

Ingram ISD District Improvement Plan (with embedded Comprehensive Needs Analysis)

2024-2025

Ingram ISD Vision Statement

Inspiring Student Success from the Inside Out

Ingram ISD Mission Statement

Our purpose is to ensure an environment that provides for rigorous learning and support where each student masters the curriculum at every level, is continually inspired to ascend to the highest levels of good character, and thoughtfully and diligently prepares for a successful life after high school.

2024-2025 Board of Trustees

Jack Fairchild, President
Wayne McClintock, Vice President
Allen Samford, Secretary
Vanessa Carpenter, Member
Adam Nichols, Member
Stephen Schulte, Member
Bennett Woodruff, Member

2024-2025 District Administration

Bobby Templeton, Superintendent
Mindy Curran, Assistant Superintendent
Teresa Brunelli, Chief Financial Officer
Holly Lambert, Director of Special Education, Student Services, & Testing
Juan DeLeon, Technology Director
Brandie Guzman, Principal, Ingram Tom Moore High School
Kayla Casey, Principal, Ingram Middle School
Kali Brandt, Principal, Ingram Elementary School
Tate DeMasco, Athletic Director

District Site-Based Decision-Making Team

Dr. Mindy Curran, Administrative Representative
Dr. Holly Lambert, Special Education Representative
Dr. Bobby Leshikar, High School Teacher
Paula Morris, High School Teacher
Stephanie Pool, High School Parent
Shannon Stolz, High School Parent
George Dixon, Middle School Teacher
Kay Neuse, Middle School Teacher
Amber Carpenter, Middle School Parent
Haley Dean, Elementary Teacher
Martina Kennedy, Elementary Teacher
Amanda Barton, Elementary Parent
Amanda Oliver, Elementary Parent
Charlie Dominguez, Community Member
Amy Bush, Business Member

Ad-Hoc Members

Dr. Robert Templeton, Superintendent Brandie Guzman, Principal Kayla Casey, Principal Kali Brandt, Principal

Texas Education Agency Strategic Priorities

EVERY CHILD, PREPARED FOR SUCCESS IN COLLEGE, CAREER, OR THE MILITARY

STRATEGIC PRIORITIES



PRINCIPALS













Ingram ISD Board Goals 2024-2025

- 1. All INGRAM ISD students will achieve academic growth and excellence and reach their full educational potential. The District will increase student academic achievement through the effective implementation and monitoring of the District's Curriculum while providing each student with a personalized quality education. The District will continually seek to improve the planning and organization between campus improvement committees, campus plans, and district planning to ensure consistency within the classrooms and between schools.
- 2. INGRAM ISD will strive to enhance a well-rounded education and broaden the experiences of students through extracurricular and co-curricular participation in UIL activities. The District will emphasize programs and activities to enhance student citizenship and character development throughout all grades. The district will continually recognize students for their involvement and success in these programs and activities through the various media Resources available.
- 3. INGRAM ISD will strive to recruit, hire, and retain a high-quality teacher core. Educators with high moral character, high standards of ethical behavior, and those capable of truly serving our district will be sought to join our family and team with us on our journey toward excellence. The District will develop and promote strategies for teaching and coaching leadership development for those educators interested in improving their skills. Administrators, teachers, coaches, and sponsors will always be held to high standards when working and coaching students at all INGRAM ISD activities.
- 4. INGRAM ISD will deliberately pursue a positive public perception of the district. The District will work together to build an employee-friendly organization that reflects the values of trust, communication, and teamwork while developing partnerships with community and business groups. The District will continue to monitor and adjust the district web page and/or other communication tools to better serve students, parents/guardians, staff, and the community in an effort to engage everyone in the process of building and promoting the district.
- 5. INGRAM ISD will maintain facilities that enhance the learning of all students. The District will study and develop plans for operations that will prepare INGRAM ISD to keep safety a top priority, as well as continue to keep the district operations up to date. The District will continue to assess and prioritize necessary facility upgrades, even in difficult financial times, to provide an inviting, safe, well-maintained school.
- 6. INGRAM ISD will annually maintain a budget-balanced general operating fund and add to the fund balance if/when able to do so. The District will maintain a budget that supports the vision of INGRAM ISD and continue to achieve a superior rating as defined by the Financial Integrity Rating System of Texas (FIRST). The District will make fiscally sound decisions that will contribute to student achievement and provide for a safe learning environment.

COMPREHENSIVE NEEDS ANALYSIS

District Demographics 2024-2025 Academic Year (Preliminary Data from PEIMS Fall Collection)

| Campus | Туре | Size | Grade Span | Economically Disadvantaged | Emergent Bilingual | Special Education |
|-------------------|-------------|------|---------------|-------------------------------|-----------------------|----------------------|
| Ingram ISD | District | 1349 | PK – 12 | 63.5% | 17.6% | 16.3% |
| Ingram Elementary | Elementary | 640 | PK – 5 | 68.44% | 19.0% | 19.0% |
| Ingram Middle | Middle | 267 | 6-8 | 60.3% | 19.1% | 17.6% |
| Ingram Tom Moore | High School | 440 | 9-12 | 58.41% | 15.4% | 11.1% |

Student Demographics (Preliminary Data from 2024-2025 PEIMS Fall Collection)

| African American | Asian | Hispanic | White | Two or More | EB | Eco Dis |
|------------------|-------|----------|-------|-------------|-------|---------|
| 0.44% | 0.52% | 47.44% | 49.3% | 2.08% | 17.6% | 63.5% |

Historical Demographics

| Ingram ISD | Enrollment | Economically Disadvantaged | Emergent Bilingual |
|------------|------------|-------------------------------|-----------------------|
| 2012-2013 | 954 | 68.3% | 12.1% |
| 2013-2014 | 1005 | 68.6% | 12% |
| 2014-2015 | 1044 | 70% | 12.8% |
| 2015-2016 | 1078 | 69% | 13% |
| 2016-2017 | 1095 | 71% | 14.9% |
| 2017-2018 | 1107 | 73.1% | 15.2% |
| 2018-2019 | 1168 | 78.3% | 16% |
| 2019-2020 | 1166 | 75% | 16.3% |
| 2020-2021 | 1102 | 73.3% | 17.2% |
| 2021-2022 | 1173 | 69.1% | 17.1% |
| 2022-2023 | 1240 | 69.7% | 17.7% |
| 2023-2024 | 1300 | 66.2% | 18.0% |
| 2024-2025* | 1349 | 63.5% | 17.6% |

^{*}As of 10/25/2024

The following STAAR/EOC data was collected from Data Interaction for Texas Student Assessments.

STAAR/EOC READING PERFORMANCE BY GRADE LEVEL

| Subject | | Ingram IS | SD | | | State |
|-----------------|-----------------------------------|-----------------------------------|-----------------------------------|----------|----------|-----------------------------------|
| Subject Test | 2022 Approaches/ Meets/Masters | 2023 Approaches/ Meets/Masters | 2024 Approaches/ Meets/Masters | % Change | % Change | 2024 Approaches/ Meets/Masters |
| 3rd Grade | 80/51/22 = 51 | 80/59/26 = 55 | 87/66/41 = 65 | +10 | -1 | 75/49/21 = 48 |
| 4th Grade | 82/52/18 = 51 | 85/52/16 = 51 | 89/65/34 = 64 | +13 | +3 | 81/51/23 = 52 |
| 5th Grade | 88/62/27 = 59 | 85/63/31 = 60 | 87/51/25 = 54 | -6 | -1 | 78/54/29 = 54 |
| 6th Grade | 80/53/35 = 56 | 79/58/18 = 52 | 75/59/24 = 53 | +1 | +2 | 75/54/25 = 51 |
| 7th Grade | 88/50/37 = 58 | 83/52/27 = 54 | 80/47/25 = 51 | -3 | -1 | 72/52/28 = 51 |
| 8th Grade | 90/60/38 = 53 | 88/60/30 = 59 | 88/65/34 = 62 | +3 | -1 | 79/54/28 = 54 |
| ENG I | 74/53/11 = 46 | 90/76/17 = 61 | 82/64/19 = 55 | -6 | +0 | 67/54/17 = 46 |
| ENG II | 86/71/17 = 58 | 91/75/14 = 60 | 91/74/4 = 56 | -4 | +2 | 74/60/9 = 48 |

