

# **NORTH COUNTRY CHARTER ACADEMY**

**FINANCIAL STATEMENTS AND  
SUPPLEMENTAL SCHEDULES  
WITH INDEPENDENT AUDITOR'S  
REPORTS THEREON**

**FOR THE YEAR ENDED JUNE 30, 2023**

NORTH COUNTRY CHARTER ACADEMY  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

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## Independent Auditor's Report

To the Members of the Board of  
North Country Charter Academy

### **Opinions**

We have audited the accompanying financial statements of the governmental wide net position, government wide activities, balance sheet – government funds, reconciliation of governmental funds balance to the statement of net position, statement of revenues, expenditures and changes in fund balance – governmental funds, and reconciliation of statement of revenues, expenditures and changes in fund balances of governmental funds to the statement of activities of North Country Charter Academy, as of the Year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the North Country Charter Academy's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, government wide activities, balance sheet – government funds, reconciliation of governmental funds balance to the statement of net position, statement of revenues, expenditures and changes in fund balance – governmental funds, and reconciliation of statement of revenues, expenditures and changes in fund balances of governmental funds to the statement of activities of the North Country Charter Academy, as of June 30, 2023, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the North Country Charter Academy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the North Country Charter Academy's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the North Country Charter Academy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the North Country Charter Academy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that budgetary comparison schedules on pages 24 and 25 and the comparative schedule of pension obligations and other post-employment benefit obligations on pages 27 and 28 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate

operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the North Country Charter Academy's basic financial statements. The accompanying schedule of estimated and actual revenues and schedule of appropriations, expenditures and encumbrances on pages 30 and 31, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of estimated and actual revenues and schedule of appropriations, expenditures and encumbrances fairly stated, in all material respects, in relation to the basic financial statements as a whole.

***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

*Alta CPA Group, LLC*

September 15, 2023

Exhibit A1  
**NORTH COUNTRY CHARTER ACADEMY**  
*Statement of Net Position*  
June 30, 2023

*All numbers are expressed in USA Dollars*

	<b>Governmental Activities</b>
<b>ASSETS</b>	
Cash	674,047
Investments	74,692
Intergovernmental receivable	23,087
Accounts receivable	3,091
Right-of-Use Asset - Operating Leases	115,518
Capital assets:	
Equipment & furnishings	10,952
Vehicles & mobile equipment	114,272
Accumulated depreciation	(125,224)
	890,435
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Pension related <i>(NHRS)</i>	89,728
OPEB related <i>(NHRS)</i>	83
	89,811
<b>LIABILITIES</b>	
Accounts payable and other current liabilities	(5,661)
Operating Lease Liability, Current Portion	58,992
Long-term obligations:	
Due Beyond one year:	
Operating Lease Liability, Net of Current Portion	56,526
District share of NHRS net pension liability	422,788
District share of NHRS OPEB liability	30,278
	562,923
<b>DEFERRED INFLOWS OF RESOURCES</b>	
Pension related <i>(NHRS)</i>	62,692
OPEB related <i>(NHRS)</i>	-
Grant advances	9,415
	72,107
<b>NET POSITION</b>	
Restricted for:	
Scholarships	5,541
Unrestricted (deficit)	339,675
	345,216

The notes to the financial statements are an integral part of these statements.

Exhibit A2  
**NORTH COUNTRY CHARTER ACADEMY**  
*Statement of Activities*  
For the Fiscal Year Ended June 30, 2023

*All numbers are expressed in USA Dollars.*

<b>Functions/Programs</b>	<b>Program Revenues</b>			<b>Net (Expense) Revenue and Changes in Net Position</b>
	<b>Expenses</b>	<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Primary Governmental Activities</b>
Primary government:				
<i>Governmental activities:</i>				
Instruction	272,368	311,340	611,600	650,572
Support services:				
Student	64,854	-	-	(64,854)
General administration	44,441	-	-	(44,441)
School administration	266,040	-	-	(266,040)
Business	88,915	-	-	(88,915)
Operation & maintenance of plant	108,413	-	-	(108,413)
Student transportation	108,985	-	-	(108,985)
Depreciation-unallocated	14,896	-	-	(14,896)
	<u>968,912</u>	<u>311,340</u>	<u>611,600</u>	<u>(45,972)</u>
Other local revenues				45,254
Change in net position				(718)
Net position - beginning				<u>345,934</u>
Net position - ending				<u><u>345,216</u></u>

The notes to the financial statements are an integral part of these statements.

