

**School Officials' Annual Report  
Columbia School District  
2022-2023**



Painting by: Alexandra Harvey grade 10

**Annual Meeting  
Tuesday, March 12, 2024  
7:15 P.M.  
Columbia Town Hall**

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**Report of**  
**COLUMBIA SCHOOL DISTRICT**

**OFFICERS**

**MODERATOR**

*Eric Stohl*

**CLERK**

*Jennifer Wells*

**TREASURER**

*Amanda Gaeb*

**SCHOOL BOARD**

*Stacey Campbell, Chairman*

*Kristin Brooks*

*Eric Brungot*

*Term Expires 2025*

*Term Expires 2026*

*Term Expires 2024*

**SUPERINTENDENT OF SCHOOLS**

*Dr. Debra J. Taylor*

**BUSINESS MANAGER**

*Bridget Cross*

**COORDINATOR OF SPECIAL SERVICES**

*Jennifer Noyes*



School Administrative Unit 7

*21 Academy Street, Colebrook, New Hampshire 03576 603-237-5571 | 603-237-4961 | fax: 603-237-5126*

**Debra J. Taylor, Ph.D.**

Superintendent of Schools

[dtaylor@sau7.org](mailto:dtaylor@sau7.org)

January 2024

Dear SAU 7 School Community,

It is both my pleasure and my honor to present this Annual Report to the communities of Clarksville, Colebrook, Columbia, Pittsburg, and Stewartstown. As your superintendent, I am especially proud of the growth and progress we have made during the 2022-23 school year. I invite you to look through the pages of this year's report and see for yourself all that is going on in our schools as we pursue our Mission: To prepare all SAU #7 students for success in whatever path they choose.

The greatest challenge we faced over the past year was the loss of the Colebrook School District Building Addition and Renovation vote in March. Prior to the annual school meeting, the Colebrook School Board explained that this \$14.8 million project included a 28,300 SF addition (high school and regulation sized gymnasium) and a 10,000 SF renovation for energy efficiency (elementary school). This project was supported by \$8.9 million in a state building aid grant and a generous donation of \$3.1 million which reduced the tax impact to our community to \$2.8 million through a 15-year bond. However, the donation announcement came late in the process and there was no discussion of these facts at the annual school meeting before the vote. Before and after the annual meeting, The Board worked tirelessly to inform and unite the community in order to provide the necessary elementary school renovations and new high school addition that the students we serve truly need. The work continues in 2023-24 as the Board searches for ways to address the facility problems our students face every day.

Last year was a remarkable year of academic and athletic success for the students in Colebrook Academy and Elementary School. We have a solid foundation in K-8 education. Colebrook also continues to provide a sound secondary educational program of core academics, electives, career and technical opportunities, college courses, and school-to-work opportunities. Our high school graduation rate is nearly 100%. Last year, our graduating class collectively earned 316 college credits through running start and dual enrollment classes taught by our talented high school faculty and through virtual college courses that complement our secondary curriculum. Our seniors were accepted to a large number of colleges including Ivy League, and our Girls Basketball Team won the State Championship. Principal Kim Wheelock continues to find ways to engage the community and provide a safe and welcoming environment for students and staff. Some examples of culture building activities that Colebrook provided in 22-23 include Summer Kindergarten Camp, Popsicles with the Principals, Chalk-the-Walk, Back to School BBQ, BMX Presentation, Plymouth TIGER Program, Homecoming, Children's Author Rebecca Rule visit, Open House, Parent & Teacher Conferences, Spirit Weeks, Veterans Day Celebration, Pumpkin Decorating Competition, Red Ribbon Week, Halloween Parade, Turkey Grams, Reindeer Games, Burke Mountain Ski & Snowboarding Program, Student Wellness Presentations, Timbernook outdoor education, Appalachian Mountain Club outdoor education, White Mountain Science STEM labs, Winter Carnival, Fire Prevention, Community Helpers Day, Random Acts of Kindness Week, Read Across America Week, Scholastic Book Fair and Book Blast, Student & Staff Shoutouts, and Staff Appreciation Week.

The 2022-23 school year also marked the first year of operation for the North Point Career and Technical Education Center. With the collective commitment of our SAU 7 school boards, administrative team, faculty, and staff, we launched five CTE programs in the fall of 2022. These programs include Education, Health Sciences, Information Technology, Culinary/Hospitality, and Automotive Technology. These programs are housed at Colebrook Academy and Elementary School, the old "Agi" tech building, and Pittsburg School. Under the leadership of CTE Director Dr. Tia Cloutier, our Career and Technical education (CTE) pathways allow students to deeply explore career opportunities and develop relevant career skills as well as gain industry credentials and college credits. CTE piques students' interest in professional pathways, sparks their passions, and renews their drive to learn new skills. We are grateful for our community, business, and college partners who help us sharpen our focus on college and career readiness. During the first year of operation North Point was able to apply for the statewide Industry Recognized Credentials grant. The center received this grant in the form of an Anatomage table, valued at \$117,000. This table allows health science students to explore the human body down to a cellular level. North Point also received a donation from Lakes Region Community College and Don Noyes Chevrolet in the form of a Camaro. This has been utilized in our automotive courses to diagnose specific issues and understand how different systems within the vehicle work. The culinary students received a \$15,000 grant from Feed NH and prepared baklava to share at the awards ceremony. The culinary students also won the Region 1 MRE cookoff challenge and participated in the state championship.

Our Pittsburg School community made great strides academically this year. Due to the hard work and dedication of Principal Debbie Lynch and faculty and staff, Pittsburg made positive growth in student achievement which resulted in their removal from the list of schools in need of improvement. Success was apparent in the school climate as well with a welcoming school environment where students feel safe and supported by adults. Examples of schoolwide activities that support school climate include, the Ski program at Burke, SISKIN outdoor education, Fall Festival, Door Decorating for each classroom, Enrichment Displays for annual meeting, Macy's Day Parade, CLIF grant recipient, Donuts with Grownups (reading activity), Pumpkin Decorating and rock painting, Taiko drumming K-8 visits with Veterans and cards sent to all Veterans in the area.

In Stewartstown School our students continue to soar. Here our teachers focused on reaching every student through comprehensive instruction, assessment, and analysis of data. Under the leadership of Principal Stephanie Humphrey, student engagement and opportunities grew and grew. Teacher professional growth was evident as the Stewartstown teachers embraced competency-based education and reporting, taking the lead and modeling excellence in this school system-wide initiative. This school is characterized by innovation, dedication and a can-do attitude that is contagious. The new afterschool Play Club, Lego League Robotics team, school-wide wellness activities, and the ski program at Burke Mountain, holiday concert, quarterly honor roll celebrations, monthly "Caught Being BuzzWorthy" celebrations, Penny drive to fill eight Thanksgiving food baskets to donate, writing letters to Veterans and to the local nursing home residents are just a few examples of the excitement that our PK-8 school community experiences every single day. Students also enjoyed a week of activities before the Christmas Holiday and Winter Carnival in February.

We have all made great strides in the continued implementation of competency-based learning and assessment in response to NH law and Board policy which requires that all students in New Hampshire demonstrate that they have mastered the graduation competencies. Under the leadership and guidance of our Curriculum Director, Jennifer Mathieu, and through the tireless work of our faculty and staff, we have been able to meet not only the letter of the law, but its spirit as well. Our vision is to prepare students for College, Career and Life. To ensure students are able to demonstrate

and apply knowledge and skills across all content areas, a shift in teaching is required. Through competency-based education, students are able to demonstrate skills through a variety of mediums and extended learning opportunities. Summative and formative assessments are used to monitor and measure student growth and mastery of district competencies for learning. We've expanded our focus to our reporting practices and our communication in an effort to ensure that both students and families are clear about our expectations. We initiated a new Student Information System aiding our competency-based grading efforts. More great work to come!

I am also pleased to report on the progress of our preschool programs. Helping our youngest learners be ready for kindergarten is an essential step in ensuring school success, and each of our schools now has a full day preschool program. We also partner with organizations that support children from birth to three years who have disabilities in order to ensure a smooth transition to our school system.

Special Services continue to be an important component of our school system. We currently provide services and support to students with disabilities from ages 3 through 22, assuring compliance with state and federal laws. Our Director of Special Services Jen Noyes, continues to lead the district in support of our special needs students, from securing grant funding, to leading professional development opportunities, and coordinating with outside agency partners around specific students. The growing need for social and emotional support of our students has led to a number of external partnerships, as well as increased staff and counseling for students and families.

Our excellent technology services, under the leadership of Director of Information Technology, Shane Cloutier, have enabled our students and staff to experience 21st century learning. Our 1-1 computing program, recently updated network, enhanced broadband and Erate program are just a few examples of the excellent work of this department. The recent transition to the ALMA student information system provides us with a tool for student grading and reporting. Mr. Cloutier's expertise in the program made our transition seamless. In addition, his attention to cyber security has been constant and we appreciate the programs and training opportunities that help us keep our data and our students safe.

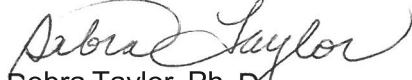
Our financial system continues to function in a rock-solid fashion. Bridget Cross, Business Manager, guides us through the planning, implementation, monitoring, reporting process for all the school districts and SAU 7. Under her capable leadership, we continue to support our employee's compensation, our districts' accounts payable and the extensive grant and financial reporting requirements to ensure that our financial resources are well managed. Our board can make informed decisions and our community maintains confidence that we are carrying out our fiduciary responsibilities.

We are not without our challenges at SAU 7, but I can truly say that they pale when compared with our progress and achievements. Our schools are thriving and collaborating to prepare students for success in the 21st Century. Our high school students are engaged with our communities on so many levels - from service-learning projects to school to work opportunities. Our graduation rates are soaring to 100%. Our 2023 graduating seniors continue to gain admission to many fine colleges and universities. Through our North Point Career and Technical Education Center, our students are stepping into career-track experiences that interest and excite them. And through professional development and collaboration, our teachers continue to enhance their ability to provide a safe, supportive, and academically rigorous environment in which students can succeed.

We have much to celebrate given the uniqueness and many strengths of our communities. I invite you to help us continue to create a student-centered community that nurtures the hearts and minds of our students and all members of our school community.

I would like to express my deep gratitude to the many parents, volunteers, board members, business owners, and community members who have donated their time and expertise on behalf of our students and schools this past year. Parent and community involvement is vital to quality schools and school improvement, and to that end, I know the SAU 7 schools are on the right path. We truly are a community-centered and community-supported school district, and it has been my privilege to serve as your superintendent.

Respectfully submitted,

  
Debra Taylor, Ph. D.  
Superintendent of Schools



Painting by: Alexis Santamaria grade 10

## 2022-2023 Principal Report

We are grateful to our parents, community members, and business partners for all that they do to support the students and staff with various activities, fundraisers, field trips, donations, school-to-work locations, and other opportunities.



