Comprehensive School Improvement Plan (CSIP)

Rationale

School improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive School Improvement Plan (CSIP) cultivates an environment that promotes student growth and achievement.

Operational Definitions

Goal: Long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective: Short-term target to be attained by the end of the current academic year. There can be multiple objectives for each goal.

Strategy: An approach to systematically address the process, practice, or condition that the school will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed below or another established improvement approach (i.e. *Six Sigma, Shipley, Baldridge, etc.*).

Activity: Actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.

Key Core Work Processes: A series of processes identified by the Kentucky Department of Education that involve the majority of an organization's workforce and relate to its core competencies. These are the factors that determine an organization's success and help it prioritize areas for growth.

• KCWP 1: Design and Deploy Standards

• KCWP 4: Review, Analyze and Apply Data

- KCWP 2: Design and Deliver Instruction
- KCWP 3: Design and Deliver Assessment Literacy

- KCWP 5: Design, Align and Deliver Support
- <u>KCWP 6: Establishing Learning Culture and Environment</u>

Measure of Success: Criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.

Progress Monitoring: Process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals.

Funding: Local, state, or federal funds/grants used to support (or needed to support) the improvement initiative.

Requirements for Building an Improvement Plan

- There are six (6) required district goals: proficiency, separate academic indicator, achievement gap, graduation rate, growth, and transition readiness.
- The required school goals include the following:
 - For elementary/middle school, these include: proficiency, separate academic indicator, achievement gap, and, growth.
 - For high school, these include: proficiency, separate academic indicator, achievement gap, graduation rate, and transition readiness.

Explanations/Directions

Goal: Include long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Include short-term targets to be attained by the end of the current academic year. There can be multiple objectives for each goal.	An approach to systematically address the process, practice, or condition that the school will focus its efforts upon in order to reach its goals or objectives. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes listed above or another established improvement approach (i.e. <i>Six</i>	Include actionable steps used to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that shows the impact of the work. The measures may be quantitative or qualitative, but are observable in some way.	Discuss the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Should include timelines and responsible individuals. Progress monitoring ensures that plans are being revisited and an opportunity to determine whether the plan is working.	List the funding source(s) used to support (or needed to support) the improvement initiative.

Goal: Include long-term three to five year targets based on the required school level goals. Elementary/middle schools must have goals for proficiency, separate academic indicator, achievement gap, and growth. High schools must have goals for proficiency, separate academic indicator, achievement gap, and transition readiness. Long-term targets should be informed by The Needs Assessment for Schools.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Sigma, Shipley, Baldridge, etc.).				

1: Proficiency Goal

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Design and Deliver	Teachers will complete the	IReady Assessment	May 2023	
Increase the percentage of	Instruction: What	development of standards-based	Unit Assessments		
students scoring	systems/processes are in on place to ensure Tier 1 instruction and assessments	units for all content areas.	KAS Assessment		
roficient/distinguished on		Reading teachers in each primary	IREADY Assessment	May 2023	\$2,500
he state assessment in		grade level will utilize Really Great	KAS Assessment		
leading by 2023.	meet the intent of the	Reading and Heggerty to assure			
	adopted standards?	each student is receiving reading			
		instruction at their level.			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Intermediate teachers will continue			
		to use components of Guided			
		Reading to assure each student is			
		receiving reading instruction at their			
		level. All students will also receive			
		instruction at grade level during			
		core.			
	Design and Deploy Standards:	PLCs will be content specific.	KAS Assessment	May 2023	
	Describe your processes for	Primary teachers will meet and			
	ensuring vertical curriculum	intermediate content area teachers			
	work includes Introduction,	will meet to discuss standards			
	Development, and Mastery of	coherence, units, standards-based			
	Standards?	assessments, and strategies.			
		BCES will consult with Holly	IReady Assessment	May 2023	\$1,200
		Bloodworth to effectively	Unit Assessments		
		implement research-based reading	KAS Assessment		
		instruction. We will also utilize			
		WKEC special education consultant			
		Carla Mangles.			
	Design, Align, Deliver Support	21 st Century Community Learning	IREADY Benchmark	Ongoing through grant	21 st CCLC Grant
	Processes: What system or	Center K-2 focuses on reading	Unit Assessments	implementation	
	processes are in place to	interventions with a minimum of			
	ensure appropriate academic	one reading interventionist working			
	interventions are taking place	with K-2 students each afternoon.			
	to meet he needs of all	21 st Century Community Learning	IREADY Benchmark	Ongoing through grant	21 st CCLC Grant
	students?	Center focuses on reading	Unit Assessments	implementation	
		interventions with a minimum of			
		one reading interventionist working			
		with 3-5 students each afternoon			
		when grant is awarded.			
se the percentage of	Design and Deliver	Teachers will complete the	IREADY Assessment	May 2023	
nts scoring	Instruction: What	development of standards-based	Unit Assessments		
cient/distinguished on	systems/processes are in	units for all content areas.	KAS Assessment		

