

EXECUTIVE SUMMARY – REQUEST APPROVAL OF GENERAL FUND, SPECIAL REVENUE FUND, CAPITAL PROJECTS, AND HEALTH INSURANCE BUDGETS FOR FISCAL YEAR 2025-26

August 12, 2025 – Work Session Agenda Item & Board Meeting Action Item

AGENDA ITEM: Request board of trustee approval of the operating budget for the General fund, Special Revenue funds, Capital Projects fund, and Health Insurance fund of Lake Wales Charter Schools, Inc. (LWCS), for fiscal year 2025-26 (**Resolution 01-2026**). The budget incorporates school enrollment projections; estimated local, state, and federal appropriation amounts; and any changes in personnel and programming. The Florida Education Finance Program (FEFP) appropriation data utilized in the FY26 budget is from the Final Conference Report for SB 2500 regular legislative session.

Please find below a synopsis of the proposed Fiscal Year 2026 budget:

REVENUES:

Key Components of LWCS FEFP Calculation (State and Local Funding)

- The state legislature completed this year's regular session with a 1.59% increase in funding per Unweighted FTE statewide, and for Polk County student funding, a 1.53% increase. Notable FEFP changes statewide are an increase in .748 millage Compression, 3.60%, Teacher Classroom Supply Assistance Allocation (TSIA) increased 8.13%, an increase in ESE Guaranteed Allocation, and a decrease in base funding from the 24-25 FEFP 3rd calculation. The increase varies from district to district based on certain factors, including student growth, CWF (Comparable Wage Factor), value of local tax roll, and other FEFP categorical components.
- The funding increase per student varies across the state. One of the key components in the total funding equation is the annual projected student count. The LWCS FY26 General Fund (GF) budget student count is projected at **5,164 FTE** (full-time equivalent). This student count represents **growth of 114 students or 22%** above the **final FY25 funded student count of 5,050 FTE**. *(The FTE chart on page 4 shows the actual paid FTE by school site.)*
- Following student counts in funding importance are the various funding elements, such as the base student allocation (BSA), which **increased in value by \$41.62, from \$5,330.98 in FY25 to \$5,372.60 in FY26**, reflecting a .78% growth. The base funding amount is shown on line 5. *(BSA comparison shown in line 5 on page 5)*
- Embedded in the FEFP funding are other categorical items such as TSIA, Education Enrichment Allocation, Class Size Reduction, Student Transportation Allocation, Safe Schools Allocation, and Mental Health Allocation. After including other components of FEFP funding, the LWCS total funding per un-weighted FTE (UFTE) will start the FY26 year at **\$8,268.42; \$74.31 or .91%** above our FY25 UFTE funding level. *(LWCS total funding per un-weighted FTE line 22 on page 5)*

Special Revenue

- The grant application process for FY26 federal entitlement programs commenced with Title I, IDEA, Title X, and ROTC granted conditional approval for the year. Title I, Part C Migrant, Title II, Title III, Title IV, and Perkins programs are yet to be released by the

EXECUTIVE SUMMARY – REQUEST APPROVAL OF GENERAL FUND, SPECIAL REVENUE FUND, CAPITAL PROJECTS, AND HEALTH INSURANCE BUDGETS FOR FISCAL YEAR 2025-26

Florida Department of Education (FDOE) due to an extended review by the US Department of Education. The proposed budget represents federal education awards in the amount of \$3,573,226.

- LWCS will continue participation in the Community Eligibility Program (CEP), allowing schools and LEAs with high poverty rates to provide free breakfast and lunch to all students in FY26. The LWCS food service will operate its program through continued partnership with SLA Management to serve breakfast, lunch, and snacks. Based on the estimated meal volume, budgeted revenues for the year are projected to be \$4,832,000. *(Refer to the schedule on page 17 for program revenues.)*

Public Education Capital Outlay

- The legislature authorized funding for capital projects in the General Appropriations Act, Appropriations line 15 of Senate Bill 2500, Public Education Capital Outlay and Debt Service Trust Fund (PECO) for traditional charter schools in the amount of \$248,623,329, up from \$230,810,199 appropriated in FY25. While this is a significant increase from the prior year, we are still uncertain of how many additional traditional charter schools will be drawing from this pool of funds. Ultimately, the total population of traditional charter schools will determine both Boks' funding allocation for the year. We are projecting a Bok North allocation of \$450,718 and a Bok South allocation of \$397,354 during FY26.

The Bok North Capital Project budget also anticipates receiving the remaining \$375,000 from the Florida Historic Preservation Grant and \$774,737 from the General Fund reserves to support the construction cost of the 1919 Building. *(Refer to the schedule on page 19 for Capital Projects revenues.)*

Health Insurance premiums

- LWCS continues to cover 100% of the cost of single employee medical insurance benefits. Although the actuarial report from USI (broker insurance) projects increased claims costs in the new plan year of 4.0%, the proposed budget incorporates an adjusted medical insurance premium charge of \$12,000 per employee, down from \$12,139 in FY25. The budgeted revenues will be sufficient to support the self-funded healthcare plan. *(Health Services Budget page 20)*

Other local and private funding

- The school site-based Pre-K & Afterschool programs continue to be a foundational starting point for the system's future enrollment. The expected revenue from the programs is \$432,283.
- The LWCS Foundation plays a funding role in bridging the shortfall in public education in the community. It continues to be an integral and emerging resource for each of our school sites. The FY26 budget includes an estimated \$50,000 in distributions from the Foundation to LWCS, Inc.

EXECUTIVE SUMMARY – REQUEST APPROVAL OF GENERAL FUND, SPECIAL REVENUE FUND, CAPITAL PROJECTS, AND HEALTH INSURANCE BUDGETS FOR FISCAL YEAR 2025-26

Incorporating all the revenue components, the total revenues are estimated to decrease by \$4,699,635 or -6.96% from the FY25 school year. *(Refer to the table on page 6 for the changes in revenues.)*

EXPENSES:

- The proposed GF expenditures increased by \$108,172 or 0.24% from the FY25 school year. The increases can be attributed to an increase in Instructional personnel costs, Instruction & Curriculum Development, student transportation costs, and School Administration. Budget narratives (pages 8-15) provide an overview of budgetary functions and investments at each LWCS location.
- The FY26 budget includes a 2% cost-of-living adjustment for all returning Instructional staff, along with the lesser of 1% or \$1,000 base salary increase for non-instructional personnel. The Instructional staff salary adjustment is funded from the TSIA and is scheduled to be released upon approval of the LWCS compensation plan submitted to FDOE. The salary adjustments will be retroactive from the beginning of the school year.

