principals and teachers, still spend time with students, and help move our district forward with the long-and-short term goals outlined in the Strategic Plan. I look forward to the continuation of this work and what great opportunities it will open for our staff and students.

Respectfully,

Mrs. Jennifer Mathieu
Curriculum Director
SAU7 & ENSU

SCHOOL ADMINISTRATIVE UNIT #7						
2022 - 2023						
ADOPTED BUDGET						
CATEGORY	TOTAL	COLE	PITTS	STEW	COLU	CLARKS
		46.04%	30.54%	13.86%	5.85%	3.71%
Psychological Services	\$110,938.00	\$51,074.86	\$33,880.47	\$15,376.01	\$6,489.87	\$4,115.80
Other Support Services	\$18,308.00	\$8,429.00	\$5,591.26	\$2,537.49	\$1,071.02	\$679.23
Technology Services	\$210,780.00	\$97,040.11	\$64,372.21	\$29,214.11	\$12,330.63	\$7,819.94
Improvement of Instruction	\$7,050.00	\$3,245.82	\$2,153.07	\$977.13	\$412.43	\$261.56
Office of Superintendent	\$301,788.00	\$138,941.20	\$92,166.06	\$41,827.82	\$17,654.60	\$11,196.33
Coordinator of Special Services	\$180,504.00	\$83,104.04	\$55,125.92	\$25,017.85	\$10,559.48	\$6,696.70
Fiscal Services	\$416,310.00	\$191,669.12	\$127,141.07	\$57,700.57	\$24,354.14	\$15,445.10
Plant Services	\$23,200.00	\$10,681.28	\$7,085.28	\$3,215.52	\$1,357.20	\$860.72
Information Systems	\$67,888.00	\$31,255.64	\$20,733.00	\$9,409.28	\$3,971.45	\$2,518.64
TOTAL	\$1,336,766.00	\$615,447.07	\$408,248.34	\$185,275.77	\$78,200.81	\$49,594.02
Total Estimated Revenue	\$151,323.00	\$69,669.11	\$46,214.04	\$20,973.37	\$8,852.40	\$5,614.08
Net Appropriation FY 2023	\$1,185,443.00	\$545,777.96	\$362,034.30	\$164,302.40	\$69,348.42	\$43,979.94
District Share FY 2021- 2022	\$1,092,203.00	\$512,902.53	\$315,554.00	\$152,749.82	\$74,038.29	\$36,958.84
Increase (Decrease) over FY22	\$93,240.00	\$32,875.43	\$46,480.30	\$11,552.58	(\$4,689.87)	\$7,021.10

School Administrative Unit #7						
Proposed Budget						
Account	Description	2020 - 2021 Budget	2020 - 2021 Expenditure	2021 - 2022 Budget	2022 - 2023 Proposed Budget	Variance
Psychological Services						
000.2140.110.00.000.0000	Salaries	\$34,389.00	\$34,490.55	\$38,231.00	\$65,961.00	\$27,730.00
000.2140.211.00.000.0000	Health Insurance	\$30,755.00	\$0.00	\$16,380.00	\$17,139.00	\$759.00
000.2140.213.00.000.0000	Life Insurance	\$96.00	\$30.00	\$150.00	\$72.00	(\$78.00)
000.2140.220.00.000.0000	Social Security Tax	\$4,582.00	\$4,526.71	\$4,875.00	\$5,046.00	\$171.00
000.2140.232.00.000.0000	Retirement	\$10,660.00	\$10,611.95	\$13,396.00	\$13,865.00	\$469.00
000.2140.260.00.000.0000	Worker's Compensation	\$240.00	\$108.51	\$255.00	\$264.00	\$9.00
000.2140.270.00.000.0000	HRA	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00
000.2140.290.00.000.0000	Employee Benefit	\$145.00	\$3,000.00	\$4,645.00	\$145.00	(\$4,500.00)
000.2140.320.00.000.0000	Contracted Services	\$650.00	\$0.00	\$650.00	\$0.00	(\$650.00)
000.2140.323.00.000.0000	Professional Services	\$0.00	\$0.00	\$0.00	\$800.00	\$800.00
000.2140.580.00.000.0000	Travel	\$2,050.00	\$736.57	\$2,050.00	\$2,050.00	\$0.00
000.2140.610.00.000.0000	Supplies	\$2,528.00	\$2,382.59	\$1,060.00	\$1,029.00	(\$31.00)
000.2140.641.00.000.0000	Books	\$190.00	\$247.60	\$50.00	\$50.00	\$0.00
000.2140.650.00.000.0000	Software	\$0.00	\$0.00	\$767.00	\$767.00	\$0.00
000.2140.739.00.000.0000	Equipment	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
000.2140.810.00.000.0000	Dues and Fees	\$1,417.00	\$390.00	\$650.00	\$650.00	\$0.00
Total Psychological Services		\$87,702.00	\$56,524.48	\$83,159.00	\$110,938.00	\$27,779.00
Other Support Services						
000.2190.323.00.000.0000	Professional Services	\$0.00	\$263.45	\$0.00	\$0.00	\$0.00
000.2190.641.00.000.0000	Books	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.810.00.000.0000	Dues & Fees	\$0.00	\$7,398.00	\$0.00	\$0.00	\$0.00
Total Other Support Services - Students		\$500.00	\$7,661.45	\$0.00	\$0.00	\$0.00
Technological Services						
000.2191.110.00.000.0000	Salaries - Tech	\$139,437.00	\$116,072.00	\$120,135.00	\$125,908.00	\$5,773.00
000.2191.211.00.000.0000	Health Insurance	\$61,510.00	\$41,297.84	\$38,493.00	\$46,275.00	\$7,782.00
000.2191.213.00.000.0000	Life Insurance	\$192.00	\$144.00	\$192.00	\$144.00	(\$48.00)

		2020 - 2021		2020 - 2021		2021 - 2022		2022 - 2023			
Account		Description		Budget	Expenditure	Budget	Proposed Budget	Variance			
000.2191.220.00.000.0000	Social Security			\$10,667.00	\$8,308.44	\$9,190.00	\$9,632.00	\$442.00			
000.2191.232.00.000.0000	Retirement			\$15,575.00	\$12,965.40	\$16,915.00	\$17,727.00	\$812.00			
000.2191.260.00.000.0000	Worker's Compensation			\$558.00	\$238.71	\$481.00	\$504.00	\$23.00			
000.2191.270.00.000.0000	HRA			\$0.00	\$0.00	\$0.00	\$7,500.00	\$7,500.00			
000.2191.290.00.000.0000	Employee Benefit			\$290.00	\$0.00	\$7,790.00	\$290.00	(\$7,500.00)			
000.2191.580.00.000.0000	Travel			\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00			
000.2191.610.00.000.0000	Supplies			\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00			
000.2191.650.00.000.0000	Software			\$0.00	\$725.92	\$0.00	\$0.00	\$0.00			
000.2191.734.00.000.0000	Computer Equipment			\$0.00	\$6,583.18	\$0.00	\$0.00	\$0.00			
000.2191.810.00.000.0000	Dues and Fees			\$800.00	\$307.50	\$800.00	\$800.00	\$0.00			
Total Technology Services				\$231,029.00	\$186,642.99	\$195,996.00	\$210,780.00	\$14,784.00			
Improvement of Instruction											
000.2210.240.00.000.0000	Course Reimbursement			\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00			
000.2210.323.00.000.0000	Contracted Services			\$1,800.00	\$5,850.00	\$2,000.00	\$2,500.00	\$500.00			
000.2210.580.00.000.0000	Travel			\$500.00	\$0.00	\$500.00	\$500.00	\$0.00			
000.2210.810.00.000.0000	Dues and Fees			\$400.00	\$301.42	\$400.00	\$1,050.00	\$650.00			
Total Improvement of Instruction Services				\$5,700.00	\$6,151.42	\$5,900.00	\$7,050.00	\$1,150.00			
Office of Superintendent											
000.2321.110.00.000.0000	Salaries			\$132,309.00	\$157,151.74	\$152,145.00	\$188,193.00	\$36,048.00			
000.2321.211.00.000.0000	Health Insurance			\$45,562.00	\$33,823.04	\$30,304.00	\$25,708.00	(\$4,596.00)			
000.2321.213.00.000.0000	Life Insurance			\$192.00	\$144.00	\$192.00	\$192.00	\$0.00			
000.2321.220.00.000.0000	Social Security Tax			\$10,122.00	\$11,391.88	\$11,639.00	\$14,397.00	\$2,758.00			
000.2321.232.00.000.0000	Retirement			\$14,779.00	\$17,615.77	\$21,392.00	\$26,498.00	\$5,106.00			
000.2321.260.00.000.0000	Worker's Compensation			\$529.00	\$227.86	\$609.00	\$753.00	\$144.00			
000.2321.270.00.000.0000	HRA			\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00			
000.2321.290.00.000.0000	Employee Benefit			\$0.00	\$0.00	\$6,000.00	\$0.00	(\$6,000.00)			
000.2321.322.00.000.0000	Contract Services			\$0.00	\$1,796.00	\$0.00	\$0.00	\$0.00			
000.2321.329.00.000.0000	Professional Services			\$8,000.00	\$11,118.69	\$6,000.00	\$3,500.00	(\$2,500.00)			
000.2321.421.00.000.0000	Copier Lease			\$0.00	\$0.00	\$0.00	\$520.00	\$520.00			
000.2321.430.00.000.0000	Repair and Maintenance			\$1,075.00	\$0.00	\$1,075.00	\$925.00	(\$150.00)			
000.2321.442.00.000.0000	Postage Rental			\$720.00	\$840.00	\$720.00	\$864.00	\$144.00			

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023	
Account	Description	Budget	Expenditure	Budget	Proposed Budget	Variance
000.2321.521.00.000.0000	Insurance	\$3,500.00	\$2,469.60	\$4,200.00	\$5,200.00	\$1,000.00
000.2321.531.00.000.0000	Communication	\$1,800.00	\$1,863.89	\$1,500.00	\$1,500.00	\$0.00
000.2321.534.00.000.0000	Postage	\$1,600.00	\$2,447.35	\$2,000.00	\$2,000.00	\$0.00
000.2321.540.00.000.0000	Advertising	\$5,000.00	\$2,757.50	\$5,000.00	\$5,000.00	\$0.00
000.2321.550.00.000.0000	Printing and Binding	\$800.00	\$1,681.19	\$800.00	\$800.00	\$0.00
000.2321.580.00.000.0000	Travel	\$8,753.00	\$1,511.68	\$8,753.00	\$8,753.00	\$0.00
000.2321.610.00.000.0000	Supplies	\$4,500.00	\$5,505.96	\$2,000.00	\$3,500.00	\$1,500.00
000.2321.630.00.000.0000	Food	\$0.00	\$994.50	\$1,500.00	\$1,500.00	\$0.00
000.2321.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2321.650.00.000.0000	Software	\$500.00	\$130.81	\$0.00	\$0.00	\$0.00
000.2321.733.00.000.0000	Furniture	\$0.00	\$341.94	\$0.00	\$0.00	\$0.00
000.2321.810.00.000.0000	Dues and Fees	\$4,190.00	\$8,735.77	\$5,490.00	\$5,685.00	\$195.00
Total Office of the Superintendent		\$244,231.00	\$262,549.17	\$261,619.00	\$301,788.00	\$40,169.00
Coordinator of Special Services						
000.2332.110.00.000.0000	Salaries - Regular Employees	\$95,352.00	\$83,998.34	\$94,060.00	\$102,990.00	\$8,930.00
000.2332.211.00.000.0000	Health Insurance	\$37,285.00	\$20,903.14	\$30,303.00	\$26,137.00	(\$4,166.00)
000.2332.213.00.000.0000	Life Insurance	\$150.00	\$72.00	\$150.00	\$144.00	(\$6.00)
000.2332.220.00.000.0000	Social Security Tax	\$7,295.00	\$5,853.46	\$7,195.00	\$7,880.00	\$685.00
000.2332.232.00.000.0000	Retirement	\$10,650.00	\$11,479.20	\$17,592.00	\$19,258.00	\$1,666.00
000.2332.260.00.000.0000	Worker's Compensation	\$381.00	\$162.76	\$376.00	\$412.00	\$36.00
000.2332.270.00.000.0000	HRA	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00
000.2332.290.00.000.0000	Employee Benefit	\$0.00	\$0.00	\$6,000.00	\$0.00	(\$6,000.00)
000.2332.329.00.000.0000	Professional Services	\$0.00	\$3,102.55	\$0.00	\$0.00	\$0.00
000.2332.421.00.000.0000	Lease Copier	\$0.00	\$0.00	\$0.00	\$520.00	\$520.00
000.2332.430.00.000.0000	Repair & Maintenance	\$950.00	\$0.00	\$950.00	\$900.00	(\$50.00)
000.2332.521.00.000.0000	Insurance - Other	\$2,900.00	\$1,019.58	\$2,900.00	\$3,645.00	\$745.00
000.2332.531.00.000.0000	Communications	\$960.00	\$1,226.80	\$960.00	\$1,020.00	\$60.00
000.2332.534.00.000.0000	Postage	\$1,300.00	\$1,474.00	\$1,300.00	\$1,500.00	\$200.00
000.2332.540.00.000.0000	Advertising	\$800.00	\$1,316.35	\$800.00	\$1,200.00	\$400.00
000.2332.550.00.000.0000	Printing & Binding	\$500.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2332.580.00.000.0000	Travel	\$3,350.00	\$420.48	\$3,350.00	\$3,350.00	\$0.00

Account		Description	2020 - 2021		2020 - 2021		2021 - 2022		2022 - 2023		Variance
000.2332.610.00.000.0000		Supplies	Budget	\$1,650.00	Expenditure	\$1,280.58	Budget	\$1,000.00	Proposed Budget	\$1,500.00	\$500.00
000.2332.641.00.000.0000		Books		\$500.00		\$0.00		\$300.00		\$300.00	\$0.00
000.2332.650.00.000.0000		Software		\$110.00		\$0.00		\$0.00		\$1,097.00	\$1,097.00
000.2332.733.00.000.0000		Furniture & Fixtures		\$0.00		\$156.99		\$0.00		\$0.00	\$0.00
000.2332.739.00.000.0000		Special Services-Other Equipment		\$0.00		\$0.00		\$350.00		\$1.00	(\$349.00)
000.2332.810.00.000.0000		Dues & Fees		\$3,250.00		\$1,120.02		\$3,450.00		\$2,450.00	(\$1,000.00)
Total Coordinator of Special Services				\$167,383.00		\$133,586.25		\$171,236.00		\$180,504.00	\$9,268.00
Fiscal Services											
000.2520.110.00.000.0000		Salaries		\$191,621.00		\$212,087.08		\$212,632.00		\$234,534.00	\$21,902.00
000.2520.120.00.000.0000		Part-time Salaries		\$650.00		\$700.00		\$700.00		\$700.00	\$0.00
000.2520.211.00.000.0000		Health Insurance		\$68,344.00		\$43,984.43		\$63,063.00		\$71,983.00	\$8,920.00
000.2520.213.00.000.0000		Life Insurance		\$288.00		\$360.00		\$288.00		\$288.00	\$0.00
000.2520.220.00.000.0000		Social Security Tax		\$14,708.00		\$15,882.19		\$18,001.00		\$17,995.00	(\$6.00)
000.2520.232.00.000.0000		Retirement		\$17,454.00		\$23,903.35		\$37,512.00		\$37,423.00	(\$89.00)
000.2520.260.00.000.0000		Worker's Compensation		\$769.00		\$347.22		\$941.00		\$941.00	\$0.00
000.2520.270.00.000.0000		HRA		\$0.00		\$0.00		\$0.00		\$12,000.00	\$12,000.00
000.2520.290.00.000.0000		Employee Benefit		\$0.00		\$126.00		\$34,415.00		\$6,607.00	(\$27,808.00)
000.2520.329.00.000.0000		Other Professional Services		\$16,000.00		\$42,934.47		\$17,500.00		\$8,500.00	(\$9,000.00)
000.2520.430.00.000.0000		Repair and Maintenance		\$1,275.00		\$0.00		\$1,275.00		\$1,275.00	\$0.00
000.2520.521.00.000.0000		Insurance		\$4,800.00		\$1,259.57		\$4,800.00		\$4,800.00	\$0.00
000.2520.531.00.000.0000		Communication		\$1,140.00		\$1,311.29		\$1,500.00		\$1,500.00	\$0.00
000.2520.534.00.000.0000		Postage		\$1,200.00		\$1,359.25		\$1,200.00		\$1,200.00	\$0.00
000.2520.540.00.000.0000		Advertising		\$1,500.00		\$2,628.65		\$1,500.00		\$1,500.00	\$0.00
000.2520.550.00.000.0000		Printing and Binding		\$200.00		\$691.09		\$200.00		\$200.00	\$0.00
000.2520.580.00.000.0000		Travel		\$4,116.00		\$2,550.95		\$4,116.00		\$4,116.00	\$0.00
000.2520.610.00.000.0000		Supplies		\$5,500.00		\$7,467.89		\$5,500.00		\$5,500.00	\$0.00
000.2520.630.00.000.0000		Food		\$0.00		\$219.63		\$0.00		\$0.00	\$0.00
000.2520.641.00.000.0000		Books		\$300.00		\$0.00		\$300.00		\$300.00	\$0.00
000.2520.650.00.000.0000		Software		\$130.00		\$11,250.38		\$0.00		\$1,098.00	\$1,098.00
000.2520.734.00.000.0000		Electronic Equipment		\$0.00		\$725.92		\$0.00		\$0.00	\$0.00