MATH STAAR/EOC PERFORMANCE BY GRADE LEVEL

| Subject | | Ingram IS | D | | | State |
|-----------------|-----------------------------------|-----------------------------------|-----------------------------------|----------|----------|-----------------------------------|
| Subject Test | 2022 Approaches/ Meets/Masters | 2023 Approaches/ Meets/Masters | 2024 Approaches/ Meets/Masters | % Change | % Change | 2024 Approaches/ Meets/Masters |
| 3rd Grade | 84/49/26 = 53 | 87/60/22 = 56 | 86/64/27 = 59 | +3 | -3 | 69/41/15 = 42 |
| 4th Grade | 87/61/27 = 58 | 88/66/27 = 60 | 85/66/27 = 63 | +3 | -1 | 68/45/21 = 45 |
| 5th Grade | 91/65/27 = 61 | 95/67/20 = 61 | 94/65/24 = 61 | +0 | -2 | 76/49/19 = 48 |
| 6th Grade | 88/51/20 = 53 | 83/43/13 = 45 | 80/46/16 = 47 | +2 | -2 | 69/37/13 = 40 |
| 7th Grade | 69/31/12 = 37 | 73/43/7 = 41 | 63/35/9 = 36 | -5 | -3 | 53/32/10 = 32 |
| 8th Grade | 88/54/18 = 53 | 93/52/6 = 50 | 88/72/23 = 61 | +11 | -3 | 70/40/15 = 42 |
| 8th Algebra | 100/97/92 = 96 | 100/84/45 = 76 | 98/84/53 = 84 | +12 | | |
| HS Algebra | 91/49/28 = 56 | 95/43/7 = 52 | 86/43/17 = 49 | -3 | | |
| ISD Algebra | 94/63/47 = 68 | 97/57/21 = 58 | 91/64/31 = 62 | +4 | +1 | 79/45/23 = 50 |

SCIENCE AND SOCIAL STUDIES STAAR/EOC PERFORMANCE BY GRADE LEVEL

| Subject | | Ingram IS | SD | | | State |
|-----------------------|-----------------------------------|-----------------------------------|-----------------------------------|----------|----------|-----------------------------------|
| Subject Test | 2022 Approaches/ Meets/Masters | 2023 Approaches/ Meets/Masters | 2024 Approaches/ Meets/Masters | % Change | % Change | 2024 Approaches/ Meets/Masters |
| 5th Grade Science | 90/68/27 = 66 | 85/60/23 = 56 | 75/30/15 = 40 | -16 | -4 | 57/26/11 = 31 |
| 8th Grade Science | | | | | | |
| 8th Biology | 97/72/28 = 66 | 95/60/14 = 56 | 97/73/16 = 62 | +6 | | |
| HS Biology | 93/64/21 = 59 | 91/73/36 = 67 | 92/58/8 = 53 | -14 | | |
| ISD Biology | 94/71/26 = 64 | 95/61/17 = 58 | 96/70/15 = 60 | +2 | +0 | 91/57/19 = 56 |
| 8th Grade Soc Stud | 70/21/10 = 31 | 79/42/15 = 45 | 80/48/24 = 51 | +6 | -4 | 57/31/16 = 35 |
| US History | 93/75/39 = 69 | 96/68/27 = 64 | 95/68/20 = 61 | -4 | +2 | 95/69/37 = 67 |

2023 & 2024 Accountability Scores (Manually Calculated)*

| Domains | | ISI |) | | | IES | 3 | | | IM | S | | | ITN | Л | |
|------------------------|----|-----|-----|----|----|-----|-----|----|----|----|-----|----|----|-----|-----|----|
| Domanio | 20 | 23 | 202 | 24 | 20 | 23 | 202 | 24 | 20 | 23 | 202 | 24 | 20 | 23 | 202 | 24 |
| Student Achievement | 89 | В | 91 | Α | 86 | В | 89 | В | 83 | В | 88 | В | 90 | Α | 93 | A |
| School Progress | 91 | Α | 93 | Α | 90 | Α | 91 | Α | 90 | Α | 91 | Α | 91 | Α | 95 | Α |
| Academic Growth | 79 | С | 76 | С | 87 | В | 85 | В | 72 | С | 81 | В | 79 | С | 67 | D |
| Relative Performance | 91 | А | 93 | Α | 90 | А | 90 | А | 90 | А | 91 | Α | 91 | А | 95 | А |
| Closing the Gaps | 88 | В | 93 | A | 90 | Α | 91 | Α | 74 | С | 91 | Α | 92 | Α | 94 | Α |
| Overall | 90 | Α | 93 | Α | 90 | А | 91 | Α | 85 | В | 91 | Α | 91 | Α | 95 | A |

^{*2023 &}amp; 2024 Accountability grades have not been released and are pending the temporary injunctions from two lawsuits filed against TEA. The 2023 & 2024 scores are preliminary manual calculations by the district using the raw data provided by TEA.

Ingram ISD Closing the Gaps Domain: Accountability Groups

| | | Accounta | bility Grou | ıps | | | | | |
|-------------------------------------------|-----------------|---------------------|-------------|-----------|--------------------|---------|---------------------|-------------------------|------------|
| | All Students | African American | Hispanic | White | American Indian | Asian | Pacific Islander | Two or More Races | High Focus |
| | Ac | ademic Acl | nievement | Status | | | | | |
| Reading/Language Arts (RLA) | | | | | | | | | |
| 2024 % at Meets GL Standard or Above | 65% | 0% | 57% | 72% | - | 83% | - | 59% | 58% |
| 2024 # at Meets GL Standard or Above | 452 | 0 | 181 | 256 | - | 5 | - | 10 | 289 |
| 2024 Total Tests (Adjusted) | 699 | 3 | 317 | 356 | - | 6 | - | 17 | 501 |
| Mathematics | | | | | | | | | |
| 2024 % at Meets GL Standard or Above | 62% | 50% | 55% | 68% | - | 100% | - | 64% | 56% |
| 2024 # at Meets GL Standard or Above | 360 | 1 | 148 | 198 | - | 4 | - | 9 | 241 |
| 2024 Total Tests (Adjusted) | 580 | 2 | 270 | 290 | - | 4 | - | 14 | 430 |
| | | Academic | Growth St | atus | | | | | |
| RLA | | | | | | | | | |
| 2024 Academic Growth Score | 70% | 75% | 69% | 73% | - | 70% | - | 46% | 68% |
| 2024 Growth Points | 406.25 | 1.50 | 177.25 | 218.50 | - | 3.50 | - | 5.50 | 282.00 |
| 2024 Total Tests | 577 | 2 | 258 | 300 | - | 5 | - | 12 | 413 |
| Mathematics | | | | | | | | | |
| 2024 Academic Growth Score | 70% | 125% | 70% | 71% | - | 67% | - | 75% | 68% |
| 2024 Growth Points | 310.25 | 1.25 | 147.00 | 153.25 | - | 2.00 | - | 6.75 | 229.75 |
| 2024 Total Tests | 441 | 1 | 211 | 217 | - | 3 | - | 9 | 336 |
| | Fed | leral Gradu | ation Rate | Status | | | | | |
| 2023 % Graduated | 100.0% | - | 100.0% | 100.0% | 100.0% | - | - | 100.0% | 100.0% |
| 2023 # Graduated | 68 | 0 | 25 | 40 | 1 | 0 | 0 | 2 | 46 |
| 2023 Total in Class | 68 | 0 | 25 | 40 | 1 | 0 | 0 | 2 | 46 |
| Progress in | Achieving | English La | inguage P | roficiend | y (EB/EL C | urrent) | | | |
| 2024 TELPAS Progress Rate | | | | | | | | | 56% |
| 2024 TELPAS Progress | | | | | | | | | 102 |
| 2024 TELPAS Total | | | | | | | | | 183 |
| Student Success (| Student A | chievemen | t Domain \$ | Score (S | TAAR Com | ponent | Only)) | | |
| 2024 STAAR Component Score | 58 | 13 | 52 | 64 | - | 70 | - | 53 | 53 |
| 2024 % at Approaches GL Standard or Above | 88% | 20% | 85% | 92% | - | 100% | - | 76% | 85% |
| 2024 % at Meets GL Standard or Above | 62% | 20% | 53% | 71% | - | 82% | - | 55% | 55% |
| 2024 % at Masters GL Standard | 24% | 0% | 18% | 29% | - | 27% | - | 29% | 18% |
| 2024 Total Tests | 1,680 | 5 | 777 | 849 | - | 11 | - | 38 | 1,209 |
| School Qual | ity (Colleg | e, Career, a | and Militar | y Readir | ness Perfor | mance) | | | |
| 2023 % Students Meeting CCMR | 99% | - | 100% | 98% | 100% | - | - | 100% | 98% |
| 2023 # Students Meeting CCMR | 67 | 0 | 25 | 39 | 1 | 0 | 0 | 2 | 45 |
| 2023 Total Students | 68 | 0 | 25 | 40 | | _ | 0 | 2 | 46 |

