NORTH COUNTRY CHARTER ACADEMY

FINANCIAL STATEMENTS AND SUPPLEMENTAL SCHEDULES WITH INDEPENDENT AUDITOR'S REPORTS THEREON

FOR THE YEAR ENDED JUNE 30, 2024

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Independent Auditor's Report

To the Members of the Board of North Country Charter Academy

Opinions

We have audited the accompanying financial statements of the governmental wide net position, government wide activities, balance sheet – government funds, reconciliation of governmental funds balance to the statement of net position, statement of revenues, expenditures and changes in fund balance – governmental funds, and reconciliation of statement of revenues, expenditures and changes in fund balances of governmental funds to the statement of activities of North Country Charter Academy, as of the Year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the North Country Charter Academy's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, government wide activities, balance sheet – government funds, reconciliation of governmental funds balance to the statement of net position, statement of revenues, expenditures and changes in fund balance – governmental funds, and reconciliation of statement of revenues, expenditures and changes in fund balances of governmental funds to the statement of activities of the North Country Charter Academy, as of June 30, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the North Country Charter Academy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the North Country Charter Academy's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures in
 the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the North Country Charter Academy's internal control. Accordingly,
 no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the North Country Charter Academy 's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that budgetary comparison schedules on pages 25 and 26 and the comparative schedule of pension obligations and other post-employment benefit obligations on pages 23 and 29 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate

operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the North Country Charter Academy's basic financial statements. The accompanying schedule of estimated and actual revenues and schedule of appropriations, expenditures and encumbrrances on pages 30 and 31, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of estimated and actual revenues and schedule of appropriations, expenditures and encumbrances fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Annapolis, MD

January 29, 2025

alta CPA Group, LLC

Exhibit A1

NORTH COUNTRY CHARTER ACADEMY

Statement of Net Position
June 30, 2024

All numbers are expressed in USA Dollars	Governmental
	Activities
ASSETS	
Cash	513,435
Investments	83,732
Intergovernmental receivable	37,144
Accounts receivable	943
Right-of-Use Asset - Operating Leases	55,715
Capital assets:	
Equipment & furnishings	10,952
Vehicles & mobile equipment	114,272
Accumulated depreciation	(125,224)
	690,969
DEFERRED OUTFLOWS OF RESOURCES	
Pension related (NHRS)	89,728
OPEB related (NHRS)	83
	89,811
LIABILITIES	
Accounts payable and other current liabilities	44,108
Operating Lease Liability, Current Portion	55,715
Long-term obligations:	
Due Beyond one year:	
Operating Lease Liability, Net of Current Portion	-
District share of NHRS net pension liability	422,788
District share of NHRS OPEB liability	30,278
	552,889
DEFERRED INFLOWS OF RESOURCES	
Pension related (NHRS)	62,692
OPEB related (NHRS)	-
Grant advances	7,380
	70,072
NET POSITION	
Restricted for:	
Scholarships	5,951
Unrestricted (deficit)	151,868
	157,819

Exhibit A2 NORTH COUNTRY CHARTER ACADEMY

Statement of Activities
For the Fiscal Year Ended June 30, 2024

All numbers are expressed in USA Dollars.

All numbers are expressed in USA Dollars.				Net (Expense) Revenue and
		Program Revenues		Changes in Net Position
		Charges for	Operating Grants and	Primary Government Governmental
Functions/Programs	Expenses	Services	Contributions	Activities
Primary government:				
Governmental activities:				
Instruction	255,982	290,286	623,890	658,194
Support services:				
Student	74,651	-	-	(74,651)
Instructional staff	25,876	-	-	(25,876)
General administration	430,326	-	-	(430,326)
School administration	35,995	-	-	(35,995)
Business	137,193	-	-	(137,193)
Operation & maintenance of plant	59,859	-	-	(59,859)
Student transportation	113,413	-	-	(113,413)
Depreciation-unallocated		=	-	
	1,133,295	290,286	623,890	(219,119)
Other local revenues				31,722
Change in net position				(187,397)
Net position - beginning				345,216
Net position - ending				157,819