Account	Description	2020 - 2021 Budget	2020 - 2021 Expenditure	2021 - 2022 Budget	2022 - 2023 Proposed Budget	Variance
000.2520.738.00.000.0000	Replacement of Electronic Equipment	\$0.00	\$338.13	\$0.00	\$0.00	\$0.00
000.2520.739.00.000.0000	Equipment-New	\$3,000.00	\$0.00	\$500.00	\$500.00	\$0.00
000.2520.810.00.000.0000	Dues and Fees	\$3,372.00	\$1,988.98	\$3,350.00	\$3,350.00	\$0.00
Total Fiscal Services		\$336,367.00	\$372,116.47	\$409,293.00	\$416,310.00	\$7,017.00
Plant Services						
000.2600.421.00.000.0000	Rubbish Removal	\$1,140.00	\$1,025.09	\$800.00	\$1,100.00	\$300.00
000.2600.430.00.000.0000	Repair and Maintenance	\$413.00	\$867.21	\$413.00	\$600.00	\$187.00
000.2600.441.00.000.0000	Rental Charge	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00
000.2600.521.00.000.0000	Property Insurance	\$2,000.00	\$764.25	\$2,000.00	\$2,000.00	\$0.00
000.2600.610.00.000.0000	Supplies	\$500.00	\$80.98	\$500.00	\$500.00	\$0.00
000.2600.739.00.000.0000	Equipment	\$0.00	\$0.00	\$11,395.00	\$10.00	(\$11,385.00)
000.2600.810.00.000.0000	Dues and Fees	\$0.00	\$0.00	\$0.00	\$990.00	\$990.00
Total Operation & Maintenance of Plant Services		\$22,053.00	\$20,737.53	\$33,108.00	\$23,200.00	(\$9,908.00)
Informational Systems						
000.2829.329.00.000.0000	Contracted Services	\$3,500.00	\$6,937.50	\$4,700.00	\$0.00	(\$4,700.00)
000.2829.532.00.000.0000	Data Communications	\$30,000.00	\$19,323.50	\$22,440.00	\$24,000.00	\$1,560.00
000.2829.610.00.000.0000	Supplies	\$400.00	\$22.98	\$400.00	\$400.00	\$0.00
000.2829.650.00.000.0000	Licenses	\$0.00	\$0.00	\$4,942.00	\$0.00	(\$4,942.00)
000.2829.734.00.000.0000	Computer Equipment	\$0.00	\$1,709.16	\$0.00	\$0.00	\$0.00
000.2829.739.00.000.0000	Equipment	\$3,500.00	\$0.00	\$1,000.00	\$16,000.00	\$15,000.00
000.2829.810.00.000.0000	Dues & Fees	\$10,525.00	\$1,200.00	\$3,425.00	\$27,488.00	\$24,063.00
Total Informational Systems		\$47,925.00	\$29,193.14	\$36,907.00	\$67,888.00	\$30,981.00
TOTAL GENERAL FUND		\$1,142,890.00	\$1,075,162.90	\$1,197,218.00	\$1,318,458.00	\$121,240.00
SPECIAL REVENUE FUNDS						
Special Education Programs						
000.1210.580.00.000.1200	Travel	\$0.00	\$62.50	\$0.00	\$0.00	\$0.00
000.1210.810.00.000.1200	Dues and Fees	\$0.00	\$62.50	\$0.00	\$0.00	\$0.00
Total Special Education Programs		\$0.00	\$125.00	\$0.00	\$0.00	\$0.00

Account	Description	2020 - 2021 Budget	2020 - 2021 Expenditure	2021 - 2022 Budget	2022 - 2023 Proposed Budget	Variance
Psychological Services						
000.2140.110.00.000.3000	Salaries - Regular Employees	\$25,500.00	\$0.00	\$25,500.00	\$0.00	(\$25,500.00)
000.2140.220.00.007.3328	Social Security Tax	\$0.00	\$154.83	\$0.00	\$0.00	\$0.00
000.2140.232.00.007.3328	Retirement	\$0.00	\$172.52	\$0.00	\$0.00	\$0.00
000.2140.323.00.000.3000	Professional Services - Pupils	\$18,315.00	\$0.00	\$18,315.00	\$0.00	(\$18,315.00)
Total Psychological Services		\$43,815.00	\$327.35	\$43,815.00	\$0.00	(\$43,815.00)
Other Support Services						
000.2190.110.00.000.3000	Salaries	\$11,625.00	\$411.78	\$12,000.00	\$15,000.00	\$3,000.00
000.2190.220.00.000.3000	Social Security Tax	\$889.00	\$0.00	\$918.00	\$1,148.00	\$230.00
000.2190.260.00.000.3000	Worker's Compensation	\$47.00	\$0.00	\$48.00	\$60.00	\$12.00
000.2190.610.00.000.3000	supplies	\$2,000.00	\$0.00	\$2,000.00	\$100.00	(\$1,900.00)
000.2190.739.00.000.3000	Equipment	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
000.2190.810.00.000.3000	Dues and Fees	\$145.00	\$0.00	\$145.00	\$1,000.00	\$855.00
Total Other Support Services - Students		\$14,706.00	\$411.78	\$15,111.00	\$18,308.00	\$3,197.00
Improvement of Instruction						
000.2210.580.00.000.3000	Travel	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Improvement of Instruction Services		\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL SPECIAL REVENUE FUNDS						
		\$59,021.00	\$864.13	\$58,926.00	\$18,308.00	(\$40,618.00)
GRAND TOTAL ALL FUNDS						
		\$1,201,911.00	\$1,076,027.03	\$1,256,144.00	\$1,336,766.00	\$80,622.00

SCHOOL ADMINISTRATIVE UNIT #7					
ESTIMATED REVENUE					
2022 - 2023					
	Budget	Revenue Received	Adopted Budget	Proposed Budget	
	2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023	Variance
Unreserved Fund Balance(carryover applied)	\$90,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00
PL 94-142 Grant	\$42,460.00	\$48,194.80	\$43,960.00	\$25,000.00	(\$18,960.00)
Other Grants	\$14,549.00	\$33,690.81	\$14,966.00	\$18,308.00	\$3,342.00
Interest	\$15.00	\$37.83	\$15.00	\$15.00	\$0.00
Refund of Prior Years' Expenses	\$0.00	\$36,617.79	\$0.00	\$0.00	\$0.00
Other Local Income	\$5,000.00	\$20,814.76	\$5,000.00	\$8,000.00	\$3,000.00
District Assessment	\$1,049,887.00	\$1,049,887.00	\$1,092,203.00	\$1,185,443.00	\$93,240.00
TOTAL ESTIMATED REVENUE	\$1,201,911.00	\$1,189,242.99	\$1,256,144.00	\$1,336,766.00	\$80,622.00
Total Expenditures/Appropriations	\$1,201,911.00	\$1,076,027.03	\$1,256,144.00	\$1,336,766.00	\$80,622.00

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



INDEPENDENT AUDITOR'S REPORT

To the School Board
School Administrative Unit #7
Colebrook, New Hampshire

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of School Administrative Unit #7 as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School Administrative Unit #7's basic financial statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of School Administrative Unit #7, as of June 30, 2021, and the respective changes in financial position and the respective budgetary comparison for the General Fund and Grant Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

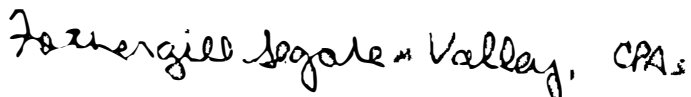
Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3-8, the schedule of governmental unit's proportionate share of the net OPEB liability and governmental unit's OPEB contributions on page 36, the schedule of changes in the governmental unit's total OPEB liability and related ratios on page 37, and the schedule of governmental unit's proportionate share of the net pension liability and governmental unit's pension contributions on page 38 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 2, 2022 on our consideration of School Administrative Unit #7's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Governmental Unit's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Governmental Unit's internal control over financial reporting and compliance.

Respectfully submitted,



FOTHERGILL SEGALE & VALLEY, CPAs
Montpelier, Vermont
Vermont Public Accountancy License #110

February 2, 2022

Colebrook School District										
Accounts held by TTF - July 1, 2020 through June 30, 2021										
ACCT #	ACCT NAME	BEGINNING BALANCE	ADDITIONS	W/D FROM PRINCIPAL	ENDING PRINC BAL	INTEREST BALANCE	INTEREST	INTEREST WITHDRAWN	ENDING INT BAL	TOTAL END BAL
		7/1/2020			6/30/2021	6/30/2020			6/30/2021	6/30/2021
11510	Richard Moore Scholarship	\$8,075.00	\$0.00	\$0.00	\$8,075.00	\$672.04	\$140.25	\$0.00	\$812.29	\$8,887.29
1210747	Thomas Mathews Trust	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$22,078.16	\$566.33	\$0.00	\$22,644.49	\$47,644.49
1210748	Eva Owen Mem Scholarship	\$10,300.00	\$0.00	\$0.00	\$10,300.00	\$61.99	\$123.90	\$82.72	\$103.17	\$10,403.17
1210722	G & H Placy Scholarship	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$510.40	\$328.87	\$0.00	\$839.27	\$20,839.27
1210757	EG Manning Scholarship	\$253,250.00	\$0.00	\$0.00	\$253,250.00	\$1,523.58	\$3,047.08	\$3,055.62	\$1,515.04	\$254,765.04
1210809	Leighton Cree Scholarship	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$120.39	\$240.70	\$241.38	\$119.71	\$20,119.71
14571	James Berry Scholarship	\$8,000.00	\$0.00	\$0.00	\$8,000.00	\$7.87	\$96.26	\$96.24	\$7.89	\$8,007.89
16923	Severance Benefit	\$36,584.00	\$0.00	\$0.00	\$36,584.00	\$7,569.89	\$599.20	\$0.00	\$8,169.09	\$44,753.09
16949	Lorence Sweatt Scholarship	\$1,771.00	\$0.00	\$350.00	\$1,421.00	\$257.73	\$22.22	\$0.00	\$279.95	\$1,700.95
19133	Valedictorian Award	\$1,500.00	\$0.00	\$500.00	\$1,000.00	\$314.60	\$28.79	\$0.00	\$343.39	\$1,343.39
19760	S J Cummings Scholarship	\$5,884.00	\$1,000.00	\$1,000.00	\$5,884.00	\$459.04	\$76.40	\$0.00	\$535.44	\$6,419.44
20032	David Howe Scholarship	\$6,615.00	\$0.00	\$500.00	\$6,115.00	\$136.05	\$78.11	\$0.00	\$214.16	\$6,329.16
20172	School Bldg Expend	\$60,088.00	\$85,000.00	\$0.00	\$145,088.00	\$38,745.12	\$1,800.99	\$0.00	\$40,546.11	\$185,634.11
2135558	Expend Gym Floor	\$0.00	\$0.00	\$0.00	\$0.00	\$684.26	\$0.50	\$0.00	\$684.76	\$684.76
2149087	Scholarship Holding Acct	\$576.00	\$763.90	\$0.00	\$1,339.90	\$759.73	\$1.25	\$0.00	\$760.98	\$2,100.88
2208700	IOOF Satellite System	\$0.00	\$0.00	\$0.00	\$0.00	\$1,646.83	\$1.20	\$0.00	\$1,648.03	\$1,648.03
2223089	Athletic Field Expendable	\$0.00	\$0.00	\$0.00	\$0.00	\$340.01	\$0.25	\$0.00	\$340.26	\$340.26
2410314	CA Future Leaders Schol	\$18,000.00	\$0.00	\$0.00	\$18,000.00	\$1,315.49	\$231.00	\$231.64	\$1,314.85	\$19,314.85
2410412	A Boucher Mem Schol	\$1,300.00	\$0.00	\$100.00	\$1,200.00	\$84.53	\$7.74	\$0.00	\$92.27	\$1,292.27
24471	Richard Collins Mem Schol	\$6,000.00	\$0.00	\$1,000.00	\$5,000.00	\$493.44	\$121.17	\$0.00	\$614.61	\$5,614.61
247033	Consumer Science Schol	\$118.00	\$0.00	\$118.00	\$0.00	\$24.01	\$1.59	\$25.60	\$0.00	\$0.00
249379	EG Manning Expend Trust	\$171,600.00	\$0.00	\$0.00	\$171,600.00	\$51,238.56	\$2,680.68	\$0.00	\$53,919.24	\$225,519.24
25361	P & N Ames Scholarship	\$5,810.00	\$0.00	\$500.00	\$5,310.00	\$396.48	\$32.80	\$0.00	\$429.28	\$5,739.28
27144	School Bus Expend Trust	\$40,000.00	\$0.00	\$40,000.00	\$0.00	\$1,707.72	\$284.00	\$0.00	\$1,991.72	\$1,991.72
364877	L & M Cree Mem Schol	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$80.18	\$160.45	\$160.90	\$79.73	\$10,079.73
48991	C Willard Pike Camp Fund	\$5,114.00	\$0.00	\$0.00	\$5,114.00	\$1,538.72	\$80.03	\$0.00	\$1,618.75	\$6,732.75
53264	Lambert/Hastings Schol	\$1,500.00	\$0.00	\$500.00	\$1,000.00	\$287.36	\$24.02	\$0.00	\$311.38	\$1,311.38

53272	Out of District Placement	\$136,216.00	\$0.00	\$0.00	\$0.00	\$136,216.00	\$19,608.55	\$2,184.74	\$0.00	\$21,793.29	\$158,009.29
53462	Technology Ed Fund	\$14,625.00	\$0.00	\$0.00	\$0.00	\$14,625.00	\$7,436.68	\$147.66	\$0.00	\$7,584.34	\$22,209.34
53876	Fannie O'Neil Fund	\$12,000.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$3,393.20	\$185.17	\$0.00	\$3,578.37	\$15,578.37
6010907	CA Band Uniform Fund	\$5,040.00	\$0.00	\$0.00	\$0.00	\$5,040.00	\$2,159.69	\$40.83	\$0.00	\$2,200.52	\$7,240.52
						\$927,161.90				\$175,092.38	\$1,102,254.28
									Total		\$1,102,254.28

COLEBROOK SCHOOL DISTRICT TRUST FUNDS

TECHNOLOGY EDUCATION FUND

This is an Expendable Trust Fund created in 1994 for the purpose of improving/upgrading the Academy Technology Education department (formerly Industrial Arts). In 2001 \$25,645.17 was added from the Sale of the Sugar Lot. The School Board is listed as agents to expend from this fund.

GYM FLOOR FUND

An Expendable Trust Fund was created in 1994 for the purpose of the replacement of the gym floor with the school board listed as agents to expend from this fund.

OUT OF DISTRICT PLACEMENT FUND

Created in 1985 as a Capital Reserve Fund and changed to an Expendable Trust Fund in 1999 (naming the school board as agents to expend) to meet unanticipated expenses that may occur from out-of-district placements of special needs students.

IOOF SATELLITE SYSTEMS

This is a fund donated by the Odd Fellows when they gave up their charter. The money is to be used for the purchase of a satellite system.

BUILDING EXPENDABLE TRUST FUND

Created on March 15, 1988 as a Capital Reserve Fund for capital improvement of school buildings and changed to an Expendable Trust Fund in March 1990 for the maintenance, repairs, and care of Colebrook School District buildings. A special meeting was held in July 1990 where the voters designated the Colebrook School Board as agents to expend said fund.

FANNIE O'NEIL MEMORIAL TRUST

Home-house and land on Colby Street willed to the Special School District of Colebrook to be kept, used, or disposed of as the school board sees fit. This house was kept as the home for the headmaster of Colebrook Academy until 1988 when it was sold. This bequest was made for the benefit of the Academy only and all monies derived from it either for rent or sale to be used entirely all or for the high school. The school board voted in 1988 to establish the Fannie O'Neil Memorial Trust to be used at the discretion of the school board for renovation and furnishing of the Colebrook Academy library as stated in the will.

EDNA GREER MANNING EXPENDABLE TRUST

In 1991 the will of Edna Greer Manning left money to Colebrook Academy for the following purposes: "One-half (1/2) of said funds to be used at the discretion of the school for the purpose of purchasing instructional business equipment."

ATHLETIC FIELD EXPENDABLE TRUST FUND

In March 2004 the people voted to create an Expendable Trust Fund under provisions of RSA 198:20-c for the purpose of maintenance and/or construction of athletic fields and named the school board as agents to expend.

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



INDEPENDENT AUDITOR'S REPORT

To the School Board
Colebrook School District
Colebrook, NH

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Colebrook School District as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Colebrook School District's basic financial statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Colebrook School District, as of June 30, 2021, and the respective changes in financial position and the respective budgetary comparison for the General Fund, Grant Revenue Fund and the School Lunch Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 4-9, the schedule of changes in the governmental unit's total OPEB liability on page 43, the schedule of governmental unit's proportionate share of the net pension liability and governmental unit's pension contributions on page 44 and proportionate share of the net OPEB liability and governmental unit's OPEB contributions on page 45 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The combining and individual nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining and individual nonmajor fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 10, 2022 on our consideration of the School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School District's internal control over financial reporting and compliance.

Respectfully submitted,

A handwritten signature in black ink that reads "Fothergill Segale & Valley, CPAs". The signature is written in a cursive, flowing style.