Ingram ISD Closing the Gaps Domain: Additional Groups

| | | | | | Additional | Groups | | | | | | | |
|-------------------------------------------|-----------------|----------------|-----------------------|--------------------|------------------------------------|---------------|------------------------|--------------------------|---------------------------------|-------------------|--------|----------|--------|
| | All Students | Econ Disadv | Non Econ Disadv | EB/EL (Current) | EB/EL (Current & Monitored)+ | | Special Ed (Former) | Continuously Enrolled | Non Continuously Enrolled | Highly Mobile★ | Foster | Homeless | Migran |
| | | | | Aca | demic Achiev | rement Statu | ıs | | | | | | |
| Reading/Language Arts (RLA) | | | | | | | | | | | | | |
| 2024 % at Meets GL Standard or Above | 65% | 59% | 76% | 45% | 49% | 25% | 75% | 64% | 67% | 60% | - | 100% | 33% |
| 2024 # at Meets GL Standard or Above | 452 | 270 | 182 | 57 | 69 | 31 | 24 | 285 | 167 | 3 | - | 2 | 1 |
| 2024 Total Tests (Adjusted) | 699 | 458 | 241 | 128 | 141 | 124 | 32 | 448 | 251 | 5 | - | 2 | 3 |
| Mathematics | | | | | | | | | | | | | |
| 2024 % at Meets GL Standard or Above | 62% | 56% | 75% | 49% | 52% | 38% | 63% | 62% | 62% | 83% | - | 100% | 67% |
| 2024 # at Meets GL Standard or Above | 360 | 217 | 143 | 57 | 64 | 43 | 19 | 237 | 123 | 5 | - | 3 | 2 |
| 2024 Total Tests (Adjusted) | 580 | 389 | 191 | 116 | 123 | 112 | 30 | 382 | 198 | 6 | - | 3 | 3 |
| | | | | A | Academic Gro | wth Status | | | | | | | |
| RLA | | | | | | | | | | | | | |
| 2024 Academic Growth Score | 70% | 69% | 74% | 64% | 67% | 60% | 75% | 70% | 71% | 40% | | 0% | 67% |
| 2024 Growth Points | 406.25 | 257.00 | 149.25 | 66.75 | 77.25 | 63.25 | 13.50 | 260.00 | 146.25 | 2.00 | | 0.00 | 2.00 |
| 2024 Total Tests | 577 | 375 | 202 | 104 | 116 | 105 | 18 | 370 | 207 | 5 | - | 2 | 3 |
| Mathematics | | | | | | | | | | | | | |
| 2024 Academic Growth Score | 70% | 67% | 77% | 70% | 70% | 64% | 59% | 65% | 81% | 85% | | 100% | 75% |
| 2024 Growth Points | 310.25 | 202.50 | 107.75 | 64.75 | 69.75 | 60.50 | 9.50 | 186.25 | 124.00 | 4.25 | - | 2.00 | 2.25 |
| 2024 Total Tests | 441 | 301 | 140 | 93 | 99 | 94 | 16 | 287 | 154 | 5 | - | 2 | 3 |
| | | | | Fede | eral Graduation | on Rate State | us | | | | | | |
| 2023 % Graduated | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | | | | 100.0% | - | 100.0% | 100.0% |
| 2023 # Graduated | 68 | 43 | 25 | 5 | 6 | 8 | | | | 2 | 0 | 1 | 1 |
| 2023 Total in Class | 68 | 43 | 25 | 5 | 6 | 8 | | | | 2 | 0 | 1 | 1 |
| | | Proc | ress in A | Achievina I | English Lang | uage Profici | encv (EB/EL | . Current) | | | | | |
| 2024 TELPAS Progress Rate | | | | 56% | | | , , , , , , , , , , | , | | | | | |
| 2024 TELPAS Progress | | | | 102 | | | | | | | | | |
| 2024 TELPAS Total | | | | 183 | | | | | | | | | |
| | St | udent Su | iccess (S | tudent Ac | hievement Do | omain Score | (STAAR Co | mponent Only) |) | | | | |
| 2024 STAAR Component Score | 58 | 53 | 67 | 44 | 47 | 36 | 65 | 56 | 61 | 53 | | 67 | 43 |
| 2024 % at Approaches GL Standard or Above | 88% | 86% | 92% | 79% | 80% | 68% | 96% | 87% | 90% | 88% | - | 100% | 80% |
| 2024 % at Meets GL Standard or Above | 62% | 55% | 76% | 42% | 46% | 31% | 68% | 61% | 65% | 65% | | 86% | 50% |
| 2024 % at Masters GL Standard | 24% | 18% | 34% | 12% | 15% | 9% | 32% | 21% | 28% | 6% | | 14% | 0% |
| 2024 Total Tests | 1,680 | 1,099 | 581 | 320 | 346 | 315 | 73 | 1,083 | 597 | 17 | - | 7 | 10 |
| | .,550 | - | | | , Career, and | | | , , , , | 301 | | | | |
| 2023 % Students Meeting CCMR | 99% | 98% | 100% | 100% | 100% | 100% | - | 100% | 93% | 100% | - | 100% | 100% |
| 2023 # Students Meeting CCMR | 67 | 42 | 25 | 5 | 7 | | 0 | 54 | 13 | 2 | | | 100 / |
| 2023 Total Students | 68 | 43 | 25 | 5 | 7 | | 0 | 54 | 14 | 2 | | 1 | |

School Year: 2024-2025 DATA SOURCES

Improvement Planning Data

District goals

TEA Strategic Priorities

Previous year's district improvement plan

Accountability Data

Texas Academic Performance Report (TAPR) data

2024 STAAR/EOC Summaries and Data Reports

TXSchools.gov

Data Interaction for Texas Student Assessments

Results-Driven Accountability Data

Advanced Placement

SAT and/or ACT assessment data

CCMR Data

Local benchmark or common assessment data

TELPAS

Student Data: Behavior and Other Indicators

Completion rates and/or graduation rates data

Annual dropout rate data

Attendance data

Mobility data

Employee Data

Staff surveys and/or other feedback

Highly qualified staff data

Analysis of data has identified the following needs:

Build a foundation of reading, writing, and math:

- Keeping a safe learning environment is our #1 priority
- Writing continues to be a top priority.
 - Newest STAAR test design embeds writing within reading as well as other core areas
 - Across content areas
 - Communication between writing teachers and content teachers
 - Alignment
- Reading is an area of focus.
 - o Implement strategies and practice for new test design
 - Focus on statewide initiative to increase reading and math fluency in grades K 3.
 - Create a strong foundation of reading through phonics and individualized targeted instruction.
 - Vertical alignment will assist students in transitioning from one grade level to the next seamlessly improving academic achievement.
- Progress needs to be made in the percentage of students who reach the Meets and Masters Level of Performance on the new STAAR 2.0. Data
 indicates that the depth and complexity of the TEKS addressed in the curriculum, resources, and instruction needs to be increased to meet or
 exceed state expectations. Teachers need support in understanding the TEKS/SEs that govern their specific content area. The rigor of Tier 1
 instruction needs to increase to mirror the complexity of the TEKS.
- Progress has been made and needs continued focus to increase student performance on TSI, SAT, and ACT assessments.
- Emergent Bilinguals represent 17% and growing of the district's student population. Language acquisition and accelerated instruction especially in ELAR need to be targeted. Ongoing professional development for teachers to provide lessons that increase language acquisition should be made available.
- Data indicates that work needs to be done in social studies process skills which require higher level reading skills (ie inferencing, summarizing, and main idea) and the ability to interpret embedded graphics. Reading skills need to be integrated into social studies classes. Students require additional exposure to primary source text and a variety of graphics. Depth of understanding would increase with embedded writing assignments.
- Improve vocabulary, literacy, and language for students through providing prekindergarten for three and four-year-olds.
- Continue to implement 1-1 technology capabilities for all secondary students and within classrooms at elementary
- Increase students' fluency in math facts and ability to solve multi-step problems.