One goal for the 2022-2023 school year was to bring more outside presenters to the students. The school year kicked-off with a grant funded BMX Freestyler Assembly for all students which promoted teamwork and resilience. All SAU 7 students were invited to attend the event in Colebrook. We also had the Plymouth State University TIGER performers visit Colebrook in September for a K-6 assembly on the Choose Love Program. The Choose Love Tiger Production focuses on courage, gratitude, forgiveness, and compassion. The North Country Health Consortium representatives visited Colebrook to speak with 6th-12<sup>th</sup> grade students about the dangers of vaping. A Tillotson Foundation DASH grant helped fund a workshop for middle school. The workshop was based on the book *Oh, Shift for Teens* by Mark Tucker and Jennifer Powers. There were six 55-minute workshop sessions for middle school students to improve their sense of self and communication skills. We held a Chaos and Kindness assembly in Colebrook for all SAU 7 students focusing on motivation and goals. Also, high school students took part in a UNH graduate students study hosted at the Tillotson with Melissa Shaw. The study was designed to learn more about the experience of growing up in NH, and how youth think about the future in NH.



Another goal was to create a Parent Teacher Organization which launched in October of 2022. The PTO has sponsored several activities for students, staff, and families since then.

In November, we recognized the official naming of our gym “Trask Gymnasium” for Buddy and Mary Trask for their many years of coaching and dedication to Colebrook Athletics.

The North Point CTE Center launched the five NH approved programs in the fall of 2022. Students had opportunities to participate in different events within their chosen programs throughout the year. Grants were received for a variety of materials. We also continue to graduate LNA students each year with the help of UCVH and Coos County Nursing Home.



Noyes Chevrolet and Lakes Region



## Community

College donated a 2012 Camaro to the North Point CTE for students to work on in the Automotive Program.



The first K-Kids charter in Colebrook was created this year. Jenny Keazer, Colebrook Kiwanis Club President-Elect and Faculty Advisor for Colebrook K-Kids, presided over the ceremony. The installation of officers was officiated by John Falconer, Governor of the New England & Bermuda District.

We went to full-day Pre-k to better prepare our students for school during their early learning years.

Our goal of transitioning to Competency Based Education is still underway. We continue with our implementation of Competency Based Education for all staff and students.



Last but not least, the Lady Mohawks won their second State Championship in four years!

As principal, I am so proud to serve the students, staff, and families of Colebrook and Columbia. It takes everyone working as a team to provide the best possible opportunities for our students.

Respectfully Submitted,

Kimberly Wheelock,  
Colebrook Schools  
Principal



# TITLE I

## **2022-2023 Annual Report Colebrook Elementary**

In Colebrook, Title I funds are used to provide in-school reading and math support and educational supplies and materials. The Title I program ensures all children have fair, equal, and significant opportunities for high-quality education. Title I services aim to enable all students to be on grade level in reading and mathematics and to meet local and state standards.

Colebrook Elementary School is a targeted-assisted school that offers intervention services in reading and math to grades kindergarten through fifth. The focus is on early intervention, ensuring that every student receives appropriate and timely support for academic success, and developing partnerships between school personnel and families to work together toward meeting grade-level expectations. This year, our full-time staff consisted of our two full-time teachers, Mr. Ryan Eames, Mrs. Jeannine Brady, and Mrs. Misty Blais, who served as the Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent, and continuous student assessment), the STAR assessment (computerized adaptive assessment), and formative assessment in the classroom, we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at-risk students during Response to Intervention (RtI) services and were able to provide additional supplemental support at other times of the day.

The Title I program for 2022-2023 provided services for 40 students in kindergarten to grade six in both reading and math. We had outstanding students and supportive parents to work with. Title I provided a four-week “Summer Learning Camp” in June and July for students in grades Kindergarten – Three. The teachers were Lisa Grant and Kristen Wheelock. The students attended four days a week for 3 ½ hours daily, participating in hands-on reading and math activities. This program is a great way to build camaraderie among the students and learn from each other.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

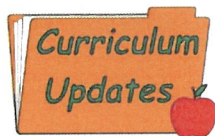
**Respectfully submitted,**



**Misty Blais Title I Project Manager**



Painting by: Karsen Gendreau grade 9



Mrs. Jennifer Mathieu  
SAU 7 Director of Curriculum & Assessment  
22-23 School Year Report

The 22-23 school year kicked off with several Professional Development opportunities in August for administrators and teachers, alike. The Administrators met for two days of rigorous brainstorming and strategic planning for the upcoming year, and several participated in various opportunities such as Responsive Classroom training, Nonviolent Crisis Intervention training, and opening administrative day events, along with teachers.

Once the school year officially began, grade and subject-level Professional Learning Communities (PLCs) met with me to start planning and focusing on priority standards for each competency strand and to begin aligning the Quality Performance Assessments (QPAs) and rubrics they'd created to date with these competencies and standards. As teachers were implementing our new Into Reading and Into Literature reading programs in grades K-8, I provided support and assistance in the form of resources, coaching sessions, and help sheets, as well as many small group or Zoom meeting times for hands-on tasks and/or discussion. Our Mentor Program began for the year as well, with a total of nine mentees and their assigned mentors. Monthly meetings provided support, guidance, resources, and helped to welcome our new teachers to our SAU 7 community.

Ongoing grant work ensued each month, whether in the form of stakeholders meetings, needs assessments, data collection, activity writing, or necessary grant documentation. The Curriculum, Instruction, and Assessment (CIA) Team met monthly as well, working diligently with consultants Brian Stack and Jonathan Vander Els on transitioning to grading in a competency-based system of education. This work took a great deal of time and effort from many folks, as there are several areas it impacts, including but not limited to the student information system (which includes the Gradebook), competency documents, rubric language, scheduling work, and much, much more! A great deal of hard work, brainstorming, researching, and discussion was had—and continues—to ensure our students will be successful in a high-quality, rigorous education system.

Continued Professional Development opportunities were provided throughout the year, including work with V&S Solutions, ALICE training (school safety), data analysis, health & wellness activities, classroom management sessions, coaching, Into Reading & Into Literature sessions, CPR, Technology (i.e., Google Classroom, Viewboards, and Internet Safety), and other various topics.

PLC teams met again in the Spring for a chunk of time to begin Assessment Mapping with the Math programs in grades K-8. This work will lead to creating a teaching continuum and beginning vertical team alignment meetings. Teams also reviewed and drilled down on additional priority standards and learning targets that were necessary to include for thoroughness as we were approaching the rollout of Competency Based Education (CBE) grading.

Summer planning for Professional Development began in the Spring as well, along with grant-writing procedures to allow the activities to take place. On the last two half-days of the year, teachers were provided time to complete required Global Compliance Network (GCN) training for the following school year, as well as prepare for an upcoming CPR course. Approximately 22 teachers came back for more, officially ending their year later in June with a 3-day Design Studio at Stewartstown Community School, led by V&S Solutions. PLC Teams worked on assessment mapping as well as QPA and rubric creation.

A strong, productive 22-23 school year leaves me looking forward to what the 23-24 school year will bring!

Respectfully,

  
Mrs. Jennifer Mathieu  
Curriculum Director



# SAU7

21 Academy Street, Colebrook, New Hampshire 03576  
603-237-5571 / 603-237-4961 / fax: 603-237-5126

**Debra J. Taylor, Ph.D.**

Superintendent of Schools

[dtaylor@sau7.org](mailto:dtaylor@sau7.org)

**Jennifer Noyes**

Coordinator of Special Services

[jnoyes@sau7.org](mailto:jnoyes@sau7.org)

## Office of Special Services Annual Report

During the 22/23 school year the SAU serviced approximately 111 students on Individual Education Plans (IEPs) and 75 students with 504 plans. This is an increase in IEPs over the previous year by 23 students. This includes students in our SAU as well as those who have been placed outside by other organizations such as DCYF. Some of these students were on services for the full year while others moved or transferred to regular education part way through the school year. Since covid we have seen an increase in referrals, stemming from behaviors as well as academic struggles. We have also had quite a few new students over the past few years and our special education numbers are on the rise.

An IEP is provided when a child has a disability that impacts them academically and when they need individualized instruction. These students are given evaluations to qualify and if they qualify are serviced through special education and entitled to protections under the Individuals with Disabilities Act. Special Education entitles students individualized instruction as well as accommodations and additional supports. We are responsible for all students who live within the SAU whether they attend our schools or schools outside of the district.

Our office also oversees 504 plans. A 504 plan is given when a child has a disability that affects them significantly in one or more areas of life functioning. Typically, the academic program is not affected for these students and they do not require individualized education. These students are evaluated and if eligible are afforded certain rights under a 504 plan. These students have plans that allow them to

receive accommodation and at times support. Each student's level of need varies so all of these plans are unique and tailored to provide students with the Free, Appropriate, Public Education that IDEA and 504 Law entitles them to. We are only responsible for 504 plans for students who attend our schools.

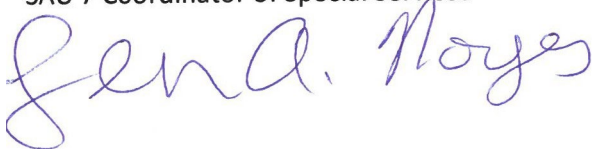
Student behavior and the impact of these behaviors on academics (The student misbehaving as well as the others) was a major focus during the 22/23 school year. We began working with a trainer/coach named Polly Bath to develop systems in our school that promote positive climate and increased positive behaviors. This is a two-year project and funded through the IDEA special education grants. In addition to this the SAU contracts with North Country Education Services for a Board-Certified Behavior Analyst (BCBA). This individual visits each school every other week and provides consultation, support, and helps develop plans for specific students who are struggling. Students are referred through their special educator or 504 teams to receive this service. Last school year our BCBA worked with 20 students during the year. This has been very beneficial for our students who are struggling the most and we have seen some huge growth in our students who have benefitted from this service.

We also provided Crisis Prevention and Intervention training to an increased number of staff member due to recent increased in behavior. This is in addition to continued training around academic interventions that are evidence based, training on Functional Behavior Assessments, and continued work on technology in special education.

We continue to employ our own Occupational Therapist and one Speech and Language Pathologist. We contract for Physical Therapy, a second Speech Pathologist, a Teacher of the Deaf, and an Assistive Augmentative Communication specialist. Our teams that support students are very strong and we have been lucky to have these wonderful providers.

At the end of the 22/23 school year, we lost two special educators to districts outside of the area, Erika Worthing and Samantha Thatcher (both from Colebrook Academy and Elementary School). They have both been missed greatly. This fall we welcomed Molly Boire at Colebrook Academy and Elementary School who is filling one of these roles, leaving one position open. Our School Psychologist, Kathleen Foote, also retired which is a great loss for SAU 7. For the 23/24 we contract with an outside provider for a remote school psychologist to fill this important role.

Jennifer  
SAU 7 Coordinator of Special Services



Noyes

Dear Residents,

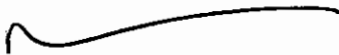
The 2022-2023 school year was one that shook the School Health Team and presented challenges that we nurses could never have foreseen. School nurses were first challenged with abrupt changes in regards to the management of COVID-19 as the pandemic officially ended near the close of the school year. The School Health Team was also short one member for several months at the end of the year and remains grateful to our newest team member, Vera Stanwood, whose dedication to long term RN substitution in the Colebrook School District provided much needed coverage for the CSD Community.