FOTHERGILL SEGALE & VALLEY, CPAs

Montpelier, Vermont

Vermont Public Accountancy License #110

January 10, 2022



COLEBROOK SCHOOL DISTRICT						
ESTIMATED REVENUE						
2022 - 2023						
	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	Variance	
	Actual	Actual	Revenue	Proposed Revenue		
Revenue From Local Sources						
Tuition	\$1,463,979.50	\$1,214,332.34	\$1,228,000.00	\$1,350,000.00	\$122,000.00	
Earning on Investment	\$61.12	\$90.19	\$50.00	\$25.00	(\$25.00)	
Food Service Sales/Other	\$41,421.64	\$2,388.89	\$65,000.00	\$65,000.00	\$0.00	
Rental Income	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00	
Driver Education	\$15,187.50	\$9,787.50	\$20,250.00	\$0.00	(\$20,250.00)	
Refunds	\$12,434.34	\$42,101.24	\$0.00	\$0.00	\$0.00	
Services to Other LEA's	\$38,580.00	\$73,850.47	\$26,800.00	\$80,000.00	\$53,200.00	
Other Local Revenue	\$20,667.28	\$78,256.00	\$0.00	\$0.00	\$0.00	
Other Local Grants and Donations	\$2,309.00	\$6,000.00	\$0.00	\$0.00	\$0.00	
Revenue From State Sources						
State Education Grant	\$1,943,415.13	\$2,255,089.46	\$2,088,316.00	\$2,146,507.00	\$58,191.00	
Child Nutrition	\$2,767.53	\$2,787.35	\$2,500.00	\$2,500.00	\$0.00	
Special Education Aid	\$181,936.48	\$98,011.05	\$35,000.00	\$0.00	(\$35,000.00)	
Vocational Aid & Transportation	\$16,528.77	\$15,053.18	\$21,600.00	\$25,000.00	\$3,400.00	
Revenue From Federal Sources						
Title I	\$136,846.25	\$131,443.69	\$186,422.00	\$182,000.00	(\$4,422.00)	
Other Federal Program Grants	\$91,389.08	\$319,710.62	\$90,000.00	\$93,000.00	\$3,000.00	
Child Nutrition	\$108,322.64	\$94,218.00	\$81,000.00	\$81,000.00	\$0.00	
National Forrest Reserve Funds	\$202.85	\$340.30	\$7,038.00	\$5,200.00	(\$1,838.00)	
Medicaid	\$0.00		\$4,000.00	\$4,000.00	\$0.00	
Other Financing Sources						
Proceeds from the Sale of Colebrook Academy - see warrant article	\$0.00	\$0.00	\$2,000,000.00	\$2,000,000.00	\$0.00	
Transfer from General Fund to Food Service	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	
Transfer from Expendable Trust Fund	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	
Transfer from unreserved fund balance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Estimated Balance on Hand June 30th	\$442,773.00	\$748,223.00	\$842,339.00	\$720,000.00	(\$122,339.00)	
TOTAL ESTIMATED REVENUE	\$4,536,822.11	\$5,199,683.28	\$6,716,315.00	\$6,772,232.00	\$55,917.00	

COLEBROOK SCHOOL DISTRICT					
BUDGET SUMMARY					
	Actual Revenue 2019 - 2020	Budget 2020 - 2021	Budget 2021 - 2022	Proposed Budget 2022 - 2023	Variance from Prior Year
Estimated Revenue	\$4,536,822.11	\$5,199,683.28	\$6,716,315.00	\$6,772,232.00	\$55,917.00
Proposed Budget	\$6,835,950.00	\$6,909,825.00	\$9,411,920.00	\$9,365,115.00	(\$46,805.00)
Amount to be raised by taxes	\$2,543,262.00	\$2,156,527.00	\$2,695,605.00	\$2,592,883.00	(\$102,722.00)
State Property Tax	\$315,873.00	\$304,240.00	\$319,560.00	\$213,803.00	(\$105,757.00)
Local Property Tax	\$2,227,389.00	\$1,852,287.00	\$2,376,045.00	\$2,379,080.00	\$3,035.00

COLEBROOK SCHOOL DISTRICT									
PROPOSED BUDGET									
FISCAL YEAR 2022 - 2023									
		2020 - 2021	2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023			
		Approved	Budget	Actual	Budget	Proposed			Budget
Account	Description			Expenditures		Budget	Variance		Footnotes
Regular Education Programs									
000.1100.110.00.000.0000	Salaries - Support Staff	\$	0.00	\$	0.00	\$24,192.00	\$43,232.00	\$19,040.00	A1
000.1100.111.00.000.0000	Salary - Running Start Courses		\$6,250.00	\$3,290.75		\$6,250.00	\$6,250.00	\$0.00	
000.1100.114.00.000.0000	Salaries - Teachers		\$1,426,166.00	\$1,186,146.71		\$1,384,960.00	\$1,426,363.00	\$41,403.00	A2
000.1100.115.00.000.0000	Salaries - Part-Time		\$425.00	\$0.00		\$425.00	\$425.00	\$0.00	
000.1100.123.00.000.0000	Substitute Salaries		\$29,040.00	\$56,446.69		\$36,300.00	\$43,560.00	\$7,260.00	A3
000.1100.211.00.000.0000	Health Insurance		\$420,966.00	\$354,678.92		\$490,322.00	\$455,208.00	(\$35,114.00)	A4
000.1100.213.00.000.0000	Life Insurance		\$2,938.00	\$1,733.62		\$2,937.00	\$2,880.00	(\$57.00)	
000.1100.220.00.000.0000	Social Security Tax		\$117,084.00	\$96,306.18		\$114,849.00	\$121,012.00	\$6,163.00	
000.1100.232.00.000.0000	Retirement		\$265,050.00	\$214,292.41		\$298,984.00	\$313,351.00	\$14,367.00	
000.1100.250.00.000.0000	Unemployment Compensation		\$10,000.00	\$0.00		\$10,000.00	\$10,000.00	\$0.00	
000.1100.260.00.000.0000	Worker's Compensation		\$6,124.00	\$4,719.94		\$6,007.00	\$6,329.00	\$322.00	
000.1100.290.00.000.0000	Other Employee Benefits		\$29,378.00	\$69,260.11		\$51,920.00	\$82,782.00	\$30,862.00	A5
000.1100.322.00.000.0000	Professional Services - Instr. Prog.		\$70,550.00	\$86,872.88		\$80,577.00	\$7,077.00	(\$73,500.00)	A6
000.1100.430.00.000.0000	Repair & Maintenance		\$5,810.00	\$3,282.53		\$5,810.00	\$7,310.00	\$1,500.00	
000.1100.442.00.000.0000	Rental - Miscellaneous		\$1,650.00	\$809.49		\$1,500.00	\$1,200.00	(\$300.00)	
000.1100.521.00.000.0000	Insurance - Other		\$200.00	\$175.00		\$200.00	\$200.00	\$0.00	
000.1100.561.00.000.0000	Tuition to Other NH LEAs		\$0.00	\$0.00		\$100.00	\$100.00	\$0.00	
000.1100.562.00.000.0000	Tuition to LEAs Outside of NH		\$200.00	\$0.00		\$100.00	\$100.00	\$0.00	
000.1100.580.00.000.0000	Travel		\$450.00	\$2,071.89		\$450.00	\$616.00	\$166.00	
000.1100.610.00.000.0000	Supplies		\$37,824.00	\$40,643.45		\$45,394.00	\$50,501.00	\$5,107.00	A7
000.1100.641.00.000.0000	Books		\$14,115.00	\$16,713.74		\$11,151.00	\$23,095.00	\$11,944.00	A7
000.1100.642.00.000.0000	Software		\$0.00	\$0.00		\$2,241.00	\$1,846.00	(\$395.00)	A7
000.1100.649.00.000.0000	Video		\$90.00	\$18.34		\$47.00	\$258.00	\$211.00	A7
000.1100.650.00.000.0000	Software		\$4,405.00	\$896.85		\$0.00	\$0.00	\$0.00	A7
000.1100.733.00.000.0000	Furniture & Fixtures		\$0.00	\$1,174.06		\$320.00	\$120.00	(\$200.00)	A7

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
000.1100.734.00.000.0000	Computer Equipment	\$19,250.00	\$44.57	\$0.00	\$0.00	\$0.00	A7
000.1100.739.00.000.0000	Equipment	\$10,347.00	\$3,623.54	\$9,722.00	\$7,460.00	(\$2,262.00)	A7
000.1100.810.00.000.0000	Dues & Fees	\$4,586.00	\$9,882.48	\$8,085.00	\$14,210.00	\$6,125.00	
TOTAL: Regular Education Programs		\$2,482,898.00	\$2,153,084.15	\$2,592,843.00	\$2,625,485.00	\$32,642.00	A
Title 1							
000.1190.110.00.000.0000	Salaries - Support Staff	\$20,842.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	
000.1190.114.00.000.0000	Salaries	\$61,340.00	\$20.00	\$80600.00	\$118600.00	\$38,000.00	B1
000.1190.211.00.000.0000	Health Insurance	\$22,463.00	\$0.00	\$44,482.00	\$25,705.00	(\$18,777.00)	B1
000.1190.220.00.000.0000	Social Security Tax	\$6,287.00	\$0.00	\$6,166.00	\$9,073.00	\$2,907.00	B1
000.1190.232.00.000.0000	Retirement	\$10,918.00	\$0.00	\$16,942.00	\$24,930.00	\$7,988.00	B1
000.1190.260.00.000.0000	Worker's Compensation	\$328.00	\$252.58	\$322.00	\$474.00	\$152.00	
000.1190.290.00.000.0000	Other Employee Benefits	\$145.00	\$150.00	\$145.00	\$145.00	\$0.00	
000.1190.322.00.000.0000	Professional Services - Instr. Progra	\$33,060.00	\$43.06	\$31,631.00	\$31,631.00	\$0.00	
000.1190.610.00.000.0000	Supplies	\$0.00	\$25.60	\$0.00	\$0.00	\$0.00	
000.1190.641.00.000.0000	Books	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	
000.1190.810.00.000.0000	Dues & Fees	\$250.00	\$0.00	\$250.00	\$250.00	\$0.00	
TOTAL: Title 1		\$155,633.00	\$491.24	\$182,038.00	\$212,308.00	\$30,270.00	B
Special Education Programs							
000.1210.110.00.000.0000	Salaries - Support Staff	\$383,230.00	\$184,346.75	\$321,996.00	\$328,226.00	\$6,230.00	C1
000.1210.114.00.000.0000	Salaries - Teachers	\$233,500.00	\$232,650.72	\$245,100.00	\$282,500.00	\$37,400.00	C2
000.1210.120.00.000.0000	Salaries - Part-time	\$10,644.00	\$6,351.22	\$10,332.00	\$10,332.00	\$0.00	
000.1210.123.00.000.0000	Substitute Salaries	\$2,020.00	\$6,695.19	\$5,600.00	\$6,720.00	\$1,120.00	
000.1210.211.00.000.0000	Health Insurance	\$60,523.00	\$49,579.18	\$59,922.00	\$85,469.00	\$25,547.00	C3
000.1210.213.00.000.0000	Life Insurance	\$390.00	\$330.00	\$390.00	\$360.00	(\$30.00)	
000.1210.220.00.000.0000	Social Security Tax	\$48,225.00	\$32,954.33	\$44,602.00	\$48,041.00	\$3,439.00	
000.1210.232.00.000.0000	Retirement	\$42,033.00	\$34,775.40	\$51,990.00	\$59,852.00	\$7,862.00	
000.1210.260.00.000.0000	Worker's Compensation	\$2,522.00	\$1,945.98	\$2,332.00	\$2,512.00	\$180.00	
000.1210.290.00.000.0000	Other Employee Benefits	\$2,120.00	\$2,954.18	\$1,120.00	\$1,320.00	\$200.00	
000.1210.321.00.000.0000	Professional Services for Instruction	\$0.00	\$2,675.41	\$0.00	\$0.00	\$0.00	

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
000.1210.322.00.000.0000	Professional Services - Instr. Progra	\$0.00	\$0.00	\$5,000.00	\$100.00	(\$4,900.00)	
000.1210.330.00.000.0000	Other Professional Services	\$0.00	\$29,801.82	\$0.00	\$0.00	\$0.00	
000.1210.430.00.000.0000	Repair & Maintenance	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
000.1210.561.00.000.0000	Tuition to Other NH LEAs	\$18,000.00	\$0.00	\$18,000.00	\$22,000.00	\$4,000.00	
000.1210.564.00.000.0000	Tuition to Private Schools	\$73,000.00	\$42,508.80	\$72,450.00	\$100.00	(\$72,350.00)	C4
000.1210.569.00.000.0000	Residential Costs	\$75,690.00	\$77,441.67	\$124,100.00	\$0.00	(\$124,100.00)	C4
000.1210.580.00.000.0000	Travel	\$50.00	\$85.10	\$50.00	\$50.00	\$0.00	
000.1210.610.00.000.0000	Supplies	\$1,200.00	\$508.06	\$2,845.00	\$1,506.00	(\$1,339.00)	
000.1210.641.00.000.0000	Books	\$0.00	\$131.32	\$15.00	\$0.00	(\$15.00)	
000.1210.642.00.000.0000	Software	\$0.00	\$0.00	\$172.00	\$27.00	(\$145.00)	
000.1210.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$1,335.00	\$1,335.00	\$0.00	
000.1210.739.00.000.0000	Equipment	\$0.00	\$10.82	\$0.00	\$0.00	\$0.00	
000.1210.810.00.000.0000	Dues & Fees	\$0.00	\$24.80	\$0.00	\$0.00	\$0.00	
TOTAL: Special Education Programs		\$953,247.00	\$705,770.75	\$967,451.00	\$850,550.00	(\$116,901.00)	C
Vocational Education							
000.1300.562.00.000.0000	Tuition to LEAs Outside of NH	\$15,200.00	\$27,300.00	\$70,000.00	\$71,750.00	\$1,750.00	
000.1300.610.00.000.0000	Supplies	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	D1
000.1300.739.00.000.0000	Equipment	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	D1
TOTAL: Vocational Education		\$15,200.00	\$27,300.00	\$70,000.00	\$101,750.00	\$31,750.00	D
School-Sponsored Cocurricular Activities							
000.1410.110.00.000.0000	Salaries	\$30,576.00	\$23,786.00	\$30,821.00	\$33,337.00	\$2,516.00	E1
000.1410.220.00.000.0000	Social Security Tax	\$2,339.00	\$1,819.61	\$2,358.00	\$2,550.00	\$192.00	
000.1410.232.00.000.0000	Retirement	\$5,442.00	\$3,884.50	\$6,477.00	\$7,007.00	\$530.00	
000.1410.260.00.000.0000	Worker's Compensation	\$184.00	\$141.69	\$185.00	\$200.00	\$15.00	
000.1410.610.00.000.0000	Supplies	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00	
000.1410.810.00.000.0000	Dues & Fees	\$9,648.00	\$602.00	\$7,970.00	\$12,848.00	\$4,878.00	E2
TOTAL: School-Sponsored Cocurricular Activities		\$48,189.00	\$30,233.80	\$47,811.00	\$56,542.00	\$8,731.00	E

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed	Variance	Budget
Account	Description	Budget	Expenditures	Budget	Budget		Footnotes
School-Sponsored Athletics							
000.1420.110.00.000.0000	Salaries	\$69,194.00	\$66,261.00	\$69,735.00	\$68,960.00	(\$775.00)	
000.1420.120.00.000.0000	Salaries	\$0.00	\$450.00	\$0.00	\$0.00	\$0.00	
000.1420.220.00.000.0000	Social Security Tax	\$5,293.00	\$5,083.50	\$5,334.00	\$5,275.00	(\$59.00)	
000.1420.232.00.000.0000	Retirement	\$4,885.00	\$875.40	\$4,885.00	\$4,885.00	\$0.00	
000.1420.260.00.000.0000	Worker's Compensation	\$277.00	\$213.31	\$279.00	\$276.00	(\$3.00)	
000.1420.329.00.000.0000	Other Professional Services	\$17,396.00	\$7,118.00	\$16,892.00	\$16,892.00	\$0.00	
000.1420.580.00.000.0000	Travel	\$3,670.00	\$318.00	\$3,670.00	\$3,670.00	\$0.00	
000.1420.610.00.000.0000	Supplies	\$3,903.00	\$3,083.45	\$4,153.00	\$4,153.00	\$0.00	
000.1420.739.00.000.0000	Equipment	\$1,250.00	\$660.89	\$1,250.00	\$1,250.00	\$0.00	
000.1420.810.00.000.0000	Dues & Fees	\$5,735.00	\$6,734.58	\$4,710.00	\$4,710.00	\$0.00	
TOTAL: School-Sponsored Athletics		\$111,603.00	\$90,798.13	\$110,908.00	\$110,071.00	(\$837.00)	
Summer School Programs							
000.1430.610.00.000.0000	Supplies	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
TOTAL: Summer School Programs		\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
Guidance Services							
000.2120.110.00.000.0000	Salaries	\$17,500.00	\$13,256.06	\$22,019.00	\$18,635.00	(\$3,384.00)	
000.2120.114.00.000.0000	Salaries	\$61,009.00	\$59,146.16	\$60,122.00	\$51,104.00	(\$9,018.00)	F1
000.2120.211.00.000.0000	Health Insurance	\$26,967.00	\$11,941.81	\$8,853.00	\$9,284.00	\$431.00	
000.2120.213.00.000.0000	Life Insurance	\$96.00	\$69.00	\$96.00	\$72.00	(\$24.00)	
000.2120.220.00.000.0000	Social Security Tax	\$6,006.00	\$5,837.71	\$6,283.00	\$5,335.00	(\$948.00)	
000.2120.232.00.000.0000	Retirement	\$10,860.00	\$10,873.61	\$13,557.00	\$10,742.00	(\$2,815.00)	F1
000.2120.260.00.000.0000	Worker's Compensation	\$304.00	\$234.10	\$329.00	\$279.00	(\$50.00)	
000.2120.290.00.000.0000	Other Employee Benefits	\$310.00	\$2,566.43	\$300.00	\$300.00	\$0.00	
000.2120.323.00.000.0000	Professional Services	\$12,117.00	\$9,015.30	\$12,990.00	\$12,390.00	(\$600.00)	
000.2120.580.00.000.0000	Travel	\$425.00	\$0.00	\$425.00	\$425.00	\$0.00	
000.2120.610.00.000.0000	Supplies	\$277.00	\$200.00	\$300.00	\$300.00	\$0.00	
000.2120.641.00.000.0000	Books	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed	Variance	Budget
Account	Description	Budget	Expenditures	Budget	Budget		Footnotes
000.2120.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$650.00	\$300.00	(\$350.00)	
000.2120.734.00.000.0000	Computer Equipment	\$748.00	\$0.00	\$0.00	\$0.00	\$0.00	
000.2120.810.00.000.0000	Dues & Fees	\$550.00	\$48.25	\$400.00	\$400.00	\$0.00	
TOTAL: Guidance Services		\$137,169.00	\$113,188.43	\$128,324.00	\$111,566.00	(\$16,758.00)	F
Counseling Services							
000.2122.110.00.000.0000	Salaries	\$43,050.00	\$40,153.84	\$45,450.00	\$47,100.00	\$1,650.00	G1
000.2122.211.00.000.0000	Health Insurance	\$4,781.00	\$6,451.60	\$8,237.00	\$8,567.00	\$330.00	
000.2122.213.00.000.0000	Life Insurance	\$96.00	\$57.00	\$96.00	\$144.00	\$48.00	
000.2122.220.00.000.0000	Social Security Tax	\$3,293.00	\$2,991.64	\$3,477.00	\$3,603.00	\$126.00	
000.2122.232.00.000.0000	Retirement	\$7,663.00	\$7,416.77	\$9,554.00	\$9,900.00	\$346.00	
000.2122.260.00.000.0000	Worker's Compensation	\$172.00	\$132.45	\$182.00	\$188.00	\$6.00	
000.2122.610.00.000.0000	Supplies	\$260.00	\$0.00	\$56.00	\$413.00	\$357.00	
000.2122.641.00.000.0000	Books	\$102.00	\$0.00	\$185.00	\$281.00	\$96.00	
TOTAL: Counseling Services		\$59,417.00	\$57,203.30	\$67,237.00	\$70,196.00	\$2,959.00	G
Health Services							
000.2130.110.00.000.0000	Salaries	\$55,200.00	\$55,200.00	\$56,900.00	\$60,140.00	\$3,240.00	H1
000.2130.120.00.000.0000	Salaries	\$0.00	\$3,336.76	\$0.00	\$0.00	\$0.00	
000.2130.211.00.000.0000	Health Insurance	\$22,463.00	\$20,902.92	\$22,241.00	\$23,137.00	\$896.00	H1
000.2130.213.00.000.0000	Life Insurance	\$0.00	\$63.00	\$0.00	\$0.00	\$0.00	
000.2130.220.00.000.0000	Social Security Tax	\$4,223.00	\$4,310.04	\$4,352.00	\$4,602.00	\$250.00	H1
000.2130.232.00.000.0000	Retirement	\$9,826.00	\$10,767.57	\$11,961.00	\$12,641.00	\$680.00	H1
000.2130.260.00.000.0000	Worker's Compensation	\$219.00	\$168.64	\$228.00	\$240.00	\$12.00	
000.2130.323.00.000.0000	Professional Services	\$0.00	\$724.35	\$0.00	\$0.00	\$0.00	
000.2130.430.00.000.0000	Repair & Maintenance	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00	
000.2130.610.00.000.0000	Supplies	\$2,800.00	\$477.64	\$5,310.00	\$5,277.00	(\$33.00)	
000.2130.641.00.000.0000	Books	\$0.00	\$0.00	\$47.00	\$47.00	\$0.00	
000.2130.739.00.000.0000	Equipment	\$8,000.00	\$7,531.17	\$0.00	\$0.00	\$0.00	
TOTAL: Health Services		\$102,931.00	\$103,482.09	\$101,239.00	\$106,284.00	\$5,045.00	H