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
he state assessment in Math	place to ensure Tier 1	BCES will develop a process of	IREADY Assessment	May 2023	Title IV Funds \$500
y 2023.	instruction and assessments	developing and delivering math	KAS Assessment		
	meet the intent of the	talks a minimum of three times a			
	adopted standards?	week.			
		BCES will consult with KCM and			
		WKEC to implement research-based			
		math instruction.			
	Design and Deploy Standards:	PLCs will be content specific.	KAS Assessment	May 2023	
	Describe your processes for	Primary math teachers will meet			
	ensuring vertical curriculum	and intermediate math teachers will			
	work includes Introduction,	meet to discuss standards			
	Development, and Mastery of	coherence, units, standards-based			
	Standards?	assessments, and strategies.			
		Continue with KCM training on	Unit Assessments	May 2023	SBDM \$200
		Math Fact Fluency. In addition,			
		utilize L to J Math Facts Fluency to			
		improve numeracy and number			
		sense in grades 1 to 5.			
	Design and Deliver	Students will develop and	Unit Assessment	May 2023	SBDM \$1,000
	Instruction: What process is	implement Leadership Notebooks	IREADY Assessment		
	in place to ensure students	through the Leader in Me Program,			
	have an understanding of	providing ongoing information for			
	learning expectations and	goal setting and tracking.			
	know the criteria for success?				

2: Separate Academic Indicator

Goal 2 (State your separate academic indicator goal.): To increase percent of proficient/distinguished students in science on the 2022/2023 KAS exam by 8% to 31%; to increase percent of proficient/distinguished students in On-Demand Writing on the 2022/2023 KAS exam from 27.6% to 56%; to increase percent of proficient/distinguished students in social studies on the 2022/2023 KAS exam from 42.9% to 55%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Design and Deliver	Teacher will complete the	IREADY Assessment	May 2023	
Increase the percentage of	Instruction: What	development of standards-based	Unit Assessments		
students scoring	systems/processes are in	units.	KAS Assessment		
proficient/distinguished on	place to ensure Tier 1	Vertical articulation of writing	Classroom	May 2023	
the state assessment in On-	instruction and assessments	modes with teachers in grades three	Assessments		
Demand Writing.	meet the intent of the	through five.			
	adopted standards?				
	Design and Deploy Standards:	PLCs will be content specific. Fourth	KAS Assessment	May 2023	
	Describe your processes for	and fifth grade writing will meet to			
	ensuring vertical curriculum	discuss coherence and standards-			
	work includes Introduction,	based units/assessments.			
	Development, and Mastery of	Develop a common prewrite and	KAS Assessment	May 2023	
	Standards?	implement timed writing in all			
		intermediate grades.			
Objective 2	Design and Deliver	Teacher will complete the	IREADY Assessment	May 2023	
Increase the percentage of	Instruction: What	development of standards-based	Unit Assessments		
students scoring	systems/processes are in	units.	KAS Assessment		
proficient/distinguished on	place to ensure Tier 1	Teachers will receive training on the	Classroom Assessment	May 2023	
the state assessment in	instruction and assessments	new social studies standards.			
Social Studies.	meet the intent of the				
	adopted standards?				
	Design and Deploy Standards:	PLCs will be content specific. Fourth	KAS Assessment	May 2023	
	Describe your processes for	and fifth grade social studies will			
	ensuring vertical curriculum	meet to discuss coherence and			
	work includes Introduction,	standards-based units/assessments.			