With plans to change the current Student Information System (SIS) requiring a second change in the health documentation platform looming at the end of the year, the School Health Team knows further challenges lie ahead. Quality assurance and improvement frameworks will be utilized to reimagine programs and assist families in the continued follow-up on care that was missed or postponed during the healthcare crisis caused by the COVID-19 pandemic. Improved rates of compliant childhood vaccination statuses and timely follow-up are projected to be more attainable with less manual labor and increased computer-aided identification of delinquencies to be resolved.

We are hopeful that our offices will return to safe places of learning and routine care for minor injuries, illnesses and follow up. School nurses throughout the District aid in the student learning process directly by providing classroom instruction on subjects such as handwashing/sick mitigation, blood pressure labs, and assisting with other specific medical lessons as needed or requested. School nurses indirectly support the learning process by consistently communicating illness levels and types to the school community, making suggestions to increase hygiene and cleaning processes, and decrease transmission of illness through the dismissal and excusal of students with illnesses.

As another year comes to a close, we remain certain that good things lie in the future of the School Health Program and sincerely appreciate our colleagues' support and patience in a time of great uncertainty.

Respectfully submitted,



Devon Phillips, RN, CEN,  
School Health Coordinator  
Colebrook School Nurse

**Colebrook Academy & Elementary School**  
27 Dumont Street  
Colebrook, New Hampshire 03576  
(603) 237-4801 or (603) 237-4270  
School Website: [www.csd.sau7.org](http://www.csd.sau7.org)



**COLEBROOK ACADEMY & ELEMENTARY SCHOOL  
SCHOOL COUNSELING REPORT  
2022 - 2023**

CAES graduated twenty - three seniors in 2023, nine were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, eleven seniors were silver cord recipients, completing more than 100 hours of community service and nine were inducted into the National Honor Society.

The twenty - three members of the class of 2023 had diverse post-secondary plans. 87% plan to continue their education in some way with 61% attending 4-year schools (10 in state and 3 out of state), and 26% respectively going to 2-year schools (All in-state) and certificate programs. 13% are entering the workforce, working locally for employers in our community.

Eighteen members of the class of 2023 have engaged in dual enrollment learning opportunities; 78% of the class of 2023 are leaving CAES with college credits. They earned these credits in various ways including Running Start, e-start and early college programs. In total, these students earned 311 college credits.

Running Start (RS) is one avenue for our students to earn college credits. CAES has a relationship with WMCC and NHTI to offer courses in our building, taught by our instructors, for college credit. This year we offered seventeen RS courses (College Composition, American Literature, Biology, Marketing, Creative Writing, Intro to drawing, Drawing with color, Spanish, PC Mobile Hardware, Database Design, Programming with Python, PC OS Security and Cloud Fundamentals, Chemistry, Medical Terminology, Human Biology, Foundations in Education and Legal & Ethical Issues).

The class of 2023 had three students complete the LNA course with two students from the class of 2024 in conjunction with the Coos County Nursing Hospital. The health science program partnered with the National Healthcareer Association to be able to offer certification opportunities in the field of Phlebotomy as well as an opportunity for other healthcare related certifications if students choose those paths. The health science program also received a \$117,000 grant for the purchase of an Anatomage table. North Point is the only high school in the state to have one of these tables and our table is one of two in the entire state to include



colleges and universities. The culinary arts program also received a \$15,000 grant from feedNH to purchase items needed for the program.

CAES is located in New Hampshire's Region 1, and can participate in Career & Technical Education Centers (CTE). Our region's center, North Point, is located here in Colebrook with students having the option to join CTE programs in Vermont as well; at the Canaan Career Center. This year North Point had thirty two CTE students. We had four in Education, eight in Health Science, eight in Automotive, four in Information Technology and eight in Culinary/Hospitality. This year we enrolled twelve CTE students in Canaan Career Center. We had one Fire & Emergency Services student, eight Building Trades & Restoration Carpentry students, three Diversified Agriculture & Natural Resources students.

We support students in completing Advanced Placement course work outside the classroom. This year four students did so and took four courses independently - Microeconomics, US Government, Calculus and Biology. CAES administered exams to the students in May.

School-to-Work (STW) provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year three students enrolled in STW learning. These students worked at Upper Connecticut Valley Hospital.

Nine Juniors took the PSAT/NMSQT in October. Four sophomores elected to take the test as well. These juniors also took the SAT School Day test in March. In September, twenty - nine Sophomores took the ASVAB.

Respectfully submitted by,



Tia Cloutier, PhD  
School Counselor

**COLEBROOK SCHOOL DISTRICT  
2023 - 2024 STAFF LISTING**

<b>NAME</b>	<b>DESCRIPTION</b>
WHEELLOCK, KIMBERLY J	Principal Grades PreK-12
CAMERON, STEPHANIE A	Principal - Assistant Grades PreK-12
DAGESSE, JESSICA L	Administrator Assistant & Game Manager
BRITTON, ANNA M	Guidance Administrative Assistant
NEARY, RENEE K	Receptionist
PHILLIPS, DEVON L	Nurse & Nurse Coordinator
CARON, AMY M	Teacher - Guidance Counselor Grades PreK-6, Advisor & Leadership Team
CLOUTIER, TIA A	CTE Director & Guidance Counselor Grades 7-12
HARRIS, CARLTON L	Maintenance/Custodian Supervisor & Substitute Bus Driver
DAGESSE, MAX R	Custodian & Substitute Bus Driver
DEJACKOME, ERIC S SR	Custodian/Groundskeeper & Substitute Bus Driver
DEJACKOME, KELLY	Custodian
HAMMOND, JR., STANLEY E	Custodian
FRIZZELL, JENNIFER N	Teacher - PreK & Teacher Mentor
HALEY, KYLE J	Teacher - Kindergarten
SWEATT, AMELIA J	Teacher - Kindergarten & Teacher Mentee
WHEELLOCK, KRISTEN R	Teacher - Grade 1 & Coach
OUIMETTE, CRYSTAL L	Teacher - Grades 1-2 & Teacher Mentor
GRANT, LISA L	Teacher - Grade 2
HAMELIN, TINA M	Teacher - Grade 3, Teacher Mentor & Leadership Team
SLOCUM, FAITH A	Teacher - Grade 4 & Advisor
NEUROTH, VANESSA RG	Teacher - Grade 4 & Teacher Mentee
SABOURIN, BRIANNA D	Teacher - Grade 5 & Teacher Mentee
PARKER, KATIE S	Teacher - Physical Education Grades PreK-5, Health Grades 6-12, Advisor & Coach
CALL, RYAN M	Teacher - Physical Education Grades 6-12, Advisor, Athletic Director & Coach
DEBLOIS, LUCAS P	Teacher - Science Grades 6-8 & Physics Grade 9-12 & Teacher Mentee
KLEE, JESSICA A	Teacher - Mathematics & English Grades 6-8 & Advisor
LAWTON-HAYNES, KATHLEEN L	Teacher - English, Language Art Grades 6-8, CTE, Running Start Teacher, Leadership Team & Advisor
NEARY, SCOTT E	Teacher - History & English Grades 6-12 & Advisor
SANCHEZ-ROOSA, NICOLAS	Teacher - Spanish Grades 6-12, Advisor & Coach
ALLIN, THOMAS L	Teacher - Technology Education Grades 7-12 & Teacher Mentor
DORMAN, KIMBERLY A	Teacher - Science Grades 9-12, CTE, Teacher Mentor, Running Start Teacher & Advisor
ERICKSON, HAYLEA M	Teacher - English Grades 9-12 & Running Start Teacher
FACEY, TODD D	Teacher - Automotive/Welding/Powersports & CTE Grades 9-12 & Teacher Mentee
GRIFFIN, ELIZABETH C	Teacher - Business & Finance Grades 9-12, Running Start Teacher, Leadership Team & Advisor
HALL, EMILIE L	Teacher - History Grades 9-12, Running Start Teacher & Advisor
HURLEY, NICHOLAS R	Teacher - Mathematics Grades 9-12
SNYDER, TYLER J	Teacher - Science & Technology Grades 9-12, STEM PreK & Grades 3-5, CTE & Advisor
DESMOND, MICHELLE M	Teacher - Art Grades PreK-12

HALL, DAWN E	Teacher - Library Media Generalist Grades PreK-12 & Advisor
PAQUETTE, TABITHA L	Teacher - Music/Band/Chorus Grades PreK-12
CALL, EMALIE C	Teacher - Math Interventionist, Teacher Mentee & Coach
KENNY, LISA M	Teacher - Reading Specialist
BOIRE, MOLLY A	Teacher - Special Education Grades 6-8 & Teacher Mentee
DESMOND, WILLIAM S	Teacher - Special Education Grades 9-12 & Advisor
HAILEY, REBECCA L	Teacher - Special Education Grades PreK-3m & Teacher Mentor
HAND, APRIL L	Teacher - Special Education Grades 4-6, Teacher Mentor, Leadership Team & Advisor
BRADY, JEANNINE F	Teacher - Title I
EAMES, RYAN E	Teacher - Title I
BLAIS, MISTY D	Title I Director
AMER, HOLLY S	One on One Para Professional & After School Program Coordinator
COONEY, CHANDLA CH	One on One Para Professional
ELLIOTT, ALLISON S	One on One Para Professional & Advisor
HOWES, BETH A	One on One Para Professional
LECLAIR, JACIE C	One on One Para Professional
NEARY, MARYANN W	One on One Para Professional & After School Program
SMITH-GAGNON, KIAHNA T	One on One Para Professional & Advisor
URAN, LORI A	One on One Para Professional
ANGIER, DANIELLE L	Para Professional
ARSENAULT, MINDY S	Para Professional
GILSON, HOLLY K	Para Professional
MARDIN, DEBRA S	Para Professional
WORSTER, LISA M	Para Professional
DEVINE, LYNSAY J	Para Professional - Speech & Language Assistant & Advisor
LYONS, RACHEL K	Para Professional - Speech & Language Assistant
SWITSER, JEANIE MARIE	Speech Pathologist
COTE, CHRISTINE M	Occupational Therapist
COVELL, BRANDI R	SAP Counselor
MATHIEU, JENNIFER S	Curriculum Coordinator
RELLA, VALERIE C	SEL Interventionist
JOHNSEN, MICHELE	Teacher Mentor
CASTINE, ELAINE P	Bus Driver
GREENE, DEBORAH B	Elected Official - School Board
LEBEL, NATHAN M	Elected Official - School Board
LYONS, RHONDA L	Elected Official - School Board
MURPHY, ROBERT B	Elected Official - School Board
STEVENS, TIMOTHY F	Elected Official - School Board
YOUNG, TANYA L	Elected Official - School Board
BOIRE, GAETANE R	Elected Official - Treasurer
JOLLES, MARY M	Elected Official - School Clerk