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
Psychological Services							
000.2140.323.00.000.0000	Professional Services	\$56,700.00	\$0.00	\$21,525.00	\$100.00	(\$21,425.00)	I1
000.2140.580.00.000.0000	Travel	\$50.00	\$0.00	\$50.00	\$0.00	(\$50.00)	
TOTAL: Psychological Services		\$56,750.00	\$0.00	\$21,575.00	\$100.00	(\$21,475.00)	I
Speech Pathology & Audiology Services							
000.2150.120.00.000.0000	Salaries - Support Staff	\$42,672.00	\$37,463.01	\$45,772.00	\$51,219.00	\$ 5,447.00	J1
000.2150.121.00.000.0000	Professional Staff Salary	\$64,810.00	\$63,029.88	\$64,810.00	\$73,626.00	\$8,816.00	J1
000.2150.122.00.000.0000	Salaries - Summer School	\$0.00	\$2,278.07	\$0.00	\$0.00	\$0.00	
000.2150.220.00.000.0000	Social Security Tax	\$8,222.00	\$7,861.97	\$8,459.00	\$9,551.00	\$1,092.00	J1
000.2150.260.00.000.0000	Worker's Compensation	\$430.00	\$331.14	\$442.00	\$499.00	\$57.00	
000.2150.290.00.000.0000	Other Employee Benefits	\$445.00	\$0.00	\$145.00	\$145.00	\$0.00	
000.2150.323.00.000.0000	Professional Services	\$27,600.00	\$18,068.75	\$32,810.00	\$33,380.00	\$570.00	
000.2150.580.00.000.0000	Travel	\$2,204.00	\$0.00	\$500.00	\$500.00	\$0.00	
000.2150.610.00.000.0000	Supplies	\$757.00	\$744.96	\$193.00	\$3,506.00	\$3,313.00	J2
000.2150.641.00.000.0000	Books	\$0.00	\$0.00	\$0.00	\$659.00	\$659.00	J2
000.2150.650.00.000.0000	Software	\$0.00	\$0.00	\$0.00	\$71.00	\$71.00	J2
000.2150.739.00.000.0000	Equipment	\$0.00	\$736.00	\$0.00	\$325.00	\$325.00	J2
000.2150.810.00.000.0000	Dues & Fees	\$2,099.00	\$390.08	\$1,900.00	\$1,900.00	\$0.00	
TOTAL: Speech Pathology & Audiology Services		\$149,239.00	\$130,903.86	\$155,031.00	\$175,381.00	\$20,350.00	J
Physical & Occupational Therapy Services							
000.2160.121.00.000.0000	Professional Staff Salary	\$48,552.00	\$40,451.07	\$48,645.00	\$50,454.00	\$1,809.00	K1
000.2160.122.00.000.0000	Summer School	\$0.00	\$2,607.79	\$0.00	\$0.00	\$0.00	
000.2160.220.00.000.0000	Social Security Tax	\$3,714.00	\$3,293.99	\$3,722.00	\$3,860.00	\$138.00	
000.2160.260.00.000.0000	Worker's Compensation	\$194.00	\$149.40	\$194.00	\$201.00	\$7.00	
000.2160.323.00.000.0000	Professional Services	\$32,340.00	\$8,262.91	\$32,749.00	\$39,689.00	\$6,940.00	K2
000.2160.580.00.000.0000	Travel	\$409.00	\$0.00	\$0.00	\$409.00	\$409.00	
000.2160.610.00.000.0000	Supplies	\$500.00	\$536.79	\$500.00	\$201.00	(\$299.00)	
000.2160.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	
000.2160.810.00.000.0000	Dues & Fees	\$500.00	\$99.00	\$500.00	\$500.00	\$0.00	
TOTAL: Physical & Occupational Therapy Services		\$86,209.00	\$55,400.95	\$86,310.00	\$95,514.00	\$9,204.00	K

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed	Variance	Budget
Account	Description	Budget	Expenditures	Budget	Budget		Footnotes
Other Support Services - Students							
000.2190.120.00.000.0000	Salaries	\$4,000.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	
000.2190.220.00.000.0000	Social Security Tax	\$306.00	\$0.00	\$153.00	\$153.00	\$0.00	
000.2190.260.00.000.0000	Worker's Compensation	\$16.00	\$12.32	\$8.00	\$8.00	\$0.00	
000.2190.323.00.000.0000	Professional Services	\$12,025.00	\$1,683.00	\$12,025.00	\$9,144.00	(\$2,881.00)	L1
000.2190.330.00.000.0000	Other Professional Services	\$66,500.00	\$54,247.50	\$66,500.00	\$66,500.00	\$0.00	
000.2190.580.00.000.0000	Travel	\$188.00	\$0.00	\$0.00	\$0.00	\$0.00	
000.2190.610.00.000.0000	Supplies	\$236.00	\$455.96	\$354.00	\$243.00	(\$111.00)	
000.2190.641.00.000.0000	Books	\$0.00	\$0.00	\$354.00	\$113.00	(\$241.00)	
000.2190.810.00.000.0000	Dues & Fees	\$4,691.00	\$15,294.94	\$8,460.00	\$8,640.00	\$180.00	
TOTAL: Other Support Services - Students		\$87,962.00	\$71,693.72	\$89,854.00	\$86,801.00	(\$3,053.00)	L
Technology Services							
000.2191.110.00.000.0000	Salaries - Regular Employees	\$0.00	\$0.00	\$4,400.00	\$2,000.00	(\$2,400.00)	M1
000.2191.120.00.000.0000	Salaries	\$4,400.00	\$0.00	\$0.00	\$0.00	\$0.00	
000.2191.220.00.000.0000	Social Security Tax	\$337.00	\$0.00	\$337.00	\$153.00	(\$184.00)	
000.2191.232.00.000.0000	Retirement	\$783.00	\$0.00	\$924.00	\$420.00	(\$504.00)	
000.2191.260.00.000.0000	Worker's Compensation	\$13.00	\$0.00	\$13.00	\$6.00	(\$7.00)	
000.2191.323.00.000.0000	Professional Services	\$12,976.00	\$5,740.34	\$12,140.00	\$12,140.00	\$0.00	
000.2191.610.00.000.0000	Supplies	\$1,082.00	\$632.52	\$3,000.00	\$1,000.00	(\$2,000.00)	M2
000.2191.642.00.000.0000	Software	\$18,670.00	\$1,861.92	\$2,040.00	\$2,040.00	\$0.00	
000.2191.734.00.000.0000	Computer Equipment	\$30,000.00	\$45,126.80	\$10,000.00	\$6,000.00	(\$4,000.00)	M2
000.2191.810.00.000.0000	Dues & Fees	\$10,700.00	\$2,776.59	\$10,700.00	\$12,050.00	\$1,350.00	
TOTAL: Technology Services		\$78,961.00	\$56,138.17	\$43,554.00	\$35,809.00	(\$7,745.00)	M
Improvement of Instruction Services							
000.2210.110.00.000.0000	Salaries - Regular Employees	\$29,102.00	\$11,763.90	\$29,102.00	\$29,102.00	\$0.00	
000.2210.114.00.000.0000	Salaries	\$0.00	\$0.00	\$0.00	\$77,625.00	\$77,625.00	N1

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed	Variance	Footnotes
Account	Description	Budget	Expenditures	Budget	Budget		
000.2210.211.00.000.0000	Health Insurance	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	N1
000.2210.220.00.000.0000	Social Security Tax	\$2,226.00	\$896.11	\$2,226.00	\$8,165.00	\$5,939.00	N1
000.2210.232.00.000.0000	Retirement	\$5,181.00	\$2,179.14	\$5,180.00	\$22,434.00	\$17,254.00	N1
000.2210.240.00.000.0000	Tuition Reimbursement	\$14,000.00	\$2,141.00	\$14,000.00	\$14,000.00	\$0.00	
000.2210.260.00.000.0000	Worker's Compensation	\$126.00	\$97.03	\$116.00	\$427.00	\$311.00	
000.2210.322.00.000.0000	Professional Services - Instr. Progra	\$26,000.00	\$4,290.69	\$61,400.00	\$20,000.00	(\$41,400.00)	N1
000.2210.580.00.000.0000	Travel	\$1,000.00	\$336.04	\$0.00	\$500.00	\$500.00	
000.2210.610.00.000.0000	Supplies	\$600.00	\$0.00	\$600.00	\$1,100.00	\$500.00	
000.2210.641.00.000.0000	Books	\$600.00	\$0.00	\$600.00	\$600.00	\$0.00	
000.2210.650.00.000.0000	Software	\$2,000.00	\$2,208.23	\$2,000.00	\$2,500.00	\$500.00	
000.2210.739.00.000.0000	Equipment	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	N1
000.2210.810.00.000.0000	Dues & Fees	\$3,525.00	\$1,775.00	\$1,775.00	\$2,775.00	\$1,000.00	N1
000.2210.930.00.000.0000	Fund Transfers	\$8,911.00	\$0.00	\$8,911.00	\$8,911.00	\$0.00	
TOTAL: Improvement of Instruction Services		\$93,271.00	\$25,687.14	\$125,910.00	\$195,639.00	\$69,729.00	N

Educational Media Services							
000.2220.114.00.000.0000	Salaries	\$45350.00	\$45350.00	\$46,950.00	\$48,350.00	\$1,400.00	O1
000.2220.211.00.000.0000	Health Insurance	\$8,320.00	\$7,741.92	\$8,237.00	\$8,567.00	\$330.00	
000.2220.213.00.000.0000	Life Insurance	\$92.00	\$63.00	\$92.00	\$72.00	(\$20.00)	
000.2220.220.00.000.0000	Social Security Tax	\$3,469.00	\$3,400.07	\$3,592.00	\$3,699.00	\$107.00	
000.2220.232.00.000.0000	Retirement	\$8,072.00	\$8,353.03	\$9,869.00	\$10,163.00	\$294.00	
000.2220.260.00.000.0000	Worker's Compensation	\$177.00	\$136.31	\$187.00	\$193.00	\$6.00	
000.2220.329.00.000.0000	Other Professional Services	\$1,800.00	\$1,025.00	\$1,800.00	\$0.00	(\$1,800.00)	
000.2220.430.00.000.0000	Repair & Maintenance	\$400.00	\$0.00	\$400.00	\$400.00	\$0.00	
000.2220.610.00.000.0000	Supplies	\$538.00	\$517.54	\$533.00	\$555.00	\$22.00	
000.2220.641.00.000.0000	Books	\$4,000.00	\$3,990.71	\$5,800.00	\$7,000.00	\$1,200.00	
000.2220.650.00.000.0000	Software	\$0.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00	
000.2220.810.00.000.0000	Dues & Fees	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	
TOTAL: Educational Media Services		\$72,218.00	\$70,577.58	\$77,460.00	\$80,449.00	\$2,989.00	O

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed	Variance	Footnotes
Account	Description	Budget	Expenditures	Budget	Budget		
School Board Services							
000.2310.110.00.000.0000	Salaries - Regular Employees	\$9,308.00	\$10,270.41	\$10,308.00	\$10,308.00	\$0.00	
000.2310.220.00.000.0000	Social Security Tax	\$712.00	\$785.72	\$788.00	\$788.00	\$0.00	
000.2310.260.00.000.0000	Worker's Compensation	\$37.00	\$28.49	\$41.00	\$41.00	\$0.00	
000.2310.320.00.000.0000	Professional Educational Services	\$20,500.00	\$53,704.50	\$21,000.00	\$35,500.00	\$14,500.00	P1
000.2310.521.00.000.0000	Insurance - Other	\$11,836.00	\$11,108.40	\$11,335.00	\$15,336.00	\$4,001.00	P1
000.2310.540.00.000.0000	Advertising	\$1,200.00	\$15,110.51	\$1,200.00	\$5,000.00	\$3,800.00	P2
000.2310.550.00.000.0000	Printing & Binding	\$4,100.00	\$1,345.29	\$4,100.00	\$4,100.00	\$0.00	
000.2310.610.00.000.0000	Supplies	\$3,600.00	\$1,707.99	\$1,800.00	\$1,800.00	\$0.00	
000.2310.810.00.000.0000	Dues & Fees	\$4,600.00	\$3,860.37	\$4,600.00	\$4,568.00	(\$32.00)	
TOTAL: School Board Services		\$55,893.00	\$97,921.68	\$55,172.00	\$77,441.00	\$22,269.00	P
Office of the Superintendent							
000.2321.339.00.000.0000	Appropriations	\$488,093.00	\$488,092.52	\$512,904.00	\$545,772.00	\$32,868.00	Q1
TOTAL: Office of the Superintendent		\$488,093.00	\$488,092.52	\$512,904.00	\$545,772.00	\$32,868.00	Q
Coordinator of Special Services							
000.2329.580.00.000.0000	Travel	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
TOTAL: Coordinator of Special Services		\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
Grant Director							
000.2330.110.00.000.0000	Salaries - Regular Employees	\$3,000.00	\$0.00	\$3,000.00	\$2,500.00	(\$500.00)	
000.2330.220.00.000.0000	Social Security Tax	\$229.00	\$0.00	\$230.00	\$191.00	(\$39.00)	
000.2330.232.00.000.0000	Retirement	\$534.00	\$18.63	\$630.00	\$526.00	(\$104.00)	
000.2330.260.00.000.0000	Worker's Compensation	\$24.00	\$0.00	\$24.00	\$20.00	(\$4.00)	
000.2330.580.00.000.0000	Travel	\$500.00	\$0.00	\$500.00	\$500.00	\$0.00	
TOTAL: Grant Director		\$4,287.00	\$18.63	\$4,384.00	\$3,737.00	(\$647.00)	
Director Nurse							
000.2333.110.00.000.0000	Salaries - Regular Employees	\$6,000.00	\$9,000.00	\$10,000.00	\$11,000.00	\$1,000.00	
000.2333.220.00.000.0000	Social Security Tax	\$459.00	\$663.85	\$765.00	\$842.00	\$77.00	