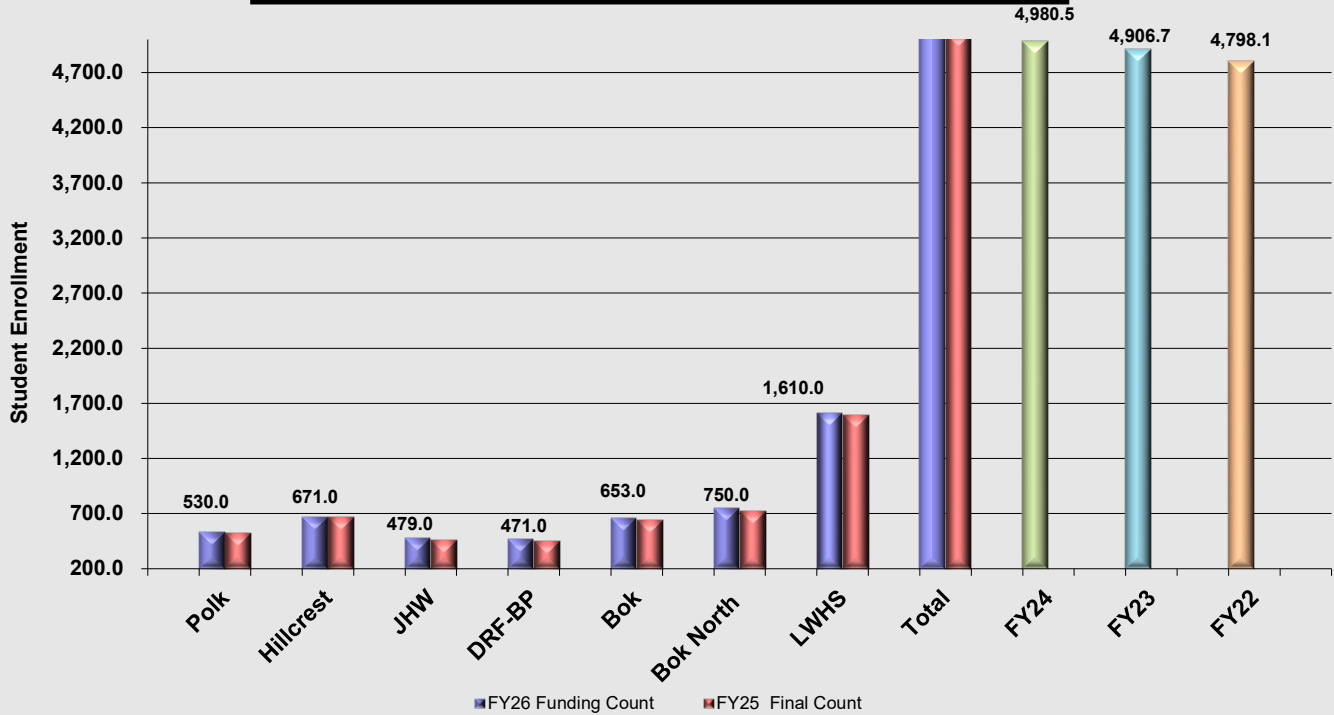
The Pay-For-Performance (PFP) articulated in the statute under the 2011 Student Success Act (Ch. 2011-1, Laws of Florida), where salary adjustments are based on observations and student assessment scoring, will be suspended for the 2025-26 year.

- The mandatory 3.0% contribution rate by employees into the Florida Retirement System (FRS) remains the same from FY20. The employer FRS base contribution rate increased to 14.03% for employee classifications excluding DROP.
- The system's debt service portfolio consists of 4 loans with the annual debt service payments totaling \$1,104,598. The two largest loans, representing 66% of the portfolio, are Bok North and Bok South campus loans, financed with Citizens Bank & Trust. The two remaining are equipment loans for the purchase of buses for the Transportation Department. Those notes are held by Citizens Bank & Trust and SouthState Bank.

Incorporating all the expenditure components, the total expenditures are budgeted to decrease by \$7,208,448 or -10.32% from the FY25 school year. *(Refer to the table on page 7 for the changes in expenditures.)*

LAKE WALES CHARTER SCHOOLS

FY26 - UnWeighted FTE Enrollment Analysis (Projected Funding FTE)



	<u>FY26 October Count</u>	<u>FY26 February Count</u>	<u>FY26 Funding Count</u>	<u>FY25 Final Count</u>
Polk	265.00	265.00	530.00 ^E	522.14 ^A
Hillcrest	335.50	335.50	671.00 ^E	666.53 ^A
JHW	239.50	239.50	479.00 ^E	460.63 ^A
DRF-BP	235.50	235.50	471.00 ^E	454.50 ^A
Bok	326.50	326.50	653.00 ^E	640.74 ^A
Bok North	375.00	375.00	750.00 ^E	716.96 ^A
LWHS	805.00	805.00	1,610.00 ^E	1,588.27 ^A
Total	2,582.00	2,582.00	5,164.00 ^E	5,049.77 ^A
FY24	2,490.25 ^A	2,490.25 ^A	4,980.50	
FY23	2,453.36 ^A	2,453.36 ^A	4,906.72	
FY22	2,399.07 ^A	2,399.07 ^A	4,798.14	

A = Actual; E = Estimated

LAKE WALES CHARTER SCHOOLS, Inc.
Funding Summary
FY25 Revised Budget Compared to FY26 Adopted Budget