**SCHOOL ADMINISTRATIVE UNIT #7  
2023 - 2024 STAFF LISTING**

<b>NAME</b>	<b>DESCRIPTION</b>
TAYLOR, DEBRA J	Superintendent
PAQUETTE, BILLIE J	Executive Assistant to Superintendent
CROSS, BRIDGET E	Business Manager
PERREAULT, TINA E	Lead Payroll/Human Resources Coordinator
HIBBARD, CASEY J	Payroll/Human Resources Clerk
CASTONGUAY, ADRIANNA D	Bookkeeper
LAUGHTON, DONNA I	P/T Administrative Assistant
CLOUTIER, SHANE T	IT Director
PAQUETTE, CHRISTOPHER M	Technology Integrator
NOYES, JENNIFER A	Coordinator of Special Services
PUGLISI, BRENDA K	Special Services Administrative Assistant
THATCHER, BRENDA S.	Para Assistant to School Psychologist
BROOKS, ELDONNA L	Treasurer



<b>TUITION PUPILS &amp; RATES 2022 - 2023</b>			
<b>Grade Levels</b>	<b>Pupils</b>	<b>COLUMBIA TUITION RATE</b>	<b>NON-AREA TUITION RATE</b>
CAES Preschool	3	\$11,762.00	N/A
CAES Kindergarten	7	\$15,783.00	\$16,075.00
CAES Elementary	27	\$18,829.00	\$19,709.00
CAES High School	19	\$21,172.00	\$22,070.00
<b>Estimated</b>			
<b>TUITION PUPILS &amp; RATES 2023 - 2024</b>			
<b>Grade Levels</b>	<b>Pupils</b>	<b>COLUMBIA TUITION RATE</b>	<b>NON-AREA TUITION RATE</b>
CAES Preschool	4	\$8,623.00	N/A
CAES Kindergarten	5	\$21,135.00	\$21,510.00
CAES Elementary	32	\$21,643.00	\$22,532.00
CAES High School	13	\$21,935.00	\$22,633.00
<b>Estimated</b>			
<b>TUITION PUPILS &amp; RATES 2024 - 2025</b>			
<b>Grade Levels</b>	<b>Pupils</b>	<b>COLUMBIA TUITION RATE</b>	<b>NON-AREA TUITION RATE</b>
CAES Preschool	3	\$9,000.00	N/A
CAES Kindergarten	4	\$21,000.00	\$21,375.00
CAES Elementary	35	\$21,750.00	\$22,630.00
CAES High School	13	\$22,000.00	\$22,900.00
<b>Budgeted, Tuition Rates not Set until Fall</b>			
<b>TRANSPORTATION 2023 - 2024</b>			
<b>TRANSPORTER</b>	<b>PUPILS</b>	<b>MILES/DAY</b>	<b>ROUTE</b>
#117	28	73	Rte. 3, Meridan Hill Rd., Fish Pond Rd.

## Scholarships By Student

Student Name	Scholarship	Amount
Kimber Cross	Richard & Patricia Beauregard Memorial	\$1,000
	In State Dean's Scholarship	\$14,000
	Tillotson North Country Foundation	\$2,000
Kaiden Dowse	Gordon E. & Helen D. Placy Memorial	\$500
Jessica Falconer	Colebrook Ski-Bee Snowmobile Club	\$500
	Les Beal	\$2,000
	Elk Most Valuable Student	\$4,000
	Priscilla McGuire	\$500
Sara Fernald	Upper Connecticut Valley Hospital	\$1,000
	Paul & Nancy Ames	\$500
	Erica White Memorial Scholarship	\$1,000
Shyanna Fuller (3 <sup>rd</sup> Honors)	Hughes Family Athletic & Scholarship Achievement	\$500
	American Legion Post 17	\$300
Garrett Hodge (Salutatorian)	Mohawk Grange/Henrietta Jackson Memorial	\$1,000
	Wentzell/Swail Salutatorian Award	\$500
	ETS-Educational Talent Search	\$1,200
Ryan Labrecque	Class of 1991	\$250
	Monty Goodrum Memorial	\$400
	I am College Bound	\$500
Jacob Lane	Errol Bicentennial	\$200
	Christoper Sullivan	\$200
	Everett & Mona Eames	\$200
	Ester & Robert Bean	\$300
	Fran Coffin	\$200
	Craig Boire	\$2,500
Ariana Lord	Arnold Boucher Memorial	\$100
Emma McKeage	CA Alumni	\$500
	Sarah Jane Cummings Memorial	\$1,000
Alex Radum	Lorence Sweatt Memorial	\$350
Zander Richards	Robert David King Memorial	\$1,000
	CA Alumni	\$500
Sierra Riff	Ramsay	\$500
	Nancy Brown Magraw	\$1,000
Liam Shaw	Richard W. Collins	\$1,000
	Edna Greer Manning Memorial	\$2,400
	Les Beal	\$2,000
	ETS – Educational Talent Search	\$1,200
	Heisman Scholarship	\$1,000
Merideth Smith	SNHU Touring Scholarship	\$1,000
	CA Alumni	\$500

	David How Memorial	\$500
	Beaton Family Trust	\$500
Zander Timmsen	George O'Neil American Legion	\$1,000
Tyler Young (Valedictorian)	Lambert/Hastings Scholarship	\$330
	Upper Connecticut Valley Hospital	\$1,000
	CEA	\$500
	North Country Firefighter's Association	\$500
	News & Sentinel Valedictorian	\$500
	Les Beal	\$2,000
	Coos County Nursing Hospital	\$500
	Tillotson North Country Foundation	\$2,000

**COLUMBIA SCHOOL DISTRICT WARRANT  
MOTIONS  
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 14th day of March 2023 at **7:15pm**, to act upon the following subjects:

Meeting called to order by the Moderator Eric Stohl at 7:15 pm

Approximately 30 number of attendees

1. I move to accept the salaries of the School Board and fix the compensation of any other officers or agents of the District. (Proposed salaries of \$1,300.00 are included in Article 4)

Motion: Stacey Campbell Second: Kristin Brooks

Vote: Approved

2. I move to accept the reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.

Motion: Stacey Campbell Second: Kristin Brooks

Vote: Approved

3. I move to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000.00) to be added to the Tuition Expendable Trust Fund previously established.

Motion: Kristin Brooks Second: Stacey Campbell

Vote: Approved

4. I move to raise and appropriate the sum of ONE MILLION, THREE HUNDRED AND EIGHT THOUSAND, ONE HUNDRED SIXTY DOLLARS (\$1,308,160.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District.

Motion: Stacey Campbell Second: Carolyn Foss



Vote:\_\_\_Approved\_\_\_\_\_

5. To transact any other business that may legally come before this meeting.

Motion to Adjourn the Meeting:

Motion:\_\_\_Eric Stohl Moderator\_\_\_\_\_ Second:\_\_\_Jen Wells, School Clerk\_\_\_\_\_

Vote:\_\_\_Approved\_\_\_\_\_

Time Adjourned:\_\_\_7:36 pm\_\_\_\_\_

#### Elected Positions

School Board: 3-year position: \_\_\_Kristin Brooks\_\_\_\_\_ 59\_\_\_\_\_

School Board: 1-year position:\_\_\_Eric Brungot\_\_\_\_\_ 29\_\_\_\_\_

Treasurer:\_\_\_Amanda Gaeb\_\_\_\_\_ 53\_\_\_\_\_

Moderator:\_\_\_Eric Stohl\_\_\_\_\_ 54\_\_\_\_\_

Clerk:\_\_\_Jen Wells\_\_\_\_\_ 11\_\_\_\_\_

Respectfully submitted

Jen Wells, School Clerk

**COLUMBIA SCHOOL DISTRICT  
FINANCIAL REPORT  
2022 - 2023  
BALANCE SHEET-General Fund & Grants  
June 30, 2023**

**ASSETS:**

Current Assets

Cash in Bank	\$ 484,767.55	
Intergovernmental A/R	2,662.28	
Other Receivables	0.00	
Prepaid Expense	0.00	

**TOTAL ASSETS**

**\$ 487,429.83**

**LIABILITIES AND FUND EQUITY**

Current Liabilities

Accounts Payable	261,782.71	
Total Current Liabilities		\$ 261,782.71

Fund Equity

Unreserved Fund Balance	225,647.12	

Total Fund Equity		\$ 225,647.12
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**TOTAL LIABILITIES AND FUND EQUITY**

**\$ 487,429.83**

**COLUMBIA SCHOOL DISTRICT**  
**STATEMENT OF ANALYSIS OF CHANGES**  
**IN FUND EQUITY**  
**June 30, 2023**

Fund Equity, July 1, 2022	185,115.65
Plus Total Revenue	1,248,210.82
Less Total Expenditures	<u>1,207,679.35</u>
Fund Equity, June 30, 2023	<u><u>225,647.12</u></u>



Sheryl A. Pratt, CPA\*\*

Michael J. Campo, CPA, MACCY

Sylvia Y. Petro, CPA, CFE, MSA\*\*

\*\* Also licensed in Vermont

February 5, 2024

Members of the School Board  
Columbia School District  
21 Academy Street  
Colebrook, NH 03576

To the Members of the School Board:

This is to advise you that as of February 5, 2024, the audit of the financial statements for the year ending June 30, 2023, has been substantially completed and we are in the process of finalizing the audit. A completed audit report will be sent to you by mid-March 2024.

Sincerely,

Sheryl A. Pratt, CPA  
Director

**PLODZIK & SANDERSON, P.A.**  
*Certified Public Accountants*

Trustees of Trust Funds Report  
Columbia School District

Account Name	Balance 7/1/2022	Income		Withdrawals	Balance 6/30./2023
		Interest	Contributions		
Columbia School District					
NHPDIP ACCOUNT	\$319,252.09	\$11,759.99	\$0.00	(\$50,000.00)	\$281,012.08

**COLUMBIA SCHOOL DISTRICT WARRANT**  
**The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 12th day of March 2024 at **7:15pm**, to act upon the following subjects:

01. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District. (Total increase in compensation for the School Board and Treasurer is \$829. Total amount of compensation is included in Article 05 in the amount of \$3,048.00.)
  
02. To hear the reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.
  
03. To see if the school district will vote to authorize, indefinitely until rescinded, to retain year-end unassigned general funds in an amount not to exceed, in any fiscal year, 5 percent of the current fiscal year's net assessment, in accordance with RSA 198:4-b, II. (Majority Vote Required)
  
04. To see if the school district will vote to raise and appropriate the sum of ONE HUNDRED THOUSAND DOLLARS (\$100,000.00) to be added to the Tuition Expendable Trust Fund previously established in January 1998. The School Board recommends this appropriation. (Majority Vote Required)
  
05. To see if the school district will vote to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED SEVENTY SIX THOUSAND, ONE HUNDRED TEN DOLLARS (\$1,476,110.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)
  
06. To transact any other business that may legally come before this meeting.

Given under our hands at said Columbia, the 6<sup>th</sup> day of February 2024.

COLUMBIA SCHOOL BOARD:

STACEY CAMPBELL, Chairman

KRISTIN BROOKS

ERIC BRUNGOT

**True Copy of Warrant - Attest:**  
COLUMBIA SCHOOL BOARD:

STACEY CAMPBELL, Chairman

KRISTIN BROOKS

ERIC BRUNGOT

Date: \_\_\_\_\_

**COLUMBIA SCHOOL DISTRICT  
SPECIAL WARRANT  
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 12th day of March 2024, to act upon the following subjects:

- **School Board:** One 3-year term
- **School Moderator:** One 1-year term
- **School Clerk:** One 1-year term
- **School Treasurer:** One 1-year term

(Polls will be open from 11:00 o'clock in the morning until 6:00 o'clock in the evening)

Given under our hands at said Columbia, the 6<sup>th</sup> day of February 2024.