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
000.2333.232.00.000.0000	Retirement	\$1,068.00	\$1,659.95	\$2,102.00	\$2,312.00	\$210.00	
000.2333.260.00.000.0000	Worker's Compensation	\$24.00	\$0.00	\$40.00	\$44.00	\$4.00	
TOTAL: Director Nurse		\$7,551.00	\$11,323.80	\$12,907.00	\$14,198.00	\$1,291.00	
Office of the Principal Services							
000.2410.110.00.000.0000	Salaries - Support Staff	\$88,580.00	\$88,580.00	\$76,563.00	\$84,120.00	\$7,557.00	R1
000.2410.114.00.000.0000	Salaries - Administrators	\$90,002.00	\$79,608.40	\$156,237.00	\$166,881.00	\$10,644.00	R1
000.2410.211.00.000.0000	Health Insurance	\$55,742.00	\$36,188.19	\$77,428.00	\$57,409.00	(\$20,019.00)	R2
000.2410.213.00.000.0000	Life Insurance	\$192.00	\$75.00	\$288.00	\$144.00	(\$144.00)	
000.2410.220.00.000.0000	Social Security Tax	\$13,662.00	\$12,718.25	\$17,809.00	\$19,199.00	\$1,390.00	
000.2410.232.00.000.0000	Retirement	\$16,658.00	\$16,772.24	\$32,841.00	\$35,078.00	\$2,237.00	
000.2410.240.00.000.0000	Tuition Reimbursement	\$2,000.00	\$2,175.00	\$2,000.00	\$2,400.00	\$400.00	
000.2410.260.00.000.0000	Worker's Compensation	\$928.00	\$714.64	\$928.00	\$928.00	\$0.00	
000.2410.290.00.000.0000	Other Employee Benefits	\$3,435.00	\$4,855.63	\$2,235.00	\$2,235.00	\$0.00	
000.2410.329.00.000.0000	Other Professional Services	\$6,425.00	\$5,230.07	\$7,625.00	\$8,440.00	\$815.00	
000.2410.430.00.000.0000	Repair & Maintenance	\$400.00	\$452.75	\$400.00	\$1,000.00	\$600.00	
000.2410.521.00.000.0000	Insurance - Other	\$500.00	\$0.00	\$500.00	\$500.00	\$0.00	
000.2410.531.00.000.0000	Communications	\$12,397.00	\$9,031.89	\$12,397.00	\$10,000.00	(\$2,397.00)	
000.2410.534.00.000.0000	Postage	\$3,500.00	\$3,211.70	\$3,500.00	\$3,500.00	\$0.00	
000.2410.550.00.000.0000	Printing & Binding	\$1,780.00	\$325.00	\$300.00	\$325.00	\$25.00	
000.2410.580.00.000.0000	Travel	\$1,785.00	\$0.00	\$1,785.00	\$1,785.00	\$0.00	
000.2410.610.00.000.0000	Supplies	\$10,900.00	\$5,362.96	\$5,850.00	\$7,637.00	\$1,787.00	
000.2410.630.00.000.0000	Food	\$1,300.00	\$460.70	\$500.00	\$500.00	\$0.00	
000.2410.641.00.000.0000	Books	\$1,090.00	\$0.00	\$500.00	\$1,000.00	\$500.00	
000.2410.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	
000.2410.810.00.000.0000	Dues & Fees	\$3,570.00	\$5,435.24	\$4,870.00	\$5,620.00	\$750.00	
TOTAL: Office of the Principal Services		\$314,846.00	\$271,197.66	\$404,556.00	\$408,951.00	\$4,395.00	R
Operation & Maintenance of Plant Services							
000.2600.110.00.000.0000	Salaries - Regular Employees	\$188,102.00	\$200,383.02	\$193,350.00	\$202,974.00	\$9,624.00	S1
000.2600.211.00.000.0000	Health Insurance	\$66,557.00	\$62,177.07	\$65,896.00	\$56,342.00	(\$9,554.00)	S2
000.2600.220.00.000.0000	Social Security Tax	\$14,389.00	\$14,699.18	\$14,791.00	\$15,528.00	\$737.00	

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
000.2600.260.00.000.0000	Worker's Compensation	\$9,405.00	\$5,551.48	\$9,668.00	\$10,148.00	\$480.00	
000.2600.290.00.000.0000	Other Employee Benefits	\$3,745.00	\$3,426.00	\$3,145.00	\$3,145.00	\$0.00	
000.2600.329.00.000.0000	Other Professional Services	\$226,459.00	\$337,929.05	\$57,050.00	\$78,740.00	\$21,690.00	S3
000.2600.411.00.000.0000	Water & Sewer	\$11,920.00	\$7,654.41	\$11,920.00	\$8,800.00	(\$3,120.00)	
000.2600.421.00.000.0000	Rubbish Removal	\$9,000.00	\$10,385.04	\$11,700.00	\$11,900.00	\$200.00	
000.2600.422.00.000.0000	Snowplowing Services	\$17,000.00	\$9,165.00	\$17,000.00	\$15,000.00	(\$2,000.00)	
000.2600.430.00.000.0000	Repair & Maintenance	\$50,180.00	\$77,105.37	\$53,480.00	\$83,320.00	\$29,840.00	S4
000.2600.521.00.000.0000	Insurance - Other	\$33,000.00	\$30,686.70	\$32,000.00	\$34,000.00	\$2,000.00	
000.2600.580.00.000.0000	Travel	\$500.00	\$246.00	\$500.00	\$500.00	\$0.00	
000.2600.610.00.000.0000	Supplies	\$40,116.00	\$44,982.29	\$37,116.00	\$42,116.00	\$5,000.00	
000.2600.622.00.000.0000	Electricity	\$73,200.00	\$90,832.07	\$84,000.00	\$95,000.00	\$11,000.00	S5
000.2600.623.00.000.0000	Propane	\$8,400.00	\$12,305.66	\$18,000.00	\$33,750.00	\$15,750.00	S5
000.2600.624.00.000.0000	Fuel Oil	\$89,829.00	\$63,622.23	\$82,565.00	\$101,100.00	\$18,535.00	S5
000.2600.629.00.000.0000	Diesel Fuel	\$300.00	\$561.76	\$800.00	\$700.00	(\$100.00)	
000.2600.733.00.000.0000	Furniture & Fixtures	\$0.00	\$6,173.60	\$0.00	\$0.00	\$0.00	
000.2600.739.00.000.0000	Equipment	\$5,000.00	\$9,270.50	\$0.00	\$15,500.00	\$15,500.00	S6
000.2600.810.00.000.0000	Dues & Fees	\$3,535.00	\$2,737.52	\$2,025.00	\$2,025.00	\$0.00	
TOTAL: Operation & Maintenance of Plant Services		\$850,637.00	\$989,893.95	\$695,006.00	\$810,588.00	\$115,582.00	S
Student Transportation - Regular Programs							
000.2721.110.00.000.0000	Salaries	\$15,840.00	\$3,093.60	\$15,840.00	\$12,042.00	(\$3,798.00)	
000.2721.220.00.000.0000	Social Security Tax	\$1,212.00	\$236.70	\$1,211.00	\$921.00	(\$290.00)	
000.2721.260.00.000.0000	Worker's Compensation	\$792.00	\$410.30	\$792.00	\$602.00	(\$190.00)	
000.2721.430.00.000.0000	Repair & Maintenance	\$0.00	\$658.40	\$0.00	\$0.00	\$0.00	
000.2721.519.00.000.0000	Purchased Transportation Services	\$163,894.00	\$164,657.85	\$167,146.00	\$170,459.00	\$3,313.00	
000.2721.521.00.000.0000	Insurance - Other	\$0.00	\$0.00	\$0.00	\$1,800.00	\$1,800.00	
000.2721.629.00.000.0000	Diesel Fuel	\$2,200.00	\$123.36	\$2,200.00	\$600.00	(\$1,600.00)	
000.2721.732.00.000.0000	New Vehicles	\$41,828.00	\$41,827.80	\$0.00	\$0.00	\$0.00	
000.2721.810.00.000.0000	Dues & Fees	\$0.00	\$288.73	\$0.00	\$0.00	\$0.00	
TOTAL: Student Transportation - Regular Programs		\$225,766.00	\$211,296.74	\$187,189.00	\$186,424.00	(\$765.00)	T

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
Student Transportation - Special Programs							
000.2722.110.00.000.0000	Salaries	\$5,040.00	\$6,751.95	\$5,202.00	\$6,480.00	\$1,278.00	
000.2722.220.00.000.0000	Social Security Tax	\$386.00	\$515.47	\$398.00	\$496.00	\$98.00	
000.2722.260.00.000.0000	Worker's Compensation	\$252.00	\$130.31	\$260.00	\$324.00	\$64.00	
000.2722.430.00.000.0000	Repair & Maintenance	\$5,000.00	\$1,806.24	\$3,500.00	\$1,500.00	(\$2,000.00)	
000.2722.521.00.000.0000	Insurance - Other	\$1,500.00	\$2,672.90	\$3,000.00	\$1,100.00	(\$1,900.00)	
000.2722.610.00.000.0000	Supplies	\$2,000.00	\$16.00	\$2,000.00	\$500.00	(\$1,500.00)	
000.2722.629.00.000.0000	Diesel Fuel	\$2,700.00	\$225.51	\$2,700.00	\$1,500.00	(\$1,200.00)	
000.2722.732.00.000.0000	New Vehicles	\$17,926.00	\$17,926.20	\$0.00	\$0.00	\$0.00	
000.2722.810.00.000.0000	Dues & Fees	\$400.00	\$125.00	\$400.00	\$400.00	\$0.00	
TOTAL: Student Transportation - Special Programs		\$35,204.00	\$30,169.58	\$17,460.00	\$12,300.00	(\$5,160.00)	T
Student Transportation - Vocational Programs							
000.2723.110.00.000.0000	Salaries	\$2,520.00	\$0.00	\$2,520.00	\$100.00	(\$2,420.00)	
000.2723.220.00.000.0000	Social Security Tax	\$193.00	\$0.00	\$193.00	\$7.00	(\$186.00)	
000.2723.260.00.000.0000	Worker's Compensation	\$126.00	\$65.46	\$126.00	\$5.00	(\$121.00)	
000.2723.430.00.000.0000	Repair & Maintenance	\$700.00	\$0.00	\$700.00	\$0.00	(\$700.00)	
000.2723.519.00.000.0000	Purchased Transportation Services	\$0.00	\$690.00	\$0.00	\$0.00	\$0.00	
000.2723.521.00.000.0000	Insurance - Other	\$350.00	\$947.76	\$350.00	\$50.00	(\$300.00)	
000.2723.629.00.000.0000	Diesel Fuel	\$1,260.00	\$721.29	\$1,260.00	\$50.00	(\$1,210.00)	
TOTAL: Student Transportation - Vocational Programs		\$5,149.00	\$2,424.51	\$5,149.00	\$212.00	(\$4,937.00)	T
Student Transportation - Athletic Programs							
000.2724.519.00.000.0000	Purchased Transportation Services	\$36,817.00	\$23,113.99	\$41,820.00	\$42,019.00	\$199.00	
TOTAL: Student Transportation - Athletic Programs -		\$36,817.00	\$23,113.99	\$41,820.00	\$42,019.00	\$199.00	T
Student Transportation - Field Trips/Cocurricular							
000.2725.519.00.000.0000	Purchased Transportation Services	\$24,550.00	\$660.25	\$22,250.00	\$26,781.00	\$4,531.00	
TOTAL: Student Transportation - Field		\$24,550.00	\$660.25	\$22,250.00	\$26,781.00	\$4,531.00	T

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
Informational Systems							
000.2829.531.00.000.0000	Communications	\$11,400.00	\$6,960.10	\$11,400.00	\$10,400.00	(\$1,000.00)	
TOTAL: Informational Systems		\$11,400.00	\$6,960.10	\$11,400.00	\$10,400.00	(\$1,000.00)	
Land Purchases							
000.4100.500.00.000.0000	Site Acquisition	\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
TOTAL: Land Purchases		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Site Improvement							
000.4200.450.00.000.0000	Construction Services	\$25.00	\$0.00	\$0.00	\$25.00	\$25.00	
000.4200.500.00.000.0000	Educational Development	\$0.00	\$0.00	\$25.00	\$0.00	(\$25.00)	
TOTAL: Site Improvement		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Architecture & Engineering Services							
000.4300.330.00.000.0000	Other Professional Services	\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
TOTAL: Architecture & Engineering Services		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Educational Specifications Development Services							
000.4400.500.00.000.0000	Educational Development	\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
TOTAL: Educational Specifications Development Services		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Building Construction							
000.4500.450.00.000.0000	Construction Services	\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
TOTAL: Building Construction		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Building Improvement							
000.4600.450.00.000.0000	Construction Services	\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
TOTAL: Building Improvement		\$25.00	\$0.00	\$25.00	\$25.00	\$0.00	
Transfers to Food Service Fund							
000.5221.930.00.000.0000	Fund Transfers	\$207,300.00	\$50,000.00	\$207,300.00	\$207,300.00	\$0.00	
TOTAL: Transfers to Food Service Fund		\$207,300.00	\$50,000.00	\$207,300.00	\$207,300.00	\$0.00	

		2020 - 2021	2020 - 2021	2021 - 2022	2022 - 2023		Budget
		Approved	Actual	Budget	Proposed		Budget
Account	Description	Budget	Expenditures	Budget	Budget	Variance	Footnotes
Transfer to Capital Reserve							
000.5251.930.00.000.0000	Fund Transfers	\$0.00	\$0.00	\$255,628.00	\$ 0.00	(\$255,628.00)	
TOTAL: Transfer to Capital Reserve		\$0.00	\$0.00	\$255,628.00	\$ 0.00	(\$255,628.00)	U
Transfer to Other Expendable Trust Funds							
000.5252.930.00.000.0000	Fund Transfers	\$85,000.00	\$85,000.00	\$ 80,000.00	\$0.00	(\$80,000.00)	
TOTAL: Transfer to Other Expendable Trust Funds		\$85,000.00	\$85,000.00	\$ 80,000.00	\$0.00	(\$80,000.00)	V
Allocations to Charter Schools							
000.5310.810.00.000.0000	Dues & Fees	\$24,800.00	\$24,459.60	\$25,000.00	\$25,248.00	\$248.00	
TOTAL: Allocations to Charter Schools		\$24,800.00	\$24,459.60	\$25,000.00	\$25,248.00	\$248.00	
Subtotal:		\$7,069,440.00	\$5,984,486.32	\$7,406,920.00	\$7,287,066.00	(\$119,854.00)	
Warrant Articles							
Warrant Article # 3		\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	
Warrant Article # 6 - Support Staff Negotiations		\$0.00	\$0.00	\$0.00	\$73,049.00	\$73,049.00	W
Warrant Article # 7 - Sale of Colebrook Academy				\$2,000,000.00	\$2,000,000.00	\$0.00	X
Grand Total:		\$7,069,440.00	\$5,984,486.32	\$9,411,920.00	\$9,365,115.00	(\$46,805.00)	
Note: FY 20-21 Includes encumbered funds prior year							

COLEBROOK SCHOOL DISTRICT 2022 - 2023 BUDGET FOOTNOTES

Footnotes delineated in the far-right hand column of the Proposed Budget page

A. Regular Education – Increase of \$32,642

- A1. Salaries – Additional Para Educator.
- A2. Salaries adjusted based on current staffing and Collective Bargaining Agreement approved March 2020.
- A3. Substitute Salaries – Increased per diem rate.
- A4. Health Insurance – As outlined in the Collective Bargaining Agreement. Based on current staffing. The projected rate increase of 8.2% over prior year.
- A5. Other Employee Benefits – Severance Stipend for retiring teacher.
- A6. Professional Services – Decrease in purchasing services from area schools. Providing course offerings with in-house staff.
- A7. Increase in materials for new instruction courses. Fees - increase of \$20,530, due to extending learning opportunities tuition fees.

B. Title I Programs – Increase of \$30,270

- B1. (2) Full-time teachers. Salary and fixed costs are based on current staff.

C. Special Education Programs – Decrease of \$116,901

- C1. Salary – Reduction in Para Educators over prior year
- C2. Increase in one position – Note: reduction in Psychologist Services.
- C3. Health Insurance – As outlined in the Collective Bargaining. Agreement. Based on current staffing. The projected rate increase of 8.2% over prior year
- C4. Reduction in tuition costs for an out of district program.

D. Vocational Educational Programs – Increase of \$31,750

- D1. Projected increase to purchase materials and equipment for other Vocational Program offerings.

E. Cocurricular Activities – Increase of \$8,731

- E1. Salaries – Stipends for staff for new student club activities and salary increases per Collective Bargaining Agreement approved in March 2020.
- E2. Dues and Fees - Field Trips for Club Activities

F. Guidance Services – Decrease of \$16,758

- F1. Salary based on current staffing.

G. Counseling Services – Increase of \$2,959

- G1. Salaries and related costs

H. Health Services – Increase of \$5,045

- H1. Salary based on Collective Bargaining Agreement with fixed costs (see A1, A4)

I. Psychological Services – Decrease of \$21,475

- I1. Reduction in position of Clinical Social Worker

J. Speech Pathology & Audiology – Increase of \$20,350

- J1. Increase in student needs and projected salary increase.
- J2. Purchase of testing materials and classroom support materials.

K. Physical & Occupational Therapy Services - \$9,204

- K1. Projected Salary Increases
- K2. Increase in hours and rate for Physical Therapy Services

L. Other Support Services – Decrease of \$3,053

- L1. Contracted Services - Reduction in consultation services.

M. Technology Services – Decrease of \$7,745

- M1. Salaries - SAU#7 Technology staff will provide services.
- M2. Supplies and Materials reduction due to availability of grants to purchase Instructional materials and equipment.

N. Improvement of Instruction – Increase of \$69,729

- N1. Curriculum Coordinator and grant facilitator hired by Colebrook and sharing services with Pittsburg and Stewartstown. Offset on Revenue \$33,860.

O. Educational Media Services – Increase of \$2,989

- O1. Salary and related costs per Collective Bargaining Agreement.

P. School Board Services – Increase of \$22,269

- P1. Professional Services – Increase in projected legal costs and auditing costs
- P2. Advertising – Cost of advertising has increased

Q. Office of Superintendent – Increase \$32,868

- Q1. Increase in district assessment. Projected salary, staffing and fixed cost increase.

R. Office of Principal – Increase of \$4,395

- R1. Projected Salary increases for staff
- R2. Health Insurance based on staffing. Includes projected 8.2% increase.

S. Plant Services – Increase of \$115,582

- S1. Salaries – Projected Salary Increase based on Collective Bargaining Agreement.
- S2. Health Insurance – Based on current staffing and projected rate increase of 8.2%.
- S3. Professional Services – Capital Upgrades in the facility.
- S4. Repair and Maintenance – Increase in general repairs and maintenance due to aging equipment.
- S5. Electricity, Propane & Fuel Oil - Projected increases in utilities based on the market.
- S6. Equipment – Purchase a lift for maintenance.