Exhibit B1 NORTH COUNTRY CHARTER ACADEMY

Balance Sheet Governmental Funds June 30, 2024

All numbers are expressed in USA Dollars			Total
	General	Grant Programs	Governmental Funds
ASSETS			
Cash	513,435	-	513,435
Investments	83,732	-	83,732
Intergovernmental receivable	-	37,144	37,144
Accounts receivable	943	-	943
Interfund receivable	29,764	-	29,764
Right-of-Use Asset - Operating Leases	55,715	-	55,715
	683,589	37,144	720,733
LIABILITIES			
Accounts payable	44,108	-	44,108
Interfund payable	_	29,764	29,764
Operating Lease Liability, Current Portion	55,715	-	55,715
	99,823	29,764	129,587
DEFERRED INFLOWS			
OF RESOURCES			
Grant advances	-	7,380	7,380
	_	7,380	7,380
FUND BALANCES			
Restricted for			
Scholarships	5,951	-	5,951
Capital acquisitions & maintenance			-
Assigned to			
Capital acquisitions & maintenance	107,077	-	107,077
Unassigned	470,738		470,738
	583,766		583,766
	683,589	37,144	720,733

Exhibit B2

NORTH COUNTRY CHARTER ACADEMY

Reconciliation of Governmental Funds Balance Sheet to the Statement of Net Position June 30, 2024

All numbers are expressed in USA Dollars		
Total Fund Balance - Governmental Funds (Exhibit B1)		583,766
Amounts reported for governmental activities in the		
Statement of Net Position are different because:		
Capital assets used in governmental activities are		
not finacial resources and therefore are not reported		
in the funds. These assets consist of:		
Office Equipment	10,952	
School Equipment	114,272	
Accumulated depreciation	(125,224)	
Some liabilities are not due and payable in the current		-
period and therefore are not reported in the funds.		
Those liabilities consist of:		
District's share of New Hampshire Retirement System:		
Net pension liability	(422,788)	
Deferred outflows of resources - Pension	89,728	
Deferred inflows of resources - Pension	(62,692)	
OPEB liability	(30,278)	
Deferred outflows of resources - OPEB	83	
Deferred inflows of resources - OPEB	-	
_	(425,947)	
	, ,	(425,947)
Net Position of Governmental Activities (Exhibit A1)		157,819

Exhibit B3

NORTH COUNTRY CHARTER ACADEMY

Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

For the Fiscal Year Ended June 30, 2024

All numbers are expressed in USA Dollars

	All numbers are express	ou m our bonu.	Total		
		Grant	Governmental	Net	Accrual
	General	Programs	Funds	Adjustments	Basis
REVENUES					
State support	268,702	-	268,702	-	268,702
Federal support	-	355,188	355,188	-	355,188
Charges for services	290,286	-	290,286	-	290,286
Other local sources	17,156	14,566	31,722		31,722
	576,144	369,754	945,898	_	945,898
EXPENDITURES	_				_
Current:					
Instruction	206,014	49,968	255,982	18,856	274,838
Support services:					
Student	4,848	69,803	74,651	-	74,651
Instructional staff	-	25,876	25,876		25,876
General administration	275,202	155,124	430,326	-	430,326
School administration	33,205	2,790	35,995	-	35,995
Business	86,466	50,727	137,193	-	137,193
Operation & maintenance of plant	44,393	15,466	59,859	-	59,859
Student transportation	113,413	-	113,413	-	113,413
Capital outlay		-			
	763,541	369,754	1,133,295	18,856	1,152,151
Net change in fund balances	(187,397)	-	(187,397)	(18,856)	(206,253)
Fund balances(deficit) - beginning	771,163	-	771,163		345,216
Fund balances - ending	583,766		583,766	(18,856)	138,963

Exhibit B4

NORTH COUNTRY CHARTER ACADEMY

Reconciliation of the Statement of Revenues,
Expenditures, and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Fiscal Year Ended June 30, 2024

All numbers are expressed in USA Dollars

Net change in fund balances - total governmental funds (Exhibit B3)

(187,397)

Amounts reported for governmental activities in the statement of activities (Exhibit A2) are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Increase expenditures for depreciation charges

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

District's share of New Hampshire Retirement System:

(increase)decrease in net pension liability	(59,967)
Increase(decrease) in deferred outflows of resources - Pension	20,128
(Increase)decrease in deferred inflows of resources - Pension	22,754
District's share of New Hampshire Retirement System:	
(increase)decrease in net OPEB liability	(1,726)
Increase(decrease) in deferred outflows of resources - OPEB	(45)
(Increase)decrease in deferred inflows of resources - OPEB	

(18,856)

Change in Net Position of Governmental Activities (Exhibit A2)

(206,253)