Connect high school to career and college

- Ingram Tom Moore P-TECH
- Continue offering advanced academic opportunities that align with the Core curriculum and Associate Degree requirements of higher education.
- Increase CTE course offerings with Dual Credit opportunities
- Continue to study labor market needs and adjust Programs of Study as needed
- Create a Building & Construction program
- Continue to seek partnerships with local businesses to provide work-based learning experiences, internships, and employment opportunities for our students.
- Support Ingram ISD students in earning industry based certifications
- Increase the number of students who meet TSI criteria for math and reading by the end of their freshman year
- Implement Resources to prepare students for the SAT and/or ACT Assessments with the goal of improving scores
- Implement Resources for students to prepare for transition into post-secondary college and/or career.
- Maintain graduation rate for all students.
- Provide college and career exploration opportunities, particularly at middle school.
- Embed college and career readiness skills across all contents.
- Continue offering College Lab as an elective option for students taking 3 or more dual credit courses.
- Provide a College and Career Media Center
- Increase number of staff who are qualified to teach dual credit/dual enrollment classes

Improve Low Performing Schools - Ingram ISD rated A by TEA

Recruit, support, and retain teachers and principals

- Increase the number of teachers who are certified to teach dual credit courses.
- Increase the number of teachers who are ESL certified
- Provide a teacher at elementary and a teacher on secondary campuses to monitor and oversee language and academic interventions for English Learners
- Continue to increase the salary schedule to attract quality teachers.
- Provide support to teachers towards earning recognized, exemplary, and master-level designations for Teacher Incentive Allotment
- Provide funding for teachers and administrators to acquire additional certifications.
- Time for collaboration, training, and planning embedded into the school calendar.
- Strive to continue to recruit, hire, and retain high-quality teachers with high standards of ethical behavior.
- Provide more onsite Staff Development to provide more opportunities for follow-up and ongoing training.

Promote a Safe Environment

- Provide additional safety measures that promote a safe environment:
 - o Complete security fences at both elementary and secondary campuses
 - o Internal and external security audits
 - o Keep all external doors and internal doors locked at all times
- Maintain the School Marshall Program
- Maintain the size of the Ingram ISD Police Department
- Clear communication within the district and with law enforcement in the event of an emergency using a secure two-way radio system
- Provide staff development to promote student healthy lifestyle

Goal 1: Maximize Student Achievement: Students will build a solid foundation of literacy and numeracy evidenced by achieving a STAAR/EOC raw score of ≥ 60 in Domain 1 and meeting or exceeding the state standard for Domains 2 and 3.

 $\sqrt{\text{=Accomplished}}$

C =Considerable

S =Some Progress

N =No Progress

X =Discontinue

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that Demonstrates Success | _ | native view |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------|-----|----------------|
| | | lor Monitoring | Success | Jan | Apr |
| Support campus instructional leaders with clear roles and responsibilities | AWARE Lead4Ward TCMPC | Asst. Supt., Campus Adm Teacher Leaders | Department/PLC meetings on the calendar. Campus Admin will monitor | | |
| Implement new STEMscopes science curiculum | IMA | Asst. Supt. Campus Admin Teacher Leaders | Analysis of assessment, benchmarks, & STAAR data | | |
| Review 6-week and benchmark assessments to ensure alignment with TEKS and track student progress by student population groups | STAAR released questions, TCMPC, AWARE, TFAR | Asst. Supt. Campus Admin Lead Teachers | PLC Meetings | | |
| MTSS/PLC/data meetings to review data, identify gaps, and drive instruction and interventions | AWARE; Field Guides Engaging Activities | Campus Admin Lead Teachers | Sign-in Sheets and Agendas | | |
| Embed one full staff development/planning day per 6 weeks into the calendar during the school year and summer for teachers to plan quality, aligned Tier 1 instruction, and review and revise assessments. | TEA released questions, TCMPC, teacher created, blueprint | Asst. Supt. Campus Admin | Utilization of curriculum days and earned off days during the summer | | |
| Provide accelerated instruction to students outlined in HB1416 (former HB4545) | Local Funds Federal Funds | Asst. Supt. Campus Admin | Scheduling of accelerated instruction and increased 2024 STAAR/EOC | | |
| Continue to provide an ESL teacher to monitor and oversee Emergent Bilinguals' language and academic progress on the elementary campus as well as paraprofessionals to provide support to students | Bil/ESL Allotment | District and Campus Admin | Analysis of TELPAS Results | | |
| Provide an ESL teacher and a paraprofessional to monitor and oversee English Learners' language and academic progress on secondary campuses | Bil/ESL Allotment | District and Campus Admin | Analysis of TELPAS Results | | |
| Continue to implement a research-based supplemental reading program in grades K-5 which identifies specific and actionable data on individual students | Title Funds American Reading Company | Campus Admin ARC Lead Teacher | Online Progress Monitoring component of ARC | | |

| Strategy Description | Resources | · · | Evidence that Demonstrates | | mative eview |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|-----------------------------------------------|---------------------------------------------------------------------------|-----|-----------------|
| | | for Monitoring | Success | Jan | Apr |
| Provide ongoing staff development for the ARC reading program | Title Funds ARC | Asst. Supt., Campus Admin ARC Lead Tchr | Students' progression through the levels | | |
| Improve fact fluency for elementary students through an engaging online platform | Title Funds | Campus Admin Math Teachers | Progress Monitoring Component of Program | | |
| Implement an online diagnostic reading program that enables teachers to determine student's needs, provide personalized learning, and monitor progress throughout the year. | Title Funds Local Funds iReady | Campus Admin Teachers | Progress Monitoring Component of Program | | |
| Provide Evidence Based & Standards Aligned supplemental resources to increase science achievement | Title Funds | Campus Admin Science Teachers | Progress Monitoring through checkpoints and benchmarks | | |
| Continue providing Reading and Math Interventionists at Elementary | Federal Funds Comp Ed | Campus Admin | Increased DRA Level of students served; student growth on benchmarks | | |
| All Kindergarten through third grade teachers, along with professional support staff and elementary admin will complete year long Literacy Academy through TEA and Reg 20 | Local Funds Federal Funds | Elementary Adm | Percentage of participants who successfully complete Academy by May, 2023 | | |
| Increase number of teachers to serve special education students | Local Funds Federal Funds | Dir of Sped Campus Admin | Student Growth on Benchmarks | | |
| Continue Pre-K for three and provide full day Pre-K for four year olds to expand vocabulary and create foundation to prevent achievement gaps. Each classroom will have a paraprofessional to assist teacher to provide support to students | Title Funds Local Funds Comp Ed | Dist Admin Campus Adm | Progress Monitoring | | |
| Continue kindergarten bilingual class and 1st grade bilingual class. | Title Funds Local Funds | District Admin Elementary Admin | Progress Monitoring TELPAS | | |
| Implement Papaya to help with language acquisition for newcomer Emergent Bilingual students | | | | | |
| Identify and provide supplemental materials for the two bilingual classrooms as well as for ESL students | Title Funds Local Funds | District Admin Elementary Admin | Progress Monitoring TELPAS | | |
| Provide professional development opportunities and online programs to increase academic support and language acquisition of our growing population of Emergent Bilingual students. | Title Funds Local Funds | District Admin Elementary Admin | Progress Monitoring TELPAS | | |
| Increase writing across content areas | Title & Local Funds, Trainers | Campus Adm | Writing Samples Rubrics | | |