T. Transportation – Decrease of \$6,132

- Departments are adjusted to meet the student needs. Includes 2% increase contracted services for daily and cocurricular transportation.

U. Transfer to Capital Reserve Funds – Decrease of \$255,628

Additional Adequacy Aid received in 21-22.

Includes Warrant Article #3 to transfer \$ 5,000 to the Technology Capital Reserve Fund.

V. Transfer to Expendable Trust Funds – Decrease of \$ 80,000

Trust Fund Contribution will not occur this year.

W. Warrant Article # 6 – Support Staff Amended Agreement – Increase of \$ 73,049

X. Warrant Article # 7 – Proceeds from the Sale of the Academy \$ 2,000,000

Transfer to Capital Reserve Fund Colebrook Building and Grounds

This image shows a full page of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page, leaving small margins at the top and bottom. There are no vertical margin lines, text, or other markings on the page.

Proposed Budget Colebrook Local School

Appropriations and Estimates of Revenue for the Fiscal Year from:
July 1, 2022 to June 30, 2023

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: _____

SCHOOL BOARD CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

[illegible]

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>



Proposed Budget

Account	Purpose	Article	Expenditures for period ending 6/30/2021	Appropriations for period ending 6/30/2022	Appropriations for period ending 6/30/2023 (Recommended)	Appropriations for period ending 6/30/2023 (Not Recommended)
Instruction						
1100-1199	Regular Programs	08.	\$2,153,575	\$2,774,871	\$2,837,793	\$0
1200-1299	Special Programs	08.	\$705,771	\$967,464	\$850,550	\$0
1300-1399	Vocational Programs	08.	\$27,300	\$70,000	\$101,750	\$0
1400-1499	Other Programs	08.	\$121,032	\$158,816	\$166,713	\$0
1500-1599	Non-Public Programs	08.	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	08.	\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0
Instruction Subtotal			\$3,007,678	\$3,971,151	\$3,956,806	\$0
Support Services						
2000-2199	Student Support Services	08.	\$588,011	\$693,124	\$681,651	\$0
2200-2299	Instructional Staff Services	08.	\$96,265	\$203,370	\$276,088	\$0
Support Services Subtotal			\$684,276	\$896,494	\$957,739	\$0
General Administration						
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0
2310-2319	Other School Board	08.	\$97,922	\$55,172	\$77,441	\$0
General Administration Subtotal			\$97,922	\$55,172	\$77,441	\$0
Executive Administration						
2320 (310)	SAU Management Services		\$0	\$0	\$0	\$0
2320-2399	All Other Administration	08.	\$499,435	\$531,195	\$564,707	\$0
2400-2499	School Administration Service	08.	\$271,198	\$404,556	\$408,951	\$0
2500-2599	Business		\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance	08.	\$989,894	\$695,006	\$810,588	\$0
2700-2799	Student Transportation	08.	\$267,665	\$273,868	\$267,736	\$0
2800-2999	Support Service, Central and Other	08.	\$6,960	\$11,400	\$10,400	\$0
Executive Administration Subtotal			\$2,035,152	\$1,916,025	\$2,062,382	\$0
Non-Instructional Services						
3100	Food Service Operations		\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0
Non-Instructional Services Subtotal			\$0	\$0	\$0	\$0
Facilities Acquisition and Construction						
4100	Site Acquisition	08.	\$0	\$25	\$25	\$0
4200	Site Improvement	08.	\$0	\$25	\$25	\$0
4300	Architectural/Engineering	08.	\$0	\$25	\$25	\$0
4400	Educational Specification Development	08.	\$0	\$25	\$25	\$0
4500	Building Acquisition/Construction	08.	\$0	\$25	\$25	\$0



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4600	Building Improvement Services	08.	\$0	\$25	\$25	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$150	\$150	\$0

Other Outlays

5110	Debt Service - Principal		\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0	\$0
Other Outlays Subtotal			\$0	\$0	\$0	\$0

Fund Transfers

5220-5221	To Food Service	08.	\$50,000	\$207,300	\$207,300	\$0
5222-5229	To Other Special Revenue		\$0	\$0	\$0	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools	08.	\$24,460	\$25,000	\$25,248	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
Fund Transfers Subtotal			\$74,460	\$232,300	\$232,548	\$0

Total Operating Budget Appropriations

\$7,287,066

\$0



Proposed Budget

Account	Purpose	Article	Appropriations for	Appropriations for
			period ending 6/30/2023 (Recommended)	period ending 6/30/2023 (Not Recommended)
5251	To Capital Reserve Fund	03	\$5,000	\$0
<i>Purpose: Appropriate funds to Capital Reserve</i>				
5251	To Capital Reserve Fund	07.	\$2,000,000	\$0
<i>Purpose: Proceeds from Sale of Colebrook Academy To capital</i>				
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
Total Proposed Special Articles			\$2,005,000	\$0



Proposed Budget

			Appropriations for	Appropriations for
			period ending	period ending
			6/30/2023	6/30/2023
Account	Purpose	Article	(Recommended)	(Not Recommended)
1200-1299	Special Programs	06.	\$45,408	\$0
		<i>Purpose: Amendment to 21-24 approved CBA raise additional f</i>		
2000-2199	Student Support Services	06.	\$3,900	\$0
		<i>Purpose: Amendment to 21-24 approved CBA raise additional f</i>		
2400-2499	School Administration Service	06.	\$8,427	\$0
		<i>Purpose: Amendment to 21-24 approved CBA raise additional f</i>		
2600-2699	Plant Operations and Maintenance	06.	\$15,314	\$0
		<i>Purpose: Amendment to 21-24 approved CBA raise additional f</i>		
Total Proposed Individual Articles			\$73,049	\$0



Proposed Budget

Account	Source	Article	Actual Revenues for Period ending 6/30/2021	Revised Estimated Revenues for Period ending 6/30/2022	Estimated Revenues for Period ending 6/30/2023
Local Sources					
1300-1349	Tuition	08.	\$1,214,332	\$1,228,000	\$1,350,000
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	08.	\$90	\$50	\$25
1600-1699	Food Service Sales	08.	\$2,389	\$65,000	\$65,000
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources	08., 07.	\$227,995	\$2,065,050	\$2,098,000
Local Sources Subtotal			\$1,444,806	\$3,358,100	\$3,513,025
State Sources					
3210	School Building Aid		\$0	\$0	\$0
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid		\$98,011	\$35,000	\$0
3240-3249	Vocational Aid	08.	\$15,053	\$21,600	\$25,000
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition	08.	\$2,787	\$2,500	\$2,500
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
State Sources Subtotal			\$115,851	\$59,100	\$27,500
Federal Sources					
4100-4539	Federal Program Grants	08.	\$451,154	\$276,422	\$275,000
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition	08.	\$94,218	\$81,000	\$81,000
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution	08.	\$0	\$4,000	\$4,000
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve	08.	\$340	\$7,038	\$5,200
Federal Sources Subtotal			\$545,712	\$368,460	\$365,200
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$40,000	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0



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9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	08.	\$748,223	\$842,339	\$720,000
	Other Financing Sources Subtotal		\$788,223	\$842,339	\$720,000
Total Estimated Revenues and Credits			\$2,894,592	\$4,627,999	\$4,625,725



Proposed Budget

Item	Period ending 6/30/2023
Operating Budget Appropriations	\$7,287,066
Special Warrant Articles	\$2,005,000
Individual Warrant Articles	\$73,049
Total Appropriations	\$9,365,115
Less Amount of Estimated Revenues & Credits	\$4,625,725
Less Amount of State Education Tax/Grant	\$2,360,310
Estimated Amount of Taxes to be Raised	\$2,379,080

TRANSPORTATION 2021 - 2022		
TRANSPORTER: WW Berry's Transportation Inc.	Rate/Day: \$263.06 / 3.5 buses	
ROUTES	NO. PUPILS	ESTIMATED MILES/DAY
Route 3, Edwards St., Corliss Lane, South Hill, Piper Hill Rd, and Rte. 145	23	17
Route 26, East Colebrook, Harvey Swell, Diamond Pond Rd, Bear Rock Rd. Reed Road, South Main Street	20	45
Colebrook, Canaan, CTE and Collaborative students	18	39
Route 26, Green Mountain Dr., Diamond Pond Rd., Munn Rd., and Harry's Way	25	47



REGISTRATION & ATTENDANCE			
GRADES	2020 - 2021 NO. OF PUPILS		2021 – 2022 NO. OF PUPILS
P	3		7
K	20		27
1	21		17
2	25		19
3	21		22
4	20		22
5	21		22
6	15		19
7	30		18
8	21		31
9	29		33
10	29		26
11	20		23
12	21		18
TOTAL	296		304
2021 - 2022 TUITION PUPILS			
Sending District	Pre-K Kindergarten	Elementary	High School
Tuition Rate	15,743	19,009	22,596
Northeast Kingdom		2	2
Errol			9
Mills field		1	1
Stewartstown			2
Tuition Rate	15,343	18,151	21,661
Columbia, NH	12	28	16

COLEBROOK SCHOOL DISTRICT				
FOOD SERVICE BUDGET COMPARISON AND ANALYSIS				
PROGRAM DESCRIPTION	2019 - 2020 Expenditures	2020 - 2021 Budget	2020 - 2021 Expenditures	2021 - 2022 Budget
Salaries	\$1,842.16	\$0.00	\$1,710.04	\$0.00
Social Security Tax	\$140.92	\$0.00	\$130.80	\$0.00
Employee Benefits	\$0.00	\$0.00	\$171.50	\$0.00
Contracted Services	\$160,599.48	\$200,000.00	\$131,667.81	\$200,000.00
Repair/Maintenance	\$1,232.60	\$3,800.00	\$5,139.36	\$3,800.00
Utilities/Gas	\$1,470.28	\$3,500.00	\$943.97	\$3,500.00
Equipment	\$0.00	\$0.00	\$214.25	\$0.00
Dues, Fees & Refunds	\$525.55	\$0.00	\$50.75	\$0.00
Transportation-Salary & Fixed Costs	\$0.00	\$0.00	\$199.69	\$0.00
Supplies and Materials		\$0.00		\$0.00
COVID 19			\$2,234.55	
TOTAL EXPENSES	\$165,810.99	\$207,300.00	\$142,462.72	\$207,300.00
REVENUES				
REVENUE SOURCE	2019 - 2020 Actual Revenue	2020 - 2021 Budget	2020 - 2021 Actual Revenue	2021 - 2022 Budget
District Appropriation	\$0.00	\$52,100.00	\$50,000.00	\$58,800.00
Federal Reimbursement	\$108,322.68	\$81,000.00	\$94,218.90	\$81,000.00
Local Sales	\$41,421.64	\$72,000.00	\$2,388.89	\$65,000.00
State Reimbursement	\$2,767.53	\$2,200.00	\$2,787.35	\$2,500.00
Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL REVENUES	\$152,511.85	\$207,300.00	\$149,395.14	\$207,300.00

FINANCIAL REPORT	
2020 - 2021	
GENERAL AND SPECIAL REVENUE FUND BALANCE SHEET	
June 30, 2021	
ASSETS:	
Current Assets	
Cash In Bank	\$1,277,968.04
Interfund Receivables	\$53,121.76
Inventories	\$0.00
Intergovernmental Receivables	\$129,896.83
Other Receivables	\$4,067.65
Prepaid Expenses	\$1,858.00
Total Current Assets	\$1,466,912.28
TOTAL ASSETS	\$1,466,912.28
LIABILITIES AND FUND EQUITY:	
Current Liabilities	
Interfund Payables	\$53,121.76
Intergovernmental Payables	\$0.00
Other Payables	\$70,348.19
Accrued Expenses	\$399,839.96
Payroll Deductions	\$0.00
Deferred Revenues	\$10,401.95
Total Current Liabilities	\$533,711.86
Fund Equity	
Unassigned Fund Balance Retained	\$86,261.00
Reserved for Encumbrances	\$3,600.00
Reserved for Special Purposes	\$1,000.00
Unassigned Fund Balance	\$842,339.42
Total Fund Equity	\$933,200.42
TOTAL LIABILITIES AND FUND EQUITY	\$1,466,912.28

COLEBROOK SCHOOL DISTRICT	
STATEMENT OF REVENUES	
GENERAL AND SPECIAL REVENUE FUND	
June 30, 2021	
REVENUE FROM LOCAL SOURCES:	
Current Appropriations	\$1,852,287.00
Driver Education Fees	\$9,787.50
Earnings on Investments	\$90.19
Other Local Grants	\$15,016.72
Other Revenue	\$88,068.28
Rentals	\$18,000.00
Refunds	\$35,212.54
Donations	\$0.00
Services to Other LEA's	\$73,850.47
Transfer from Expendable Trust Fund	\$40,000.00
Tuition - Maine & Vermont Districts	\$143,674.00
Tuition - New Hampshire School Districts	\$1,070,658.34
TOTAL LOCAL REVENUE	\$3,346,645.04
REVENUE FROM STATE SOURCES:	
State of N H - Adequacy Aid - Grant	\$2,255,089.46
State of N H - Enhanced Education Tax	\$304,240.00
State of N H - Special Education Aid	\$97,482.92
State of N H - Other Aid	\$528.13
State of N H - Vocational Education (Tuition & Transp)	\$15,053.18
TOTAL STATE REVENUE	\$2,672,393.69
REVENUE FROM FEDERAL SOURCES:	
Emergency Relief (ESSER)	\$115,049.04
State of N H - Medicaid	\$0.00
State of N H - Title I	\$131,443.69
State of N H - All Other Programs	\$193,060.68
TOTAL FEDERAL REVENUE	\$439,553.41
TRANSFER FROM TRUST FUNDS:	
From Other Expendable Trust Funds	\$0.00
TOTAL TRANSFER FROM TRUST FUNDS	
TOTAL REVENUE FROM ALL SOURCES	\$6,458,592.14

COLEBROOK SCHOOL DISTRICT	
DETAILED STATEMENT OF DISTRICT EXPENDITURES	
2020 - 2021	
NAME	AMOUNT
ALBERS, CARLA J	\$9,676.75
ALLIN, THOMAS L	\$63,252.00
BACH, JOHN W JR	\$1,282.50
BOIRE, CRAIG J	\$3,891.00
BOIRE, GAETANE R	\$2,000.00
BRADY, JEANNINE F	\$57,215.00
BRAULT, JENNIFER M	\$52,436.36
BRITTON, ANNA M	\$23,611.52
CALL, DUANE	\$4,918.00
CALL, RYAN	\$59,917.00
CARON, AMY M	\$44,903.00
CASTINE, ELAINE P	\$11,062.57
CLOGSTON, COLLEEN J	\$64,798.26
COTE, CHRISTINE M	\$43,058.86
CROMWELL, RANDOLPH J	\$15,450.00
DAGESSE, JESSICA L	\$481.93
DAGESSE, MAX R	\$33,128.28
DALEY, LUCIE	\$3,144.95
DESAINDES, MELISSA A	\$16,763.01
DEVINE, LYND SAY J	\$19,785.89
DIONNE, DEBORAH A	\$180.00
DORMAN, KIMBERLY A	\$45,319.00
DOWSE, STEPHEN T	\$6,496.00
DOYON, PAULA M	\$21,383.12
EAMES, RYAN E	\$60,770.00
ELLIOTT, ALLISON S	\$16,538.47
ESTES, DONNA LEE	\$332.02
FALCONER, JOHN	\$1,000.00
FARNSWORTH, ALAN W	\$9,897.58
FOGG, DARLENE	\$3,528.30
GALES, DAVID M	\$250.00
GERMAIN, REBECCA M	\$32,030.21
GILBERT, MICHAEL D	\$39,697.67
GOUDREAU, SARAH C.A.	\$15,235.28
GRANT, LISA L	\$52,030.00
GREENE, DEBORAH B	\$1,000.00
HAILEY, REBECCA L	\$45,779.36
HALEY, KYLE J	\$44,020.00
HALL, DAWN E	\$46,181.00
HAMELIN, CRAIG A	\$1,000.00
HAMELIN, TINA M	\$56,380.00
HAMMOND, JR., STANLEY E	\$39,093.27
HAND, APRIL L	\$48,581.00

HARRIS, CARLTON	\$49,752.91
HART, JANET M	\$37,993.87
HASTINGS, LORI SUE	\$56,905.00
HEBERT, DELORIS G	\$24,249.48
HOWES, BETH A	\$18,157.07
HURLEY, NICHOLAS R	\$49,439.00
HYDE, MICHELLE A	\$100.00
JOHNSEN, MICHELE	\$8,250.00
JONDRO, ROSE M	\$9,089.93
KEAZER, JENNIFER L	\$1,917.71
KENNY, LISA M	\$51,737.00
KEYSER, VALERIE	\$52,590.00
KLEE, JESSICA A	\$18,746.42
KROWL, JENNIFER L	\$13,565.93
LANE, LINDA M	\$577.45
LAPERLE, ADRIENNE C	\$1,637.30
LAPERLE, BRIAN D	\$1,200.00
LAUGHTON, DONNA I	\$3,851.84
LAWTON-HAYNES, KATHLEEN L	\$59,650.00
LEBEL, NATHAN M	\$1,000.00
LECLAIR, JACIE C	\$16,192.07
LOPES, NICHOLAS A	\$4,551.03
LORD, COREY S	\$1,872.00
MARCH, RICHARD C	\$63,453.00
MARCHAND, NANCY	\$7,699.25
MARTUNAS, JOLENE M	\$23,880.64
MCGRATH III, ARTHUR F	\$41,810.00
MCKINNON, TRACEY A	\$583.33
MOREN, KAYE S	\$1,736.27
NOONAN, CHERYL A	\$6,915.25
NOURSE VAN METER, ABIGAIL	\$43,550.00
OAKES, MORGAN H	\$1,872.00
O'BRIEN, JOANNE	\$13,590.96
OUELLET, JR., MARCEL R	\$4,331.00
OUIMETTE, CRYSTAL L	\$37,100.00
PAQUETTE, TABITHA L	\$50,600.00
PARISEAU, NICOLE M	\$1,683.00
PARKER, KATIE S	\$52,314.36
PATTERSON, RONALD W	\$64,303.00
PEARSON, MICHAEL J.	\$1,000.00
PERREAULT, MARIAH K	\$15,831.53
PHILLIPS, DEVON L	\$64,200.00
PIRES LYNCH, BARBARA M	\$3,496.76
PURRINGTON, TIMOTHY M	\$4,331.00
RADOVIC, BARBARA D	\$3,610.00
RADZIK, ASHLEE G	\$5,428.64
RELLA, VALERIE C	\$160.00
RICHARDS, ELIZABETH M	\$255.78