NOTE 1 - NATURE OF OPERATIONS

The North Country Charter Academy, is a voluntary, not-for-profit corporation, incorporated under the laws of the State of New Hampshire (RSA 292) and organized exclusively for tax-exempt charitable and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1954, as amended. The organization is not a private foundation within the meaning of Section 509(a). Rather, it derives it legal status from the charter awarded by the State of New Hampshire under RSA 194-B and in addition to its by-laws operates according to procedures and guidelines established by the State Board of Education. The charter, which was first granted on January 21, 2004, may be revoked or suspended at any time for failure to comply with any of the terms and conditions of the charter, or renewed for such term as the Board of Education may determine. The purpose of the organization is to act as a nonprofit public educational organization, more specifically, to provide alternative school services for students who have dropped out or are at risk of dropping out of high school.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Reporting Entity

The accompanying financial statements present the primary government and any component units. A component unit is defined by GASB as a legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government is such that the exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Blended component units, although legally separate entities, are, in substance, part of the Academy's operations. Based on the foregoing criteria, no other organizations are included in the Academy's financial reporting entity and the Academy is not a component unit of any other primary government.

Government Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the Academy. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, constitute all of the Academy's activities. Likewise, the Academy has only one major fund; the general fund.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenue* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Other items not properly included among program revenues are reported instead as *general revenues*.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Financial Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when they occur and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Academy considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Grants, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. If any, only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the Academy.

The Academy reports the following major governmental funds:

- The General Fund is the Academy's main operating and only fund. It accounts for all financial resources of the general government.
- The *Grant Programs Fund* is a special revenue fund which accounts for the many grants and restricted resources received annually by the Academy.

Private-sector standards of accounting and financial reporting issued on or before November 30, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Financial Presentation (Continued)

When both restricted and unrestricted resources are available for use, it is the Academy's policy to use restricted resources first, then unrestricted resources as they are needed.

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern the Academy's operations. At its annual meeting, the Board of Trustees adopts a budget for the next fiscal year for the General and all significant Special Revenue Funds. Except as reconciled below, budgets are adopted on a basis generally consistent with the modified accrual basis of accounting. With board approval, management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. Amounts recorded as budgetary expenditures in the *Budgetary Comparison Schedule (Exhibit C1)* are presented on the basis budgeted by the Academy. Since there were no encumbrances at the beginning or end of the fiscal year, the amounts are the same as those reported in conformity with generally accepted accounting principles in the *Statement of Revenues, Expenditures and Changes in Fund Balances (Exhibit B3)*.

Deposits and Investments

For financial reporting purposes, cash and equivalents include amounts in demand deposits and money market funds, as well as certificates of deposit and short-term investments with original maturities of 90 days or less.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Receivables and Revenues

Revenues are recorded when received, except for the following items for which receivables have been recorded: *Interest on investments* is recorded as revenue in the year earned; *Grants* received from other governments require that eligible expenditures be made in order to recognize the revenue. Revenue for these grants is recorded for the period in which eligible expenditures are made; and *Tuition charges* are recorded as revenue for the period when service was provided. All receivables are considered to be collectible and no provision for bad debts has been included.

Interfund Receivables and Payables

During the course of normal operations, the Academy has transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. All outstanding balances between funds are reported as "due to/from other funds."

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Inventories and Prepaid Items</u>

Inventory in the governmental fund consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Academy as assets with an individual cost of more than \$5,000 and an initial estimated useful life of more than one accounting period. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Office equipment	5
Computer equipment/technology	5
Classroom/school equipment & furnishings	10

Compensated Absences

It is the Academy's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay is accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

Accumulated Unpaid Vacation and Sick Pay

Vacation time is granted to full-time, twelve-month employees in varying amounts depending on positions held and length of service. Sick leave is accumulated at the rate of 1 work day earned for every 20 days worked; total accumulation of sick leave may not exceed 70 days. Accumulated unpaid vacation and sick pay is not recorded by the Academy. However, estimated accumulation does not exceed a normal year's allowance.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Deferred Inflows and Outflows of Resources</u>

Deferred inflows of resources arise when potential non-exchange revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred inflows also arise when the government receives resources before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the deferred inflow is removed from the combined balance sheet and revenue is recognized. Conversely, deferred outflows of resources relates to the consumption of resources before the accounting period to which the expenses are applicable. For example, these non-exchange items may include the payment of investment premiums that are being amortized by the New Hampshire Retirement System, which are included in the Academy's cost-sharing calculations.