Exhibit B1  
**NORTH COUNTRY CHARTER ACADEMY**  
*Balance Sheet*  
*Governmental Funds*  
June 30, 2023

*All numbers are expressed in USA Dollars*

	<b>General</b>	<b>Grant Programs</b>	<b>Total Governmental Funds</b>
<b>ASSETS</b>			
Cash	674,047	-	674,047
Investments	74,692	-	74,692
Intergovernmental receivable	-	23,087	23,087
Accounts receivable	3,091	-	3,091
Interfund receivable	23,087	-	23,087
Right-of-Use Asset - Operating Leases	115,518	-	115,518
	<u>890,435</u>	<u>23,087</u>	<u>913,522</u>
<b>LIABILITIES</b>			
Accounts payable	(5,661)	-	(5,661)
Interfund payable	-	23,087	23,087
Operating Lease Liability, Current Portion	58,992	-	58,992
Operating Lease Liability, Net of Current Portion	56,526	-	56,526
	<u>109,857</u>	<u>23,087</u>	<u>132,944</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Grant advances	9,415	-	9,415
	<u>9,415</u>	<u>-</u>	<u>9,415</u>
<b>FUND BALANCES</b>			
<i>Restricted for</i>			
Scholarships	5,541	-	5,541
Capital acquisitions & maintenance	78,666	-	78,666
Unassigned	686,956	-	686,956
	<u>771,163</u>	<u>-</u>	<u>771,163</u>
	<u>890,435</u>	<u>23,087</u>	<u>913,522</u>

The notes to the financial statements are an integral part of these statements.

Exhibit B2  
**NORTH COUNTRY CHARTER ACADEMY**  
*Reconciliation of Governmental Funds*  
*Balance Sheet to the Statement of Net Position*  
 June 30, 2023

*All numbers are expressed in USA Dollars*

**Total Fund Balance - Governmental Funds (Exhibit B1)** 771,163

**Amounts reported for governmental activities in the Statement of Net Position are different because:**

*Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets consist of:*

Office Equipment	10,952
School Equipment	114,272
Accumulated depreciation	<u>(125,224)</u>

-

*Some liabilities are not due and payable in the current period and therefore are not reported in the funds.*

*Those liabilities consist of:*

District's share of New Hampshire Retirement System:	
Net pension liability	(422,788)
Deferred outflows of resources - Pension	89,728
Deferred inflows of resources - Pension	(62,692)
OPEB liability	(30,278)
Deferred outflows of resources - OPEB	83
Deferred inflows of resources - OPEB	<u>-</u>
	<u>(425,947)</u>

(425,947)

**Net Position of Governmental Activities (Exhibit A1)** 345,216

The notes to the financial statements are an integral part of these statements.

Exhibit B3  
**NORTH COUNTRY CHARTER ACADEMY**  
*Statement of Revenues, Expenditures, and Changes in Fund Balances*  
 Governmental Funds  
 For the Fiscal Year Ended June 30, 2023

*All numbers are expressed in USA Dollars*

	<u>General</u>	<u>Grant Programs</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>			
State support	368,111		368,111
Federal support	-	243,489	243,489
Charges for services	311,340		311,340
Other local sources	15,095	30,159	45,254
	<u>694,546</u>	<u>273,648</u>	<u>968,194</u>
<b>EXPENDITURES</b>			
Current:			
Instruction	179,718	91,764	271,482
Support services:			
Student	200	64,654	64,854
General administration	41,391	3,050	44,441
School administration	199,417	66,623	266,040
Business	71,100	17,815	88,915
Operation & maintenance of plant	78,671	29,742	108,413
Student transportation	108,985	-	108,985
Capital outlay	-	-	-
	<u>679,482</u>	<u>273,648</u>	<u>953,130</u>
Net change in fund balances	15,064	-	15,064
Fund balances(deficit) - beginning as restated	<u>756,099</u>	-	<u>756,099</u>
Fund balances - ending	<u>771,163</u>	-	<u>771,163</u>

The notes to the financial statements are an integral part of these statements.

Exhibit B4  
**NORTH COUNTRY CHARTER ACADEMY**  
*Reconciliation of the Statement of Revenues,  
Expenditures, and Changes in Fund Balances of Governmental Funds*  
to the Statement of Activities  
For the Fiscal Year Ended June 30, 2023

*All numbers are expressed in USA Dollars*

**Net change in fund balances - total governmental funds (Exhibit B3)** 15,064

**Amounts reported for governmental activities in the**

**statement of activities (Exhibit A2) are different because:**

*Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.*

Increase expenditures for depreciation charges (14,896)

*Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.*

District's share of New Hampshire Retirement System:

(increase)decrease in net pension liability (129,897)

Increase(decrease) in deferred outflows of resources - Pension 25,439

(Increase)decrease in deferred inflows of resources - Pension 104,683

District's share of New Hampshire Retirement System:

(increase)decrease in net OPEB liability (1,637)

Increase(decrease) in deferred outflows of resources - OPEB 83

(Increase)decrease in deferred inflows of resources - OPEB 443

(886)

**Change in Net Position of Governmental Activities (Exhibit A2)** (718)

The notes to the financial statements are an integral part of these statements.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 1 - NATURE OF OPERATIONS