| Strategy Description | Resources | Staff Responsible | _ | _ | mative eview |
|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------------|-----|-----------------|
| | | for Monitoring | Success | Jan | Apr |
| Provide supplemental materials for science, math, reading, and social studies to increase academic success | Title Funds | Campus Adm | Checkpoints, benchmarks and STAAR | | |
| Provide engaging online platforms for students to work independently to increase academic success | Federal Funds Comp Ed | Campus Admin | Progress Monitoring | | |
| Provide AVID training for secondary teachers | Comp Ed | Asst Supt, Campus Adm | # of Teachers who have completed training | | |
| Implement AVID WICOR (writing, inquiry, collaboration, organization, critical reading) strategies across all secondary classes | AVID Comp Ed | Asst Supt, Campus Adm, AVID trained Teachers | Writing Samples, Student Binders | | |
| Continue implementation of ARC reading program for all students in grades K-5 which identifies specific and actionable data on individual students | Title Funds ARC | Asst. Supt. Campus Admin ESL Teacher | Increase in reading levels | | |
| Utilize Imagine Learning Literacy Program for all PreK students | Comp Ed Imagine Learning | Dir. of Special Programs Campus Admin & PreK Teachers | Advancement in the Language Proficiency | | |
| Utilize Lexia for MS & HS to help Emergent Bilingual students fill in gaps regarding phonemic awareness | Title Funds | Director of Special Programs Campus Admin ESL Teachers | Advancement in the Language Proficiency | | |
| Continue Implementation of Language Literacy program for Primary students | Title Funds Imagine Learning Local Funds | Director of Special Programs Campus Admin, Primary Teachers ESL Teachers | Advancement in the Language Proficiency for L and increased reading levels | | |
| Provide Primary students with touchscreen devices to access Language Literacy program | Title Funds Imagine Learning Local Funds | Director of Special Programs Tech Dir Campus Admin | Advancement in Language Proficiency for EL and increased reading levels | | |
| Provide devices for EL students to access online programs | Title Funds Comp Ed | Director of Special Programs Campus Admin ESL Teachers | Devices utilized to advance in programs | | |

| Strategy Description | Resources ' | Evidence that Demonstrates Success | | mative view | |
|-----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------|--------------------------------------------------------------|----------------|-----|
| | | for Monitoring | Success | Jan | Apr |
| Utilize LAS Links to identify ESL students and determine placement | Local Funds | Director of Special Programs | Students identified using assessment | | |
| Continue to implement Summit K-12 online diagnostic program to improve language acquisition and student performance on the TELPAS | Region 20 ESC | Director of Special Programs Campus Admin ESL Teachers | Improved TELPAS scores | | |
| Provide professional development addressing the needs of EB and Sped Students | Bilingual Allotment, Comp Ed, Materials from training | Dir of Sped Asst. Supt. Campus Admin ELL teachers | Increase in Sped & ELL scores on local and state assessments | | |

Goal 2: Implement 21st Century Learning Skills and Connect High School to College, Career, and Military

 $\sqrt{\text{-Accomplished}}$

C =Considerable

S =Some Progress

N =No Progress

X =Discontinue

| Strategy Description | Resources Staff Responsible for Monitoring D | | Evidence that Demonstrates Success | - | native view |
|----------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|-----------------------------------------------|-----------------------------------------------------------------------|-----|----------------|
| | | lor Monitoring | Demonstrates Success | Jan | Apr |
| Continue implementation of Ingram Tom Moore P-TECH as a school-wide model | Local Funds Grant Funds | Supt/Asst Supt High School Principal | Student enrollment in CTE programs and students receiving dual credit | | |
| Continue Next Step Prep (NSP) at high school to provide students TSI & ACT prep and support dual credit courses | Local Funds | Campus Admin & Teachers | Increased TSI & ACT scores; Increased college grades | | |
| Continue implementation of College Lab elective course for students taking 3 or more dual credit classes who opt for the local credit course | Local Funds | Campus Admin & Teachers | Increased college grades | | |
| Continue to expand 1-1 Technology capabilities within classrooms | Title Funds Local Funds Comp Ed | Dir of Tech Supt/Asst Supt Campus Admin | Number of devices available and used on a daily basis | | |
| Provide a P-TECH Media Coordinator to assist teachers and students in support of ITM P-TECH | Federal Grants Local Funds | Asst. Supt | Resources on Technologist's Google Classroom | | |

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that Demonstrates Success | | mative eview |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------|-----|-----------------|
| | | ioi Monitoring | Demonstrates Success | Jan | Apr |
| Continue offering TSI summer bridge during summer for incoming 9th graders and students that have not met TSI. | Local Funds Comp Ed | Asst. Supt High School Administration | Data to determine need/implementation of TSI boot camp during the summer of 2022 | | |
| Maintain and possibly expand Higher Education Partners and expand CTE programs leading to post-secondary certifications and degrees | Local Funds | Asst Supt Counselor Campus Admin | Master Schedule # of students enrolled and number of Higher Education partners | | |
| Continue AVID classes for all middle school and as an elective for high school students | Comp Ed AVID training | Asst. Supt MS & HS Admin | Master Schedule | | |
| AVID or OnRamps training for middle school and high school teachers | Local Funds Comp Ed | Asst. Supt. MS & HS Admin | Certificates of Completion | | |
| Provide OnRamps and Dual Credit classes at no cost for students | Local Funds Title Funds | Supt | Master Schedule # of students enrolled and course completion | | |
| Update classroom technologies such as projectors, interactive boards, document cameras, switches, etc | Title Funds Local Funds Comp Ed | Dir of Tech, Supt/Asst Supt, Campus Admin | Inventory of technology | | |
| Continue Phlebotomy certification and program and add CNA for the Health Science program of study | Federal and local funds | Supt/Asst Supt HS Principal Health Sci teachers | Student enrollment; dual credit grades; IBC certifications | | |
| Provide and pay for opportunities for students to earn industry-based certifications | Local Funds State Funds | CTE Dir, CO & Campus Admin | Increase in the number of certifications obtained | | |
| Speakers from the Community addressing students to expand their knowledge and expose them to various future career opportunities and/or areas of interest | Community Members | Supt Principals | Scheduled speaking engagements | | |
| Continue providing the PreACT 8/9 to all 9th graders, PreACT to all 10th graders, and the ACT to all 11th graders during the school day. | Local Funds State funds | HS Principal P-Tech Media Coorounselor | Campus Testing Calendar | | |
| Provide ACT/SAT/TSI Prep classes | Local Funds, Comp Ed Shmoop, ACT.org | Asst Supt, Campus Admin ELAR/Math Teachers | Increased scores on ACT/SAT/TSI | | |
| Provide 11th-grade students the opportunity to take ASVAB (Armed Services Vocational Aptitude Battery) | ASVAB Local | HS Principal Counselor | Number of students who complete assessments | | |

| Strategy Description | Resources Staff Responsible for Monitoring | Evidence that Demonstrates Success | | native view | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|------------------------------------------------|---------------------------|----------------|-----|
| | | lor wormoning | Demonstrates ouccess | Jan | Apr |
| Through Pathways, NSP, & programs of study provide career exploration and/or work-based learning experiences for all students at IMS and ITM | Local Funds | Asst Supt Campus Admin P-Tech Media Coor | Lesson Plans | | |
| Provide college visits for all high school students at all grade levels | Local Funds | Asst Supt Campus Admin P-Tech Media Coor | Campus calendar of events | | |
| Provide Career Exploration opportunities at elementary: Science Alive Day, Wednesday announcements - student-led, film, edit, content, etc., and "Where are you going Wednesday?" | | | | | |
| Provide College & Career Exploration opportunities at middle school: College visit to UTSA for 8th graders, Pathways career speakers, AVID, and Career Day. | | | | | |

