Lake Wales Charter Schools 130 E. Central Ave Lake Wales, Fl 33853

Dear Board of Trustee members and Florida School Board Association Search Team members:

Please accept this letter as my application for the position of Superintendent of Lake Wales Charter Schools. Enclosed with this letter of application is the requested supporting documentation and credentials.

My educational credentials include an Educational Doctorate Degree in Educational Leadership; an Educational Specialist Degree in Administration and Supervision; a Masters Degree in Special Education; a Masters Degree in Counseling, College Personnel and Guidance; and a Bachelors Degree in Criminal Justice Administration. In addition, I hold a North Carolina and Pennsylvania State Professional Educators Certification for K-12 Special Education Teacher; K-12 Guidance; Administration, Special Education; and, Superintendent.

I have 11 years as a Superintendent in North Carolina. The superintendent of any school system must understand the level of collaboration needed between the School Trustees, community and school personnel to provide a quality and world-class education for all students. In addition, the superintendent must provide a positive leadership style that encourages everyone to work together in an inclusive environment. Equally important is ensuring the operation of the school system remains transparent to all stakeholders.

Today's effective school leader must focus on the following priorities:

- Work with the School Trustees to develop trust and mutual respect
- Ensure the best possible education for all students
- Provide a rigorous curriculum to prepare students to be career and/or college ready
- Ensure student and staff member safety
- Develop a budget within allocated funds that ensure fiscal responsibility
- Continuously evaluate the programs, practices and personnel of the school system
- Develop community partnerships to enhance student learning
- Formulate data-informed decisions that support the Lake Wales Charter Schools vision and mission
- Move forward the goals of the school system's strategic plan as identified and adopted by the Board of Trustees
- Recruit and develop a system to enhance and retain the best possible instructional staff
- Ensure professional growth of all staff by providing the support and training necessary for success
- Provide open dialog and communication with staff, keeping them informed and up to date
- Actively work with Legislators and local elected officials to enhance the relationship, professionalism and image of the school system
- Maintain communication and relationships with colleges and universities to ensure students have needed exposure and alignment to matriculate to post-secondary educational opportunities
- Be involved in Community activities and organization
- Provide a well-rounded academic curriculum that includes: Career/Technical curriculum, Arts, community-based shadowing/internships and extracurricular activities
- Always do what is best for the children

As your Superintendent I will identify system priorities through cooperative effort with all stakeholders. Together we will identify common goals and embrace a shared vision, and establish and implement the best instructional practices and strategies to achieve our goals. Thoughtful planning in a vigorous and measurable school improvement process will result in: positive outcomes for all students; quality leadership; effective instructional practices; and, an enthusiastic workforce.

The world we know today has changed dramatically. Being visionary and innovative in this complex landscape requires that we develop programs that prepare our students with the skills and knowledge to be career and/or college ready when they graduate. The global environment requires that we broaden the horizons of our students and expose them to diverse cultural experiences. We need to ensure that our children are prepared for success and continue to love learning throughout their lifetimes. Creating this type of environment allows students, educators, parents/guardians and the community to work together to provide educational opportunities for all students that will lead them to become productive citizens.

I am looking for an opportunity to work with an involved community, motivated staff, and a growing student body that is hungry to succeed. I relish my opportunities to engage students and listen to their concerns, goals and aspirations. That is why I became an educator. I have learned that involving community stakeholders, parents and businesses leaders is a huge asset when lobbying federal, state and local policy makers and funding sources. I am proud of my ability to establish relationships and work for the future of our children. My wife and I, high school sweethearts, both graduated from the same school system where our fathers taught, and all three of our boys graduated. I believe in public education, and feel it is the foundation of our country.

Thank you for considering my application. My family and I would be excited to become a part of the Lake Wales Charter Schools and the Lake Wales Area community. I look forward to meeting and speaking with you regarding this opportunity.

Sincerely

Michael J. Dunsmore, Ed.D

138 Oxford Drive Goldsboro, NC 27534

E Mail: mdunsmore61@gmail.com

Cell: 919-252-8253

MICHAEL JOHN DUNSMORE, Ed.D.

138 Oxford Drive Goldsboro, NC 27534 Cell: 919-920-3250

EDUCATION:

Email:dunsmoremichael61@gmail.com

GOAL: Be an effective educator by utilizing all of my education, training and skills in a system that allows me to make a positive impact on student development, curriculum development and education professional development. I am prepared to advocate for an equal free and appropriate public education for all students by working with my local, state and federal legislators for policy and procedures that positively benefits our students, school system as well as all public education. I will be a proactive participant in assuring I am doing all I can as an educational leader to prepare our children to be solid citizens and stewards for our next generation.