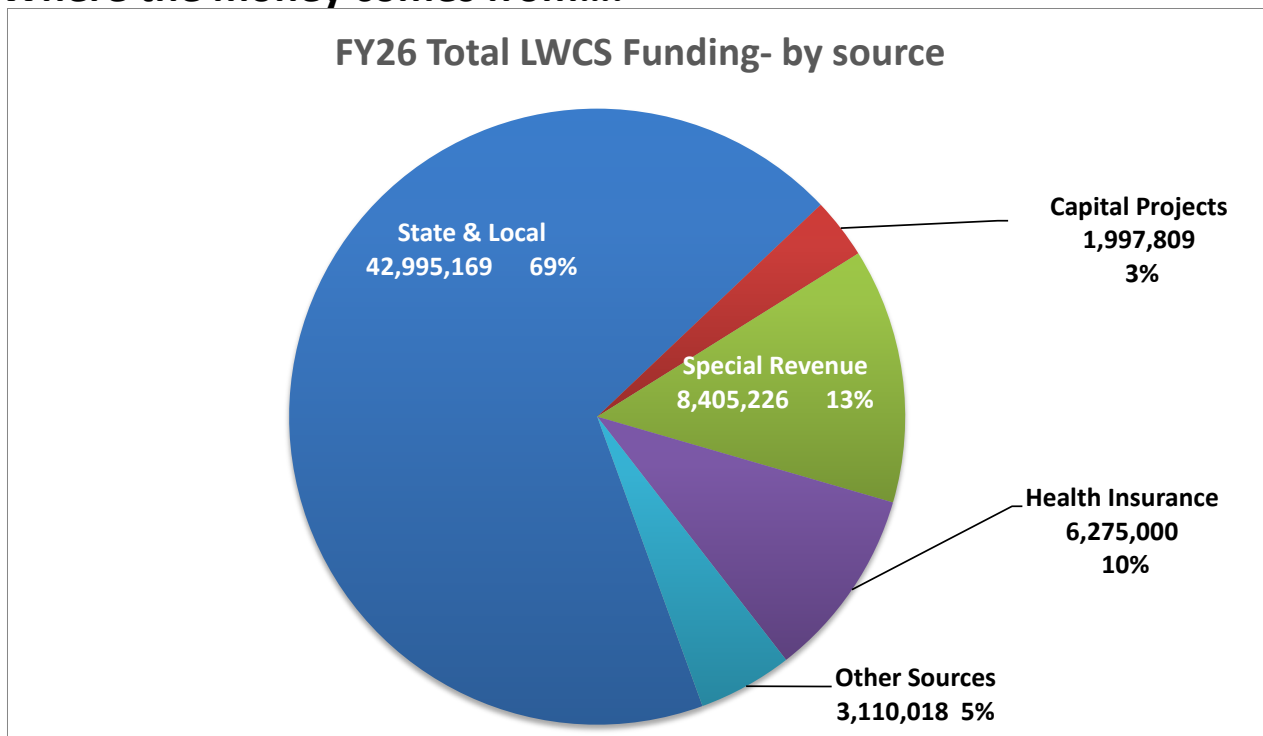
	Revised Budget	Adopted Budget	Difference	Percent
	-A-	-B-	-C-	-D-
FEFP FORMULA COMPONENTS				
1 K-12 Unweighted FTEs - (UFTE)	5,064.00	5,164.00	100.00	1.97%
2 K-12 Weighted FTEs - (WFTE)	5,277.73	5,364.57	86.84	1.65%
3 State Base Student Allocation (BSA)	5,330.98	5,372.60	41.62	0.78%
4 (x) Comparable Wage Factor (CWF)	1.0000	1.0000	-	0.00%
5 LWCS Base Funding	5,330.98	5,372.60	41.62	0.78%
FEFP DETAIL				
6 WFTE x BSA x CWF (Base FEFP)	26,273,858	26,750,273	476,415	1.81%
7 Teacher Salary Increase Allocation	1,861,587	2,071,411	209,824	11.27%
8 ESE Guarantee	1,249,621	1,177,358	(72,263)	-5.78%
9 Educational Enrichment Allocation	1,273,485	1,298,642	25,157	1.98%
10 Class Size Reduction	4,864,429	4,982,423	117,994	2.43%
11 .748 Mill Compression	2,089,225	2,172,284	83,059	3.98%
12 Safe Schools	445,245	461,360	16,115	3.62%
13 Transportation	1,058,837	1,248,993	190,156	17.96%
14 Mental Health Assistance Allocation	310,384	322,023	11,639	3.75%
15 TOTAL STATE FEFP	39,426,671	40,484,767	1,058,096	2.68%
Local Property Taxes				
16 School Taxable Value	75,559,761,924	81,221,091,446	5,661,329,522	7.49%
17 Required Local Effort	3.048	3.042	-0.006	-0.20%
18 Basic Discretionary Local Effort (Millage)	0.000	0.000	0.000	-
Local Property Taxes				
19 Basic Discretionary Local Effort (0.748/.0748)	2,068,313	2,213,367	145,054	7.01%
20 Total Local Property Taxes	2,068,313	2,213,367	145,054	7.01%
21 Total FEFP	41,494,984.00	42,698,134.00	1,203,150.00	2.90%
22 TOTAL FUNDING PER UNWEIGHTED FTE	8,194.11	8,268.42	74.31	0.91%
23 TOTAL FUNDING w/o TRANSPORTATION	40,436,147.00	41,449,141.00	1,012,994.00	2.51%
24 TOTAL FUNDING PER UFTE w/o TRANSPORTATION	7,985.02	8,026.56	41.54	0.52%

Lake Wales Charter Schools, Inc.

Adopted Budget in Brief for FY26

Sources	Revised Budget FY 25	Adopted Budget FY 26	Change FY26	% Change
State & Local	45,936,355	46,105,187	168,832	0.37%
Capital Projects	4,236,037	1,997,809	(2,238,228)	-52.84%
Special Revenue	11,075,965	8,405,226	(2,670,739)	-31.8%
Health Insurance Fund	6,234,500	6,275,000	40,500	0.6%
Total Governmental Funds	67,482,857	62,783,222	(4,699,635)	-6.96%

Where the money comes from....



State & Local – includes Base Student Allocation and other state categorical funding (CSR, ESE guarantee, safe schools, mental health, instructional materials, discretionary lottery, .748 Mill equalization). It also includes the local property tax revenues & bonus funds where applicable for School Recognition, IB and advance placement funds.

Special Revenue – includes all Federal awards as well as JROTC and National School Lunch Program funding.

Capital Projects – includes Charter School Capital Outlay & External funding related to the Bok North Campus.

Health Insurance– LWCS moved its Health Insurance benefit from a fully insured program to self funded program during the FY23 school year. Revenue represents premiums collected.