Goal 3: Recruit, Support, and Retain Campus and District Staff

 $\sqrt{\text{-Accomplished}}$ C = Considerable S = Some Progress N = No Progress X = Discontinue

| Strategy Description | Resources | Staff Responsible | Evidence that | Formative Review | |
|--------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------------------|----------------------------------------------------------------|---------------------|-----|
| | | for Monitoring | Demonstrates Success | Jan | Apr |
| Provide a full day at the end of each six weeks based on school calendar feedback from teachers | Local Funds | Superintendent, Asst. Supt, School Board | District calendar | | |
| Increase Salary Schedule | Local Funds, Title Funds, Comp Ed | Supt, CFO School Board | Salary Schedule | | |
| Continue \$500 stipend for teachers with Master's Degrees | Local Funds | Supt, CFO School Board | Payroll Records | | |
| Continue Educator Tuition Reimbursement Program for up to 4 recipients to pursue a Master's/Doctoral Degrees | Local Funds | Supt, CFO, School Board | Number of applicants and recipients | | |
| Continue implementing the Teacher Incentive Allotment Program | State Funds | Asst. Supt Campus Principals | Number of teachers who meet the criteria | | |
| Administrator/instructional coach led data meetings with teachers | Local Funds, Comp Ed Eduphoria, TEKS Resour | · · | Mastery of TEKS as evidenced by 6 wk assm/benchmarks and STAAR | | |

| Strategy Description | Resources | Resources Staff Responsible for Monitoring | Evidence that Demonstrates Success | Formative Review | |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------------------------|----------------------------------------------------|---------------------|-----|
| | | ioi wontoning | Demonstrates ouccess | Jan | Apr |
| Training from ESL and special education staff at faculty meetings sharing research-based instructional strategies | Local Funds | Campus Admin ESL Staff | Faculty Meeting Agendas | | |
| Rigorous Recruitment of Highly Effective Teachers and Staff | Local Funds Job fairs, advertise in variety of venues | HR Coordinator Campus Admin | Retention Rates | | |
| Provide new teachers with mentors | Local | Principals Curriculum Staff | New Teacher retention and success rate | | |
| Provide professional development opportunities to ensure innovative, effective research-based teaching strategies are utilized | Local Funds | Asst. Supt Campus Admin Dir of Sped | Increased Student Achievement on state assessments | | |
| Recognize 2 Staff of the Month at Board Meetings and/or on campus | Local | Supt., Campus Admin | Board Minutes | | |
| Provide stipend to teachers for completing the Reading Academy | Local | Supt., CFO | Stipends Paid | | |

Goal 4: Increase Family and Community Engagement and Improve School Climate

 $\sqrt{\ = Accomplished}$

C =Considerable

S =Some Progress

N =No Progress

X =Discontinue

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that Demonstrates Success | | mative view |
|------------------------------------------------------------------------------------------------------|--------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------------|-----|----------------|
| | | for Monitoring | Demonstrates Success | Jan | Apr |
| Part-time Director of Communications to improve communication to parents and community | Local Funds | Supt. | Frequent communication updates to website and social media sites | | |
| Include the participation of parents and community members in the site-based decision-making process | Parents and Community Members | District Leadership Team | Sign in sheets | | |
| Host Distinguished Graduate Banquet for college graduates and their families | Parents, Community Members, Local Funds | Supt., Campus Admin | Attendance at Event | | |
| Provide transportation options to parents for attending students' college graduation | Local Funds School Bus & Driver | Supt., Director of Transportation, Campus Admin | Transportation sign-up sheets, parents in attendance at graduation | | |
| Each campus will host campus-specific events inviting families to engage with the school | Local Funds | Campus Admin | Sign in sheets | | |

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that Demonstrates Success | Formativ Review | |
|----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------|--------------------|-----|
| | | | Demonstrates Success | Jan | Apr |
| Utilize website, social media, and mass communication system to improve communication to parents and community | Local Funds | Supt., Asst., Supt., Director of Technology Director of Communications | New website, use mass communication notifications | | |
| Hosting parent information workshops regarding the P-TECH initiative | Parents and Community Members | Superintendent | Sign in sheets | | |
| Host Community Celebrations highlighting athletic and academic achievements and student participation | PTO, Booster Clubs, Volunteers, Staff | Dist Ldrship PR Liaison | Acknowledgement of events on website and local newspapers | | |
| Teacher appreciation lunches; community-sponsored lunches | PTO, Community | Campus Admin | Campus Calendars | | |
| Recognize and appreciate community members' support of the district | Board meetings Website/Facebk Appreciation events | Superintendent School Board PR Liaison | Board Minutes Calendar of eventsChristmas Cookies, Meals, etc | | |
| Annual Community Vision Forum | Campus and Community Members | Dist Ldrship | Sign in Sheets Data from Meeting | | |
| Publicize parenting webinars provided through Region 20 | Parents, staff, community members, Local funding and donations | Elementary Admin Spec Ed Director | Sign in Sheets | | |
| Host FBI Parent Informational Night on the Consequences of Online Hoaxes | Local Funds | Chief of Police Campus Admin | Sign in sheets | | |
| Quarterly EB Parent Nights | Local Funds | Elementary Admin EB Teachers | Sign in sheets | | |
| All-Pro Dads meets once a month at elementary | Local Funds | Elementary Admin | Sign in sheets | | |

Goal 5: Promote a Safe Environment

 $\sqrt{\ }$ =Accomplished C =Considerable S =Some Progress N =No Progress X =Discontinue

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that | | native view |
|----------------------------------------------------------|-------------|----------------------------------|----------------------|-----|----------------|
| | | | Demonstrates Success | Jan | Apr |
| Assess and Increase number of Security Cameras as needed | Local Funds | Supt., Tech Director | Inventory of Cameras | | |

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that Demonstrates Success | Formative Review | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|----------------------------------------------|----------------------------------------------------------|---------------------|-----|
| | | for Monitoring | Demonstrates Success | Jan | Apr |
| Provide continued training and Increase the number of School Marshals as needed | Local & Federal Funds | Supt. | Additional marshals trained | | |
| Safety and Security CommitteeDistrictwide | Local Resources, Local Law, Enforcement | Supt ISD PD, ISD Marshals | Systematic plan to review and improve existing practices | | |
| District/Campus Threat Assessment Committees | Local Funds | Supt, LSSPs, ISD PD & Marshals | Sign in sheets and Agendas | | |
| Provide training for staff in recognition and prevention of bullying, cyberbullying, child and sexual abuse, suicide prevention, ethics and dating violence, trauma-informed/grief training and Stop the Bleed | Staff Dev, Eduhero Local Funds, SHAC | Asst. Supt Campus Admin | Sign in sheets Data from Eduhero | | |
| Drug Awareness, Bullying, and Conflict Resolution training for students | Local Funds SHAC | Counselors Campus Admin | Training Documentation | | |
| Random drug testing of students involved in extracurricular activities in addition to K9 visits | Local Funds | Supt. Campus Admin | Document visits | | |
| Exterior and Interior building/grounds maintenance will occur on a continual rotating schedule | Local Funds Eduphoria Help Desk | Director of Maint CFO Principals | Periodic evaluation of grounds | | |
| CPR Training for Students at secondary campuses | Local | Campus Admin, Athletic Director, Nurse | Sign in Sheets | | |
| Community Eligibility Provision at all campuses | Federal Funds Nutri-kids | CFO Food Service Coordinator | Campuses qualifying for program | | |
| Cybersecurity training is completed annually by all staff | Local Funds | Director of Technology | Training Documentation | | |
| Construct a security fence around outside areas including teacher parking and outdoor play areas. | Bond funds | Supt, Director of Operations | | | |
| Construct a security fence, gates, and security kiosk at the entrance to the secondary campuses. | Federal, State and local funds Bond funds | CFO Superintendent Operations Director | Decreased accessibility | | |
| Conduct internal and external safety audits to ensure a secure campus and heightened student safety awareness | Local funds | Supt IISD Police Chief | Audit results | | |
| Continue Ingram ISD Police Department and provide an additional full-time police officer | Grants Local funds | Superintendent IISD Police Chief | Increased number of officers | | |
| Anonymous reporting through P3 for reporting safety concerns; Bark alert system | Local funds | Supt., IISD Police Chief, Principals | Bark & P3 reports | | |

| Strategy Description | Resources | Staff Responsible for Monitoring | · · · · · · · · · · · · · · · · · · · | Formative Review | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------|---------------------------------------|---------------------|-----|
| | | | Demonstrates ouccess | Jan | Apr |
| Host FBI Parent Informational Night on the Consequences of Online Hoaxes to educate parents and students to eliminate threats and unintended consequences | | | | | |

Goal 6: Maintain a Budget that Supports the Vision of Student Success

 $\sqrt{\text{-Accomplished}}$ C = Considerable S = Some Progress N = No Progress X = Discontinue

| Strategy Description | Resources | Staff Responsible for Monitoring | Evidence that | | mative eview |
|--------------------------------------------------------------------------------|-----------------------------------------------|---------------------------------------------------|----------------------------------|-----|-----------------|
| | | | Demonstrates Success | Jan | Apr |
| Manage Local, State, and Federal Resources to effectively fund needed programs | Local, Federal, State Comp, and Career and | CFO, Supt., Asst. Supt., Dir of Special Education | FIRST Rating | | |
| needed programs | Tech Resources | Dir of opecial Education | | | |
| Determine the targeted staffing ratios by analyzing the district needs in | First Indicators | Supt. | Highly Effective teachers in all | | |
| instructional programs, without disrupting effectiveness | Pupil Proportion | CFO | teaching assignments | | |
| | Numbers | Asst. Supt | | | |
| | HR staffing reports | Principals | | | |
| Coordinate funding to ensure all students have access to learning | Local, Federal, State | CFO, Supt., Asst. Supt., | Accountability Data | | |
| resources | Comp, and Career and | Dir of Special Education | | | |
| | Tech Resources | | | | |
| Fund dual credit expenses for our student at no cost to the students | Local Funds | CFO & Supt | Dual credit invoices, student | | |
| | | | transcripts | | |