RILEY, SUSIE C	\$22,914.52
ROCKWELL, JOANNA T	\$31,211.46
ROLLINS, KRISTEN	\$514.00
SAMBITO, WILLIAM B	\$685.36
SNOW, NICOLE L	\$51,627.11
SNYDER, TYLER	\$43,458.25
SPRINGER, JOHNATHAN M	\$41,795.00
STEBBINS, JR., WILLIAM M	\$26,163.00
STONE, MEGAN S	\$819.00
SWITSER, JEANIE MARIE	\$64,275.82
THOMPSON, LYNN E	\$19,855.21
URAN, DOROTHY H	\$1,137.08
VORRON-SMITH, JENNIFER L	\$420.80
WHEELOCK, JORDAN C	\$820.00
WHEELOCK, KIMBERLY J	\$88,580.00
WHEELOCK, KRISTEN R	\$55,595.00
WHITNEY, CHERYL A	\$15,859.84
WOODARD, KATHI K	\$3,550.00
WORTHING, ERIKA L	\$41,773.75
WRIGHT, THERESE S	\$3,198.63
TOTAL SALARIES	\$2,628,514.77
VENDOR	AMOUNT
ADAM REEVES	\$6.95
ADAM REITSMA	\$204.00
AIREX FILTER	\$1,217.56
AIRGAS USA	\$276.24
ALFRED J HOLDEN	\$112.00
ALLISON HERRES	\$2,000.00
AMAZON.COM	\$27,328.72
AMY LEIGHTON	\$15,862.50
ANDROSCOGGIN VALLEY HOSPITAL	\$50.00
ANTHONY BRAY	\$204.00
APPLE AWARDS	\$90.72
APPLE INC	\$2,208.00
B&H PHOTO AND VIDEO	\$6,222.63
B.E. PUBLISHING	\$1,884.54
BEYOND PLAY LLC	\$44.85
BLACK BEAR TAVERN	\$424.72
BOIRE PROPERTY MANAGEMENT	\$9,165.00
BOLENS SEPTIC & PORTABLE TOILETS LLC	\$240.00
BOOMBAH	\$99.99
BOOTHBY THERAPY SERVICES,LLC	\$2,293.50
BRENT COVELL	\$98.00
BROOKS AGWAY	\$351.64
BRUCE ALLEN	\$102.00

BRUCE MASON	\$816.00
BRUNO MCKENZIE	\$352.00
BRYN L. PEARSON	\$2,000.00
C.BEAN TRANSPORT INC.	\$12,976.34
CALEDONIAN RECORD PUB. CO. INC.	\$615.13
CANAAN SCHOOL DISTRICT	\$45,432.38
CAPITAL ALARM SYSTEMS, INC.	\$771.00
CARL HARRIS	\$144.00
CARRIE RANCOURT	\$675.00
CENGAGE LEARNING	\$2,062.50
CENTRAL PAPER PRODUCTS	\$8,612.10
CHERYL A COVILL	\$1,111.04
CHERYL WHITNEY	\$10.00
CLEAN-O-RAMA CO. INC.	\$16,005.81
CN BROWN COMPANY	\$63,206.28
COLEBROOK CHRONICLE	\$3,108.50
COLEBROOK COPY CENTER	\$2,320.00
COLEBROOK ELEMENTARY	\$203.00
COLEBROOK FEEDS INC	\$199.92
COLEBROOK PLUMBING & HTG INC	\$21,655.40
COLEBROOK SCHOOL FOOD SERVICE	\$50,000.00
COLLEGE BOARD PUBLICATIONS	\$172.00
COLLEGE ENTRANCE EXAMINATION BOARD	\$275.40
COLLINS SPORTS CENTER	\$902.75
COLLINS SPORTS MEDICINE	\$367.95
CONSOLIDATED COMMUNICATIONS	\$13,957.12
CONTROL TECHNOLOGIES, INC.	\$8,818.32
COOS AUTO PARTS INC.	\$556.12
CRAFTY DESIGNS BY JAMIE	\$381.60
CRAIG BOIRE	\$205.00
CROSS INSURANCE AGENCY	\$39,706.00
CUMMINS NORTHEAST, LLC	\$10,005.45
CYNTHIA MILLS	\$98.98
D.T.M.	\$259.57
DAN'S GLASS AND MIRROR	\$300.00
DANIEL HEBERT INC.	\$70,652.00
DANIEL PHOENIX	\$57.50
DANIELLE WILKINS	\$211.40
DAVID COVILL	\$1,566.00
DAVID LAWTON	\$1,600.00
DAVID WHITE	\$980.00
DEAN & ALLYN INC.	\$677.65
DEBRA TAYLOR	\$498.00
DECKER EQUIPMENT/SCHOOL FIX	\$6,293.55

DELL, INC.	\$27,925.16
DEMCO	\$320.97
DENISE WOOD	\$100.00
DISCOUNT SCHOOL SUPPLY	\$131.97
DOUGLAS CAMERON	\$27.30
DUCRET'S SPORTING GOODS	\$322.77
E THERAPY SOLUTIONS	\$15,645.25
EAI EDUCATION	\$50.84
EDMENTUM	\$1,935.00
ELAINE CASTINE	\$13.00
ELLIS MUSIC COMPANY	\$258.00
ENSU-SPECIAL EDUCATION	\$5,009.44
ERIKA WORTHING	\$2,931.00
ERIN WILLIAMS	\$4.25
EVERSAN, INC.	\$231.00
EVERSOURCE	\$11,939.03
EVERSOURCE-LARGE POWER	\$78,893.04
FLINN SCIENTIFIC	\$1,880.54
FOCUS HOLDINGS	\$7,416.59
FOTHERGILL SEGALE & VALLEY	\$12,830.00
FRANK STEVENS	\$306.00
FRONTLINE TECHNOLOGIES-MY LEARNING PLAN	\$2,208.23
GARRETT PURRINGTON	\$835.00
GARY JENNESS	\$644.00
GOGUARDIAN	\$3,439.80
GOPHER	\$3,390.31
GOULET COMMUNICATIONS INC.	\$495.50
GOV CONNECTION	\$7,218.85
GRAINGER	\$330.24
GRANITE STATE CONFERENCE	\$150.00
GREEN MOUNTAIN ELECTRIC SUPPLY	\$1,139.65
GUMDROP BOOKS	\$159.80
HANDWRITING WITHOUT TEARS	\$742.91
HANK TENNEY	\$180.00
HAYDEN ROMA	\$472.00
HEALTHTRUST, INC - HEALTH INSURANCE	\$535,274.30
HEALTHTRUST, INC - LIFE INSURANCE	\$2,390.62
HEGGERTY PHONEMIC AWARENESS CURRICULUM	\$25.60
HORACE MANN	\$3,900.00
HUSSEY ADVANTAGE, INC.	\$3,786.50
IMPACT FIRE SERVICES, LLC	\$19,001.28

INDIAN STREAM HEALTH CENTER	\$1,148.02
INTERNAL REVENUE SERVICE	\$194,368.15
INTERSIGN CORPORATION	\$268.81
J. W. PEPPER & SON INC	\$277.22
J.K. LYNCH DISPOSAL INC.	\$10,032.04
JANELLE PUBLICATIONS	\$50.00
JEFFREY KELLY	\$112.00
JESSICA HYDE	\$7.00
JOHN EASTMAN	\$180.00
JOHN PETERSON	\$204.00
JOHN SIMON	\$167.00
JOHNNY EASTMAN	\$180.00
JOHNSON CONTROLS FIRE PROTECTION	\$17,518.73
JOHNSON CONTROLS SECURITY SOLUTIONS	\$31,897.40
JORDAN BROOKS	\$2,000.00
JORDAN WHELOCK	\$330.00
JOSSELYN SPORTS TURF	\$12,830.50
JOSTENS	\$1,101.31
JUDITH BRIERLY	\$32.60
JULES AND BARBARA KENNETT	\$28.93
JUNIOR LIBRARY GUILD	\$1,644.90
KAPCO BOOK PROTECTION	\$196.57
KATIE PARKER	\$126.84
KEVIN DREW	\$112.00
KIMBERLY DORMAN	\$860.00
KIMBERLY WHELOCK	\$479.24
KINGDOM AUTISM AND BEHAVIORAL HEALTH	\$1,683.00
KRISTEN WHELOCK	\$526.62
LABOR LAW CENTER	\$44.89
LAKESHORE LEARNING MATERIALS	\$1,408.03
LAPERLE'S - IGA	\$1,518.50
LAURIE BROOKS	\$326.98
LAZERWORKS	\$89.97
LEE CHAMPAGNE	\$224.00
LEE SEEKAMP	\$14.75
LEMIEUX GARAGE	\$294.03
LEWIS & WOODARD, INC.	\$2,738.00
LIBERTY MUTUAL INSURANCE COMPANY	\$3,716.00
LIEBL PRINTING CO	\$1,567.75
LYNNE GLASS	\$315.22
MAD RIVER CREATIVE	\$287.50
MARK MINIGELL	\$48.40

MARKEL SPECIALTY COMMERCIAL	\$175.00
MARTHA THOMPSON	\$23.60
MATTHEW BUTEAU	\$200.00
MCGRAW-HILL COMPANIES	\$1,015.66
MCINTIRE BUSINESS PRODUCTS INC	\$406.66
MCLANE MIDDLETON, PROFESSIONAL ASSOC	\$153.00
MICHAEL OUELLET	\$40.00
MICHELE JOHNSEN	\$45.50
MICHELE OVERHOFF	\$5.10
MIKE GILBERT	\$288.00
MONOPRICE, INC.	\$140.97
MORGAN STONE	\$1.31
MOUNT PROSPECT ACADEMY	\$120,176.46
MR & MRS JAMES SNEDEKER	\$81.14
MUSIC IN MOTION	\$396.22
MUSIC IS ELEMENTARY	\$899.10
NAFME	\$127.00
NASHUA COMMUNITY COLLEGE	\$150.00
NASSP/NHS	\$770.00
NEW ENGLAND BACKFLOW INC	\$300.00
NEW ENGLAND BARRICADE CORP	\$94.45
NEW HAMPSHIRE DEPARTMENT OF SAFETY	\$747.00
NEW HAMPSHIRE LEARNING INITIATIVE	\$350.00
NEW HAMPSHIRE MUSIC EDUCATOR ASSOCIATION	\$175.00
NEW HAMPSHIRE TECHNICAL INSTITUTE	\$450.00
NEWS & SENTINEL, INC	\$3,399.00
NEWS-2-YOU	\$191.08
NH ASSOC. OF SCHOOL PRINCIPALS	\$560.00
NH DEPT. OF SAFETY	\$219.75
NH INTERSCHOLASTIC ATHLETIC ASSOC.	\$1,860.00
NH RETIREMENT SYSTEM	\$311,868.65
NH SCHOOL BOARDS ASSOCIATION	\$3,568.14
NH SOCCER COACHES ASSOCIATION	\$50.00
NHADA	\$160.00
NHASBO	\$375.00
NHSBA	\$60.50
NHSTE - SOFTWARE	\$1,662.08
NHTOD SERVICES LLC	\$130.00
NICHOLAS HURLEY	\$14.00
NICOLE PARISEAU	\$85.10
NIMBUS LOGIC LLC	\$1,861.92
NOBLE SALES CO, INC	\$1,471.00
NORTH COUNTRY CHARTER ACADEMY	\$24,459.60
NORTH COUNTRY EDUCATION SERVICES, INC	\$8,690.00
NORTH COUNTRY MEDICAL AND WELLNESS, LLC	\$982.00

NORTHEAST KINGDOM LEARNING SERVICES, INC	\$6,627.00
NORTHEAST SPORTS NETWORK, INC	\$600.00
NORTHERN ELECTRICAL CONTRACTORS LLC	\$500.00
NORTHERN HUMAN SERVICES	\$54,247.50
NORTHERN TIRE, INC.	\$554.00
NORTHWOODS CENTER FOR CE EDUCATION DEPT	\$18.50
O'REILLY AUTO PARTS	\$128.67
OCCUPATIONALTHERAPY.COM	\$99.00
P. A. HICKS & SONS INC	\$4,453.10
PASCO	\$2,946.70
PAUL WHITE COMPANY	\$137,770.00
PEARSON ASSESSMENTS	\$1,105.00
PETER SUTTERS	\$42.00
PINE STATE ELEVATOR CO., INC.	\$3,611.84
PITNEY BOWES	\$3,467.22
PITSCO EDUCATION	\$498.58
PITTSBURG SCHOOL DISTRICT	\$53,314.45
PORTER OFFICE MACHINES, INC.	\$136.97
PORTLAND GLASS- LITTLETON	\$952.87
POSITIVE PROMOTIONS	\$1,611.39
POULIN SALES INC	\$150.00
PRIMEX	\$15,435.57
PRO-ED	\$139.70
PSAT/NMSQT	\$275.40
QUILL CORPORATION	\$215.14
R & M LETTER GRAPHICS	\$2,549.40
RACHEL BROOKS	\$315.21
RAYMOND BAILLARGEON	\$676.00
REALLY GOOD STUFF	\$232.03
REBECCA HAILEY	\$736.40
REBECCA JENSEN	\$9.00
RENAISSANCE LEARNING INC	\$6,487.50
RICH LUCCARELLI	\$112.00
RICHARD FORCE	\$88.00
RICHARD JUDD	\$264.00
RICK BEDELL	\$88.00
ROBERT HOOD	\$272.00
ROBERT NELSON	\$764.00
RONALD PATTERSON	\$13.94
RUBICON ATLAST CURRICULUM MANAGEMENT	\$1,775.00
RYAN CALL	\$124.00
RYAN EAMES	\$12.00

SAFETY, DEPT OF	\$216.25
SALMON PRESS	\$7,987.88
SAMUEL NATTI	\$200.00
SAVVAS LEARNING COMPANY	\$2,053.55
SAYMORE TROPHY COMPANY	\$260.00
SCHOLASTIC MAGAZINE	\$1,871.99
SCHOOL ADMINISTRATIVE UNIT 7	\$489,925.68
SCHOOL HEALTH CORPORATION	\$7,531.17
SCHOOL IN SITES	\$1,600.00
SCHOOL LAW.COM	\$372.00
SCHOOL SPECIALTY	\$4,781.04
SCOLASTIC INC	\$225.30
SCOTT KLEINSCHRODT	\$102.00
SERVPRO OF LEBANON/HANOVER/LITTLETON	\$3,730.67
SETON IDENTIFICATION PRODUCTS	\$429.45
SHERWIN WILLIAMS CO.	\$584.40
SMITH & TOWN PRINTERS	\$1,345.29
SNHU	\$200.00
SOULE LESLIE KIDDER SAYWARD & LOUGHMAN	\$40,721.50
SPEECH CORNER	\$367.46
STANLEY HAMMOND	\$13.00
STATE OF N H - DMV	\$45.00
STATE OF NEW HAMPSHIRE	\$50.00
STATE OF NEW HAMPSHIRE 25131	\$600.00
STEPHEN DOWSE	\$385.00
STEPHEN ROSSETTI	\$325.00
STEWARTSTOWN SCHOOL DISTRICT	\$240.70
SUPER DUPER SCHOOL COMPANY	\$451.68
SWISH WHITE RIVER	\$8,537.46
TANNER HILL MILLING & CONST	\$1,011.50
TEACHER CREATED RESOURCES	\$18.98
TEACHER DIRECT	\$371.25
TEACHERS PAY TEACHERS	\$245.98
THE EDUCATION COOPERATIVE	\$420.05
THE GRAPHIC EDGE	\$1,408.70
TIM HASKINS	\$332.00
TIMOTHY PURRINGTON	\$1,416.00
TIMOTHY WHITE	\$306.00
TOWN OF COLEBROOK	\$393.00
TOWN OF COLEBROOK-	\$7,654.41
TRANE U.S. INC	\$1,605.00
TRAVELERS	\$2,904.00
TREASURER STATE OF N H	\$193.00
TREASURER STATE OF NEW HAMPSHIRE	\$1,070.16

TREND ENTERPRISES	\$37.37
TRUSTEE OF TRUST FUNDS	\$85,000.00
TYSON SMITH	\$2.00
UNDERWOOD CATERING, INC.	\$22.38
UNIFIRST CORPORATION	\$884.69
UNIVERSITY OF OREGON	\$700.00
UPPER CONNECTICUT VALLEY HOSPITAL	\$7,350.83
V & S SCHOOL SOLUTIONS	\$4,526.73
VERMONT RECREATIONAL SURFACING & FENCING	\$8,720.00
VLACS	\$2,535.00
VOCABULARY SPELLING CITY	\$69.95
W W BERRYS TRANSPORTATION INC.	\$186,954.09
W.B. MASON	\$18,368.60
W.C. CRESSEY & SON INC	\$62,384.42
WARD'S NATURAL SCIENCE EST. IN	\$1,571.33
WAYNE AND ANNA HOWE	\$9.10
WEEKS MEDICAL CENTER	\$196.00
WELLS EXCAVATORS	\$54,653.00
WHITE MOUNTAIN SCIENCE INC.	\$300.00
WHITE MOUNTAINS COMMUNITY COLLEGE	\$2,550.00
WHITE MTN REGIONAL SCHOOL DIST	\$22,580.94
WICKED CLEAN WINDOWS	\$585.00
WILSON LANGAUGE TRAINING	\$10.82
WMCC	\$967.50
ZANER-BLOSER	\$663.27
ZIZZA LOCK & SAFE LLC	\$1,308.00
TOTAL VENDORS	\$3,355,971.55
GRAND TOTAL	\$5,984,486.32