LD C CHIIOIII	
2008	<u>Duquesne University</u> , Pittsburgh, Pa. Educational Doctorate, Educational Leadership.
2004	Shippensburg University, Shippensburg, Pa. Administration/Supervisory Certification. Special Education.
2003	Shippensburg University , Shippensburg, Pa. Masters of Education, Special Education.
1997	Shippensburg University, Shippensburg, Pa. Masters of Science,

Mansfield State College, Mansfield, Pa. Bachelor of Arts, Criminal

Volunteer diver/educator. North Carolina Aquarium, Roanoke

Justice Administration.

EMPLOYMENT:

8/2009 - Present

1983

3/2021 – Present	Director of Exceptional Children, Washington County Schools, 802 Washington Street, Plymouth, NC 27962. (252)-793-5171
11/2020 — Present	Director of Public School Development, Citizens Education, Inc (Citizens High School). 1590 Island Ln #44, Fleming Island, FL 32003. (800) 736-4723
7/2015 - 6/2020	Superintendent, Wayne County Public Schools. 2001 E. Royall Ave Goldsboro, NC 27534. 919-705-6163
6/2013 – Present	Adjunct Professor in the Educational Leadership Department at East Carolina University, Greenville, NC. Dr. Art Roush, Dept. Chair: 252-737-1705
7/2009 – 6/2015	Superintendent, Tyrrell County Schools. P.O. Box 328 Columbia, NC 27925.

Island. Manteo, NC. 252-473-3494.

7/2006 — 6/2009	Supervisor of Special Education, Palmyra Area School District. 1125 Park Drive Palmyra, Pa 17078.
7/2004 – 7/2006	Director of Special Education, Mount Union Area School District. 28 Market Street Mount Union, Pa 17066.
10/1998 – 7/2004	Emotional Support/ Life Skills Teacher, Capital Area Intermediate Unit. 55 Miller Street, Summerdale, Pa 17093.
7/2003 – 6/2004	Behavioral Therapist, Pennsylvania Counseling Services. Lebanon, Pa 17042.
8/1993 – 5/2001	Head Wrestling Coach, Shippensburg University. 1871 Old Main Drive Shippensburg, Pa 17257

PROFESSIONAL EXPEIENCE:

- Member (Since 2016) National Council for Educational Research and Technology.
- State Representative for North Carolina National Association of Federally Impacted Schools (NAFIS) / Military Impacted Schools Association (MISA) Since 2015.
- NC State education representative for Military Affairs Command Council.
- Member District Administrators Leadership Institute (DALI) Since 2016.
- Board Member, State Education Credit Union (SECU), Columbia Branch. North Carolina January 1, 2012 to June 30, 2015.
- Board Member, State Education Credit Union (SECU), Goldsboro (Memorial Drive) Branch, North Carolina August 1, 2015 to Present.
- Chairman of The Board of Directors, Tyrrell County, Inner Banks Hotline. Non-Profit Domestic Violence Program. 252-796-5526. July 1, 2010 to May 30, 2015.
- Board Member, North East School of Biotechnology and Agriscience. July 2012 June 2015.
- Committee Member, North Carolina State High School Athletic Association.

PUBLICATIONS:

- Strategic Plan, Wayne County Public Schools, October 2015.
- Doctoral dissertation: The Effect of Self-Determination Instruction On Students With Learning Disabilities in the IEP Transition Process. Published May 2008, UMI, ProQuest.
- Contributing author to The Special Education Program: Administrator' Handbook (2007), Bateman, D., et.al. Chapter 9, Dealing Effectively with Transition Services in the Individualized Education Program. Pearson, 1st Edition (February 27, 2006)
- Wrote and taught Shippensburg University, Drug and Alcohol Awareness Program. (1995-1999).
- Authored and directed School Improvement Plan, Palmyra Area School District, 2008/2009.
- Strategic Plan, Tyrrell County Schools, 2010.
- Strategic Plan, Wayne County Public Schools, 2016.

MEMBERSHIPS:

- Member Board of Directors, Wayne County Chamber of Commerce.
- Member Board of Directors, Wayne County Development Authority.
- Member of the Council for Exceptional Students (CEC).
- Member of the National School Superintendents Association.
- Member of Association for Supervision and Curriculum Development (ASCD).
- Member of The North Carolina Superintendents Association.
- Member and former Chair. North Carolina North East Superintendents Association.
- Member of Southeast Alliance RESA.
- Member of The United Methodist Church, Columbia, NC

The Masonboro Group

P. O. Box 7597 Wilmington, North Carolina 28406

November 4, 2021

To Whom It May Concern:

This letter is written on behalf of Dr. Michael Dunsmore, a candidate for the position of Superintendent of Schools. It has been my privilege to have known Dr. Dunsmore in a professional capacity having served as an educational consultant to two of the school districts in which he has served as Superintendent. As a result, I have had extensive contact and the ability to personally observe his multiple skillsets.