Fund Equity

In the governmental fund Balance Sheet, fund balances are reported using a hierarchy based primarily on the extent to which the Academy is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Governmental fund balance is classified as nonspendable, restricted, committed, assigned or unassigned depending on the level of constraints. Nonspendable fund balance includes amounts that cannot be spent because they are not in spendable form or legally or contractually required to be maintained intact. Restricted fund balance is the amount that is restricted to specific purposes by external requirements such as those of creditors, grantors, contributors, laws and regulations or imposed by law through constitutional provisions as legally enforceable enabling legislation. Committed fund balance is the amount that can only be used for specific purposes pursuant to constraints imposed by formal action of the Academy's highest level of decision-making authority (the Board of Trustees). Assigned fund balance is the amount that is constrained by the Academy's intent to be used for specific purposes, but is not restricted or committed. Unassigned fund balance is the residual classification for the general fund. When multiple classifications of resources are available for use, it is the Academy's policy to use spendable, restricted, committed and assigned resources in that order first, then unassigned resources as they are needed.

Income Taxes

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. Also, there was no unrelated business income for which the Academy was taxed.

Accounting Estimates

Accounting estimates are an integral part of the financial statements. They are based on our knowledge and experience about past and current events and assumptions about future events. Actual results may differ from our estimates.

NOTE 3 - CASH AND INVESTMENTS

Deposits

Throughout the fiscal year, all bank deposits were insured by Federal Depository Insurance (FDIC) or collateralized with securities held by the Academy or its agent in the Academy's name.

Concentrations of Credit and Market Risk

Financial instruments that potentially expose the Academy to credit risk consist primarily of bank deposits. It is the Academy's policy to deposit monies in high quality financial institutions according to State Statutes and to limit risk by maintaining deposits within the Federal Depository Insurance Limits (FDIC) whenever possible. The Academy has not experienced any losses on its cash deposits and management believes the organization is not exposed to significant credit risk on those amounts. *Market risk* is limited to fluctuations in the prices of mutual funds. Management monitors investments in high quality mutual funds and believes it is not exposed to significant market risk on those amounts.

NOTE 4 - CAPITAL ASSETS

A summary of changes in property and equipment for the fiscal year ended June 30, 2024 is as follows:

		Balance					Balance
	Jur	ne 30, 2023	Additions	De	eductions	Jur	ne 30, 2024
Equipment & Furnishings Less: Accumulated Depreciation	\$	125,224 (125,224)	\$ -	\$	-	\$	125,224 (125,224)
	\$	_	\$ 	\$	-	\$	_

NOTE 5 - RISK MANAGEMENT

The Academy is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets, errors or omissions, injuries to employees, and natural disasters. During the fiscal year, the Academy was a member of the following public-entity risk pools, currently operating as a common risk management and insurance programs for member Districts and school administrative units.

The New Hampshire Public Risk Management Exchange (Primex ³) Workers' Compensation and Property/Liability are pooled risk management programs under RSA 5-B and RSA 281-A. The coverage period runs from 07/01/23-06/30/24. The Board has determined to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. A summary of coverages provided during the fiscal year by Primex³, deductibles, contributions, claims paid, and credits or balances due is on file at the Academy office and available upon request.

NOTE 5 - RISK MANAGEMENT (CONTINUED)

The Academy's insurance contributions for the fiscal year ended June 30, 2024 were:

Property/Liability \$ 6,800 Workers' Compensation \$ 1,106

The Workers' Compensation Section of the Self-Insurance Membership Agreement permits $Primex^3$ to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the members annual contribution. At this time management asserts that $Primex^3$ foresees no likelihood of an additional assessment for this or any prior year. Claims have not exceeded insurance coverage in any of the past three years.

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS

Full-time employees participate in the State of New Hampshire Retirement System (NHRS), a public employee retirement system that administers one cost-sharing multiple-employer defined benefit pension plan (Pension Plan) and four separate cost-sharing multiple-employer postemployment medical subsidy healthcare plans. NHRS was established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code.

The cost-sharing defined benefit pension plan (Pension Plan) is a contributory, defined benefit plan that provides service, disability, death, and vested retirement benefits to members and their beneficiaries. Substantially all full-time state employees, public charter school teachers, and certified principals, as well as permanent firefighters and permanent police officers within the State, are eligible and required to participate in the Pension Plan. Other school employees are not eligible to participate, as the New Hampshire Retirement System (NHRS) only permits certified teachers and certified principals to join. Full-time employees of political subdivisions, including counties, municipalities, and school districts, are also eligible to participate as a group if the governing body of the political subdivision has elected participation.