The North Country Charter Academy, is a voluntary, not-for-profit corporation, incorporated under the laws of the State of New Hampshire (RSA 292) and organized exclusively for tax-exempt charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1954, as amended. The organization is not a private foundation within the meaning of Section 509(a). Rather, it derives its legal status from the charter awarded by the State of New Hampshire under RSA 194-B and in addition to its by-laws operates according to procedures and guidelines established by the State Board of Education. The charter, which was first granted on January 21, 2004, may be revoked or suspended at any time for failure to comply with any of the terms and conditions of the charter, or renewed for such term as the Board of Education may determine. The purpose of the organization is to act as a nonprofit public educational organization, more specifically, to provide alternative school services for students who have dropped out or are at risk of dropping out of high school.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Reporting Entity

The accompanying financial statements present the primary government and any component units. A component unit is defined by GASB as a legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government is such that the exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Blended component units, although legally separate entities, are, in substance, part of the Academy's operations. Based on the foregoing criteria, no other organizations are included in the Academy's financial reporting entity and the Academy is not a component unit of any other primary government.

Government Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the Academy. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, constitute all of the Academy's activities. Likewise, the Academy has only one major fund; the general fund.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenue* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Other items not properly included among program revenues are reported instead as *general revenues*.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Financial Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when they occur and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Grants, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. If any, only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Academy.

The Academy reports the following major governmental funds:

- The *General Fund* is the Academy's main operating and only fund. It accounts for all financial resources of the general government.
- The *Grant Programs Fund* is a special revenue fund which accounts for the many grants and restricted resources received annually by the Academy.

Private-sector standards of accounting and financial reporting issued on or before November 30, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Financial Presentation (Continued)

When both restricted and unrestricted resources are available for use, it is the Academy's policy to use restricted resources first, then unrestricted resources as they are needed.

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern the Academy's operations. At its annual meeting, the Board of Trustees adopts a budget for the next fiscal year for the General and all significant Special Revenue Funds. Except as reconciled below, budgets are adopted on a basis generally consistent with the modified accrual basis of accounting. With board approval, management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year-end unless encumbered. In the case of emergency expenditures, over-expenditures are allowed under the provisions of the Municipal Budget Law (RSA Chapter 32) if prior approval is secured from the State Department of Education. State statutes require balanced budgets, but provide for the use of beginning unassigned fund balance to achieve that end. In the 2022/2023 fiscal year, none of the beginning General Fund balance was applied for this purpose.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. Amounts recorded as budgetary expenditures in the *Budgetary Comparison Schedule (Exhibit C1)* are presented on the basis budgeted by the Academy. Since there were no encumbrances at the beginning or end of the fiscal year, the amounts are the same as those reported in conformity with generally accepted accounting principles in the *Statement of Revenues, Expenditures and Changes in Fund Balances (Exhibit B3)*.

Deposits and Investments

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short-term investments with original maturities of 90 days or less.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deposits and Investments (Continued)

Generally, the Academy follows the same statutory requirements as do local school districts. As such, State statutes require the Treasurer, to deposit Academy monies in participation units in the public deposit investment pool established pursuant to RSA 383:22, or in solvent banks in the state, except that monies may be deposited in banks outside the state if such banks pledge and deliver to a third party custodial bank or the regional federal reserve bank collateral security for such deposits United States government obligations, United States government agency obligations, or obligations of the state of New Hampshire in value at least equal to the amount of the deposit in each case. The amount of collected monies on deposit in any one bank shall not at any time exceed the sum of its paid-up capital and surplus.

At least yearly, the Board of Trustees is required by law to review and adopt an investment policy for the investment of public funds in conformance with the provisions of applicable statutes. Whenever the treasurer has in custody an excess of monies which are not immediately needed for the purpose of expenditure, the treasurer shall, with the approval of the Board of Trustees, invest the same in obligations of the United States government, in participation units in the public deposit investment pool established pursuant to RSA 383:22, in savings bank deposits of banks incorporated under the laws of the state of New Hampshire or in certificates of deposits and repurchase agreements of banks incorporated under the laws of the state of New Hampshire or in banks recognized by the state treasurer. Any person who directly or indirectly receives any such monies for deposit or for investment in securities of any kind shall, prior to acceptance of such monies, make available at the time of such deposit or investment an option to have such monies secured by collateral having a value at least equal to the amount of such monies. Such collateral shall be segregated for the exclusive benefit of the Academy. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Receivables and Revenues

Revenues are recorded when received, except for the following items for which receivables have been recorded: *Interest on investments* is recorded as revenue in the year earned; *Grants* received from other governments require that eligible expenditures be made in order to recognize the revenue. Revenue for these grants is recorded for the period in which eligible expenditures are made; and *Tuition charges* are recorded as revenue for the period when service was provided. All receivables are considered to be collectible and no provision for bad debts has been included.

Interfund Receivables and Payables

During the course of normal operations, the Academy has transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. All outstanding balances between funds are reported as "due to/from other funds."