**COLUMBIA SCHOOL BOARD:**

Stacey Campbell, Chairman

Kristin Brooks

Eric Brungot

A true copy of the warrant, attest:

**COLUMBIA SCHOOL BOARD:**

Stacey Campbell, Chairman

Kristin Brooks

Eric Brungot



<b>COLUMBIA SCHOOL DISTRICT</b>				
<b>2024-2025</b>				
<b>ESTIMATED REVENUE</b>				
	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	
	<b>REVENUE</b>	<b>REVENUE</b>	<b>PROPOSED REVENUE</b>	<b>VARIANCE</b>
Balance on Hand, June 30th	185,116.00	225,647.00	0.00	(225,647.00)
Adequate Education Grant	407,094.00	338,726.00	338,726.00	0.00
Kindergarten Aid	0.00	0.00	0.00	0.00
Vocational Revenue	0.00	0.00	0.00	0.00
Earning on Investment	10.00	10.00	10.00	0.00
Medicaid Revenue	500.00	0.00	0.00	0.00
Other Local Revenue	0.00	0.00	0.00	0.00
Other State Aid	0.00	0.00	0.00	0.00
Transfer from Tuition Expendable Trust Fund	50,000.00	0.00	0.00	0.00
<b>TOTAL ESTIMATED REVENUE</b>	<b>642,720.00</b>	<b>564,383.00</b>	<b>338,736.00</b>	<b>(225,647.00)</b>

<b>BUDGET SUMMARY</b>				
	<b>2022-2023</b>	<b>2023-2024</b>	<b>2023-2024</b>	
	<b>BUDGET</b>	<b>BUDGET</b>	<b>PROPOSED BUDGET</b>	<b>VARIANCE</b>
Budget (Including Warrant Articles)	1,417,703.00	1,358,160.00	1,576,110.00	217,950.00
Less:				
Estimated Revenue	642,720.00	564,383.00	338,736.00	(225,647.00)
DISTRICT ASSESSMENT	774,983.00	793,777.00	1,237,374.00	443,597.00
State Property Tax	84,040.00	129,795.00	145,087.00	15,292.00
<b>Local Education Tax Rate</b>	<b>690,943.00</b>	<b>663,982.00</b>	<b>1,092,287.00</b>	<b>428,305.00</b>

**Columbia School District**

**3 Year Comparison**

Fiscal Year: 2023-2024

Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance

From Date: 11/1/2023

To Date: 11/30/2023

Definition: Budget Comparison - School Budget Summary Report

2024-2025

Account	Description	2023-2023 Adopted Budget	2022-2023 Actual Expenditures	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Variance	
000.1100.561.00.000.0000	Tuition to Other NH LEAs	\$1,159,678.00	\$1,004,742.91	\$1,028,307.00	\$1,201,250.00	\$172,943.00	A.
FUNCTION: Regular Education Programs - 1100		\$1,159,678.00	\$1,004,742.91	\$1,028,307.00	\$1,201,250.00	\$172,943.00	
000.1210.323.00.000.1200	Professional Services - Pupil	\$27,660.00	\$0.22	\$48,384.00	\$17,595.00	(\$30,789.00)	
000.1210.561.00.000.1200	Tuition to Other NH LEAs	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
000.1210.564.00.000.1200	Tuition to Private Schools	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
FUNCTION: Special Education Programs - 1210		\$27,860.00	\$0.22	\$48,584.00	\$17,795.00	(\$30,789.00)	B.
000.1300.562.00.000.0000	Tuition to LEAs Outside of N	\$21,000.00	\$20,500.00	\$22,000.00	\$23,000.00	\$1,000.00	
FUNCTION: Vocational Education - 1300		\$21,000.00	\$20,500.00	\$22,000.00	\$23,000.00	\$1,000.00	C.
000.2140.323.00.000.1200	Professional Services - Pupil	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
FUNCTION: Psychological Services - 2140		\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
000.2150.260.00.000.1200	Worker's Compensation	\$137.00	\$49.05	\$0.00	\$0.00	\$0.00	
000.2150.323.00.000.1200	Professional Services - Pupil	\$22,849.00	\$7,544.36	\$15,111.00	\$26,149.00	\$11,038.00	
FUNCTION: Speech Pathology & Audiology Services - 2150		\$22,986.00	\$7,593.41	\$15,111.00	\$26,149.00	\$11,038.00	D.
000.2160.260.00.000.0504	Worker's Compensation	\$152.00	\$53.96	\$0.00	\$0.00	\$0.00	
000.2160.323.00.000.1200	Professional Services - Pupil	\$13,779.00	\$4,433.18	\$5,523.00	\$8,975.00	\$3,452.00	
FUNCTION: Physical & Occupational Therapy Services - 2160		\$13,931.00	\$4,487.14	\$5,523.00	\$8,975.00	\$3,452.00	E.
000.2190.323.00.000.0000	Professional Services - Pupil	\$3,050.00	\$0.00	\$3,050.00	\$0.00	(\$3,050.00)	

Columbia School District

3 Year Comparison

Fiscal Year: 2023-2024

Print accounts with zero balance     Round to whole dollars     Account on new page  
 Exclude inactive accounts with zero balance

From Date: 11/1/2023

To Date: 11/30/2023

Definition: Budget Comparison - School Budget Summary Report

2024-2025

Account	Description	2023-2023 Adopted Budget	2022-2023 Actual Expenditures	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Variance	
000.2190.323.00.000.1200	Professional Services - Pupil	\$0.00	\$0.00	\$0.00	\$3,050.00	\$3,050.00	
000.2190.580.00.000.0000	Travel	\$264.00	\$0.00	\$336.00	\$336.00	\$0.00	
FUNCTION: Other Support Services - Students - 2190		\$3,314.00	\$0.00	\$3,386.00	\$3,386.00	\$0.00	
000.2310.110.00.000.0000	Salaries - Regular Employees	\$2,050.00	\$2,000.00	\$2,050.00	\$2,815.00	\$765.00	F.
000.2310.220.00.000.0000	Social Security Tax	\$157.00	\$153.00	\$157.00	\$216.00	\$59.00	F.
000.2310.260.00.000.0000	Worker's Compensation	\$400.00	\$142.24	\$12.00	\$17.00	\$5.00	F.
000.2310.320.00.000.0000	Professional Services	\$0.00	\$7,419.20	\$7,740.00	\$10,885.00	\$3,145.00	G.
000.2310.330.00.000.0000	Other Professional Services	\$6,500.00	\$0.00	\$0.00	\$0.00	\$0.00	
000.2310.521.00.000.0000	Insurance - Other	\$1,935.00	\$3,675.00	\$3,435.00	\$3,735.00	\$300.00	
000.2310.540.00.000.0000	Advertising	\$1,000.00	\$312.72	\$1,000.00	\$1,000.00	\$0.00	
000.2310.580.00.000.0000	Travel	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00	
000.2310.810.00.000.0000	Dues & Fees	\$2,556.00	\$2,555.36	\$2,600.00	\$2,600.00	\$0.00	
000.2310.890.00.000.0000	Other Expenses	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00	
FUNCTION: School Board Services - 2310		\$14,948.00	\$16,257.52	\$17,344.00	\$21,618.00	\$4,274.00	
000.2321.339.00.000.0000	Appropriations	\$69,348.00	\$69,348.44	\$77,031.00	\$86,584.00	\$9,553.00	H.
FUNCTION: Office of the Superintendent - 2321		\$69,348.00	\$69,348.44	\$77,031.00	\$86,584.00	\$9,553.00	
000.2329.580.00.000.0000	Travel	\$100.00	\$0.00	\$100.00	\$67.00	(\$33.00)	
000.2329.580.00.000.1200	Travel	\$0.00	\$0.00	\$0.00	\$33.00	\$33.00	
FUNCTION: Coordinator of Special Services - 2329		\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
000.2721.519.00.000.0000	Purchased Transportation Se	\$73,061.00	\$74,687.21	\$82,946.00	\$79,424.00	(\$3,522.00)	I.
FUNCTION: Student Transportation - Regular Programs - 2721		\$73,061.00	\$74,687.21	\$82,946.00	\$79,424.00	(\$3,522.00)	

Printed: 11/29/2023 12:43:54 PM

Report:

2023.1.26

Page:

2

Columbia School District

3 Year Comparison

Fiscal Year: 2023-2024

- Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance

From Date: 11/1/2023

To Date: 11/30/2023

Definition: Budget Comparison - School Budget Summary Report

2024-2025

Account	Description	2023-2023 Adopted Budget	2022-2023 Actual Expenditures	2023-2024 Adopted Budget	2024-2025 Proposed Budget	Variance
000.2722.511.00.000.1200	Transportation Purchased Fro	\$4,064.00	\$0.00	\$100.00	\$100.00	\$0.00
FUNCTION: Student Transportation - Special Programs - 2722		\$4,064.00	\$0.00	\$100.00	\$100.00	\$0.00
000.2743.511.00.000.0000	Transportation Purchased Fro	\$100.00	\$0.00	\$100.00	\$0.00	(\$100.00)
000.2743.580.00.000.0000	travel	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
FUNCTION: Vocational Transportation - 2743		\$100.00	\$0.00	\$100.00	\$100.00	\$0.00
000.5225.930.00.000.0000	Transfer to Expendable Trust	\$0.00	\$0.00	\$50,000.00	\$100,000.00	\$50,000.00 J.
FUNCTION: Transfer to Expendable Trust - 5225		\$0.00	\$0.00	\$50,000.00	\$100,000.00	\$50,000.00
000.5252.000.00.000.0000	Transfer from Expendable Trust Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNCTION: Transfer to Other Expendable Trust Funds - 5252		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.5310.569.00.000.0000	Residential Costs	\$0.00	\$0.00	\$6,628.00	\$6,629.00	\$1.00
000.5310.810.00.000.0000	Dues & Fees	\$6,313.00	\$6,312.50	\$0.00	\$0.00	\$0.00
FUNCTION: Allocations to Charter Schools - 5310		\$6,313.00	\$6,312.50	\$6,628.00	\$6,629.00	\$1.00
Grand Total:		\$1,417,703.00	\$1,203,929.35	\$1,358,160.00	\$1,576,110.00	\$217,950.00

End of Report

**COLUMBIA SD PROPOSED BUDGET FY 25 CHANGES**

<b>Letter/Account</b>	<b>Explanation of Increase/Decrease</b>	<b>Dollar Amount</b>
A. (1100-561)	Tuition for students based on current students enrolled plus an additional 4 unanticipated. There are 10 additional compared to last year including 2 additional unanticipated	\$172,943.00
B. (1210)	Special Education costs anticipated to decrease based on student needs and services	(\$30,789.00)
C. (1300-562)	Canaan CTE Center Anticipated Tuition Amount and based on 2 students	\$1,000.00
D. (2150)	Speech Services anticipated are higher than last year's budget	\$11,038.00
E. (2160)	Occupational and Physical Therapy Services have an anticipated increase due to student needs	\$3,452.00
F. (2310-110,220,260)	School Board-Stipend increased from \$500 to \$750 for board members. Treasurer stipend increased by \$15. Total amount of increase to include FICA and WC is \$829	\$829.00
G. (2310-320)	Superintendent Search Fee \$3,000/Audit increase of \$145	\$3,145.00
H. (2329)	SAU Office Assessment 6.11% this year. Was 6.10% last year	\$9,553.00
I. (2721)	Shared bus with Colebrook was removed.	(\$3,522.00)
J. (5225)	Depositing \$100,000 into the Tuition Expendable Trust, there is a potential we will withdraw \$200,000 in FY 24 for unanticipated tuition expenditures. Balance if this deposit is approved will be approximately \$231,000	\$50,000.00