COLEBROOK SCHOOL DISTRICT		
DETAILED STATEMENT OF SPECIAL FUND EXPENDITURES		
2020 - 2021		
NAME	AMOUNT	FUNDS
ALBERS, CARLA J	\$18,900.00	IDEA - FUND 19
ALBERS, CARLA J	\$30,253.25	IDEA - FUND 24
ALLIN, THOMAS	\$640.00	TITLE II - FUND 8
BLAIS, MISTY D	\$650.00	TITLE I - FUND 1
BLAIS, MISTY D	\$3,000.00	TITLE I - FUND 2
DESMOND, MICHELLE	\$461.60	TITLE II - FUND 8
DIONNE, DEBORAH A	\$61,340.00	TITLE I - FUND 2
DORMAN, KIMBERLY	\$420.00	TITLE II - FUND 8
GRANT, LISA	\$140.00	TITLE II - FUND 8
GRIFFIN, ELIZABETH	\$640.00	TITLE II - FUND 8
HALEY, KYLE	\$640.00	TITLE II - FUND 8
HALEY, KYLE J	\$1,875.00	TITLE I - FUND 1
HAMELIN, TINA	\$640.00	TITLE II - FUND 8
HARVEY, LAUREN	\$640.00	TITLE II - FUND 8
HURLEY, NICHOLAS	\$640.00	TITLE II - FUND 8
LAWTON-HAYNES, K.	\$640.00	TITLE II - FUND 8
PAQUETTE, TABITHA	\$500.00	TITLE II - FUND 8
PATTERSON, RONALD	\$640.00	TITLE II - FUND 8
SPRINGER, JOHNATHAN	\$270.00	TITLE II - FUND 8
VORRON-SMITH, JENNIFER L	\$1,280.00	TITLE I - FUND 1
VORRON-SMITH, JENNIFER L	\$6,997.81	TITLE I - FUND 2
WHELOCK, KRISTEN	\$560.00	TITLE II - FUND 8
TOTAL SALARIES	\$131,767.66	
VENDOR	AMOUNT	FUNDING
AMAZON.COM	\$1,333.00	TITLE II - FUND 8
AMAZON.COM	\$340.30	NFR - FUND 17
AMAZON.COM	\$592.79	IDEA - FUND 19
AMAZON.COM	\$1,651.99	DAVID M BROOKS MUSIC - FUND 20
AMAZON.COM	\$431.76	ESSER II - FUND 21
AMAZON.COM	\$7,449.23	SPSRF - FUND 26
AMAZON.COM	\$286.95	HEALTH & WELLNESS - FUND 28
B & H FOTO & ELECTRONICS CORP	\$7,982.67	ESSER II - FUND 21
B & H FOTO & ELECTRONICS CORP	\$12,796.93	SPSRF - FUND 26
BLODGETT SUPPLY COMPANY	\$6,524.41	CARES - FUND 16
CLEAN-O-RAMA CO. INC.	\$1,116.88	ESSER II - FUND 21
CLEAN-O-RAMA CO. INC.	\$2,937.83	SPSRF - FUND 26
COLEBROOK PLUMBING & HTG	\$2,400.00	CARES - FUND 16

COLLEEN CLOGSTON	\$74.92	HEALTH & WELLNESS - FUND 28
CONTROL TECHNOLOGIES, INC.	\$1,549.40	CARES - FUND 16
CRESTLINE	\$861.12	CARES - FUND 16
DELL INC.	\$1,652.28	REMOTE LEARNING - FUND 4
DELL INC.	\$16,430.19	ESSER II - FUND 21
DUCRET'S SPORTING GOODS	\$89.99	HEALTH & WELLNESS - FUND 28
GOV CONNECTION	\$102,234.18	CARES - FUND 16
GOV CONNECTION	\$34,838.50	SPSRF - FUND 21
GOV CONNECTION	\$10,846.98	SPSRF - FUND 26
HEALTHTRUST INC - HEALTH INSURANCE	\$1,203.80	TITLE I - FUND 1
HEALTHTRUST INC - HEALTH INSURANCE	\$6,451.60	TITLE I - FUND 2
HEALTHTRUST INC - HEALTH INSURANCE	\$4,516.12	IDEA - FUND 24
HEGGERTY PHONEMIC AWARENESS	\$319.96	TITLE I - FUND 2
INTERNAL REVENUE SERVICE	\$292.62	TITLE I - FUND 1
INTERNAL REVENUE SERVICE	\$5,386.97	TITLE I - FUND 2
INTERNAL REVENUE SERVICE	\$571.57	TITLE II - FUND 8
INTERNAL REVENUE SERVICE	\$1,422.90	IDEA - FUND 19
INTERNAL REVENUE SERVICE	\$2,281.27	IDEA - FUND 24
LAPERLE'S - IGA	\$216.58	HEALTH & WELLNESS - FUND 28
LUCIE DELABRUERE	\$1,000.00	SPSRF - FUND 26
MCGRAW-HILL COMPANIES	\$767.06	TITLE I - FUND 1
NH RETIREMENT SYSTEM	\$449.45	TITLE I - FUND 1
NH RETIREMENT SYSTEM	\$11,453.00	TITLE I - FUND 2
NH RETIREMENT SYSTEM	\$1,539.45	TITLE II - FUND 8
NH RETIREMENT SYSTEM	\$3,365.00	IDEA - FUND 19
NH RETIREMENT SYSTEM	\$5,740.65	IDEA - FUND 24
PEARSON CLINICAL ASSESSMENT	\$355.50	REMOTE LEARNING - FUND 4
PITTSBURG SCHOOL DISTRICT	\$29,976.42	TITLE I - FUND 2
SCHOOL ADMINISTRATIVE UNIT 7	\$4,036.50	TITLE II - FUND 5
SCHOOL ADMINISTRATIVE UNIT 7	\$1,000.62	IDEA - FUND 12
SCHOOL ADMINISTRATIVE UNIT 7	\$1,114.00	IDEA - FUND 19
UNDERWOOD CATERING, INC.	\$10,436.47	FFV - FUND 23
UNDERWOOD CATERING, INC.	\$1,370.45	SPSRF - FUND 26

V & S SCHOOL SOLUTIONS	\$8,316.50	TITLE II - FUND 5
V & S SCHOOL SOLUTIONS	\$49.27	TITLE II - FUND 8
VERIZON WIRELESS	\$3,890.45	CARES - FUND 16
WEST MUSIC	\$555.99	DAVID M BROOKS MUSIC - FUND 20
WILSON LANGUAGE TRAINING	\$300.00	IDEA - FUND 19
TOTAL SPECIAL FUND EXPENDITURES	\$322,802.47	
GRANT TOTAL	\$454,570.13	

**STATEMENT OF ANALYSIS OF CHANGES
IN FUND EQUITY
GENERAL FUND & SPECIAL REVENUE FUNDS
For the Year Ended June 30, 2021**

Fund Equity, July 1, 2020	\$871,362.05
Plus Total Revenue	\$6,458,592.14
Other Additions	\$42,302.68
Less Total Expenditures	\$6,439,056.45
Other Deletions	\$0.00
Fund Equity, June 30, 2021	\$933,200.42



STATEMENT OF ANALYSIS OF CHANGES		
IN FUND EQUITY		
FOOD SERVICE FUND		
FOR THE YEAR ENDED JUNE 30, 2021		
FOOD SERVICE SALES	\$2,388.89	
STATE OF NH - CHILD NUTRITION	\$2,787.35	
STATE OF NH - FEDERAL CHILD NUTRITION	\$94,218.90	
GENERAL FUND	\$50,000.00	
TOTAL REVENUE		\$149,395.14
CASTINE, ELAINE P	\$242.37	
DESAINDES, MELISSA A	\$186.88	
DEVINE, LYND SAY J	\$68.39	
FOGG, DARLENE	\$494.45	
HEBERT, DELORIS G	\$630.10	
LECLAIR, JACIE C	\$273.35	
TOTAL SALARIES		\$1,895.54
C.BEAN TRANSPORT INC.	\$943.97	
COLEBROOK PLUMBING & HTG INC	\$1,455.65	
HOBART	\$3,683.71	
INDIAN STREAM HEALTH CENTER	\$75.00	
INTERNAL REVENUE SERVICE	\$144.99	
NEW HAMPSHIRE DEPARTMENT OF SAFETY	\$96.50	
SCHOOL ADMINISTRATIVE UNIT 7	\$39.99	
SHELBY WALKER-MULAIRE	\$2.50	
TREASURER STATE OF N H	\$48.25	
UNDERWOOD CATERING, INC.	\$134,076.62	
TOTAL EXPENDITURES		\$140,567.18

ACTUAL EXPENDITURES		
FOR		
SPECIAL EDUCATION PROGRAMS AND SERVICES		
Description	2019 - 2020	2020 - 2021
Expenses:		
Instructional	\$811,521.22	\$702,811.16
Related Services:		
Speech, OT, Psychological & Other	\$130,977.21	\$161,437.29
Administration	\$39,987.73	\$43,577.68
Transportation	\$15,809.56	\$30,169.58
Sub Total Expenses:	\$998,295.72	\$937,995.71
Revenue:		
IDEA	\$66,595.44	\$71,494.38
State of NH - Adequacy Aid	\$79,201.86	\$92,150.97
Medicaid	\$0.00	\$0.00
Special Education Aid	\$181,936.48	\$97,482.92
Other LEA's	\$18,686.13	\$31,203.00
Sub Total Revenue:	\$346,419.91	\$292,331.27
Net Cost for Special Education:	\$651,875.81	\$645,664.44

COLEBROOK ACADEMY GRADUATION AWARDS FOR CLASS OF 2021

Scholarship

Recipient

Arnold Boucher Memorial Scholarship

Allison Herres

Beaton Family Trust

Jordan Brooks

CA Consumer Science Award

Keaton Lord

CA Future Leaders Award

Jordan Brooks
Carson Rancourt

Class of 1991 Scholarship

Allison Herres

Colebrook Academy Alumni Scholarship

Jordan Brooks
Dillon McCowen
Brody Smith
Sage Smith

Colebrook Education Association Scholarship

Jordan Brooks
Allison Herres
Bryn Pearson

Colebrook Ski-Bee's Book Award

Sage Smith

Coos County Nursing Hospital Scholarship

Samantha Howe

David Howe Scholarship

Samantha Howe
Bryn Pearson

Edna Greer Manning Memorial Scholarship

Kendra Lynch
Carson Rancourt

Educational Talent Search Scholarship

Allison Herres

Erica D. White Memorial Scholarship

Carson Rancourt

Eva Owen Memorial Scholarship

Kendra Lynch

George L. O'Neil Post 62 American Legion Award

Allison Herres

Gordon E. & Helen D. Placy Scholarship

Alexander Learned

I Am College Bound Scholarship

Brandyn Lawruk

James E. Berry Memorial

Samantha Howe
Sage Smith

Scholarship

Lambert/Hastings Scholarship

Les Beal Memorial Scholarship

Leighton J. Cree Scholarship – 2 & 4 Year

L.J. & M.L. Cree Memorial Scholarship

Lorence Sweatt Memorial Scholarship

Mohawk Grange/Henrietta Jackson Memorial Scholarship

Monty Goodrum Memorial Scholarship

Nancy Brown Magraw Courage Fund

News & Sentinel Valedictorian Bowl & Scholarship

North Country Firefighter's Association Scholarship

Paul & Nancy Ames Scholarship

Priscilla McGuire Scholarship

Ramsay Memorial Scholarship

Richard W. Collins Memorial Scholarship

Richard J. Moore Memorial Scholarship

Robert David King Memorial Award

Running Start Vouchers – Fall

Running Start Vouchers – Spring

Sarah Jane Cummings Memorial Scholarships

Tillotson North Country Foundation Scholarship

UCVH Health Care is a Great Career Scholarship

Wentzell/Swail Salutatorian Bowl & Scholarship

Recipient

Allison Herres

Allison Herres
Samantha Howe

Caden Fregeau
Chase Hurlbert

Kendra Lynch

Jordan Brooks

Samantha Howe
Dillon McCowen

Brandyn Lawruk

Allison Herres
Bryn Pearson

Allison Herres

Samantha Howe

Carson Rancourt

Bryn Pearson

Sage Smith

Samantha Howe

Bryn Pearson

Lyllyian Pinheiro

Caden Fregeau

Caden Fregeau

Samantha Howe

Jordan Brooks
Allison Herres
Bryn Pearson

Samantha Howe

Jordan Brooks
Bryn Pearson

COLEBROOK SCHOOL DISTRICT	
2021-2022 STAFF LISTING	
NAME	POSITION
ALBERS, CARLA J	Teacher - Special Education
ALLIN, THOMAS L	Teacher - Regular Education
BIRON, MICHAELLA M	Coach
BLAIS, MISTY D	Title I Director
BOIRE, CRAIG J	Coach
BOIRE, MARIK C	Coach
BOUDREAU, RENEE K	Receptionist
BRADY, JEANNINE F	Title I Teacher
BRAULT, JENNIFER M	Teacher - Regular Education
BRITTON, ANNA M	Secretary - Guidance
CALL, DUANE	Coach
CALL, RYAN	Teacher - Regular Education
CARON, AMY M	Guidance Counselor
CLOUTIER, TIA A	Guidance Counselor
COTE, CHRISTINE M	Occupational Therapist
DAGESSE, JESSICA L	Administrative Assistant
DAGESSE, MAX R	Custodian
DAVIS, CRYSTAL A	Para Professional - Special Education
DESAINDES, MELISSA A	Para Professional - Special Education
DESMOND, MICHELLE M	Teacher - Regular Education
DESMOND, WILLIAM S	Teacher - Regular Education
DEVINE, LYNDSAY J	Speech Assistant
DORMAN, KIMBERLY A	Teacher - Regular Education
DOWSE, STEPHEN T	Coach
EAMES, RYAN E	Title I Teacher
ELLIOTT, ALLISON S	Para Professional - Special Education
FERREN-AVERY, THERESA F	Para Professional - Special Education
FRIZZELL, JENNIFER N	Teacher - Kindergarten
GOUDREAU, SARAH C.A.	Para Professional - Special Education
GRANT, LISA L	Teacher - Regular Education
GRIFFIN, ELIZABETH C	Teacher - Regular Education
HAILEY, REBECCA L	Teacher - Special Education
HALEY, KYLE J	Teacher - Kindergarten
HALL, DAWN E	Media Generalist
HAMELIN, TINA M	Teacher - Regular Education
HAMMOND, JR., STANLEY E	Custodian
HAND, APRIL L	Teacher - Special Education
HARRIS, CARLTON	Maintenance
HART, JANET M	Custodian
HASTINGS, LORI SUE	Teacher - Regular Education
HOWES, BETH A	Para Professional - Special Education
HURLEY, NICHOLAS R	Teacher - Regular Education

KENNY, LISA M	Teacher - Regular Education
KLEE, JESSICA A	Teacher - Regular Education
LAPERLE, ADRIENNE C	Para Professional - Special Education
LAWTON-HAYNES, KATHLEEN L	Teacher - Regular Education
LECLAIR, JACIE C	Para Professional - Special Education
LORD, COREY	Coach
MARCH, RICHARD C	Teacher - Regular Education
NEARY, SCOTT E	Teacher - Regular Education
NOYES, MARIAH K	Teacher - PreK
OAKES, MORGAN H	Coach
OUELLET, JR., MARCEL R	Coach
OUIMETTE, CRYSTAL L	Teacher - Regular Education
PAQUETTE, TABITHA L	Teacher - Regular Education
PARISEAU, NICOLE M	Speech Assistant
PARKER, CADEN D	Gate Keeper
PARKER, FRANCE E	Para Professional - Special Education
PARKER, KATIE S	Teacher - Regular Education
PATTERSON, RONALD W	Assistant Principal
PHILLIPS, DEVON L	Nurse
PURRINGTON, TIMOTHY M	Coach
ROBERTSON, JAY W	Teacher - Regular Education
SANCHEZ-ROOSA, NICOLAS	Teacher - Regular Education
KIAHNA, SMITH T	Para Professional - Special Education
SNYDER, TYLER	Teacher - Regular Education
SPRINGER, JOHNATHAN M	Teacher - Regular Education
SWITSER, JEANIE MARIE	Speech Pathologist
TALLMAGE, WILLIAM M	Teacher - Regular Education
THATCHER, SAMANTHA M	Teacher - Special Education
THOMPSON, LYNN E	Para Professional - Special Education
TRASK 111, GEORGE H	Coach
URAN, LORI A	Para Professional - Special Education
WHEELER, HOLLY S	Para Professional - Special Education
WHEELOCK, KIMBERLY J	Principal
WHEELOCK, KRISTEN R	Teacher - Regular Education
WHITNEY, CHERYL A	Para Professional - Special Education
WORTHING, ERIKA L	Teacher - Special Education
WOWAKA, NIKKOLE	Teacher - Regular Education

SAU #7 STAFF LISTING 2021-2022	
NAME	POSITION
CLOUTIER, SHANE	Technology Director
COVILL, CHERYL A	Business Administrator
CRAWFORD, TANYA	Bookkeeper
FOOTE, KATHLEEN M	School Psychologist
FULLER, ELISE N	Special Services Administrative Assistant
HIBBARD, CASEY J	Payroll/Human Resources Clerk
NOYES, JENNIFER A	Coordinator of Special Services
PAQUETTE, CHRISTOPHER M	Technology Integrator
PERREAULT, TINA E	Lead Payroll/Human Resources Coordinator
SMART, VICTORIA L	Administrative Assistant
TAYLOR, DEBRA J	Superintendent