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Inventories and Prepaid Items

Inventory in the governmental fund consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Academy as assets with an individual cost of more than \$5,000 and an initial estimated useful life of more than one accounting period. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Office equipment	5
Computer equipment/technology	5
Classroom/school equipment & furnishings	10

Compensated Absences

It is the Academy's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Accumulated Unpaid Vacation and Sick Pay

Vacation time is granted to full-time, twelve-month employees in varying amounts depending on positions held and length of service. Sick leave is accumulated at the rate of 1 work day earned for every 20 days worked; total accumulation of sick leave may not exceed 70 days. Accumulated unpaid vacation and sick pay is not recorded by the Academy. However, estimated accumulation does not exceed a normal year's allowance.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Inflows and Outflows of Resources

*Deferred inflows of resources* arise when potential non-exchange revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred inflows also arise when the government receives resources before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the deferred inflow is removed from the combined balance sheet and revenue is recognized. Conversely, *deferred outflows of resources* relates to the consumption of resources before the accounting period to which the expenses are applicable. For example, these non-exchange items may include the payment of investment premiums that are being amortized by the New Hampshire Retirement System, which are included in the Academy's cost-sharing calculations.

Fund Equity

In the governmental fund Balance Sheet, fund balances are reported using a hierarchy based primarily on the extent to which the Academy is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Governmental fund balance is classified as nonspendable, restricted, committed, assigned or unassigned depending on the level of constraints. *Nonspendable fund balance* includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact. *Restricted fund balance* is the amount that is restricted to specific purposes by external requirements such as those of creditors, grantors, contributors, laws and regulations or imposed by law through constitutional provisions as legally enforceable enabling legislation. *Committed fund balance* is the amount that can only be used for specific purposes pursuant to constraints imposed by formal action of the Academy's highest level of decision-making authority (the Board of Trustees). *Assigned fund balance* is the amount that is constrained by the Academy's intent to be used for specific purposes, but is not restricted or committed. *Unassigned fund balance* is the residual classification for the general fund. When multiple classifications of resources are available for use, it is the Academy's policy to use spendable, restricted, committed and assigned resources in that order first, then unassigned resources as they are needed.

Income Taxes

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Also, there was no unrelated business income for which the Academy was taxed.

Accounting Estimates

Accounting estimates are an integral part of the financial statements. They are based on our knowledge and experience about past and current events and assumptions about future events. Actual results may differ from our estimates.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 3 - CASH AND INVESTMENTS

Deposits

Throughout the fiscal year, all bank deposits were insured by Federal Depository Insurance (FDIC) or collateralized with securities held by the Academy or its agent in the Academy's name.

Concentrations of Credit and Market Risk

Financial instruments that potentially expose the Academy to credit risk consist primarily of bank deposits. It is the Academy's policy to deposit monies in high quality financial institutions according to State Statutes and to limit risk by maintaining deposits within the Federal Depository Insurance Limits (FDIC) whenever possible. The Academy has not experienced any losses on its cash deposits and management believes the organization is not exposed to significant credit risk on those amounts. *Market risk* is limited to fluctuations in the prices of mutual funds. Management monitors investments in high quality mutual funds and believes it is not exposed to significant market risk on those amounts.

NOTE 4 - CAPITAL ASSETS

A summary of changes in property and equipment for the fiscal year ended June 30, 2023 is as follows:

	Balance June 30, 2022	Additions	Deductions	Balance June 30, 2023
Equipment & Furnishings	\$ 125,224	\$ -	\$ -	\$ 125,224
Less: Accumulated Depreciation	(110,328)	(14,896)	-	(125,224)
	\$ 14,896	\$ (14,896)	\$ -	\$ -

NOTE 5 - RISK MANAGEMENT

The Academy is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, and natural disasters. During the fiscal year, the Academy was a member of the following public-entity risk pools, currently operating as a common risk management and insurance programs for member Districts and school administrative units.

The *New Hampshire Public Risk Management Exchange (Primex<sup>3</sup>) Workers' Compensation and Property/Liability* are pooled risk management programs under RSA 5-B and RSA 281-A. The coverage period runs from 07/01/22-06/30/23. The Board has determined to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. A summary of coverages provided during the fiscal year by *Primex<sup>3</sup>*, deductibles, contributions, claims paid, and credits or balances due is on file at the Academy office and available upon request.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 5 - RISK MANAGEMENT (CONTINUED)

The Academy's insurance contributions for the fiscal year ended June 30, 2023 were:

Property/Liability	\$ 5,778
Workers' Compensation	\$ 1,230

The Workers' Compensation Section of the Self-Insurance Membership Agreement permits *Primex*<sup>3</sup> to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the members annual contribution. At this time management asserts that *Primex*<sup>3</sup> foresees no likelihood of an additional assessment for this or any prior year. Claims have not exceeded insurance coverage in any of the past three years.