**New Hampshire**  
 Department of  
 Revenue Administration

**2024**  
**MS-26**

**Proposed Budget**  
**Columbia Local School**

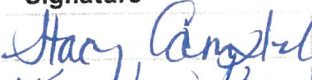


Appropriations and Estimates of Revenue for the Fiscal Year from:  
 July 1, 2024 to June 30, 2025

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: February\_\_\_\_\_, 2024\_\_\_\_\_

**SCHOOL BOARD CERTIFICATION**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Stacey Campbell	School Board Chair	
Kristin Brooks	School Board Member	
Eric Brungot	School Board Member	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:  
<https://www.proptax.org/>

**For assistance please contact:**  
 NH DRA Municipal and Property Division  
 (603) 230-5090  
<http://www.revenue.nh.gov/mun-prop/>



**Appropriations**

Account	Purpose	Article	Expenditures for period ending 6/30/2023	Appropriations for period ending 6/30/2024	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
<b>Instruction</b>						
1100-1199	Regular Programs	05	\$1,004,743	\$1,028,307	\$1,201,250	\$0
1200-1299	Special Programs	05	\$0	\$48,584	\$17,795	\$0
1300-1399	Vocational Programs	05	\$20,500	\$22,000	\$23,000	\$0
1400-1499	Other Programs		\$0	\$0	\$0	\$0
1500-1599	Non-Public Programs	05	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0
<b>Instruction Subtotal</b>			<b>\$1,025,243</b>	<b>\$1,098,891</b>	<b>\$1,242,045</b>	<b>\$0</b>
<b>Support Services</b>						
2000-2199	Student Support Services	05	\$12,081	\$25,020	\$39,510	\$0
2200-2299	Instructional Staff Services		\$0	\$0	\$0	\$0
<b>Support Services Subtotal</b>			<b>\$12,081</b>	<b>\$25,020</b>	<b>\$39,510</b>	<b>\$0</b>
<b>General Administration</b>						
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0
2310-2319	Other School Board	05	\$16,258	\$17,344	\$21,618	\$0
<b>General Administration Subtotal</b>			<b>\$16,258</b>	<b>\$17,344</b>	<b>\$21,618</b>	<b>\$0</b>
<b>Executive Administration</b>						
2320 (310)	SAU Management Services		\$0	\$0	\$0	\$0
2320-2399	All Other Administration	05	\$69,348	\$77,131	\$86,684	\$0
2400-2499	School Administration Service		\$0	\$0	\$0	\$0
2500-2599	Business		\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance		\$0	\$0	\$0	\$0
2700-2799	Student Transportation	05	\$74,687	\$83,146	\$79,624	\$0
2800-2999	Support Service, Central and Other		\$0	\$0	\$0	\$0
<b>Executive Administration Subtotal</b>			<b>\$144,035</b>	<b>\$160,277</b>	<b>\$166,308</b>	<b>\$0</b>
<b>Non-Instructional Services</b>						
3100	Food Service Operations		\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0
<b>Non-Instructional Services Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





**Appropriations**

Account	Purpose	Article	Expenditures for period ending 6/30/2023	Appropriations for period ending 6/30/2024	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
<b>Facilities Acquisition and Construction</b>						
4100	Site Acquisition		\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
<b>Facilities Acquisition and Construction Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Other Outlays</b>						
5110	Debt Service - Principal		\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0	\$0
<b>Other Outlays Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Fund Transfers</b>						
5220-5221	To Food Service		\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue		\$0	\$0	\$0	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools	05	\$6,313	\$6,628	\$6,629	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
<b>Fund Transfers Subtotal</b>			<b>\$6,313</b>	<b>\$6,628</b>	<b>\$6,629</b>	<b>\$0</b>
<b>Total Operating Budget Appropriations</b>					<b>\$1,476,110</b>	<b>\$0</b>



**Special Warrant Articles**

Account	Purpose	Article	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
5252	To Expendable Trusts/Fiduciary Funds	04	\$100,000	\$0
<i>Purpose: Appropriate and Raise Sum of \$50,000 to add to Tui</i>				
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
<b>Total Proposed Special Articles</b>			<b>\$100,000</b>	<b>\$0</b>



**New Hampshire**  
 Department of  
 Revenue Administration

**2024  
MS-26**

**Individual Warrant Articles**

Account	Purpose	Article	Appropriations for period ending 6/30/2025 (Recommended)	Appropriations for period ending 6/30/2025 (Not Recommended)
<b>Total Proposed Individual Articles</b>			<b>\$0</b>	<b>\$0</b>



**Revenues**

Account	Source	Article	Actual Revenues for Period ending 6/30/2023	Revised Estimated Revenues for Period ending 6/30/2024	Estimated Revenues for Period ending 6/30/2025
<b>Local Sources</b>					
1300-1349	Tuition		\$0	\$0	\$0
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	05	\$0	\$10	\$10
1600-1699	Food Service Sales		\$0	\$0	\$0
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources		\$0	\$0	\$0
<b>Local Sources Subtotal</b>			<b>\$0</b>	<b>\$10</b>	<b>\$10</b>
<b>State Sources</b>					
3210	School Building Aid		\$0	\$0	\$0
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid		\$0	\$0	\$0
3240-3249	Vocational Aid		\$0	\$0	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition		\$0	\$0	\$0
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
<b>State Sources Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Federal Sources</b>					
4100-4539	Federal Program Grants		\$0	\$0	\$0
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition		\$0	\$0	\$0
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution		\$0	\$0	\$0
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
<b>Federal Sources Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**Revenues**

Account	Source	Article	Actual Revenues for Period ending 6/30/2023	Revised Estimated Revenues for Period ending 6/30/2024	Estimated Revenues for Period ending 6/30/2025
<b>Other Financing Sources</b>					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
<b>Other Financing Sources Subtotal</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Estimated Revenues and Credits</b>			<b>\$0</b>	<b>\$10</b>	<b>\$10</b>



Budget Summary

Item	Period ending 6/30/2025
Operating Budget Appropriations	\$1,476,110
Special Warrant Articles	\$100,000
Individual Warrant Articles	\$0
Total Appropriations	\$1,576,110
Less Amount of Estimated Revenues & Credits	\$10
Less Amount of State Education Tax/Grant	\$338,726
<b>Estimated Amount of Taxes to be Raised</b>	<b>\$1,237,374</b>

**SCHOOL ADMINISTRATIVE UNIT #7**

**2024 - 2025**

**APPROVED BUDGET**

<b>CATEGORY</b>	<b>TOTAL</b>	<b>COLE</b>	<b>PITTS</b>	<b>STEW</b>	<b>COLU</b>	<b>CLARKS</b>
		<b>48.13%</b>	<b>29.71%</b>	<b>12.53%</b>	<b>6.11%</b>	<b>3.53%</b>
Psychological Services	\$77,034.00	\$37,078.11	\$22,885.17	\$9,649.09	\$4,704.75	\$2,716.88
Other Support Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Technology Services	\$246,267.00	\$118,532.58	\$73,162.89	\$30,846.81	\$15,040.43	\$8,684.29
Improvement of Instruction	\$10,000.00	\$4,813.21	\$2,970.92	\$1,252.58	\$610.74	\$352.56
Office of Superintendent	\$371,103.00	\$178,617.81	\$110,250.63	\$46,483.47	\$22,664.63	\$13,086.45
Coordinator of Special Services	\$246,891.00	\$118,832.92	\$73,349.28	\$30,924.97	\$15,078.54	\$8,705.29
Fiscal Services	\$498,770.00	\$240,065.67	\$148,180.45	\$62,474.73	\$30,461.72	\$17,587.43
Plant Services	\$20,350.00	\$9,794.89	\$6,045.82	\$2,548.99	\$1,242.85	\$717.45
Information Systems	\$77,300.00	\$37,206.14	\$22,964.19	\$9,682.41	\$4,721.00	\$2,726.26
<b>TOTAL</b>	<b>\$1,547,715.00</b>	<b>\$744,941.35</b>	<b>\$459,809.34</b>	<b>\$193,863.05</b>	<b>\$94,524.66</b>	<b>\$54,576.60</b>
<b>Total Estimated Revenue</b>	<b>\$ 130,015.00</b>	<b>\$62,579.00</b>	<b>\$38,626.38</b>	<b>\$16,285.37</b>	<b>\$7,940.50</b>	<b>\$ 4,583.75</b>
<b>Net Appropriation FY 2025</b>	<b>\$1,417,700.00</b>	<b>\$682,362.35</b>	<b>\$421,182.96</b>	<b>\$177,577.68</b>	<b>\$86,584.17</b>	<b>\$49,992.84</b>
District Share - Prior Year	\$ 1,262,804.50	\$572,801.12	\$390,328.87	\$174,393.30	\$77,031.07	\$48,250.14
Increase (Decrease) over FY24	\$154,895.50	\$109,561.23	\$30,854.09	\$3,184.38	\$9,553.10	\$1,742.70

**SCHOOL ADMINISTRATIVE UNIT #7**

**ESTIMATED REVENUE**

**2024 - 2025**

	<b>Estimated Revenue</b>	<b>Actual Revenue</b>	<b>Estimated Revenue</b>	<b>Proposed Revenue</b>	
	<b>2022-2023</b>	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	<b>Variance</b>
Unreserved Fund Balance(carryover applied)	\$100,000.00	\$0.00	\$100,000.00	\$110,000.00	\$10,000.00
IDEA Grant-Pd from District Directly FY23	\$25,000.00	\$18,100.44	\$22,000.00	\$20,000.00	<b>(\$2,000.00)</b>
Other Grants	\$18,308.00	\$0.00	\$18,337.50	\$0.00	<b>(\$18,337.50)</b>
Interest	\$15.00	\$30.09	\$15.00	\$15.00	\$0.00
Refund of Prior Years' Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Local Income	\$8,000.00	\$11,116.44	\$0.00	\$0.00	\$0.00
<b>Anticipated Revenue</b>	<b>\$151,323.00</b>	<b>\$29,246.97</b>	<b>\$140,352.50</b>	<b>\$130,015.00</b>	<b>(\$10,337.50)</b>
District Assessment	<b>\$1,185,443.00</b>	<b>\$1,185,433.04</b>	<b>\$1,262,804.50</b>	<b>\$1,417,700.00</b>	\$154,895.50
<b>TOTAL ESTIMATED REVENUE</b>	<b>\$1,336,766.00</b>	<b>\$1,214,680.01</b>	<b>\$1,403,157.00</b>	<b>\$1,547,715.00</b>	<b>\$144,558.00</b>
<b>Total Expenditures/Appropriations</b>	<b>\$1,336,766.00</b>	<b>\$1,204,151.39</b>	<b>\$1,403,157.00</b>	<b>\$1,547,715.00</b>	<b>\$144,558.00</b>