2024-2025 Migrant Education Program SSA and Non-Project Districts Identification and Recruitment Action Plan

Education Service Center, Region 20

| REQUIRED ACTIVITIES FOR BALANCED RECRUITMENT | INDIVIDUALS RESPONSIBLE | TIMELINE |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| I. TRAINING FOR RECRUITERS AND DESIGNATED SEA REVIEWERS | | |
| A. Attend Identification & Recruitment (ID&R) training offered by ESC – Recruiters Attend ID&R and TX-NGS training offered by ESC – Designated SEA Reviewers. COEs/ECOEs for the new school year cannot be completed until training has occurred or as determined by TEA. | Staff: All recruiters and Designated SEA Reviewers for the Migrant Education Program (MEP) | By September 1 for ID&R training or as determined by TEA.(ongoing) TX-NGS training: September 15 or as determined by TEA |
| B. Other | | |
| II. IDENTIFICATION & RECRUITMENT | | |
| Meet with all ID&R Staff. Meet with Designated SEA Reviewers, recruiters, and systems specialists to brainstorm and plan recruitment strategies to include in ID&R Plan. | Staff: All recruiters and Designated SEA Reviewers for the MEP | By August 29 |
| B. Finalize all forms, documents, logs. Disseminate and train on all forms, documents, logs, etc that will be used by MEP ID&R staff. | Staff: MEP administrators, recruiters and Designated SEA Reviewers for the MEP | By August 29 |
| C. Make recruiter assignments. Assign recruiters, making sure to account for year-round, ongoing recruitment efforts regarding recruiting in school/campus, community, growers, out of school youth including pre-school-aged children, and other state and federal agencies that serve migratory families. | Staff: All recruiters and Designated SEA Reviewers for the MEP | By August 29 |
| D. Conduct ID&R. Potentially Eligible Migratory Children: Contact potentially eligible migratory families using home visits and telephone recruitment efforts, by collecting family surveys, during school registration/events, etc. targeting both enrollees and non-enrollees (ages 0-21). Complete COEs/ECOEs as needed. Currently Eligible Migratory Children: Contact families of currently eligible migratory students to determine if new qualifying moves have occurred. Complete new COEs/ECOEs as needed. Note: Share copies of COEs/ECOEs with appropriate entities as listed in ID&R Manual. | Staff: MEP recruiters | By August 29 – currently eligible children; continue recruitment efforts throughout year – potentially eligible children Make initial outreach efforts by September 30. |
| E. Complete COEs/ECOEs. Recruiter completes COE/ECOE and accompanying COE Supplemental Documentation Form for all families with new QADs. Submit completed COE/ECOE and COE SDF to Designated SEA Reviewer for review. | Staff: MEP recruiters | Within 5 working days of parent signature |

| F. Review of COEs/ECOEs. Designated SEA Reviewer reviews COE/ECOE and accompanying COE Supplemental Documentation Form for all families with new QADs. Return COE/ECOE and COE Supplemental Documentation Form to the recruiter if additional information is needed. Submit to TX-NGS Terminal Site after eligibility review is completed. • Systems Specialist is to enter data from each child's COE/ECOE into the Texas New Generation System (TX-NGS) per the timeline. Copy of COE/ECOE will be provided to PEIMS for coding – only after a child is encoded on TX-NGS. | Staff: Designated SEA Reviewers Systems Specialists | Within 7 working days of parent signature. |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| G. <u>Conduct residency verification.</u> Verify continued residency for all currently eligible migratory children who have not made a new qualifying move (QAD) during the current reporting period. | Staff: MEP recruiters | Between Sept. 1 and Nov. 1. and for 2 yr. olds turning 3 – on or after 3rd birthday. |

| REQUIRED ACTIVITIES FOR BALANCED RECRUITMENT | INDIVIDUALS RESPONSIBLE | TIMELINE |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| H. Other | | |
| III. MAPS AND INTRAREGIONAL NETWORKING | | |
| Make contact with potential growers. Make recruiter assignments for contacting growers within the district's boundaries regarding hiring practices, crops, and growing seasons. | Staff: All recruiters and Designated SEA Reviewers for the MEP | Contact area growers within the district boundaries (ongoing) |
| B. <u>Develop calendar and maps.</u> Develop profiles/calendar reflecting major crops, seasons, hiring practices by growers, etc. Develop maps for recruiters highlighting all areas/neighborhoods where migratory families reside. | Staff: MEP administrators and recruiters, Data Dashboard through IDRC Services as contracted by TEA | Update on ongoing basis throughout the year |
| C. Other | | |
| IV. INTERAGENCY COORDINATION | | |
| A. Network with agencies that serve migrant families. Coordinate/network with local/regional organizations that provide services to migratory workers and their families | Staff: MEP administrators and recruiters | Make initial outreach efforts for the Community Outreach Fair and continue efforts throughout the year (ongoing) |

| B. Other | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|
| V. QUALITY CONTROL | | |
| A. Written quality control procedures. Develop written procedures that outline ID&R quality control within the LEA/ESC to be housed in ESC-20 MEP Google Drive → Policies & Procedures Folder. | Staff: MEP administrators, recruiters, designated SEA reviewers, and other MEP staff | By August 29 |
| B. Eligibility review. Forward COEs/ECOEs with more than one required eligibility comment to ESC for review. Follow protocol for COEs/ECOEs that warrant further review by the ESC and/or State MEP as outlined in the ID&R Manual. | Staff: Designated SEA Reviewers; MEP administrators; and ESC MEP contact, when appropriate | Ongoing throughout the year |
| C. Monitor and address ongoing training needs for ID&R. Provide training support to MEP recruiters, Designated SEA Reviewers, and other MEP staff as specific needs are observed throughout the year. | Staff: MEP Program Manager/Consultants | As needed throughout the year |
| D. Maintain up-to-date records on file. Maintain updated active and inactive records. File COEs/ECOEs in alphabetical order by current Parent/Guardian 2 [Heading Section of COE/ECOE], and retain records for seven (7) years from the date eligibility ends. | Staff: All MEP staff | Ongoing throughout the year |
| E. <u>Annual eligibility validation.</u> Eligibility of previously identified children are randomly selected for validation through a reinterview process per instructions set forth by TEA. | Staff: ESC, MEP staff | January – June |
| F. Monitor Provide district contacts with a copy of the ID&R action plan to be included in their District Improvement Plan (DIP) | Staff: ESC, District Designee | ID&R Action Plan finalized in August; proof that plan is included in DIP due by December |

| VI. EVALUATION | INDIVIDUALS RESPONSIBLE | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|--------------------|
| REQUIRED ACTIVITIES FOR BALANCED RECRUITMENT A. Evaluate ID&R efforts for subsequent planning. Gather and analyze data and input from various MEP stakeholders to | Staff: All MEP staff Others: Local Migrant Parent Advisory Council (PAC),LEA designee, etc. | TIMELINE By Aug 30 |

| incorporate appropriate changes into subsequent ID&R plan for continuous improvement. | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------------------------------------|
| B. Other MEP Family Surveys LEA designee collects MEP Family Surveys and submits those with a "yes" response to ESC-20 MEP administrative assistant Recruiters follow up on "yes" responses and note whether family qualifies for the MEP or not MEP Family Surveys are retained for the current year and previous year per state documentation purposes | Staff: MEP Coordinator LEA designee ESC-20 Administrative Assistant Recruiters | September 1 1st deadline, then ongoing |



Title I, Part C – Migrant Education Program Priority for Service (PFS) Action Plan Template for Migratory Students

As part of the Every Student Succeeds Act (ESSA), the Priority for Service (PFS) Action Plan is a **required** program activity for the Migrant Education Program. In providing services with funds received under this part, each recipient of such funds shall give priority to migratory children who have made a qualifying move within the previous 1-year period and who are failing, or most at risk of failing, to meet the challenging State academic standards; or have dropped out of school. [§1304 [20 U.S.C. 6394](d)].