Goal 2 (State your separate academic indicator goal.): To increase percent of proficient/distinguished students in science on the 2022/2023 KAS exam by 8% to 31%; to increase percent of proficient/distinguished students in On-Demand Writing on the 2022/2023 KAS exam from 27.6% to 56%; to increase percent of proficient/distinguished students in social studies on the 2022/2023 KAS exam from 42.9% to 55%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Development, and Mastery of Standards?				
Objective 3 Increase the percentage of students scoring proficient/distinguished on the state assessment in Science.	Design and Deliver Instruction: What systems/processes are in place to ensure Tier 1 instruction and assessments meet the intent of the adopted standards?	Teacher will complete the development of standards-based units. Use performance-based rubric provided by the state to evaluate student performance. Will be reworded in student friendly language for them to self-assess. Vertically align science content in grades K-3. Align grade 5 with grades 6 & 7.	IREADY Assessment Unit Assessments KAS Assessment	May 2023	
	Design and Deploy Standards: Describe your processes for ensuring vertical curriculum work includes Introduction, Development, and Mastery of Standards?	PLCs will be content specific. Fourth grade science teacher will meet with administration to discuss standards- based units and assessments, as well as disaggregate student data. Teacher will attend district-wide PLC to discuss strategies and vertical alignment.	KAS Assessment	May 2023	

3: Achievement Gap

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Dbjective 1	Design and Deliver	Twenty chosen students will be	IREADY Assessment	May 2023	Special Education
Reduce the number of special	Instruction: What	placed on FastForward to address	Unit Assessments	May 2023	Monies
ducation students who are	systems/processes are in	reading gap.	KAS Assessment		
performing at novice in	place to ensure Tier 1	Increase one to one direct			
eading on the KAS	instruction and assessments	intervention with special education			
assessment.	meet the intent of the	teachers.			
	adopted standards?	Teachers will develop specific action	IREADY Assessment	May 2023	
		plans for each student.	Unit Assessments	May 2023	
			KAS Assessment		
		SPED teachers will attend content	IREADY Assessment	May 2023	
		PLCs in reading and math.	Unit Assessments	May 2023	
			KAS Assessment		
Dbjective 2	Design and Deliver				
Reduce the number of special	Instruction: What	Teachers will develop specific action	IREADY Assessment	May 2023	
education students who are	systems/processes are in	plans for each student.	Unit Assessments	May 2023	
performing a novice in math	place to ensure Tier 1		KAS Assessment		
on the KAS assessment.	instruction and assessments				
	meet the intent of the				
	adopted standards?				
		SPED teachers will attend content	IREADY Assessment	May 2023	
		PLCs in reading and math.	Unit Assessments	May 2023	
			KAS Assessment		

4: Growth

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	Design, Align, Deliver Support	21 st Century Community Learning	Unit Assessment	May 2023	21 st CCLC Grant
Reduce percentage of	Processes: What system or	Center K-2 focuses on reading	IREADY Assessment		
students scoring Novice in	processes are in place to	interventions with a minimum of	KAS Assessment		
eading from 27% to 18%	ensure appropriate academic	one reading interventionist working			
	interventions are taking place	with K-2 students each afternoon.			
	to meet he needs of all				
	students?				
	Design and Deliver	Teachers will be trained on using	Unit Assessment	May 2023	District
	Instruction: How do	Thoughtful Education Strategies	IREADY Assessment		
	school/district leadership	beginning fall of 2022.	KAS Assessment		
	ensure teachers determine				
	the most appropriate and				
	effective high yield strategies				
	to implement in order to				
	ensure congruency to the				
	intent of the learning target?				
Dbjective 2	Design, Align, Deliver Support	Each student in every grade level	Unit Assessment	May 2023	SBDM
Reduce percentage of	Processes: What system or	will continue assessing and tracking	IREADY Assessment	,	
students scoring Novice in	processes are in place to	math facts using Math Fact Fluency	KAS Assessment		
math from 22% to 12%	ensure appropriate academic	book and training from Kentucky			
	interventions are taking place	Center for Mathematics			
	to meet he needs of all				
	students?				
				N. 2022	
	Design and Deliver	Teachers will be trained on using	Unit Assessment	May 2023	District
	Instruction: How do	Thoughtful Education Strategies	IREADY Assessment		
	school/district leadership	beginning fall of 2022.	KAS Assessment		
	ensure teachers determine				
	the most appropriate and				

Goal 4 (State your growth goal.): The percentage of students scoring Novice on KAS in reading will decrease from 27% to 18% and math will decrease from 22% to 12% by 2023.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	effective high yield strategies to implement in order to ensure congruency to the intent of the learning target?				