The pension plan is divided into two membership groups. By statute, Group I (employee and teacher) members contribute 7% of their salary to NHRS. Group II (police & fire) members contribute 11.5% and 11.8% respectively. While member rates are set by statute, employer rates are set by the NHRS Board of Trustees every two years after a biennial actuarial valuation is conducted using the *Entry Age Normal* actuarial method. Employer contributions are assessed at five different rates, one each for state employees, political subdivisions employees, teachers, police and fire. NHRS employers are required by the New Hampshire Constitution to pay 100% of the actuarial sound employer contribution rate as certified by the NHRS Board of Trustees to fully fund the pension plan and to pay down the retirement system's unfunded actuarial accrued liability over a closed amortization period.

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS (CONTINUED)

Currently, employer contribution rates for the period July 1, 2023 through June 30, 2025 are as follows:

Group I:

Employees	13.27%	0.26%	13.53%
Teachers	18.51%	1.13%	19.64%

According to the requirements of GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27, the District recognizes their proportionate share of collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense. As provided in the reports above, collective amounts have been allocated based on employer contributions during the respective fiscal years. Contributions to the plan are recognized when legally due, based on statutory requirements. This information along with significant assumptions and inputs for total pension liabilities, the NHRS's fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at: https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports.

Benefit amounts and eligibility requirements for the cost-sharing multiple-employer postemployment medical subsidy plan (OPEB Plan) are set by state law (RSA 100-A:52, RSA 100-A:52-a and RSA 100-A:52-b), and members are designated in statute by type. The four membership types re Group II, Police Officers and Firefighters; Group I, Teachers; Group I, Political Subdivision Employees: and group I, State Employees. The OPEB Plan provides a medical insurance subsidy to qualified retired members. The medical insurance subsidy is a payment made by NHRS to the former employer or its insurance administrator toward the cost of health insurance for a qualified retiree, his/her qualified spouse, and his/her certified dependent children with a disability who are living in the household and being cared for by the retiree. If the health insurance premium amount is less than the medical subsidy amount, then only the health insurance premium amount will be paid. If the health insurance premium amount exceeds the medical subsidy amount, then the retiree or other qualified person is responsible for paying any portion that the employer does not pay.

Group I benefits are based on creditable service, age and retirement date. Group II benefits are based on hire date, age and creditable service. The OPEB plan is closed to new entrants. Maximum medical subsidy rates paid during fiscal years 2024 were as follows:

NOTE 6 - NEW HAMPSHIRE RETIREMENT SYSTEM ~ COST-SHARING DEFINED BENEFIT PENSION AND POSTEMPLOYMENT MEDICAL SUBSIDY HEALTHCARE PLANS (CONTINUED)

- For qualified retirees not eligible for Medicare, the amounts were \$375.56 for a single-person plan and \$751.12 for a two-person plan.
- For those qualified retirees eligible for Medicare, the amounts were \$236.84 for a single-person plan and \$473.68 for a two-person plan.

According to the requirements of GASB Statement No. 75, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27, the District recognizes their proportionate share of collective OPEB liability, deferred outflows of resources, deferred inflows of resources and OPEB expense. As provided in the reports above, collective amounts have been allocated based on employer contributions during the respective fiscal years. Contributions to the plan are recognized when legally due, based on statutory requirements. This information along with significant assumptions and inputs for total OPEB liabilities, the NHRS's fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, 03301-8509 or on its web https://www.nhrs.org site at: https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports.

NOTE 7 - LEASES

The Academy has an operating lease for classroom space located at 4 Mayberry Lane in Lancaster, New Hampshire. The Commission entered the lease on June 24, 2010. The 5th and most recent amendment commenced on July 1, 2023 and calls for a base rent of \$1,576, with 2% yearly increase. The lease matures on June 30, 2025.

The Academy has two operating leases located at 260 Cottage Street in Littleton, New Hampshire. The Academy leases classroom on the first floor and an office space upstairs. The lease for the classroom space commenced on July 1, 2023 and calls for a base rent of \$2,890, with 3.5% yearly increase. The lease matures on June 30, 2025. The lease for the upstairs office space commenced on July 1, 2023 and calls for a base rent of \$450 per month until the lease matures on June 30, 2025.

The Organization has elected the short-term lease practical expedient related to leases of various rentals used for programming activities.

The Organization has elected the practical expedient not to separate lease and nonlease components for the operating lease for its office space.