Dr. Dunsmore is an exemplary leader who repeatedly demonstrates the confidence, goal orientation and self-regulation required for success in these critical times in education. His documented progress of successes illustrates that he possesses and demonstrates the leadership attributes and commitment essential for continued success.

One of his remarkable attributes is the ability to develop his Cabinet, other school administrators, principals and employees into a vibrant dynamic, unified team that uses data to make informed decisions, and create innovative solutions to complex problems. This unique set of skills, in turn, engenders good will among those both external and internal to the school district and volunteer organizations such as the Chamber of Commerce and Rotary International whose members understand that data utilization is an essential tool of decision making. As a result, he has no problem in securing highly motivated individuals to work as team members with him regardless of the task.

He is a diplomatic "straight shooter" of the utmost integrity and ethics, who does his homework, and communicates effectively with others regardless of their educational or social background or philosophical orientation. As a result, he is highly respected by his peers, community leaders, elected

officials, county citizens, state leaders and others with whom he has contact.

He understands the importance of strategic, operational and tactical planning as a critical facet of leadership. He is knowledgeable of, and technically proficient, in implementing planning at each of these levels. These complementary skills enable him to not only see the "big picture" but to understand the details required to ensure that planning is maximized at each level within the organization.

Dr. Dunsmore is sensitive to the many variables related to the learning process and possesses a passion for learning that is so critical and essential for success as an educational leader. As a result, an expectation exists that all segments of the school system will be lifelong learners from students, teachers, support staff to site based and district level administrators.

He understands the complexities of human resource management and recognizes the importance of attention to detail in the pre-employment, employment and post-employment process. He is particularly knowledgeable of the critical legal variables which must be adhered to at all times. He also understands that investment in continuing education for employees is essential to ensuring that the goals and objectives for student performance are to be attained.

His administrative and financial skills are well honed. He is fully aware of the importance of cost effective budget planning, development and management. Equally important, he possesses the skills essential for ensuring that fiscal operations are impeccable.

A critical skill required of leaders in today's world is the ability to communicate with multiple publics and in appropriate mediums. Dr. Dunsmore has an uncanny grasp of both how to communicate with different "publics" in ways that ensure continuous support essential for achieving public support for board goals.

In summary, Dr. Dunsmore is a consummate professional and leader who has been recognized by his peers, his employer, colleagues, and volunteer

organization members for his outstanding contributions in each sector. These recognitions are directly attributable to the aforementioned professional and personal skills.

As a thirty plus year school superintendent of rural, urban and suburban districts, state education agency executive, and as consultant to various types of organizations for the last twenty five years and University Professor, I understand the multiple dynamics involved in serving as leader of a school district. My professional judgment is that Dr. Dunsmore would be a phenomenal asset to any school district as leader and superintendent.

I enthusiastically commend him to you. If, at any time, I can provide additional insights regarding Dr. Dunsmore or provide specific examples to illustrate the attributes delineated in this letter, please do not hesitate to contact me directly at 910-368-6688 or by e-mail at elwj@aol.com.

Sincerely,

Edwin L. West, Jr.

Edwin L. West, Jr.



November 4, 2021

Dear Honorable Members.

Michael Dunsmore has been a member of the National Center for Education Research & Technology (NCERT) since July 2017. During that time, he has been a valued colleague and demonstrated a deep understanding of the issues facing 21st century public education. His contributions to our Executive Leadership Conferences have been appreciated and welcomed by his fellow superintendents, including his participation in our NCERT Summer Thought Leaders Virtual Symposium series (https://spark.adobe.com/page/yolXE1PwBg4gV/) presenting on "The Impact of the New Normal Facing Our Schools."

NCERT is a national organization of world-class leaders in the superintendency from school districts across the United States, representing almost 1,000,000 students. Our members are nominated by their peers and recommended for membership by our National Board. Our vision is to be a magnet for education's foremost thinkers and best resources, to foster the development of world-class practices in education. NCERT provides a highly collegial culture for superintendents that encourages networking, relationship building, mentoring and the sharing of best practices. Our mission is to link top performing superintendents from across the US with their peers as well as leading business practitioners for the purpose of designing systems to promote educational management and leadership practices resulting in student learning. NCERT leadership conferences focus on professional development, effective leadership, technology and research. Our conference presenters are leading authors, CEOs, and innovators who bring invaluable expertise and ideas to our members.

Please feel free to contact me at (949) 842-7749.