**School Administrative Unit #7**

**Budget Comparison**

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2140.110.00.000.0000	Salaries	\$65,961.00	\$55,500.61	\$69,322.00	\$17,721.00	(\$51,601.00)
000.2140.211.00.000.0000	Health Insurance	\$17,139.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2140.213.00.000.0000	Life Insurance	\$72.00	\$62.91	\$72.00	\$0.00	(\$72.00)
000.2140.220.00.000.0000	Social Security Tax	\$5,046.00	\$4,993.58	\$5,532.00	\$1,356.00	(\$4,176.00)
000.2140.232.00.000.0000	Retirement	\$13,865.00	\$13,510.39	\$13,615.00	\$0.00	(\$13,615.00)
000.2140.260.00.000.0000	Worker's Compensation	\$264.00	\$51.25	\$416.00	\$107.00	(\$309.00)
000.2140.270.00.000.0000	HRA	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2140.290.00.000.0000	Employee Benefit	\$145.00	\$3,027.50	\$3,145.00	\$0.00	(\$3,145.00)
000.2140.323.00.000.0000	Professoanal Services	\$800.00	\$0.00	\$800.00	\$55,000.00	\$54,200.00
000.2140.580.00.000.0000	Travel	\$2,050.00	\$1,026.75	\$2,050.00	\$2,050.00	\$0.00
000.2140.610.00.000.0000	Supplies	\$1,029.00	\$1,164.99	\$1,200.00	\$200.00	(\$1,000.00)
000.2140.641.00.000.0000	Books	\$50.00	\$53.00	\$100.00	\$100.00	\$0.00
000.2140.650.00.000.0000	Software	\$767.00	\$766.50	\$0.00	\$0.00	\$0.00
000.2140.739.00.000.0000	Equipment	\$100.00	\$54.99	\$0.00	\$0.00	\$0.00
000.2140.810.00.000.0000	Dues and Fees	\$650.00	\$305.50	\$650.00	\$500.00	(\$150.00)
<b>FUNCTION: Psychological Services - 2140</b>		<b>\$110,938.00</b>	<b>\$80,517.97</b>	<b>\$96,902.00</b>	<b>\$77,034.00</b>	<b>(\$19,868.00) A.</b>
000.2190.232.00.000.0000	Retirement	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.580.00.000.0000	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.810.00.000.0000	Dues & Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>FUNCTION: Other Support Services - Students - 2190</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
000.2191.110.00.000.0000	Salaries - Tech	\$125,908.00	\$125,907.75	\$133,965.00	\$137,968.00	\$4,003.00 B.
000.2191.211.00.000.0000	Health Insurance	\$46,275.00	\$44,949.12	\$50,837.00	\$63,542.00	\$12,705.00 C.

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25**

- Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance

7/1/24-6/30/25

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2191.213.00.000.0000	Life Insurance	\$144.00	\$144.00	\$144.00	\$126.00	(\$18.00)
000.2191.220.00.000.0000	Social Security	\$9,632.00	\$8,888.74	\$10,248.00	\$10,555.00	\$307.00
000.2191.232.00.000.0000	Retiremet	\$17,727.00	\$17,702.82	\$18,125.00	\$18,667.00	\$542.00
000.2191.260.00.000.0000	Worker's Compensation	\$504.00	\$96.80	\$804.00	\$828.00	\$24.00
000.2191.270.00.000.0000	HRA	\$7,500.00	\$2,122.60	\$9,000.00	\$9,000.00	\$0.00
000.2191.290.00.000.0000	Employee Benefit	\$290.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2191.580.00.000.0000	Travel	\$1,000.00	\$1,665.83	\$4,605.50	\$4,306.00	(\$299.50)
000.2191.610.00.000.0000	Supplies	\$1,000.00	\$182.34	\$0.00	\$0.00	\$0.00
000.2191.642.00.000.0000	Licensing	\$0.00	\$364.43	\$0.00	\$0.00	\$0.00
000.2191.734.00.000.0000	Computer Equipment	\$0.00	(\$318.28)	\$0.00	\$0.00	\$0.00
000.2191.810.00.000.0000	Dues and Fees	\$800.00	\$1,065.58	\$1,275.00	\$1,275.00	\$0.00
FUNCTION: Technology Services - 2191		\$210,780.00	\$202,771.73	\$229,003.50	\$246,267.00	\$17,263.50
000.2210.240.00.000.0000	Course Reimbursement	\$3,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00
000.2210.323.00.000.0000	Contracted Services	\$2,500.00	\$0.00	\$2,500.00	\$0.00	(\$2,500.00)
000.2210.580.00.000.0000	Travel	\$500.00	\$0.00	\$500.00	\$0.00	(\$500.00)
000.2210.810.00.000.0000	Dues and Fees	\$1,050.00	\$980.78	\$0.00	\$0.00	\$0.00
FUNCTION: Improvement of Instruction Services - 2210		\$7,050.00	\$980.78	\$13,000.00	\$10,000.00	(\$3000.00)
000.2321.110.00.000.0000	Salaries	\$188,193.00	\$183,709.12	\$173,677.00	\$180,896.00	\$7,219.00 B.
000.2321.120.00.000.0000	Superintendent's Office-Part T	\$0.00	\$0.00	\$10,348.00	\$12,825.00	\$2,477.00 B.
000.2321.211.00.000.0000	Health Insurance	\$25,708.00	\$17,094.92	\$18,829.00	\$31,771.00	\$12,942.00 C.
000.2321.213.00.000.0000	Life Insurance	\$192.00	\$138.00	\$144.00	\$126.00	(\$18.00)
000.2321.220.00.000.0000	Social Security Tax	\$14,397.00	\$14,246.04	\$14,460.00	\$18,158.00	\$3,698.00

## School Administrative Unit #7

### Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance   
  Round to whole dollars   
  Account on new page  
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2321.232.00.000.0000	Retirement	\$26,498.00	\$22,684.95	\$23,498.00	\$29,702.00	\$6,204.00
000.2321.260.00.000.0000	Worker's Compensation	\$753.00	\$148.05	\$1,104.00	\$1,162.00	\$58.00
000.2321.270.00.000.0000	HRA	\$6,000.00	\$1,611.12	\$3,000.00	\$4,500.00	\$1,500.00
000.2321.290.00.000.0000	Employee Benefit	\$0.00	\$5,318.25	\$5,000.00	\$43,631.00	\$38,631.00 D.
000.2321.329.00.000.0000	Professional Services	\$3,500.00	\$1,575.92	\$6,494.00	\$6,994.00	\$500.00
000.2321.421.00.000.0000	Copier Lease	\$520.00	\$0.00	\$525.00	\$525.00	\$0.00
000.2321.430.00.000.0000	Repair and Maintenance	\$925.00	\$1,442.35	\$925.00	\$925.00	\$0.00
000.2321.442.00.000.0000	Postage Rental	\$864.00	\$0.00	\$288.00	\$288.00	\$0.00
000.2321.443.00.000.0000	Lease/Purchase	\$0.00	\$472.27	\$0.00	\$0.00	\$0.00
000.2321.521.00.000.0000	Insurance	\$5,200.00	\$647.00	\$2,500.00	\$2,500.00	\$0.00
000.2321.531.00.000.0000	Communication	\$1,500.00	\$2,294.10	\$1,800.00	\$3,000.00	\$1,200.00
000.2321.534.00.000.0000	Postage	\$2,000.00	\$850.33	\$2,000.00	\$2,000.00	\$0.00
000.2321.540.00.000.0000	Advertising	\$5,000.00	\$3,162.84	\$5,000.00	\$5,000.00	\$0.00
000.2321.550.00.000.0000	Printing and Binding	\$800.00	\$550.00	\$800.00	\$800.00	\$0.00
000.2321.580.00.000.0000	Travel	\$8,753.00	\$6,814.14	\$10,550.00	\$10,750.00	\$200.00
000.2321.610.00.000.0000	Supplies	\$3,500.00	\$2,074.85	\$3,500.00	\$3,500.00	\$0.00
000.2321.630.00.000.0000	Food	\$1,500.00	\$1,213.30	\$2,500.00	\$2,500.00	\$0.00
000.2321.640.00.000.0000	Super Office-Books	\$0.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2321.641.00.000.0000	Books	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2321.739.00.000.0000	Equipment	\$0.00	\$329.00	\$0.00	\$0.00	\$0.00
000.2321.810.00.000.0000	Dues and Fees	\$5,685.00	\$7,879.77	\$2,450.00	\$9,250.00	\$6,800.00 E.
FUNCTION: Office of the Superintendent - 2321		\$301,788.00	\$274,256.32	\$289,692.00	\$371,103.00	\$81,411.00
000.2332.110.00.000.0000	Salaries - Regular Employees	\$102,990.00	\$104,385.57	\$118,444.00	\$127,735.00	\$9,291.00 B.

**School Administrative Unit #7**

**Budget Comparison**

Fiscal Year: **FY 25**      7/1/24-6/30/25

- Print accounts with zero balance     Round to whole dollars     Account on new page  
 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2332.211.00.000.0000	Health Insurance	\$26,137.00	\$39,430.73	\$34,833.00	\$55,305.00	\$20,472.00 C.
000.2332.213.00.000.0000	Life Insurance	\$144.00	\$138.00	\$144.00	\$126.00	(\$18.00)
000.2332.220.00.000.0000	Social Security Tax	\$7,880.00	\$7,542.94	\$9,061.00	\$9,642.00	\$581.00
000.2332.232.00.000.0000	Retirement	\$19,258.00	\$19,362.13	\$20,424.00	\$21,979.00	\$1,555.00
000.2332.260.00.000.0000	Worker's Compensation	\$412.00	\$79.72	\$711.00	\$767.00	\$56.00
000.2332.270.00.000.0000	HRA	\$6,000.00	\$822.67	\$6,000.00	\$7,500.00	\$1,500.00
000.2332.290.00.000.0000	Employee Benefit	\$0.00	\$48.25	\$0.00	\$0.00	\$0.00
000.2332.329.00.000.0000	Professional Services	\$0.00	\$0.00	\$1,494.00	\$1,494.00	\$0.00
000.2332.421.00.000.0000	Lease Copier	\$520.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.430.00.000.0000	Repair & Maintenance	\$900.00	\$1,442.45	\$900.00	\$900.00	\$0.00
000.2332.442.00.000.0000	Special Services-Postage Rer	\$0.00	\$0.00	\$288.00	\$288.00	\$0.00
000.2332.443.00.000.0000	Lease/Purchase	\$0.00	\$472.27	\$521.00	\$521.00	\$0.00
000.2332.521.00.000.0000	Insurance - Other	\$3,645.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00
000.2332.531.00.000.0000	Communications	\$1,020.00	\$1,490.75	\$1,560.00	\$1,560.00	\$0.00
000.2332.534.00.000.0000	Postage	\$1,500.00	\$934.99	\$2,000.00	\$2,000.00	\$0.00
000.2332.540.00.000.0000	Advertising	\$1,200.00	\$130.00	\$1,200.00	\$1,200.00	\$0.00
000.2332.550.00.000.0000	Printing & Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00
000.2332.580.00.000.0000	Travel	\$3,350.00	\$1,948.02	\$2,700.00	\$4,000.00	\$1,300.00
000.2332.610.00.000.0000	Supplies	\$1,500.00	\$1,999.04	\$1,100.00	\$1,300.00	\$200.00
000.2332.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$0.00
000.2332.650.00.000.0000	Software	\$1,097.00	\$300.60	\$0.00	\$0.00	\$0.00
000.2332.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$5,249.00	\$4,374.00	(\$875.00)
000.2332.739.00.000.0000	Special Services-Other Equip	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.810.00.000.0000	Dues & Fees	\$2,450.00	\$2,110.98	\$2,450.00	\$2,700.00	\$250.00
<b>FUNCTION: Coordinator of Special Services - 2332</b>		<b>\$180,504.00</b>	<b>\$182,639.11</b>	<b>\$212,579.00</b>	<b>\$246,891.00</b>	<b>\$34,312.00</b>