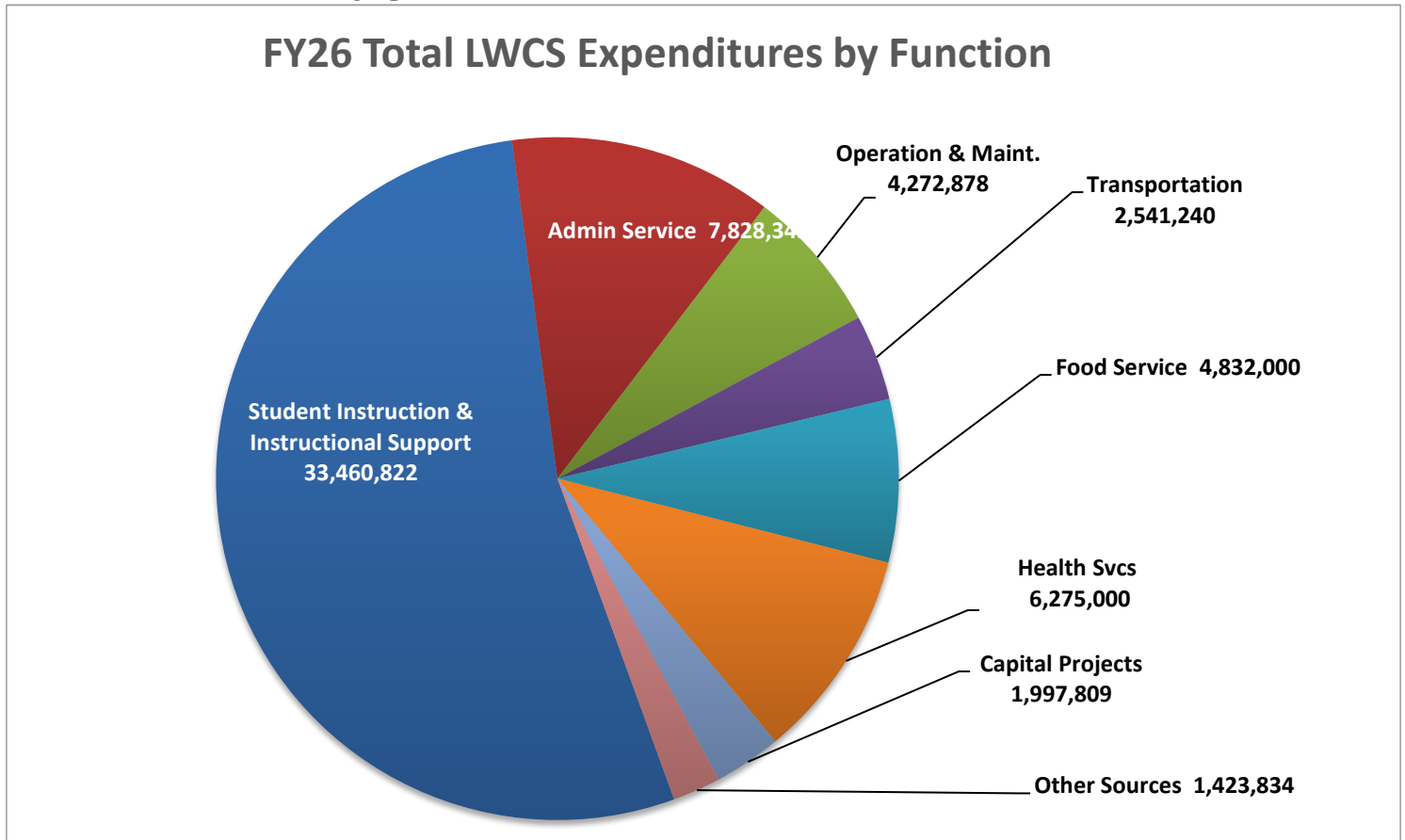
Other Sources – includes Pre-K and After-school programs & support from the LWCS Foundation.

Lake Wales Charter Schools, Inc.

Adopted Budget in Brief for FY26

Sources	Revised Budget FY 25	Adopted Budget FY 26	Change FY26	% Change
Operational	45,845,719	45,953,891	108,172	0.24%
Capital Projects	7,013,753	1,997,809	(5,015,944)	-71.52%
Special Revenue	10,746,402	8,405,226	(2,341,176)	-21.79%
Health Svcs	6,234,500	6,275,000	40,500	100.00%
Total Governmental Funds	69,840,374	62,631,926	(7,208,448)	-10.32%

Where the money goes...



*All expenditures by function include related personnel cost.

Administrative Services – includes Board of Trustees, General & School Administration, Fiscal Services, Central Services, Community Services/Athletics and Operating Transfers.

Operation & Maintenance – includes activities of ongoing management, repairs and preventative maintenance of buildings & grounds, utility cost, building & liability insurance.

Transportation – includes fuel, insurance, and vehicle lease payments for the system operated bus service for all students.

Food Service – includes contracted management service for food service, supplies, utility cost, and repairs and maintenance cost.

Capital Projects – represents debt services payments on Bok South & Bok North bank loans, as well as the construction cost of the campuses.

Health Services – includes claims paid and other administrative costs.

Other Sources – includes Pre-k & After School programs along with the bus loans debt service payments.

POLK AVENUE ELEMENTARY – 1351
BUDGET NARRATIVE
FY2026

Recent funding cuts at both the federal & state levels have placed a strain on the budget process. Polk Avenue Elementary (PAE) will continue to focus on English Language Arts (ELA) for all grade levels, and to support B.E.S.T. Math Standards.

Over the past three school years, our Reading Proficiency (3rd - 5th) has increased from 30% to 47%. Our 3rd-grade reading proficiency has improved 18 percentage points from 35% to 53% in the spring of 2025. Our Math proficiency has seen overall growth in the past three years from 31% to 45%. Science scores for 5th grade have grown from 34% to 43% proficient. We are also very proud of the work in our Kindergarten and 1st grade classrooms, as they achieved proficiency rates over 65% in Reading and 68% Math.

This budget includes our most important resource, our teachers and support staff, needed to continue to make our gains. Closing our student achievement gaps is our priority!