NOTE 7 - LEASES (CONTINUED)

During the year ended June 30, 2024 the Organization recognized rent expense associated with its leases as follows:

O constitue Lance Cont	<u>2024</u>
Operating Lease Cost: Fixed Rent Expense	\$ <u>59,784</u>
Total Lease Cost	\$ 59,784

During the years ended June 30, 2024 and 2023, the Organization had the following cash and non-cash activities associated with its leases:

	<u>2024</u>
Cash Paid for Amounts Included in the Measurement	
Of Lease Liabilities:	
Operating Cash Flows from Operating Leases	\$ 58,992

Future minimum lease payments under the facilities lease as of December 31 are as follows:

2025	\$ <u>56,526</u>
Total Future Minimum Payments Due	56,526
Less Effects of Discounting	(811)
Lease Liabilities Recognized	\$ <u>55,715</u>

Because the Organization does not have access to the rate implicit in the lease, the Organization has used the Treasury bill risk-free rate as of the commencement date of the leases to determine the applicable lease discount rate.

NOTE 8 - FUND BALANCE

Elements of fund equity as of June 30, 2024 were as follows:

	Fund
Restricted for:	
Scholarship \$	5,951
Assigned to:	
Capital acquisitions & maintenance	107,077
Unassigned	470,738
<u>\$</u>	583,766

NOTE 9 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the Academy expects such amounts, if any, to be immaterial.



Exhibit C1 NORTH COUNTRY CHARTER ACADEMY

Budgetary Comparison Schedule Budget to Actual (Non-GAAP Budgetary Basis) - General Fund For the Fiscal Year Ended June 30, 2024

All amounts are expressed in USA Dollars	010		¥7 • ¥¥7•41
	Original &		Variance With
	Final Budget	Actual	Final Budget
REVENUES			
State support	373,188	268,702	(104,486)
Other local sources	-	17,156	17,156
	654,770	576,144	(78,626)
EXPENDITURES			_
Current:			
Instruction	382,187	206,014	176,173
Support services:			
Student	-	4,848	(4,848)
General administration	42,880	33,205	9,675
School administration	226,154	275,202	(49,048)
Operation & maintenance of plant	64,799	44,393	20,406
Student transportation	128,592	113,413	15,179
	844,612	763,541	81,071
Excess of revenues over(under) expenditures	(189,842)	(187,397)	2,445
Fund balances - beginning	640,808	771,163	
Fund balances - ending	450,966	583,766	2,445

Exhibit C2

NORTH COUNTRY CHARTER ACADEMY

Budgetary Comparison Schedule Budget to Actual (GAAP and Budgetary Basis) Special Revenue Fund - Grant Programs For the Fiscal Year Ended June 30, 2024

All amounts are expressed in USA Dollars			_
	Original &		Variance With
	Final Budget	Actual	Final Budget
REVENUES			
Federal Support			
Federal/restricted through State:			
Chapter I ESEA, Title I	45,311	45,311	-
CARES Act	202,247	202,247	-
Title IV-A	9,000	9,000	-
Title II-A	1,694	1,694	-
Other Restricted Federal Aid	96,936	96,936	-
	355,188	355,188	
<u>Local Programs</u>			
Lease Aid	14,566	14,566	
	14,566	14,566	
	369,754	369,754	
EXPENDITURES			
Current			
Instruction	49,968	49,968	-
Supporting services:			
Student	69,803	69,803	-
Instructional staff	25,876	25,876	-
General administration	155,124	155,124	-
School administration	2,790	2,790	-
Business	50,727	50,727	-
Operation/Maintenance of Plant	15,466	15,466	
	369,754	369,754	
Excess of revenues over(under) expenditures		-	
Net change in fund balance	-	-	-
Fund balance - beginning as restated			
Fund Balance - ending			

NORTH COUNTRY CHARTER ACADEMY NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY INFORMATION FOR THE YEAR ENDED JUNE 30, 2023

The budgetary comparison schedule – Budget to Actual (Non-GAAP Budgetary Basis) presents comparisons of the original and final legally adopted budget with actual data on a budgetary basis.

General Budget Policies

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern the Academy's operations. At its annual meeting, the Board of Trustees adopts a budget for the next fiscal year for the General and all significant Special Revenue Funds. Except as reconciled below, budgets are adopted on a basis generally consistent with the modified accrual basis of accounting. With board approval, management may transfer appropriations between operating categories as they deem necessary. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year. Amounts recorded as budgetary expenditures in the *Budgetary Comparison Schedule (Exhibit C1)* are presented on the basis budgeted by the Academy. Since there were not encumbrances at the beginning or end of the fiscal year, the amounts are the same as those reported in conformity with generally accepted accounting principles in the *Statement of Revenues, Expenditures and Changes in Fund Balances (Exhibit B3)*.