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS

Full-time employees participate in the State of New Hampshire Retirement System (NHRS), a public employee retirement system that administers one cost-sharing multiple-employer defined benefit pension plan (Pension Plan) and four separate cost-sharing multiple-employer postemployment medical subsidy healthcare plans. NHRS was established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code.

The cost-sharing defined benefit pension plan (pension plan) is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State are eligible and required to participate in the Pension Plan. Full-time employees of political subdivisions, including counties, municipalities and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The pension plan is divided into two membership groups. By statute, Group I (employee and teacher) members contribute 7% of their salary to NHRS. Group II (police & fire) members contribute 11.5% and 11.8% respectively. While member rates are set by statute, employer rates are set by the NHRS Board of Trustees every two years after a biennial actuarial valuation is conducted using the *Entry Age Normal* actuarial method. Employer contributions are assessed at five different rates, one each for state employees, political subdivisions employees, teachers, police and fire. NHRS employers are required by the New Hampshire Constitution to pay 100% of the actuarial sound employer contribution rate as certified by the NHRS Board of Trustees to fully fund the pension plan and to pay down the retirement system's unfunded actuarial accrued liability over a closed amortization period.

NORTH COUNTRY CHARTER ACADEMY  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED JUNE 30, 2023

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND  
 POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS (CONTINUED)

Currently, employer contribution rates for the period July 1, 2021 through June 30, 2023 are as follows:

	Pension	Medical Subsidy	Total
Group I:			
Employees	13.75%	0.31%	14.06%
Teachers	19.48%	1.54%	21.02%

According to the requirements of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*, the District recognizes their proportionate share of collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense. As provided in the reports above, collective amounts have been allocated based on employer contributions during the respective fiscal years. Contributions to the plan are recognized when legally due, based on statutory requirements. This information along with significant assumptions and inputs for total pension liabilities, the NHRS’s fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System’s Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at: <https://www.nhrs.org> and <https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports>.

Benefit amounts and eligibility requirements for the cost-sharing multiple-employer postemployment medical subsidy plan (OPEB Plan) are set by state law (RSA 100-A:52, RSA 100-A:52-a and RSA 100-A:52-b), and members are designated in statute by type. The four membership types re Group II, Police Officers and Firefighters; Group I, Teachers; Group I, Political Subdivision Employees; and group I, State Employees. The OPEB Plan provides a medical insurance subsidy to qualified retired members. The medical insurance subsidy is a payment made by NHRS to the former employer or its insurance administrator toward the cost of health insurance for a qualified retiree, his/her qualified spouse, and his/her certified dependent children with a disability who are living in the household and being cared for by the retiree. If the health insurance premium amount is less than the medical subsidy amount, then only the health insurance premium amount will be paid. If the health insurance premium amount exceeds the medical subsidy amount, then the retiree or other qualified person is responsible for paying any portion that the employer does not pay.

Group I benefits are based on creditable service, age and retirement date. Group II benefits are based on hire date, age and creditable service. The OPEB plan is closed to new entrants. Maximum medical subsidy rates paid during fiscal years 2023 were as follows:

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND  
POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS (CONTINUED)

- For qualified retirees not eligible for Medicare, the amounts were \$375.56 for a single-person plan and \$751.12 for a two-person plan.
- For those qualified retirees eligible for Medicare, the amounts were \$236.84 for a single-person plan and \$473.68 for a two-person plan.

According to the requirements of GASB Statement No. 75, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*, the District recognizes their proportionate share of collective OPEB liability, deferred outflows of resources, deferred inflows of resources and OPEB expense. As provided in the reports above, collective amounts have been allocated based on employer contributions during the respective fiscal years. Contributions to the plan are recognized when legally due, based on statutory requirements. This information along with significant assumptions and inputs for total OPEB liabilities, the NHRS’s fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System’s Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at: <https://www.nhrs.org> and <https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports>.

NOTE 7 - OPERATING LEASES

The North Country Charter Academy operates from 2 separate leased facilities at 260 Cottage Street in Littleton, New Hampshire and at 4 Mayberry Lane in Lancaster, New Hampshire.

The Academy extended the lease agreements for the buildings with various lease expiration dates. Required monthly payments are \$2,890 and \$450 for the Littleton locations with lease expiration dates of July 1, 2025 and September 30, 2024, respectively. Required monthly payment is \$1,545 for the Lancaster location with a current expiration of June 30, 2025. Future minimum rental payments due under these leases are \$115,518. All leases contain “Loss of Funding” clauses whereby the Academy may terminate the agreements if substantial funding is lost, discontinued or otherwise becomes unavailable for any reason.

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2023

NOTE 7 - OPERATING LEASES (CONTINUED)

Total future minimum lease payments are as follows:

2024	\$ 58,992
<u>2025</u>	<u>\$ 56,526</u>
Total	\$ 115,518

Leases result in the recognition of right of use assets and lease liabilities on the balance sheet. Right of use assets represent the right to use an underlying asset for the lease term, and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. The Academy determines lease classification as operating or finance at the lease commencement date. Due to the relevant short term nature of the leases and their relative immateriality, The Academy has chosen not discount the lease payments and present the Right-of-Use Asset and Operating Liability over a straight-line basis.