Revenues:

- The budget revenues are based on serving 530 FTE.
- Polk Avenue is requesting 70% (\$102,816) of the cleaning contract to be covered using the Fund Balance from the General Fund.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- Due to the Federal funding cuts, the general fund is budgeted to support more of the salaries normally paid for with IDEA & Title I.
- All travel, professional development & capital expenses are put on hold. Should there be changes in the funding, we will re-evaluate these needs.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	Polk Avenue Elementary	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 4,733,025	\$ 4,500,513
Contributions and other revenue	-	-
Other financing sources	80,923	102,816
Total Revenues	4,813,948	4,603,329
EXPENDITURES		
Instruction	3,263,447	3,034,176
Pupil Personnel Services	57,961	58,476
Instructional Media	89,203	90,282
Instruction & Curriculum Development		19,743
Instructional Staff Training		
Instructional Related Technology		
Board of Education	18,750	18,000
General Administration		
School Administration	424,735	475,536
Facilities Acquisition & Construction		
Fiscal Services	20,319	20,670
Central Services		
Transportation		
Operation of Plant	346,291	407,399
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	593,242	479,047
Total Expenditures	4,813,948	4,603,329
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	521.00	530

E Estimate

1. Adopted by Board of Trustees - February 24, 2025
2. Presented for Board Approval- August 11, 2025
3. Other Financing Sources will be the schools fund balance as needed.

HILLCREST ELEMENTARY – 1361
BUDGET NARRATIVE
FY2026

Hillcrest Elementary 2025-26 budget shows the continued commitment to increase the level of quality instruction in all classrooms and provide needed support to help all students succeed. The School has two main areas of focus. First, we are focusing on our implementation of PLCs, addressing student needs. We continue to gather data from all stakeholders to determine where improvements can be made throughout the school and allocate funds to those areas. Second, there is a continued focus on teaching kids to love learning and increasing proficiency. This will be evident through quarterly reading incentives, new leadership opportunities for students, and refining the curriculum to align with state standards. With the proposed budget, we have had to scale back in several areas to account for increased expenditure for regularly occurring budget items and increased expenses in all services provided to our students, compounded by a loss in grant funding.

Revenues:

- The proposed budget was built on a conservative projected enrollment of 671. This will be an increase over the previous year.
- Hillcrest is requesting 70% (\$115,164) of the cleaning contract to be covered using the Fund Balance from the General Fund.
- Due to the state & federal funding cuts, we have chosen to budget a transfer of \$80,000 from our After School Program to support the needs of the school.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. Non-Instructional returning staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- A contracted SRO position was replaced with a school-employed school guardian (uniformed) to comply with the Safe Schools Act.
- Due to the Federal funding cuts, the general fund is budgeted to support more of the salaries normally paid for with IDEA & Title I.
- All travel, professional development & capital expenses are put on hold. Should there be changes in the funding, we will re-evaluate these needs.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	Hillcrest Elementary	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 5,804,861	\$ 5,655,203
Contributions and other revenue	-	80,000
Other financing sources	110,875	115,164
Total Revenues	5,915,736	5,850,367
EXPENDITURES		
Instruction	4,049,551	3,988,361
Pupil Personnel Services	68,813	69,020
Instructional Media	137,350	140,647
Instruction & Curriculum Development	95,170	102,465
Instructional Staff Training	-	
Instructional Related Technology	11,480	1,300
Board of Education	18,750	18,000
General Administration		
School Administration	454,270	456,735
Facilities Acquisition & Construction		
Fiscal Services	25,974	26,169
Central Services		
Transportation		
Operation of Plant	315,052	481,863
Maintenance of Plant	12,874	
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	726,452	565,807
Total Expenditures	5,915,736	5,850,367
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	666.00	671.00

*E Estimate**1. Adopted by Board of Trustees - February 24, 2025**2. Presented for Board Approval- August 11, 2025**3. Other Financing Sources will be the schools fund balance as needed.*

JANIE HOWARD WILSON ELEMENTARY -1401
BUDGET NARRATIVE
FY2026

As with other schools in the System, the recent funding cuts at both the Federal & State levels have placed more of a strain on the budget process than ever before. Janie Howard Wilson will continue to meet the requirements of our International Baccalaureate Primary Years Programme, as well as focus on the students' learning gains and support the staff.

Revenues:

- The budget revenues are based on 479 FTE, with 14 FTE being accounted for in the JHW ESE Separate Class budget.
- Janie Howard is requesting 70% (\$112,770) of the cleaning contract to be covered using the Fund Balance from the General Fund.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. Non-Instructional returning staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- To meet the requirements of the IB program, we have added two positions: an IB Coordinator and a Spanish Teacher, with the continued support of the LW Charter School Board.
- Due to the Federal funding cuts, the general fund is budgeted to support more of the salaries normally paid for with IDEA & Title I.
- All travel, professional development & capital expenses are put on hold. Should there be changes in the funding, we will re-evaluate these needs.

Exceptional Student Education:

- In FY25, LWCS created two ESE self-contained units to support the education of our more severe students. The revenue & expenses related to these units are now separate from the General Fund budget to further analyze and improve the efficiency of those units.

LAKE WALES CHARTER SCHOOLS, Inc.

FY26 Adopted General Fund Budget

All School Sites & Administration

	Janie Howard Wilson Elementary		JHW ESE Separate Class
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>	<i>FY26 General Fund²</i>
REVENUES			
State and local sources	\$ 4,135,785	\$ 4,011,848	\$ 194,884
Contributions and other revenue	40,624	10,000	-
Other financing sources	165,624	112,770	250,000
Total Revenues	4,342,033	4,134,618	444,884
EXPENDITURES			
Instruction	2,755,283	2,628,243	444,884
Pupil Personnel Services	77,586	73,352	
Instructional Media	86,524	86,752	
Instruction & Curriculum Development			
Instructional Staff Training	16,604	11,100	
Instructional Related Technology	12,500	8,000	
Board of Education	18,750	18,000	
General Administration			
School Administration	440,810	374,553	
Facilities Acquisition & Construction			
Fiscal Services	18,018	18,135	
Central Services			
Transportation			
Operation of Plant	335,268	447,747	
Maintenance of Plant	5,400	2,500	
Administrative Related Technology			
Community Services/Athletics			
Debt Service			
Operating Transfers	575,290	466,236	
Total Expenditures	4,342,033	4,134,618	444,884
Net Changes in Fund Balance	-	-	-
FEFP Budgeted Enrollment	462.00	465.00	14.00

E Estimate

1. Adopted by Board of Trustees - February 24, 2025
2. Presented for Board Approval- August 11, 2025
3. Other Financing Sources will be the schools fund balance as needed.

DALE R. FAIR BABSON PARK ELEMENTARY- 1421
BUDGET NARRATIVE
FY2026

The State & Federal cuts have added extra budgetary strain on DRF Babson Park for FY26. In order to continue to meet the needs of students & staff alike, the school has chosen to use funds from our after-school program to cover the budget shortfall.