Exhibit C3

NORTH COUNTRY CHARTER ACADEMY

Comparative Schedule of Pension Obligations For the Fiscal Year Ended June 30, 2024

All amounts are expressed in USA Dollars

Estimated future pension obligations - New Hampshire Retirement System (NHRS). Selected comparative information from NHRS's audited financial statements and cost-sharing schedules that is specific to the School District is as follows:

	Acturarial valuation as of June 30,														
		2016		2017		2018		2019		2020	2021		2022		2023
Proportionate share	0.	00744193%	0.	00705813%	0.0	00765064%	0.	00811133%		0.00857911%	0.00660868%		0.00737062%		0.00862327%
Employer contribution	\$	26,648	\$	25,857	\$	32,336	\$	35,299	\$	38,112	\$ 30,362	\$	42,677	\$	51,856
Net Pension Liability	\$	395,732	\$	347,118	\$	368,394	\$	390,289	\$	548,733	\$ 292,891	\$	422,788	\$	482,755
Deferred outflows of resources:															
Differences between expected and actual experience		1,100		787		2,940		2,158		14,818	8,201		7,935		12,335
Net difference between projected and actual															
investment earnings on pension plan investments		24,759								33,940			16,023		6,981
Changes of assumptions		48,703		34,855		25,495		14,003		54,281	30,591		22,489		12,706
Changes in proportion and differences between															
employer contributions and sahre of contributions	_	14,179		8,741	_	24,552	_	32,365	_	40,053	25,497	_	43,281		77,834
Total deferred outflows of resources	\$	88,741	\$	44,383	\$	52,987	\$	48,526	\$	143,092	\$ 64,289	\$	89,728	\$	109,856
Deferred inflows of resources:															
Differences between expected and actual experience		4,997		4,418		2,983		8,392		5,892	3,066		1,623		194
Net difference between projected and actual															
investment earnings on pension plan investments		-		4,421		8,525		3,188		-	81,915		-		-
Changes in proportion and differences between															
employer contributions and sahre of contributions		89,401		78,659		51,096		23,533		4,135	82,394		61,069		39,744
Total deferred inflows of resources	\$	94,398	\$	87,498	\$	62,604	\$	35,113	\$	10,027	\$ 167,375	\$	62,692	\$	39,938
Pension expense:			_		_		_					_			
Proportionate share of plan pension expense		43,653		36,825		36,599		48,377		81,746	21,576		42,467		60,582
Net amortization of deferred amounts from changes in															
proportion and differences between emplyer															
contributions and proportionate share of contributions		(18,752)		(22,124)		(16,485)		(14,213)		(4,842)	(10,904)		(15)		8,358
Total employer pension expense	\$	24,901	\$	14,701	\$	20,114	\$	34,164	\$	76,904	\$ 10,672	\$	42,452	\$	68,940

This information should be read in conjunction with the audited actuarial reports presented by the NHRS. This information along with significant assumptions and inputs for total pension liabilities, the NHRS's fiduciary net position and current year sources of changes to net pension liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at https://www.nhrs.org/funding-and-investments/reports-valuations/annual-report-archive and https://www.nhrs.org/employers/gasb/gasb-67-68-reports. As noted there in, the preparation of those reports requires management to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature and uncertainty of those estimates, actual results could differ, and the differences could be material. As of June 30, 2024, the School District has recognized all statutorily required contributions to the plan. Unless additional assessments are imposed by the NHRS Board due to insolvency or some other circumstances, all future obligations to the plan will become due as a percentage of qualifying wages as they are paid by the School District. At this time, management understands that that the NHRS foresees no likelihood of additional assessment beyond normal contribution rates, which are established every two years by a statutorily-governed rate-setting process. All future obligations of the School District to the NHRS will be paid by current appropriations as they become due.

Exhibit C4

NORTH COUNTRY CHARTER ACADEMY

Comparative Schedule of Other Post-Employment Benefit (OPEB) Obligations
For the Fiscal Year Ended June 30, 2024

All amounts are expressed in USA Dollars

Estimated future OPEB obligations - New Hampshire Retirement System (NHRS). Selected comparative information from NHRS's audited financial statements and cost-sharing schedules that is specific to the School District is as follows:

	Acturarial valuation as of June 30,													
	2	016		2017		2018		2019		2020	2021	2022		2023
Proportionate share	0.0	1063227%		0.01011472%		0.00772727%		0.00817776%		0.00930259%	0.00715220%	0.00801254%		0.00936563%
Employer contribution	\$	6,178	\$	5,995	\$	3,418	\$	3,732	\$	4,318	\$ 3,437	\$ 3,374	\$	4,099
Net OPEB Liability	\$	51,471	\$	46,248	\$	35,379	\$	35,852	\$	40,718	\$ 28,641	\$ 30,278	\$	32,004
Deferred outflows of resources:														
Differences between expected and actual experience	ba	se year		-		208				-	-	-		-
Net difference between projected and actual														
investment earnings on OPEB plan investments	ba	se year								152		83		38
Changes of assumptions	ba	se year								262	-	-		-
Changes in proportion	ba	se year		-				219		614	=	-		-
Total deferred outflows of resources	\$		\$		\$	208	\$	219	\$	1,028	\$ 	\$ 83	\$	38
Deferred inflows of resources:														
Differences between expected and actual experience	ba	se year						62		118	6	-		-
Net difference between projected and actual														
investment earnings on OPEB plan investments	ba	se year				112		40		-	358	-		-
Changes in proportion	ba	se year		752		2,324					79			<u> </u>
Total deferred inflows of resources	\$		\$	752	\$	2,436	\$	102	\$	118	\$ 443	\$ 	\$	
OPEB expense:														
Proportionate share of plan OPEB expense	ba	se year		3,423		3,259		2,346		3,840	1,364	1,075		770
Net amortization of deferred amounts from changes in														
proportion	ba	se year		(1,753)		(9,380)		(486)		4,551	(8,651)	3,410		5,099
Total employer OPEB expense	\$	_	\$	1,670	\$	(6,121)	\$	1,860	\$	8,391	\$ (7,287)	\$ 4,485	\$	5,869

This information should be read in conjunction with the audited actuarial reports presented by the NHRS. This information along with significant assumptions and inputs for total OPEB liabilities, the NHRS's fiduciary net position and current year sources of changes to net OPEB liabilities are available for the plan as a whole as well as audited cost-sharing schedules by individual members in the System's Comprehensive Annual Financial Report and other annual reports are available from the NHRS located at Regional Drive ~ Concord, NH 03301-8509 or on its web site at:

https://www.nhrs.org/employers/employer-resources/gasb/gasb-reports

As noted there in, the preparation of those reports requires management to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature and uncertainty of those estimates, actual results could differ, and the differences could be material. As of June 30, 2024, the School District has recognized all statutorily required contributions to the plan. Unless additional assessments are imposed by the NHRS Board due to insolvency or some other circumstances, all future obligations to the plan will become due as a percentage of qualifying wages as they are paid by the School District. At this time, management understands that that the NHRS foresees no likelihood of additional assessment beyond normal contribution rates, which are established every two years by a statutorily-governed rate-setting process. All future obligations of the School District to the NHRS will be paid by current appropriations as they become due.



Schedule D1a

NORTH COUNTRY CHARTER ACADEMY

General Fund

Detailed Schedule of Estimated and Actual Revenues For the Fiscal Year Ended June 30, 2024

All amounts are expressed in USA Dollars			
	Original	Actual	Over(Under)
	Budget	(GAAP Basis)	Budget
REVENUES			
State Support			
Equitable education aid	322,928	253,800	(69,128)
Differentiated school aid - RSA 198-B	50,260	14,902	(35,358)
	373,188	268,702	(104,486)
Charges for Services			<u> </u>
Tuition			
Regular day school - LEAs in NH	251,282	258,497	7,215
Regular day school - VT	30,300	31,789	1,489
- ,	281,582	290,286	8,704
Other local sources			
Interest on deposits/Fair Market Loss	-	10,410	10,410
Other	-	6,746	6,746
	-	17,156	17,156
			-
	-	-	
Total revenues and other financing sources	654,770	576,144	(78,626)

Schedule D1b

NORTH COUNTRY CHARTER ACADEMY

General Fund

Detailed Statement of Appropriations, Expenditures and Encumbrances For the Fiscal Year Ended June 30, 2024

all numbers are expressed in USA Dollars			_
		Expenditures	(Over)
	Voted	Net of	Under
	Appropriations	Refunds	Budget
EXPENDITURES			
Current			
Instruction			
Regular programs	382,187	206,014	176,173
	382,187	206,014	176,173
Support services			
Student	-	4,848	(4,848)
General administration	42,880	275,202	(232,322)
School administration	226,154	33,205	192,949
Business	-	86,466	(86,466)
Operation & Maintenance of Plant	64,799	44,393	20,406
Student Transportation	128,592	113,413	15,179
Total supporting services	462,425	557,527	(95,102)
	844,612	763,541	81,071