NOTE 8 - FUND BALANCE

Elements of fund equity as of June 30, 2023 were as follows:

Restricted for:	General
Scholarship	Fund
Assigned to:	<hr/>
Capital acquisitions & maintenance	\$ 5,541
Unassigned	78,666
	<hr/>
	686,956
	<hr/>
	<u>\$ 771,163</u>

NOTE 9 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the Academy expects such amounts, if any, to be immaterial.

REQUIRED SUPPLEMENTARY INFORMATION

Exhibit C1  
**NORTH COUNTRY CHARTER ACADEMY**  
*Budgetary Comparison Schedule*  
*Budget to Actual (Non-GAAP Budgetary Basis) - General Fund*  
For the Fiscal Year Ended June 30, 2023

*All amounts are expressed in USA Dollars*

	<b>Original &amp; Final Budget</b>	<b>Actual</b>	<b>Variance With Final Budget</b>
<b>REVENUES</b>			
State support	296,665	368,111	71,446
Other local sources	-	15,095	15,095
	<u>600,646</u>	<u>694,546</u>	<u>93,900</u>
<b>EXPENDITURES</b>			
Current:			
Instruction	282,628	179,718	102,910
Support services:			
Student	-	200	(200)
General administration	51,176	41,391	9,785
School administration	200,354	199,417	937
Operation & maintenance of plant	57,416	78,671	(21,255)
Student transportation	124,363	108,985	15,378
	<u>715,937</u>	<u>679,482</u>	<u>36,455</u>
Excess of revenues over(under) expenditures	(115,291)	15,064	130,355
Fund balances - beginning as restated	<u>756,099</u>	<u>756,099</u>	-
Fund balances - ending	<u><u>640,808</u></u>	<u><u>771,163</u></u>	<u><u>130,355</u></u>

Exhibit C2  
**NORTH COUNTRY CHARTER ACADEMY**  
*Budgetary Comparison Schedule*  
*Budget to Actual (GAAP and Budgetary Basis)*  
*Special Revenue Fund - Grant Programs*  
For the Fiscal Year Ended June 30, 2023

*All amounts are expressed in USA Dollars*

	<b>Original &amp; Final Budget</b>	<b>Actual</b>	<b>Variance With Final Budget</b>
<b>REVENUES</b>			
<u>Federal Support</u>			
<i>Federal/restricted through State:</i>			
Chapter I ESEA, Title I	51,724	51,724	-
CARES Act	121,833	121,833	-
Title IV-A	14,997	14,997	-
Title II-A	10,380	10,380	-
Title V	1,262	1,262	-
Rural and Low Income	-	-	-
Other Restricted Federal Aid	43,293	43,293	-
	243,489	243,489	-
<u>Local Programs</u>			
Lease Aid	11,000	11,000	-
Other addition	19,159	19,159	-
	30,159	30,159	-
	273,648	273,648	-
<b>EXPENDITURES</b>			
Current			
Instruction	91,764	91,764	-
Supporting services:			
Student	64,654	64,654	-
General administration	3,050	3,050	-
School administration	66,623	66,623	-
Business	17,815	17,815	-
Operation/Maintenance of Plant	29,742	29,742	-
Student Transportation			-
	273,648	273,648	-
Excess of revenues over(under) expenditures	-	-	-
Net change in fund balance	-	-	-
Fund balance - beginning as restated	-	-	-
Fund Balance - ending	-	-	-

NORTH COUNTRY CHARTER ACADEMY  
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY INFORMATION  
FOR THE YEAR ENDED JUNE 30, 2023

The budgetary comparison schedule – Budget to Actual (Non-GAAP Budgetary Basis) presents comparisons of the original and final legally adopted budget with actual data on a budgetary basis.

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern the Academy's operations. At its annual meeting, the Board of Trustees adopts a budget for the next fiscal year for the General and all significant Special Revenue Funds. Except as reconciled below, budgets are adopted on a basis generally consistent with the modified accrual basis of accounting. With board approval, management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year-end unless encumbered. In the case of emergency expenditures, over-expenditures are allowed under the provisions of the Municipal Budget Law (RSA Chapter 32) if prior approval is secured from the State Department of Education. State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the 2022/2023 fiscal year, none of the beginning General Fund balance was applied for this purpose.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. Amounts recorded as budgetary expenditures in the *Budgetary Comparison Schedule (Exhibit C1)* are presented on the basis budgeted by the Academy. Since there were not encumbrances at the beginning or end of the fiscal year, the amounts are the same as those reported in conformity with generally accepted accounting principles in the *Statement of Revenues, Expenditures and Changes in Fund Balances (Exhibit B3)*.