5: Transition Readiness

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By 2024, 100% of students in grades 2 and 5 will be proficient in math facts.	Design, Align, Deliver Support Processes: What system or processes are in place to ensure appropriate academic interventions are taking place to meet he needs of all	Beginning in January 2020, each student in every grade level will begin assessing and tracking math facts using Lee Jenkins' L to J assessments.	Unit Assessment IREADY Assessment KAS Assessment	May 2023	SBDM
	students?	Beginning Fall of 2020, each teacher will begin using strategies from KCM Math Fact Fluency training.			
Objective 2 By 2024, 100% of students in grades 2 and 5 will be proficient in reading.	Design and Deliver Instruction: What systems/processes are in place to ensure Tier 1	Reading teachers in each grade level will utilize Jan Richardson's Guided Reading process and Really Great	Unit Assessment IREADY Assessment KAS Assessment	May 2023	District
proficient in reading.	instruction and assessments meet the intent of the adopted standards?	Reading to assure each student is			

6: Graduation Rate

Goal 6 (State your graduation rate goal.):NA							
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding		
Dbjective 1							
Objective 2							

7: Other (Optional)

Goal 7 (State your separate goal.):								
Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding			
bjective 1								
-								
bjective 2								

Special Considerations for Targeted Support and Improvement (TSI) Schools

TSI schools must embed their subgroup(s) plan for improvement within their CSIPs. TSI stakeholders, including the principal and other school leaders, teachers, and parents, should carefully consider what must be done to ensure the subgroup(s) perform(s) at high levels in the state accountability system. In addition to identifying strategies and activities within the CSIP that address the specific needs of underperforming groups, provide narrative information regarding the additional requirements for TSI schools in the following chart:

Components Of Turnaround Leadership Development And Support:

Consider: How will you ensure that school leadership has or develops the skills and disposition to achieve accelerated, meaningful, and sustainable increases in student achievement for underperforming subgroups?

Response:

Identification Of Critical Resources Inequities:

Consider: Describe the process used to review the allocation and use of resources (people, time, and money), any resource inequities that were identified that may contribute to underperformance, and how identified resource inequities will be addressed.

Response:

Targeted Subgroups and Evidence-Based Interventions:

Consider: Identify the areas of need revealed by the analysis of academic and non-academic data that will be addressed through CSIP activities for your targeted subgroup(s). What evidence-based practice(s) will the school incorporate that specifically targets the subgroup(s) achievement that contributed to the TSI identification? How will we monitor the evidence-based practice to ensure it is implemented with fidelity? Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Response:

Evidence-based Activity	Evidence Citation	
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	\square

Additional Actions That Address The Causes Of Consistently Underperforming Subgroups Of Students

Consider: Describe the process used to review the learning culture related to your targeted subgroup(s) and any additional actions that were determined to address the causes of underperformance.

Response:

Special Considerations for Comprehensive Support and Improvement (CSI) Schools

Schools identified for Comprehensive Support and Improvement (CSI) must complete the CSIP process and meet all applicable deadlines while identified for Comprehensive Support and Improvement (CSI). Following the completion of the school audit, CSI schools must revise their CSIP to account for the improvement priorities identified by the audit team. The newly revised CSIP, referred to as a Turnaround Plan, must include the following items: (1) evidence-based interventions to be utilized to increase student performance and address the critical needs identified in the school audit, (2) a comprehensive list of persons and entities involved in the turnaround efforts and the specific roles each shall play in the school's turnaround process, and (3) a review of resource inequities, which shall include an analysis of school level budgeting to ensure resources are adequately channeled towards school improvement (703 KAR 5:280). Each of the three aforementioned requirements must be embedded throughout the CSIP document. Once the CSIP has been revised, the turnaround plan must be submitted to the LEA for approval before it is submitted to the Commissioner of Education for final approval.

Evidence-based Practices

The Every Student Succeeds Act (2015) created new expectations for evidence-based decision making at school and district levels. More specific information regarding evidence-based practices and requirements can be found on the Kentucky Department of Education's Evidence-based Practices website. While evidence documentation in the CSIP is only required for schools identified for Targeted Support and Improvement (TSI) and Comprehensive Support and Improvement (CSI), KDE encourages all school leaders to review evidence related to new programs, practices, or interventions being implemented in the school. In addition to documenting the evidence below, TSI and CSI schools are expected to upload a description of their evidence review process, the findings of their evidence review, and a discussion of the local implications into eProve. Specific directions regarding the documentation requirements can be found in the "Documenting <u>Evidence-based Practices website</u>.

Complete the table below to document the evidence that supports the Activities outlined in this plan. Additional rows may be added to accommodate additional pieces of evidence.

Evidence-based Activity	Evidence Citation	Uploaded in eProve
Train staff to implement inductive teaching strategies.	Hattie, J. (2009). Visible Learning: a synthesis of over 800 meta-analyses relating to achievement. Routledge: New York, NY.	\boxtimes