Warmest regards,

Anita Johnson Executive Director

(Inita)

NCERT

Dr. James F. Causby 205 Fennel Dun Circle Biltmore Lake, NC 28715

November 4, 2021

To Whom It May Concern:

It is my great pleasure to provide this letter of recommendation for Dr. Michael Dunsmore who is applying for employment with your organization. I have known and worked with Michael closely and strongly request that you give him every consideration.

Michael had very successful administrative leadership experiences and was an outstanding Superintendent of both Tyrrell County Schools and Wayne County Schools. I had the great pleasure of interacting as a fellow school superintendent with him and watched him grow and mature in the role while he was in Tyrrell County and I was Superintendent of Johnston County Schools. He was clearly a leader among the 115 school superintendents in North Carolina.

When I became Executive Director of the North Carolina Association of School Administrators and then as Executive Director of the North Carolina School Superintendents Association I had the good fortune of getting to work closely with Michael on many statewide school system issues. I called on him often for help with legislative lobbying and often asked for his input and advice on issues the professional organizations were involved with.

After a successful tenure in Tyrrell County Michael moved to the position of Superintendent of Wayne County Schools. He led a troubled school system there through a difficult school system redistricting while successfully building new school facilities and improving student academic achievement. He was highly respected by staff, students and the public. He resigned that position with dignity when he realized that county leaders were not going to support his continuing efforts to improve the school system.

Michael is very personable and a highly effective leader. He establishes high expectations for both himself and those around him. He is a man of great integrity and would be an asset to your organization.

I encourage you to give Michael your full consideration. If I can provide further information please call me at 828-404-5051 or email me at causbyjim@charter.net.

Sincerely,

Dr. James F. Causby Retired Superintendent

Executive Director Emeritus, North Carolina School Superintendents Association

STATE OF NORTH CAROLINA

STATE BOARD OF EDUCATION • DEPARTMENT OF PUBLIC INSTRUCTION



Professional Educator's License



MICHAEL JOHN DUNSMORE

1120354 - Current

RENEWAL CYCLE 07/01/2019 - 06/30/2024

EFFECTIVE DATE 07/01/2019

EXPIRATION DATE 06/30/2024

0444	Progra
Continuing License Continuing License Continuing License Continuing License	Program Code/Status
2) () () (0	
8 9 9 8 6 8 8	1Q Code
 0012 8099 0011 8092	HQ Code Code/Area
School Administrator: Principal Exceptional Children Program Administrator School Administrator: Superintendent Exceptional Children: Adapted Curriculum (K-12)	
Z D Z T	Class Code
25 10 25 25	

Class Codes:

OSSD

SP, AS , DP, DS

Non-Degree

Sixth-year level Doctorate level Master's Bachelor's level

Highly Qualified (HQ) status indicators, pursuant to PL107-110 (NCLAB Act of 2001):

99 - Not Highly Qualified
98 - Not Applicable for Non-Core Academic Areas
97 - Highly Qualified not determined
89 - Highly Qualified based on undergraduate academic major
88 - Highly Qualified based on coursework equivalent to an undergraduate major
87 - Highly Qualified based on NC licensing test(s)

86 - Highly Qualified based on Other State licensing test(s)
85 - Highly Qualified based on graduate degree
84 - Highly Qualified based on master's level licensure or above
83 - Highly Qualified based on NBPTS
82 - Highly Qualified based on NC HOUSSE standard
81 - Highly Qualified based on Other State HOUSSE standard
80 - Highly Qualified based on Other State's verification

EACH LICENSE HOLDER IS RESPONSIBLE FOR KNOWING AND SATISFYING LICENSE RENEWAL REQUIREMENTS AND/OR ANY IDENTIFIED PROVISIONS OR DEFICIENCIES REQUIRED TO REISSUE HIS OR HER LICENSE