Exhibit C3  
**NORTH COUNTRY CHARTER ACADEMY**  
*Comparative Schedule of Pension Obligations*  
For the Fiscal Year Ended June 30, 2023

*All amounts are expressed in USA Dollars*

**Estimated future pension obligations** - New Hampshire Retirement System (NHRS). Selected comparative information from NHRS's audited financial statements and cost-sharing schedules that is specific to the School District is as follows:

	<b>Actuarial valuation as of June 30,</b>						
	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Proportionate share	0.00744193%	0.00705813%	0.00765064%	0.00811133%	0.00857911%	0.00660868%	0.00737062%
Employer contribution	\$ 26,648	\$ 25,857	\$ 32,336	\$ 35,299	\$ 38,112	\$ 30,362	\$ 42,677
Net Pension Liability	\$ 395,732	\$ 347,118	\$ 368,394	\$ 390,289	\$ 548,733	\$ 292,891	\$ 422,788
Deferred outflows of resources:							
Differences between expected and actual experience	1,100	787	2,940	2,158	14,818	8,201	7,935
Net difference between projected and actual investment earnings on pension plan investments	24,759				33,940		16,023
Changes of assumptions	48,703	34,855	25,495	14,003	54,281	30,591	22,489
Changes in proportion and differences between employer contributions and share of contributions	14,179	8,741	24,552	32,365	40,053	25,497	43,281
<i>Total deferred outflows of resources</i>	<u>\$ 88,741</u>	<u>\$ 44,383</u>	<u>\$ 52,987</u>	<u>\$ 48,526</u>	<u>\$ 143,092</u>	<u>\$ 64,289</u>	<u>\$ 89,728</u>
Deferred inflows of resources:							
Differences between expected and actual experience	4,997	4,418	2,983	8,392	5,892	3,066	1,623
Net difference between projected and actual investment earnings on pension plan investments	-	4,421	8,525	3,188	-	81,915	-
Changes in proportion and differences between employer contributions and share of contributions	89,401	78,659	51,096	23,533	4,135	82,394	61,069
<i>Total deferred inflows of resources</i>	<u>\$ 94,398</u>	<u>\$ 87,498</u>	<u>\$ 62,604</u>	<u>\$ 35,113</u>	<u>\$ 10,027</u>	<u>\$ 167,375</u>	<u>\$ 62,692</u>
Pension expense:							
Proportionate share of plan pension expense	43,653	36,825	36,599	48,377	81,746	21,576	42,467
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions	(18,752)	(22,124)	(16,485)	(14,213)	(4,842)	(10,904)	(15)
<i>Total employer pension expense</i>	<u>\$ 24,901</u>	<u>\$ 14,701</u>	<u>\$ 20,114</u>	<u>\$ 34,164</u>	<u>\$ 76,904</u>	<u>\$ 10,672</u>	<u>\$ 42,452</u>

This information should be read in conjunction with the audited actuarial reports presented by the NHRS. This information along with significant assumptions and inputs for total pension liabilities, the NHRS's fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at <https://www.nhrs.org/funding-and-investments/reports-valuations/annual-report-archive> and <https://www.nhrs.org/employers/gasb/gasb-67-68-reports>. As noted there in, the preparation of those reports requires management to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature and uncertainty of those estimates, actual results could differ, and the differences could be material. As of June 30, 2023, the School District has recognized all statutorily required contributions to the plan. Unless additional assessments are imposed by the NHRS Board due to insolvency or some other circumstances, all future obligations to the plan will become due as a percentage of qualifying wages as they are paid by the School District. At this time, management understands that that the NHRS foresees no likelihood of additional assessment beyond normal contribution rates, which are established every two years by a statutorily-governed rate-setting process. All future obligations of the School District to the NHRS will be paid by current appropriations as they become due.

Exhibit C4  
**NORTH COUNTRY CHARTER ACADEMY**  
*Comparative Schedule of Other Post-Employment Benefit (OPEB) Obligations*  
For the Fiscal Year Ended June 30, 2023

*All amounts are expressed in USA Dollars*

**Estimated future OPEB obligations** - New Hampshire Retirement System (NHRS). Selected comparative information from NHRS's audited financial statements and cost-sharing schedules that is specific to the School District is as follows:

	<b>Actuarial valuation as of June 30,</b>						
	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
Proportionate share	0.01063227%	0.01011472%	0.00772727%	0.00817776%	0.00930259%	0.00715220%	0.00801254%
Employer contribution	\$ 6,178	\$ 5,995	\$ 3,418	\$ 3,732	\$ 4,318	\$ 3,437	\$ 3,374
Net OPEB Liability	\$ 51,471	\$ 46,248	\$ 35,379	\$ 35,852	\$ 40,718	\$ 28,641	\$ 30,278
Deferred outflows of resources:							
Differences between expected and actual experience	<i>base year</i>	-	208		-	-	-
Net difference between projected and actual investment earnings on OPEB plan investments	<i>base year</i>				152		83
Changes of assumptions	<i>base year</i>				262	-	-
Changes in proportion	<i>base year</i>	-	-	219	614	-	-
<i>Total deferred outflows of resources</i>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 208</u>	<u>\$ 219</u>	<u>\$ 1,028</u>	<u>\$ -</u>	<u>\$ 83</u>
Deferred inflows of resources:							
Differences between expected and actual experience	<i>base year</i>			62	118	6	-
Net difference between projected and actual investment earnings on OPEB plan investments	<i>base year</i>		112	40	-	358	-
Changes in proportion	<i>base year</i>	752	2,324	-	-	79	-
<i>Total deferred inflows of resources</i>	<u>\$ -</u>	<u>\$ 752</u>	<u>\$ 2,436</u>	<u>\$ 102</u>	<u>\$ 118</u>	<u>\$ 443</u>	<u>\$ -</u>
OPEB expense:							
Proportionate share of plan OPEB expense	<i>base year</i>	3,423	3,259	2,346	3,840	1,364	1,075
Net amortization of deferred amounts from changes in proportion	<i>base year</i>	(1,753)	(9,380)	(486)	4,551	(8,651)	3,410
<i>Total employer OPEB expense</i>	<u>\$ -</u>	<u>\$ 1,670</u>	<u>\$ (6,121)</u>	<u>\$ 1,860</u>	<u>\$ 8,391</u>	<u>\$ (7,287)</u>	<u>\$ 4,485</u>

This information should be read in conjunction with the audited actuarial reports presented by the NHRS. This information along with significant assumptions and inputs for total OPEB liabilities, the NHRS's fiduciary net position and current year sources of changes to net OPEB liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at:

<https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports>

As noted there in, the preparation of those reports requires management to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature and uncertainty of those estimates, actual results could differ, and the differences could be material. As of June 30, 2023, the School District has recognized all statutorily required contributions to the plan. Unless additional assessments are imposed by the NHRS Board due to insolvency or some other circumstances, all future obligations to the plan will become due as a percentage of qualifying wages as they are paid by the School District. At this time, management understands that that the NHRS foresees no likelihood of additional assessment beyond normal contribution rates, which are established every two years by a statutorily-governed rate-setting process. All future obligations of the School District to the NHRS will be paid by current appropriations as they become due.

SUPPLEMENTARY INFORMATION

Schedule D1a  
**NORTH COUNTRY CHARTER ACADEMY**  
**General Fund**  
*Detailed Schedule of Estimated and Actual Revenues*  
For the Fiscal Year Ended June 30, 2023

*All amounts are expressed in USA Dollars*

	<b>Original Budget</b>	<b>Actual (GAAP Basis)</b>	<b>Over(Under) Budget</b>
<b>REVENUES</b>			
State Support			
Equitable education aid	239,875	321,492	81,617
Differentiated school aid - RSA 198-B	56,790	46,619	(10,171)
	<u>296,665</u>	<u>368,111</u>	<u>71,446</u>
Charges for Services			
Tuition			
Regular day school - LEAs in NH	239,806	276,213	36,407
Regular day school - VT	20,000	35,127	15,127
Home schooled	44,175	-	(44,175)
	<u>303,981</u>	<u>311,340</u>	<u>7,359</u>
Other local sources			
Interest on deposits/Fair Market Loss	-	9,793	9,793
Other	-	5,302	5,302
	<u>-</u>	<u>15,095</u>	<u>15,095</u>
			-
	-	-	-
<b>Total revenues and other financing sources</b>	<u><u>600,646</u></u>	<u><u>694,546</u></u>	<u><u>93,900</u></u>

Schedule D1b  
**NORTH COUNTRY CHARTER ACADEMY**  
**General Fund**

*Detailed Statement of Appropriations, Expenditures and Encumbrances*  
For the Fiscal Year Ended June 30, 2023

*all numbers are expressed in USA Dollars*

	<b>Voted</b>	<b>Expenditures</b>	<b>(Over)</b>
	<b>Appropriations</b>	<b>Net of</b>	<b>Under</b>
		<b>Refunds</b>	<b>Budget</b>
<b>EXPENDITURES</b>			
<b>Current</b>			
<b>Instruction</b>			
Regular programs	282,628	179,718	102,910
	<u>282,628</u>	<u>179,718</u>	<u>102,910</u>
<b>Support services</b>			
Student	-	200	(200)
General administration	51,176	41,391	9,785
School administration	200,354	199,417	937
Business	-	71,100	(71,100)
Operation & Maintenance of Plant	57,416	78,671	(21,255)
Student Transportation	124,363	108,985	15,378
	<u>433,309</u>	<u>499,764</u>	<u>(66,455)</u>
<i>Total supporting services</i>	<u>715,937</u>	<u>679,482</u>	<u>36,455</u>