The *Priority for Service Report* on Texas – New Generation System (TX-NGS) must be used to determine who to serve first and foremost with MEP funds. Students are identified as PFS if they meet the following criteria:

| | Priority for Service (PFS) Criteria | | |
|--------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|
| Grades 3-12, | Who have made a qualifying move within the previous 1-year period; AND | | |
| Ungraded (UG) or | Have a received grade level of "approaches or not meet" on the state assessments (STAAR), were Absent, Not Tested or were not enrolled in a Texas school during the state assessment testing period for their grade level. | | |
| Out of School (OS) | | | |
| Grades K-3 | Who have made a qualifying move within the previous 1-year period; AND | | |
| | Have been designated EL/EB (English Learner/Emerging Bilingual) in the Student Designation section of the TX-NGS Supplemental Program Component; | | |
| | <u>OR</u> | | |
| | For students in grades K-2 or students in grade 3 that have not taken the STAAR assessment, who have been retained, or are overage for their current grade level. | | |

The PFS Action Plan template is provided by TEA to assist districts document efforts that are being conducted on behalf of Priority for Service students.

The PFS Action Plan template includes:

- (1) the required components included in the ESSA Consolidated Federal Grant Application (Part 3 Priority for Service);
- (2) the Program Specific Provisions and Assurances on Priority for Service; and
- (3) provides districts an opportunity to list additional activities for each component.

NOTE: This document is available on the TMEP Portal.

TEA - Federal Program Compliance Division Revised 6/7/24

1

| Region: | District Number: | Priority for Service (PFS) | Completed By: |
|----------------|-----------------------|----------------------------|---------------------------------------------|
| 20 | 133904 | Action Plan | ESC-20 MEP Team, SSA Member Representatives |
| District Name: | | School Year | Date: |
| Ingram Indeper | ndent School District | 2024-2025 | 08/23/2024 |

Requirements - ESSA Consolidated Federal Grant Application - Part 3 - Priority for Services (PS3103)

- Each district's PFS Action Plan must clearly articulate criteria for defining student success, including timelines for achieving stated goals and objectives.
- Title I, Part C Coordinator or MEP staff will include the PFS Action Plan in the District Improvement Plan (DIP) as a separate section appropriately labeled or identified (e.g., "MEP PFS Action Plan Section"). The action plan elements **should not be integrated** with other DIP sections that focus on other student population groups (e.g., Emergent Bilingual, economically disadvantaged).
- On a monthly basis, run TX-NGS Priority for Service (PFS) reports to identify migrant children and youth who require priority access to MEP services.

Requirements - Program-Specific Provisions and Assurances

The LEA PFS Action Plan must include the following required strategies on:

- Monitoring the progress of eligible migratory students who are PFS.
- Communicating the progress and determining needs of eligible migratory students who are PFS.
- Providing services to eligible migratory students who are PFS.

PFS Action Plan Completion Date: Before First Day of School

| LEA Assurance LEA assures that all requirements and strategies for Priority For Services (PFS) students are identified in the LEA PFS Action Plan stated below. ESC Assurance ESC Assu | | _ | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------|------------------------------------------------|
| (115) students are raci | in the LEAT TO Action I land stated below. | assistance as appropriate. | at the Loc has reviewed and provided teermical |
| LEA Staff Signature | Menifolleman | ESC Reviewer Signature | ESC Region 20 |
| Date | 09/24/2024 | Date Review Complete | 08/23/2024 |

TEA - Federal Program Compliance Division Revised 6/7/24

| School Year: | 2024-2025 | PFS Action Plan |
|-----------------|------------------|------------------------------------|
| Region: | District Number: | District Name: |
| 20 | 133904 | Ingram Independent School District |

PFS Action Plan must include the Goals and Objectives of how the LEA will provide services to eligible migratory students who are PFS.

| Goal(s): | Objective(s): |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|
| Ensure that identified Priority for Service migratory students have the same opportunity to meet the challenging state content and student performance standards expected of all children. | 100% of eligible PFS migratory students will receive priority access to supplemental instructional and support opportunities. |

| School Year: | 2024-2025 | PFS Action Plan |
|-----------------|------------------|------------------------------------|
| Region: | District Number: | District Name: |
| 20 | 133904 | Ingram Independent School District |

PFS Action Plan must address all the required strategies.

| Required Strategy | Timeline | Person(s) Responsible | Documentation | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|----------------------------------------------|------------------------------------------------------------------------|--|
| Monitoring the progress of eligible migratory students who are PFS. | | | | |
| Monthly, run TX-NGS Priority for Service (PFS) reports to identify migratory children and youth who require priority access to MEP services. | Monthly by the end of the month | Systems Specialists | TX-NGS Monthly Reports | |
| Before the first day of school, develop a PFS Action Plan for serving PFS students. The plan must clearly articulate criteria for defining student success, including timelines for achieving stated goals and objectives. Additional Activities | Annually by September 30 | Coordinator Consultant/Program Manager | Priority for Service Action Plan | |
| Provide district contacts with Priority for Services criteria and a copy of the PFS action plan to be included in their District Improvement Plan (DIP). | Annually by September 30 | Coordinator Consultant/Program Manager | Copy of District Improvement Plan showing insertion of PFS Action Plan | |

| School Year: | 2024-2025 | PFS Action Plan |
|-----------------|------------------|------------------------------------|
| Region: | District Number: | District Name: |
| 20 | 133904 | Ingram Independent School District |

PFS Action Plan must address all the required strategies.

| Required Strategy | Timeline | Person(s) Responsible | Documentation | |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|--|
| Communicating the progress and determining needs of eligible migratory students who are PFS. | | | | |
| During the academic calendar, the Title I, Part C Migrant Coordinator or MEP staff will provide campus principals and appropriate campus staff information on the Priority for Service criteria and updated TX-NGS Priority for Service (PFS) reports. | Monthly | Consultant Program Manager Systems Specialists District Designee | Emails to district contacts with PFS Reports SSA Meeting Agenda/Sign-In Sheets | |
| During the academic calendar, the Title I, Part C Migrant Coordinator or MEP staff will provide parents of PFS students information on the PFS criteria. | Annually PAC Meetings | Consultant Program Manager Recruiters | PAC Sign-In Sheets Recruiter Logs/Google Contact Log | |
| During the academic calendar, the district's Title I, Part C Migrant Coordinator or MEP staff will make individualized virtual, home and /or community visits to update parents on the academic progress of their children. | Year Round Individual meetings/phone calls/text/email with parents as needed (case-by- case basis) PAC Meetings | Consultant/Program Manager Adjunct Migrant Counselor District Contact, Campus Administrator or Campus Designee (as needed on a case-by-case basis) | Parent evaluations/feedback Counselor Logs Phone logs Email documentation PAC Sign-In Sheets | |
| Additional Activities | | | | |
| • | | | | |

TEA - Federal Program Compliance Division Revised 6/7/24

| School Year: | 2024-2025 | PFS Action Plan |
|-----------------|------------------|------------------------------------|
| Region: | District Number: | District Name: |
| 20 | 133904 | Ingram Independent School District |

PFS Action Plan must address all the required strategies.

| Required Strategy | Timeline | Person(s) Responsible | Documentation | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|--|
| Providing services to eligible migratory students who are PFS. | | | | |
| The district's Title I, Part C migrant coordinator or MEP staff will use the PFS reports to give priority placement to these students in migrant education program activities. | Year Round | Adjunct Migrant Counselor Consultant/Program Manager Recruiters | Adjunct Migrant Counselor logs Recruiter logs TX-NGS Supplemental Count Report PFS Progress Review Forms | |
| The district's Title I, Part C migrant coordinator or MEP staff will ensure that PFS students receive priority access to instructional services as well as social workers and community social services/agencies. | Year Round | Adjunct Migrant Counselor Consultant/Program Manager Recruiters | Adjunct Migrant Counselor logs Recruiter logs TX-NGS Supplemental Count Report PFS Progress Review Forms | |
| The district's Title I, Part C migrant coordinator or MEP staff will determine what federal, state, or local programs serve PFS students. Additional Activities | Year Round | Coordinator Consultant Program Manager | PFS Student Review Forms | |
| • | | | | |