SUPERINTENDENT OF PUBLIC INSTRUCTION



PERMITAL OFFICERS THE CHARLE TO INSURE FOR CONTROL OF THE CONTRO

			\$120°A			
	200				112.06	,
2284		178	44	1767	1	100
` ` ` <u>`</u>	Set Park		1	10	Z.	1
, A Him	7.4	100	1000		1000	G
100	2000	1	**	10%	O.	
/III.eeo			***	AU.	10*	1
2250			146	1225	建造 值	
7.19厘克品		April 10		10.0	1	100
ではる			4		W. 1	
	400000	E STATE	**	ha	Mi.	Ė
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	577	100	2 A	10	O.	a.
与更高级	C 14	1 × 10 × 1	*	0	0	
1000000			*		W.	,
	477	7.00	10.5	200	1	
	2 N 6 2			72	-	S.
2 15 m		1. H. Y.	4			
CT STATE	100			·	2 2	4
		N. 1		20%	40	
********	4 3 ME				D.	¥,
2 14 1	11 THE		A.T.	**	Z	
6为62年19年1	10.4					
で発展し、2011 Octopialitis nei Comp. (nea (1050))。 第1 (1050) 2015			*		H	
品 经金品票	1	独盟	4.43		The st	
前88周期			*	INEMIEMI	沙門	9
60 克森多洲	13.4		*	2 60	YH.	9
	300		*		(A)	6
			11.34	67	72	1
美国国际	100	Pr. Joh			S F	HE
Half Track	4.5			distr.	10	9
	X 1		4		B	1
	2	4.41	*		Z	7)
					O.	
் வெல்க		Trans.		5.46		
1 5 8 9 5 1		100	4		8	
74 2 E E E I		26: 15	3	South.	70	Š
198911		9.70	# 9	2020	U.	ξ,
					O .	v
TESELL.	10.10	4				
hiero				******	S1087	1
		1,82		**	0	5
	0.3	25.3		12.70		Ď.
11000000000000000000000000000000000000	3.9		7. 18 Cal	**	No.	1
			18	7	100	Š
		8	10			
0.00.00.00			100000	4	Ties !	
74智是高兴	F 50	24 6		***	2500	i
建设定金量 。	学不让		- 41	*	Ma. k	j.
19 3 18 2 1				**	9/1	
HORNEY	5				1	Ž,
16 10 1	That and	3 2 3 5 4	P-11			
		7	N.	A COLUMN		ď
			723	TINCHAI		7
Ala Sarah	1	300	1			
1 2 8 8 e	1	的域果		4.		1
3500	Wilder.	100		*	20%	
(1)国图第40		1	39.4.5	* is	為於計	
1 2 2 3 3 4		7.在碧		*		Ź
1888	To I			**		1
1965	200	22	水 。主	1250		
37 - F			建筑	*	1-1	1
Terror of		MARK T		* .	> D / 0	3.46
	1	W. W.		*	经 原。	V
10.00	**				16	١,
人、自身面外						
## # E #	金额		8三6期		E 114	1
10 5 mB			****	*	0013	4
10000000000000000000000000000000000000	TO A PROPERTY.			X CT	12	17.7
建一层的 。	2 / A	gast.		***		
14.00	3334		emi.		工 魚	3
小 数字块	化剂	无持人		T	HARLE	25
TO STATE			PART I	* 1	N. Calif	***
化。多种		社会情	The state	***	2%]	16
el Soria o sorialis soli Programa Spicialis su Soli Programa Spicialis su Soli Programa Soli Program	5 .	器图	1000	性。		1
			78.78			1
不及為於			60大量			100
	7	17 17 17	FINE		65 6534	4 74
A CHARLETTERS	S. S. S. W. CA	K. J. T. and	Wall	2 . 1995	LESS WO	

DIN REVERSE

DUQUESNE UNIVERSITY SCHOOL OF EDUCATION INTERDISCIPLINARY DOCTORAL PROGRAM FOR EDUCATIONAL LEADERS

Dissertation

Submitted in Partial Fulfillment of the Requirements For the Degree of Doctor of Education (Ed.D.)

Presented by:

Michael J. Dunsmore B.A., Criminal Justice Administration, Mansfield State College, 1983 M.S., Counseling, Shippensburg University, 1997

February 28, 2008

THE EFFECT OF SELF-DETERMINATION ON THE INSTRUCTION OF STUDENTS WITH LEARNING DISABILITIES IN THE IEP TRANSITION PROCESS

IN LEARING DISABILITIES IN THE IEL TRANSITION TROC
Approved by: Chair
David N Bateman, Ph.D.
Chair, Department of Educational Leadership and Special Education
Shippensburg University
Kundruly Prizht, Ph.D., Member
Kimberly L. Bright, Ph.D.
Associate Professor of Special Education,
Shippensburg University
() Member
Christine A. Royce, Ed.D.
Associate Professor of Education,
Shippensburg University

Mary B. Schreiner, Ph.D.

Assistant Professor of Education,

Alvernia College

Program Director
James E. Henderson, Ed.D.
Professor of Educational Leadership and