School Administrative Unit #7

Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance   
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 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance	
000.2520.110.00.000.0000	Salaries	\$234,534.00	\$232,948.15	\$248,577.00	\$261,825.00	\$13,248.00	B.
000.2520.120.00.000.0000	Part-time Salaries	\$700.00	\$2,880.40	\$11,098.00	\$13,598.00	\$2,500.00	B.
000.2520.211.00.000.0000	Health Insurance	\$71,983.00	\$64,541.23	\$81,905.00	\$110,610.00	\$28,705.00	C.
000.2520.213.00.000.0000	Life Insurance	\$288.00	\$288.00	\$288.00	\$252.00	(\$36.00)	
000.2520.220.00.000.0000	Social Security Tax	\$17,995.00	\$17,574.49	\$19,865.00	\$21,070.00	\$1,205.00	
000.2520.232.00.000.0000	Retirement	\$37,423.00	\$39,106.25	\$38,765.00	\$35,425.00	(\$3,340.00)	
000.2520.260.00.000.0000	Worker's Compensation	\$941.00	\$182.22	\$1,558.00	\$1,658.00	\$100.00	
000.2520.270.00.000.0000	HRA	\$12,000.00	\$1,849.81	\$13,500.00	\$15,000.00	\$1,500.00	
000.2520.290.00.000.0000	Employee Benefit	\$6,607.00	\$5,821.62	\$145.00	\$145.00	\$0.00	
000.2520.329.00.000.0000	Other Professional Services	\$8,500.00	\$12,587.93	\$14,572.00	\$11,754.00	(\$2,818.00)	
000.2520.430.00.000.0000	Repair and Maintenance	\$1,275.00	\$1,469.19	\$1,275.00	\$1,275.00	\$0.00	
000.2520.442.00.000.0000	Fiscal-Postage Rental	\$0.00	\$0.00	\$288.00	\$288.00	\$0.00	
000.2520.443.00.000.0000	Lease/Purchase	\$0.00	\$486.56	\$0.00	\$0.00	\$0.00	
000.2520.521.00.000.0000	Insurance	\$4,800.00	\$0.00	\$3,300.00	\$3,300.00	\$0.00	
000.2520.531.00.000.0000	Communication	\$1,500.00	\$1,511.68	\$1,800.00	\$1,800.00	\$0.00	
000.2520.534.00.000.0000	Postage	\$1,200.00	\$1,153.39	\$2,000.00	\$2,000.00	\$0.00	
000.2520.540.00.000.0000	Advertising	\$1,500.00	\$153.43	\$1,500.00	\$1,500.00	\$0.00	
000.2520.550.00.000.0000	Printing and Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00	
000.2520.580.00.000.0000	Travel	\$4,116.00	\$1,750.57	\$4,200.00	\$4,500.00	\$300.00	
000.2520.610.00.000.0000	Supplies	\$5,500.00	\$5,022.89	\$5,500.00	\$7,000.00	\$1,500.00	
000.2520.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$0.00	
000.2520.650.00.000.0000	Software	\$1,098.00	\$0.00	\$1,098.00	\$0.00	(\$1,098.00)	
000.2520.733.00.000.0000	Furniture & Fixtures	\$0.00	\$0.00	\$400.00	\$1,000.00	\$600.00	
000.2520.739.00.000.0000	Equipment-New	\$500.00	\$529.00	\$500.00	\$500.00	\$0.00	

## School Administrative Unit #7

### Budget Comparison

Fiscal Year: **FY 25** 7/1/24-6/30/25

- Print accounts with zero balance   
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 Exclude inactive accounts with zero balance

Definition: Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
000.2520.810.00.000.0000	Dues and Fees	\$3,350.00	\$1,002.72	\$1,210.00	\$3,770.00	\$2,560.00
FUNCTION: Fiscal Services - 2520		\$416,310.00	\$390,859.53	\$453,844.00	\$498,770.00	\$44,926.00
000.2600.421.00.000.0000	Rubbish Removal	\$1,100.00	\$993.75	\$1,200.00	\$1,200.00	\$0.00
000.2600.430.00.000.0000	Repair and Maintenance	\$600.00	\$150.00	\$500.00	\$500.00	\$0.00
000.2600.441.00.000.0000	Rental Charge	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00
000.2600.521.00.000.0000	Property Insurance	\$2,000.00	\$3,000.00	\$3,000.00	\$0.00	(\$3,000.00)
000.2600.610.00.000.0000	Supplies	\$500.00	\$251.64	\$500.00	\$500.00	\$0.00
000.2600.739.00.000.0000	Equipment	\$10.00	\$0.00	\$150.00	\$150.00	\$0.00
000.2600.810.00.000.0000	Dues and Fees	\$990.00	\$0.00	\$0.00	\$0.00	\$0.00
FUNCTION: Operation & Maintenance of Plant Services - 2600		\$23,200.00	\$22,395.39	\$23,350.00	\$20,350.00	(\$3,000.00)
000.2829.532.00.000.0000	Data Communications	\$24,000.00	\$9,894.96	\$30,000.00	\$30,000.00	\$0.00
000.2829.610.00.000.0000	Supplies	\$400.00	\$0.00	\$1,390.00	\$1,140.00	(\$250.00)
000.2829.650.00.000.0000	Licenses	\$0.00	\$23,474.21	\$26,094.00	\$34,600.00	\$8,506.00 F.
000.2829.734.00.000.0000	Computer Equipment	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00
000.2829.739.00.000.0000	Equipment	\$16,000.00	\$0.00	\$8,965.00	\$11,560.00	\$2,595.00 G.
000.2829.810.00.000.0000	Dues & Fees	\$27,488.00	\$350.00	\$0.00	\$0.00	\$0.00
FUNCTION: Informational Systems - 2829		\$67,888.00	\$49,719.17	\$66,449.00	\$77,300.00	\$10,851.00
016.2190.110.00.000.0000	Employee Salary	\$15,000.00	\$0.00	\$15,000.00	\$0.00	(\$15,000.00)
016.2190.220.00.000.0000	Social Security Tax	\$1,148.00	\$0.00	\$1,147.50	\$0.00	(\$1,147.50)
016.2190.260.00.000.0000	Worker's Compensation	\$60.00	\$0.00	\$90.00	\$0.00	(\$90.00)
016.2190.580.00.000.0000	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

## School Administrative Unit #7

### Budget Comparison

Fiscal Year: **FY 25**      7/1/24-6/30/25

- Print accounts with zero balance     Round to whole dollars     Account on new page  
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Definition:    Budget Comparison -School Board Summary

Account	Description	2022 - 2023 ADOPTED BUDGET	2022 - 2023 YTD Expenditures	2023 - 2024 BUDGET	2024 - 2025 PROPOSED BUDGET	Variance
016.2190.610.00.000.0000	Supplies	\$100.00	\$388.23	\$100.00	\$0.00	(\$100.00)
016.2190.739.00.000.0000	Equipment	\$1,000.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)
016.2190.810.00.000.0000	Dues and Fees	\$1,000.00	\$0.00	\$1,000.00	\$0.00	(\$1,000.00)
FUNCTION: Other Support Services - Students - 2190		\$18,308.00	\$388.23	\$18,337.50	\$0.00	(\$18,337.50)
Grand Total:		\$1,336,766.00	\$1,204,528.23	\$1,403,157.00	\$1,547,715.00	\$144,558.00

End of Report

## **SAU BUDGET FY 25 EXPLANATIONS FOR VARIANCES**

<b>LETTER</b>	<b>EXPLANATION</b>
A.	Psychologist budget overall is seeing a decrease of \$19,868. We are going to continue to contract out the Psychologist in the amount of \$55,000 of which \$20,000 is reimbursed through IDEA grants from the individual districts. The only SAU staff hired for this section is a school year Para who assists and oversees students during services along with reporting and filing requirements.
B.	Salary and wage increases for Administrators is budgeted at 3%. Support staff will all receive a \$0.75 per hour increase which ranges from 3-4%. We have increased the number of days for the Part Time Administrative Assistant/Receptionist from 189-225 days. The HR/PR Coordinator hours were increased from 38 hours per week to 40. We also updated the Coordinator of Special Services contract from 35 hours to 40. Some overtime hours were budgeted for hourly staff who are sometimes required to work overtime several times per year. Total budget increase for all salaries is \$38,738.
C.	Health Insurance - Our current provider is anticipating a 25% increase on our premiums this year. Due to changes in plans for some staff and the anticipated increase in premiums our health insurance costs alone are increasing by \$74,824.
D.	All but \$5,000 of this is the anticipated severance for the outgoing Superintendent.
E.	Superintendent and staff workshops- NH Superintendent Association dues were higher than anticipated in the current year. This reflects what's anticipated. Additional funds for workshops and professional development fees included.
F.	Wi-Fi Software upgrades for the next year anticipated to be \$4200. We had to increase the number of envelopes sent out through Docusign as we are using it to send out all contracts, state reports and vouchers. Increase is \$4000.
G.	Additional laptops for staff who didn't currently receive one in FY 24 as well as replacement monitors.





Sheryl A. Pratt, CPA\*\*

Michael J. Campo, CPA, MACCY

Sylvia Y. Petro, CPA, CFE, MSA\*\*

\*\* Also licensed in Vermont

February 1, 2024

Members of the School Administrative Unit Board  
School Administrative Unit No. 7  
21 Academy Street  
Colebrook, NH 03576

To the Members of the School Administrative Unit Board:

This is to advise you that as of February 1, 2024, the audit of the financial statements for the year ending June 30, 2023, has been substantially completed and we are in the process of finalizing the audit. A completed audit report will be sent to you by mid-March 2024.

Sincerely,

Sheryl A. Pratt, CPA  
Director

**PLODZIK & SANDERSON, P.A.**  
*Certified Public Accountants*

193 North Main Street,  
Concord, New Hampshire, 03301  
603-225-6996

[www.plodzik.com](http://www.plodzik.com)

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170 South River Road, Suite 103  
Bedford, New Hampshire, 03110  
603-645-5254