Revenues:

- The budgeted revenue is based on 471 FTE, which is an increase of 11 FTE from FY25.
- Babson Park is requesting 70% (\$112,773) of the cleaning contract to be covered using the Fund Balance from the General Fund.
- Other financing sources include \$124,000 from the after-school program, \$63,000 from a private donation for the arts program & approximately \$81,000 from the General fund balance to support the addition of an ESE position.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base salary or \$1,000.
- Due to the Federal funding cuts, the general fund is budgeted to support more of the salaries normally paid for with IDEA & Title I.
- In an effort to present a balanced budget, the school made cuts in several areas, including software programs, library books, technology, travel, and professional development. Should there be changes in the funding, we will re-evaluate these needs.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	DRF Babson Park Elementary	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 3,938,443	\$ 3,977,764
Contributions and other revenue	144,200	200,325
Other financing sources	258,768	193,810
Total Revenues	4,341,411	4,371,899
EXPENDITURES		
Instruction	2,980,267	2,967,216
Pupil Personnel Services	44,601	56,773
Instructional Media	92,112	97,384
Instruction & Curriculum Development	61,438	68,123
Instructional Staff Training		
Instructional Related Technology		
Board of Education	18,750	18,000
General Administration		
School Administration	417,248	422,021
Facilities Acquisition & Construction		
Fiscal Services	17,940	18,369
Central Services		
Transportation		
Operation of Plant	166,917	339,275
Maintenance of Plant	16,500	
Administrative Related Technology		
Community Services/Athletics		
Debt Service		
Operating Transfers	525,638	384,738
Total Expenditures	4,341,411	4,371,899
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	460.00	471

E Estimate

1. Adopted by Board of Trustees - February 24, 2025
2. Presented for Board Approval- August 11, 2025
3. Other Financing Sources will be the schools fund balance as needed.

EDWARD W. BOK ACADEMY- 1601
BUDGET NARRATIVE
FY2026

Despite the funding cuts in Federal grants nationwide, Bok Academy has made every effort to continue to provide all students with relevant learning experiences in an engaging environment by continuing to provide quality instruction in all classrooms.

Projected Enrollment:

- The proposed budget is based on the enrollment of 653 students. We increased our projected enrollment by 11 students from the prior year.
- Bok South is requesting 70% (\$91,417) of the cleaning contract to be covered using the Fund Balance from the General Fund.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base salary or \$1,000.
- Embedded in the budget is a reduction in the annual premium for health insurance per employee, from \$12,139 to \$12,000.
- Due to the reduction in the Federal Programs mentioned above, staff who were paid by these funds are now split with the General Fund, ultimately causing various instructional lines to increase from the prior year.
- The increase in the operation of plant function is directly related to the cleaning contract for Bok South, with 70% of the expense being covered by the fund balance as mentioned above.

Capital Expenditures:

- With the use of Charter School Capital Outlay Funds, we will be replacing the floors in our Dunson Building & researching handicap accessibility to our 2-story Academic Building, as an alternative to the existing elevator.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	Bok South Middle School	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 5,291,139	\$ 5,388,676
Contributions and other revenue	-	-
Other financing sources	62,918	91,417
Total Revenues	5,354,057	5,480,093
EXPENDITURES		
Instruction	3,084,644	3,193,676
Pupil Personnel Services	70,883	72,892
Instructional Media		
Instruction & Curriculum Development	76,985	76,499
Instructional Staff Training		
Instructional Related Technology	2,038	1,000
Board of Education	18,500	18,000
General Administration		
School Administration	681,480	679,427
Facilities Acquisition & Construction		
Fiscal Services	25,038	25,467
Central Services		
Transportation	1,500	1,500
Operation of Plant	409,358	468,882
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics	4,865	4,882
Debt Service		
Operating Transfers	978,766	937,868
Total Expenditures	5,354,057	5,480,093
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	642.00	653.00

*E Estimate**1. Adopted by Board of Trustees - February 24, 2025**2. Presented for Board Approval- August 11, 2025**3. Other Financing Sources will be the schools fund balance as needed.*

EDWARD W. BOK ACADEMY NORTH- 1621
BUDGET NARRATIVE
FY2026

Edward W Bok Academy North will continue its pursuit of its mission to create, engage, and empower critical thinkers with an intercultural view of the world. Knights will be open-minded, risk-takers who are reflective in their inquiry of knowledge-making impacts as lifelong learners.

Revenues:

- The proposed budget is based on 750 FTE, which is an increase of 16 FTE from the prior budget cycle.
- Bok North is requesting 70% (\$24,732) of the cleaning contract to be covered using the Fund Balance from the General Fund. At the time of the budget, the 1919 building was not included in the cleaning contract. Both the expense and revenue will be adjusted during the budget revision process.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- To ensure our students continue to increase their literacy proficiency, a media specialist position has been added.
- Due to the reduction in the Federal Programs, staff who were paid by these funds are now split with the General Fund, impacting our personnel expenses.
- The School Administration function increased due to the addition of a school secretary to assist with the school's needs once the 1919 building is completed.
- Embedded in the proposed budget is a \$150,000 General fund transfer to the Capital fund to support the debt service payment on the campus construction loan.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	Bok North Middle School	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 5,896,733	\$ 6,088,278
Contributions and other revenue	15,169	17,958
Other financing sources	46,172	24,732
Total Revenues	5,958,074	6,130,968
EXPENDITURES		
Instruction	3,499,058	3,601,967
Pupil Personnel Services	75,552	76,456
Instructional Media		
Instruction & Curriculum Development		
Instructional Staff Training		
Instructional Related Technology	2,760	2,760
Board of Education	18,500	18,000
General Administration		
School Administration	636,559	705,628
Facilities Acquisition & Construction		
Fiscal Services	28,080	29,250
Central Services		
Transportation	14,000	7,000
Operation of Plant	650,591	657,113
Maintenance of Plant		
Administrative Related Technology		
Community Services/Athletics	26,798	32,763
Debt Service		
Operating Transfers	1,006,176	1,000,031
Total Expenditures	5,958,074	6,130,968
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	720.00	750.00

E Estimate

1. Adopted by Board of Trustees - February 24, 2025

2. Presented for Board Approval- August 11, 2025

3. Other Financing Sources will be the schools fund balance as needed.

LAKE WALES HIGH SCHOOL – 1721
BUDGET NARRATIVE
FY2026

LWHS has made significant gains across all areas, and we will continue to fund key positions to maintain this momentum. The budget aligns with LWHS's strategic plan to sustain a graduation rate of 90% or higher and continue offering a 7-period day. This structure increases the total number of credits students can earn over four years from 24 to 28. We are also expanding college and career acceleration opportunities through career academies, dual enrollment, and IB classes.