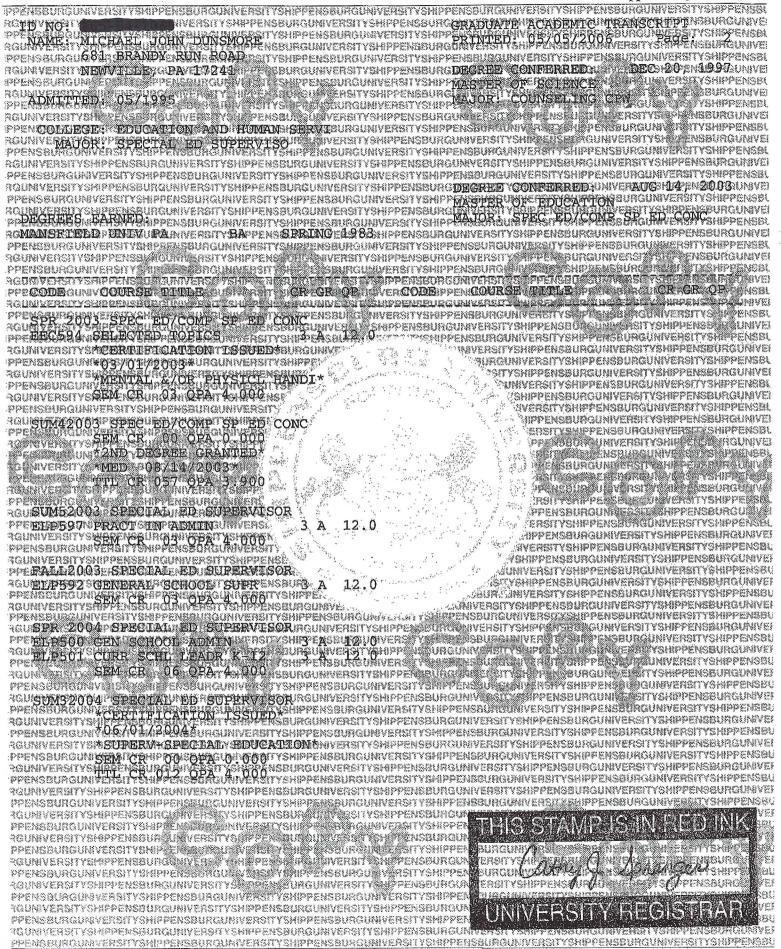
Professor of Educational Leadership and
Director, Interdisciplinary Doctoral Program for Educational Leaders
Duquesne University School of Education

PESNE FINAVERSIT

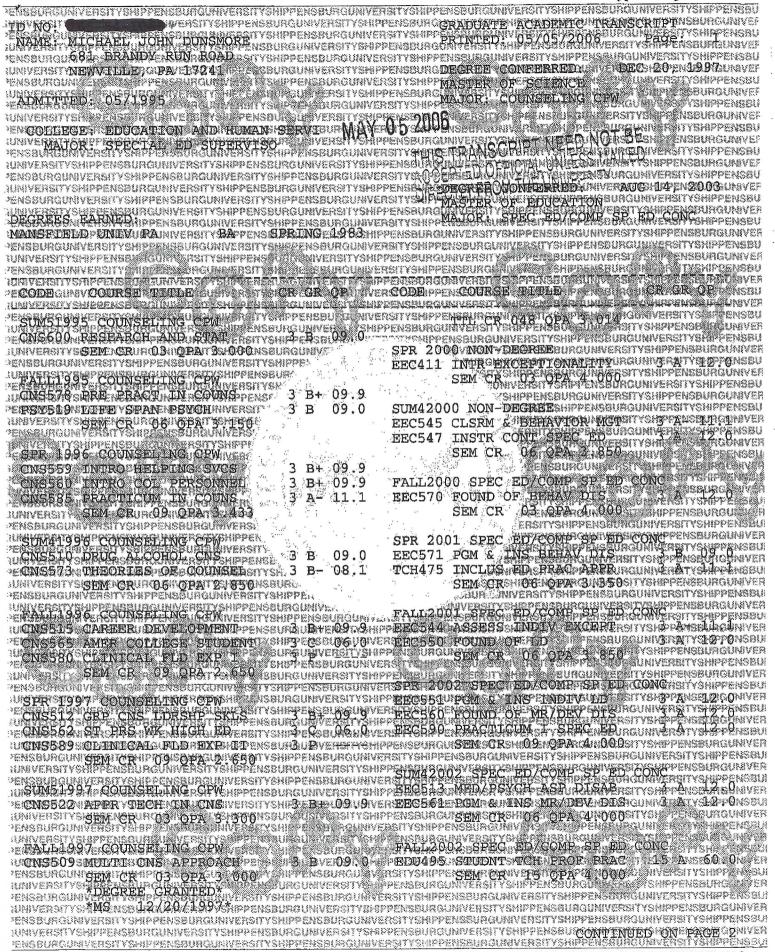
600 FORBES AVENUE PHISBURGH PA 15282-0299