Revenues:

- The proposed budgeted revenues are based on a blended count of 1,610, which is an increase of 17 students from the prior budget cycle.
- Student performance-based IB/AP program revenues are projected to be \$275,000.
- Lake Wales High School is requesting 70% (\$269,220) of the cleaning contract to be covered using the Fund Balance from the General Fund.
- With the State & Federal budget cuts, we will utilize Foundation Funds, if needed, to cover any budget shortfalls.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- Due to the reduction in the Federal Programs mentioned above, staff who were paid by these funds are now split with the General Fund, ultimately causing various instructional lines to increase from the prior year.
- The budget supports continued professional development in the areas of ESE, ELL, and increasing student engagement to deepen learning via EduProtocols.
- LWHS has added 1.5 Math Intervention positions to support the lowest-performing 30% of math students.
- With many federal funds currently frozen, the general fund has been impacted—evident in increased central office fees and reduced IDEA funding. We hope these expenses can eventually be absorbed by the general fund once federal funding is restored. For now, the Foundation serves as a temporary funding source.

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted General Fund Budget****All School Sites & Administration**

	Lake Wales High School	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES		
State and local sources	\$ 13,500,034	\$ 13,178,003
Contributions and other revenue	160,000	150,000
Other financing sources	222,184	269,220
Total Revenues	13,882,218	13,597,223
EXPENDITURES		
Instruction	7,737,383	7,841,428
Pupil Personnel Services	619,973	671,047
Instructional Media	7,500	4,000
Instruction & Curriculum Development		
Instructional Staff Training	26,500	30,000
Instructional Related Technology	-	
Board of Education	28,500	25,000
General Administration		
School Administration	1,353,107	1,286,339
Facilities Acquisition & Construction		
Fiscal Services	62,127	62,790
Central Services		
Transportation	88,600	91,000
Operation of Plant	1,155,848	1,310,724
Maintenance of Plant	-	
Administrative Related Technology		
Community Services/Athletics	933,669	687,285
Debt Service		
Operating Transfers	1,869,011	1,587,610
Total Expenditures	13,882,218	13,597,223
Net Changes in Fund Balance	-	-
FEFP Budgeted Enrollment	1,593.00	1,610.00

*E Estimate**1. Adopted by Board of Trustees - February 24, 2025**2. Presented for Board Approval- August 11, 2025**3. Other Financing Sources will be the schools fund balance as needed.*

CENTRAL ADMINISTRATION – 9000
BUDGET NARRATIVE
FY2026

In recent months, a wave of funding cuts at both the federal and state levels has placed public education systems under intense financial strain. These reductions have impacted everything from classroom instructional personnel to special education services, as well as other school operational costs. The Central Office budgeted revenues are generated from fees assessed and charged to the schools. To reduce the impact on the schools' budgets, the LWCS Central Office budget has been scaled back in every non-essential area.

Expenditures:

- The proposed budget reflects salary adjustments funded with the Teacher Salary Increase Allocation for Instructional staff at a 2% increase for returning teachers. All Non-Instructional staff are budgeted to receive the lesser of a 1% increase of their current base or \$1,000.
- The System-Wide Cleaning contract has been removed from the Central Office chargeback and is now a direct school charge.
- Due to the Federal funding cuts, staff supporting federal initiatives are budgeted in the general fund. This resulted in an increase in personnel costs at the Central Office.
- The Instructional Staff Training function increased due to the anticipation of filling the vacant Professional Development/Curriculum Coordinator position at mid-year.
- The Board function is primarily made up of the legal services contract with the Arnold Law Firm and the audit service fees provided by Purvis & Gray.
- The General Administrative function increased due to the Superintendent position being filled full-time for the budgeted year.
- The Transportation budget reflects additional driving positions needed to support on-time arrival for student transportation.
- The Operation of the Plant function decreased due to the system-wide cleaning contract being moved to the school budgets, as mentioned above.
- The Debt Service function reflects principal & interest payments for the bus loans held at Citizens Bank & Trust and South State Bank.

LAKE WALES CHARTER SCHOOLS, Inc.

FY26 Adopted General Fund Budget

All School Sites & Administration

	Administration		SystemWide Total	
	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>	<i>FY25 General Fund¹</i>	<i>FY26 General Fund²</i>
REVENUES				
State and local sources			\$ 43,300,020	\$ 42,995,169
Contributions and other revenue	5,861,079	5,070,971	6,221,072	5,529,254
Other financing sources	-	-	947,464	1,159,929
Total Revenues	5,861,079	5,070,971	50,468,556	49,684,352
EXPENDITURES				
Instruction	7,000		27,376,633	27,699,951
Pupil Personnel Services	122,727	57,872	1,138,096	1,135,888
Instructional Media			412,689	419,065
Instruction & Curriculum Development	102,235	240,461	335,828	507,291
Instructional Staff Training		63,974	43,104	105,074
Instructional Related Technology	93,000	93,000	121,778	106,060
Board of Education	213,500	165,500	354,000	298,500
General Administration	326,218	431,882	326,218	431,882
School Administration			4,408,209	4,400,239
Facilities Acquisition & Construction			-	-
Fiscal Services	624,044	643,830	821,540	844,680
Central Services	276,009	224,641	276,009	224,641
Transportation	2,279,404	2,431,740	2,383,504	2,531,240
Operation of Plant	1,304,686	157,375	4,684,011	4,270,378
Maintenance of Plant			34,774	2,500
Administrative Related Technology	107,003	162,095	107,003	162,095
Community Services/Athletics			965,332	724,930
Debt Service	365,253	368,601	365,253	368,601
Operating Transfers	40,000	30,000	6,314,575	5,451,337
Total Expenditures	5,861,079	5,070,971	50,468,556	49,684,352
Net Changes in Fund Balance	-	-	-	-
FEFP Budgeted Enrollment			5,064.00	5,164.00

E Estimate

1. Adopted by Board of Trustees - February 24, 2025
2. Presented for Board Approval- August 11, 2025
3. Other Financing Sources will be the schools fund balance as needed.