08%0																				
330	98/8P	SZFA			05/80		05/SP			04/FA		i.		04/SU		SEM	Studi	VI		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
SEME	SEME	PROG	BASIC	PLAN	SEME	RESE	SEME	QUAI	SOCI	SOCIO	RSCH	RSCH	LEAD	SEME	PROF	_	Student ID:		e e	v.»
STER GI	INTED STATS	PROGRAM DESIGN	ED ST.	PLANNING, QUAL PLNG, QUALTY &	SEMESTER GPA =	HUMAN RESQUEST	STER GI	RSCH	INV ALE	SEMESTER GPA =	WIHDS	METHE	ERSHIP	SEMESTER GPA =	ESSION	RSE D				
NI THE		SIGN =	BASIC ED STATISTICS BASIC EDUC STATIS PRAC	PLANNING, QUALITY & FINAN PR		OFICE I	A [*]	QUALITATIVE RSCH MTHDS L. QUAL RSCH MTHDS PRACT	SOCIETY AND THE INDIVIDUAL	SEMIESTER GENT THE TANK THE SEMIESTER SEMIESTER GENT THE SEMIESTER	SE	LEADERSHIP & BIHICS PRA RSCH METHDS & DESIGN	EADERSHIP & BILLOS	. A	PROFESSIONAL SEMINAR IDPE	COURSE DESCRIPTIO			1	**** ***** ****
ORY &J		1000	A C	AN PR	4,0000	PADER	3.5400° CI	MIHUS PRACT	idraidi	4.0000 A	GN PRA	CS PRAC	, C	4.0000	NAR II	OLLA				energia Series Series
	8		Šad Lend	6 5	Q Q	SHIP	CUANT		8		, G			4.0000 CUMUL	PH	Z)	
AT O			GRE		EVILVE		LATIVE	9. 9	S		GREV	9 A	\$\\ Q	LATIVE GPA	A.	9				20 1 20 1 20 1
9 U	9.2	GFDED	GREV	GEDED	IVB GPA	OF CELOTION	WE CO A	GREV		WE OP A	CEV	GREV	CHO	92	CERTED	DEPT				000 . 000 . 000 . 000 .
66 31 · / 86 · 31 · / 57 ·	712 3.9042		7	7 d	3.8467	713	3.80	Hat	(70) (30) (40)	70. A 0000	70J#	702 420 420	8	4.0000	701	CAT				0000 0000 0000
	Carl A		7 3 M	(C)				* *	7			A 10			*	GRD	(() () () () () ()			
3.00	6 2 5 8 2 5	8	, , , , , , , , , , , , , , , , , , ,	2.00	3.00	2.00	6.00	2.00 1.00	1.00	6,00	1,00	1.00	2.00	(a)	3.00	ATT				NO.
	5. 3. 5 6. 6. 6	Z. 6.00	2.00 1.00	2.00	3,00	2.00 1.00	6.00	2.00 1.00	1.00	6.00	1.00	1.00	2.00	3.00	3.00	COMP				AVI
e e . E E \	20,0000		100	0.0000		00 8.0000 00 4.0000)0 7.4000)0 3.7000	0.0000	_	70 0 F		ж 8.0000		0 12,0000	LIGPIS				CICKBES AVENUE
\$. \$ //	8 8		8 8	00,00	8			8 8			8		8	00		4000 S			3.0	
Same of the same o		San and	š			TOTALS	07/SU		07/SP			06/FA			·	S	A	A	7	7
Truster 1		N. 7 Sec.				8						*			ļ	Comp	S.	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		Č
			2				SEMEST	PRGRM	SEMEST	CR ENV	CR ENV		PROG B	PROGRA		COUR	INOR	MAJOR	NE CONTRACT	HOND
			,			LS CRED CPT = 48	SEMESTER GPA	PRGRM SYNTHI	SEMESTER GPA	CR ENVIRON D	CR ENVIRON D		PROG EVAL PR	PROGRAM EVA	**	SEM COURSE DE	YOR .	OR PER	ID TO	CINCHI TA
			ine Santa	7			SEMESTER GPA = 0.	PRGRM SYNTHESIS & C	SEMESTER GPA = 4.	CR ENVIRON DYN INST	CR ENVIRON DYNAMIC	SEMESTER GPA -	PROG EVAL PRACT	PROGRAM EVALUATIO	2000	COURSE DESCRIP	NOR.	JOR DPBL		SUNCITY PAY 10282
							SEMESTER GPA = 0.0000 C	PRGRM SYNTHESIS & COMP AS	SEMESTER GPA = 4.0000 °C	CR ENVIRON DYN INST PRAC LEADING THE DYNAMIC MET	CR ENVIRON DYNAMICS INST	SEMESTER GPA -	PROG EVAL PRACT	PROGRAM EVALUATION		COURSE DESCRIPTION	NOR	OR, PERMIT		UKCH, PA 15282-0299
							SEMESTER GPA = 0.0000 CUMULA	PRGRM SYNTHESIS & COMP ASS	SEMESTER GPA = 4.0000 CUMULA	CR ENVIRON DYN INST PRAC	CR ENVIRON DYNAMICS INST	SEMESTER GPA -	PROG EVAL PRACT	PROGRAM EVALUATION		A COURSE DESCRIPTION	YOR			UNCH PA 15282-0299
							SEMESTER GPA = 0.0000 CUMULATIVE GP	PRGRM SYNTHESIS & COMP ASS. C. GPDB	ÚMOLA:			SEMESTER GPA = 4.0000 COMULAT	PROG EVAL PRACT	PROGRAM EVALUATION / COREY		ESCRIPTION	YOR			FT 125UKCH, FA. 15282-0299
							SEMESTER GPA = 0.0000 CUMBEATIVE GPA= 3	PRGRM SYNTHESIS & COMPTASS GRADED, 23	GEORGA TOWN	CR ENVIRON DYN INST IRAC GEDED 70 LEADING THE DYNAMICINST GFDED: 70	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	PROG EVAL PRACT	PROGRAM EVALUATION / CAREY 72		M. COURSE DESCRIPTION DEPT CA	YOR	OR PER S		UNCH * A 15282-029
							SEMESTER GPA = 0.0000 CUMULATIVE GPA= 334 fr	PRGRM SYNTHESIS & COMP ASS GADED. 718.	GEORGA TOWN	GEDE	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	PROG EVAL PRACT (GREW) 7319 R DISSERTATION SEMINAR GREW 7250 A	PROGRAM EVALUATION CONTROL OF GREV 734 A		ESCRIPTION DEPT CAT	YOR IN THE	JOR, PEPER, S.		UICH FA. 15282-0299
						CRED CPT = 48.00 CRED CALC = 36.00 CRED PAIS = 140.8000 CRA	= 0.0006 CUMULATIVE GPA= 3.34ft	PRGRM SYNTHESIS & COMP ASS CONTRACT OF THE PROPERTY OF THE PRO	GEORGA TOWN	GEDE	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	PROG EVAL PRACT DISSERTATION SEMINAR SEMINAR DISSERTATION SEMIN	PROGRAM EVALUATION / COREY / 731 A A A		ESCRIPTION DEPT CAT GRD	KOR A CONTROL OF THE	OR PER S		UNCH PA 15282-0299
						CRED CPT = 48.00 CRED CALC = 36.00 CRED PTS = 140.8000 CREA	= 0.0006 CUMULATIVE GPA= 3.34ft	PRGRM SYNTHESIS & COMP ASS. GPDED. 718. PP 13.00	GEORGA TOWN	GEDE	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	PROG EVAL PRACT (GREW 7310 3 156 156 156 156 156 156 156 156 156 156	PROGRAM EVALUATION / CAREY 731 A 2,00		ESCRIPTION DEPR CAT GRD ATP	KOR			UNCH FALISZENIYY CONTROL OF THE STATE
						CRED CPT = 48.00 CRED CALC = 36.00 CRED PTS = 140.8000 CREA	= 0.0006 CUMULATIVE GPA= 3.34ft	PRGRM SYNTHESIS & COMP'ASS. CREDED, 718. 29 13.00 4.800	GEORGA TOWN	GEDE	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	CT () () () () () () () () () (UA(1)0N / 2, 2 3 (OREV) /33 (A 2,00) 20		ESCRIPTION DEPR CAT GRD ATP	KOR / / / / / / / / / / / / / / / / / / /	OR, PERMINENT OF THE PROPERTY		UNGH PA 1528242997
						CRED CPT = 48.00 CRED CALC = 36.00 CRED PTS = 140.8000 CREA	= 0.0006 CUMULATIVE GPA= 3.34ft	PRGRM SYNTHESIS & COMP ASS. GPDED. 718. PP 13,001 4,001 0,0000	GEORGA TOWN	GEDE	CODE	SEMESTER GPA = 4.000 COMULATIVE GP	CT	UA(1)0N / 2, 2 3 (OREV) /33 (A 2,00) 20		ESCRIPTION DEPT CAT GRD	VOR A CONTROL OF THE	JOR, PEPEL, S.		WINGH PAN 5282-0299 - 22 22 22 22 22 22 22 22 22 22 22 22 2

MICHAEL J. DUNSMORE 681 BRANDY RUN RD. NEWVILLE, PA 17241



SHIPPENSBURG UNIVERSITY.



MANSFIELD STATE COLLEGE Mansfield, Pennsylvania

Ex - Credit by Examination DG - Deferred Grade

090 courses DO NOT count towards QP Average of 2 required for graduation

Transfer credit (see reverse) 22

Criminal Justice Admin.

without the

Date Issued

Registra