LAKE WALES CHARTER SCHOOLS, Inc.

FY26 Adopted Subsidiary Program Budget

	Polk Avenue Elementary	Hillcrest Elementary	Janie Howard Elementary	DRF Babson Park Elementary	Lake Wales High School	Combined Total
	<i>FY26 Subsidiary Fund¹</i>	<i>FY26 Subsidiary Fund¹</i>	<i>FY26 Subsidiary Fund¹</i>	<i>FY26 Subsidiary Fund¹</i>	<i>FY26 Subsidiary Fund¹</i>	<i>FY26 Subsidiary Fund¹</i>
REVENUES						
PreK Program-Revenue	129,728	117,240	237,783	96,200	267,727	848,678
After School Program-Revenue		144,000		72,000		216,000
Other Financing Sources ²	-	-	-	141,851	-	141,851
Total Revenues	129,728	261,240	237,783	310,051	267,727	1,206,529
EXPENDITURES						
Instruction	116,040	103,469	127,703	110,755	266,650	724,617
Community Services/Athletics		51,320		75,071		126,391
Transfer to Other Fund	-	80,000	-	124,225	-	204,225
Total Expenditures	116,040	234,789	127,703	310,051	266,650	1,055,233
Net Changes in Fund Balance	13,688	26,451	110,080	-	1,077	151,296

1. Presented for Board Approval- August 11, 2025

2. Other Financing Sources will be the programs fund balance as needed.

LAKE WALES CHARTER SCHOOLS, Inc.

FY26 Adopted Special Revenue Fund Budget

All School Sites & Administration

	Administration		Systemwide Total	
	<i>FY25 Special Revenue Fund¹</i>	<i>FY26 Special Revenue Fund²</i>	<i>FY25 Special Revenue Fund¹</i>	<i>FY26 Special Revenue Fund²</i>
REVENUES				
Federal - Title I	692,364	255,104	2,848,651	2,357,525
Federal - IDEA	448,883	725,492	1,078,902	1,063,418
Federal - IDEA Pre K	38,816	12,388	38,816	12,388
Federal - Title I, Part C, Migrant	31,966		31,966	-
Federal - Title II	294,490		294,490	-
Federal - Title III, Part A, ELL	48,566		48,566	-
Federal- Title IV	316,743		316,743	-
Federal - ROTC			80,000	80,000
Federal - Title X, Part C, Homeless	59,895	59,895	59,895	59,895
Federal - C. Perkins			77,923	-
Federal - NSLP	4,223,869	4,832,000	4,223,869	4,832,000
Federal- American Rescue Grants	1,976,143		1,976,143	-
Total Revenues	8,131,736	5,884,879	11,075,965	8,405,226
EXPENDITURES				
Instruction	675,083	434,482	3,619,312	2,954,829
Pupil Personnel Services	451,528	208,128	451,528	208,128
Instructional Media	-	-	-	-
Instruction & Curriculum Development	675,410	324,535	675,410	324,535
Instructional Staff Training	31,071	-	31,071	-
Instructional Related Technology	-	-	-	-
Board of Education	-	-	-	-
General Administration	77,068	67,833	77,068	67,833
School Administration	-	-	-	-
Facilities Acquisition & Construction	1,859,711	-	1,859,711	-
Fiscal Services			-	-
Central Services	121,563	5,900	121,563	5,900
Food Service	3,894,306	4,832,000	3,894,306	4,832,000
Transportation	-	10,000	-	10,000
Operation of Plant	16,432	-	16,432	-
Maintenance of Plant	-	-	-	-
Community Services	-	2,000	-	2,000
Total Expenditures	7,802,172	5,884,879	10,746,401	8,405,226
Net Changes in Fund Balance	329,563	0	329,563	0
Beginning Fund balance - July 1,	-	-	-	-
Est. Ending Fund balance - June 30,	329,563	0	329,563	0

Estimate

1. Approved by Board of Trustees -February 24, 2025

2. Presented for Board Approval- August 11, 2025

LAKE WALES CHARTER SCHOOLS, Inc.**FY26 Adopted Food Service Budget**

REVENUE	Adopted
Lunch Reimbursement	3,352,000
Breakfast Reimbursement	986,500
Snack Reimbursement	18,500
Student/Adult - A La Carte	
Other Sales	250,000
USDA Donated Commodities	175,000
Other Revenue	40,000
Management Fees	10,000
Total Revenues	4,832,000

EXPENDITURES	
Salaries	89,865
Benefits	37,815
Food Management Services	4,511,063
Supplies & Materials	72,968
Capital Outlay	48,500
Other Expenses	71,790
Total Expenditures	4,832,000

Excess Revenue (Expenditures)	(0)
--------------------------------------	------------

Estimated Beginning Fund Balance as of July 1, 2025 \$4,479,928.45

Presented for Board Approval- August 11, 2025

LAKE WALES CHARTER SCHOOLS, Inc.
FY26 Adopted Capital Project Budget

	Bok South	Bok North	Total
1 PECO- Fixed Capital Outlay Funds	397,354	450,718	848,072
2 Florida Historic Grant		375,000	375,000
3 Florida Historic Grant General Fund Match			-
4 *Other Financing Sources		774,737	774,737
Total Revenues	397,354	1,600,455	1,997,809
5 Construction Costs		899,573	899,573
6 Architect/Design Fees			-
7 Rental			-
8 Debt service	289,000	446,996	735,996
9 Other Costs	108,354	253,885	362,239
10 Transfer to General Fund			-
Total Expenses	397,354	1,600,455	1,997,809
Net Change in Fund Balance	-	0	0

**Other Financing Sources represents a transfer from Bok North General Fund as well as Foundation funds.
Presented for Board Approval-August 11, 2025*

LAKE WALES CHARTER SCHOOLS, Inc.

FY26 Adopted Health Services Budget

REVENUE	Adopted
PREMIUM REVENUE	6,000,000
MISC. REVENUE	275,000
REFUND OF PRIOR YR EXP	-
Total Revenues	6,275,000

EXPENDITURES	
STOP LOSS FEES	650,000
CONTRACTED SVCS- USI	100,000
DUES & FEES	75,000
CLAIMS	5,450,000
Total Expenditures	6,275,000

Excess Revenue (Expenditures)	-
--------------------------------------	----------

Estimated Beginning Fund Balance as of July 1, 2025 \$3,739,516.36

Presented for Board Approval- August 11, 2025