Exhibit F-I-A

LEA Financial System

Combined Balance Sheet -- All Fund Types and Account Groups For Fiscal Year Ended September 30, 2021

186 - Pike Road City Schools		GOVERNM	IENTAL	PROPRIETARY		FIDUCIARY	ACCOUNT
		Special	Debt	Capital	Enterp/		GROUPS
Description	General	Revenue	Service	Projects	Internal	Trust Agency	F/A L/T Dept
Assets and Other Debits:							
Assets:							
Cash	\$3,173,502.81	\$396,562.46	\$1,362.73	\$977,290.75	\$0.00	\$86,676.92	\$0.00
Investments							
Receivables	\$487,192.12	\$465,299.02	\$0.00	\$71,758.96	\$0.00	\$0.00	\$0.00
Interfund Receivables							
Inventories	\$17,228.95	\$46,285.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Assets							
Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,481,315.37
Construction In Progress	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$613,019.41
Other Debits:							
Amounts Available							
Amounts to be Provided	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,828,522.63
Other Debits	40.077.000.00	****	A4 000 70	04 040 040 74	40.00	400.070.00	* 40.000.057.44
Total Assets and Other Debits:	\$3,677,923.88	\$908,147.20	\$1,362.73	\$1,049,049.71	\$0.00	\$86,676.92	\$18,922,857.41
Liabilities and Fund Equity:							
Liabilities:							
Claims Payable	\$146,210.77	\$99,370.52	\$0.00	\$45,530.67	\$0.00	\$1,553.44	\$0.00
Interfund Payable							
Other Liabilities	\$0.00	\$43,224.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Long-Term Liabilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,828,522.63
Total Liabilities:	\$146,210.77	\$142,594.69	\$0.00	\$45,530.67	\$0.00	\$1,553.44	\$11,828,522.63
Fund Equity:							
Investments in General Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,094,334.78
Contributed Capital							
Reserved Fund Balance	\$182,231.06	\$95,374.32	\$0.00	\$178,101.50	\$0.00	\$2,270.00	\$0.00
Unreserved Fund balance	\$3,349,482.05	\$670,178.19	\$1,362.73	\$825,417.54	\$0.00	\$82,853.48	\$0.00
Total Fund Equity:	\$3,531,713.11	\$765,552.51	\$1,362.73	\$1,003,519.04	\$0.00	\$85,123.48	\$7,094,334.78
Total Liabilities and Fund Equity:	\$3,677,923.88	\$908,147.20	\$1,362.73	\$1,049,049.71	\$0.00	\$86,676.92	\$18,922,857.41

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds For Fiscal Year Ended September 30, 2021

186 - Pike Road City Schools **GOVERNMENTAL FIDUCIARY Special Revenue Debt Service** Capital Projects Expendable Trust **Total** General Revenues State Sources \$15,632,375.86 \$0.00 \$208.950.00 \$704,720.99 \$0.00 \$16,546,046.85 Federal Sources \$0.00 \$2,406,485,38 \$0.00 \$0.00 \$0.00 \$2,406,485,38 **Local Sources** \$5,166,988,03 \$1.355.390.31 \$0.00 \$80,224,00 \$68,132,35 \$6.670.734.69 Other Sources \$190,845.57 \$2,989.51 \$0.00 \$0.00 \$0.00 \$193,835.08 **Total Revenues:** \$20,990,209.46 \$3,764,865.20 \$208,950.00 \$784,944.99 \$68,132.35 \$25,817,102.00 **Expenditures** Instructional Services \$0.00 \$0.00 \$47,906.17 \$10,732,134.91 \$1,745,624.01 \$12,525,665.09 Instructional Support Services \$195,727.07 \$0.00 \$0.00 \$3.880.87 \$3,361,988.57 \$3,162,380.63 \$0.00 \$8.500.00 Operation & Maintenance Services \$1.711.477.26 \$43.069.95 \$0.00 \$1,763,047,21 **Auxiliary Services** \$1,467,774.21 \$269,478.83 \$0.00 \$272,892.00 \$0.00 \$2,010,145.04 \$1,110,241.89 \$74,900.94 \$0.00 \$0.00 \$0.00 \$1,185,142.83 General Administrative Services \$0.00 \$0.00 \$0.00 \$700,980.98 \$0.00 \$700,980.98 Capital Outlay \$0.00 \$208.949.31 **Debt Service** \$0.00 \$610.744.33 \$0.00 \$819,693,64 \$514.130.94 Other Expenditures \$1.117.213.20 \$0.00 \$0.00 \$19.810.75 \$1.651.154.89 **Total Expenditures:** \$18,698,139.84 \$3,446,014.00 \$208,949.31 \$1,593,117.31 \$71,597.79 \$24,017,818.25 Other Fund Sources (Uses) Other Fund Sources: \$199,364.06 \$398,827.78 \$0.00 \$1,472,892.00 \$21,959.90 \$2,093,043.74 Other Fund Uses: \$1,404,144.50 \$0.00 \$0.00 \$7,067.99 \$360,475.88 \$1,771,688.37 **Total Other Fund Sources (Uses):** (\$1,204,780.44) \$38,351.90 \$0.00 \$1,472,892.00 \$14,891.91 \$321,355.37 **Excess Revenues and Other Sources Over** (Under) Expenditures and Other Fund Uses: \$1,087,289.18 \$357,203.10 \$0.69 \$664,719.68 \$11,426.47 \$2,120,639.12 \$1,362.04 \$408,349.41 \$338,799.36 \$73,697.01 \$3,266,631.75 **Beginning Fund Balance - October 1:** \$2,444,423.93 \$3,531,713.11 \$765,552.51 \$1,362.73 \$1,003,519.04 \$85,123.48 \$5,387,270.87 **Ending Fund Balance - September 30:**

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds Budget and Actual

For Fiscal Year Ended September 30, 2021

186 - Pike Road City Schools

100 - Pike Road City Schools	G	ENERAL	VARIANCE Favorable	SPECIAL REVENUE		VARIANCE Favorable
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)
Revenues						
State Sources	\$15,597,965.00	\$15,632,375.86	\$34,410.86	\$0.00	\$0.00	\$0.00
Federal Sources	\$0.00	\$0.00	\$0.00	\$3,009,606.62	\$2,406,485.38	(\$603,121.24)
Local Sources	\$4,843,880.00	\$5,166,988.03	\$323,108.03	\$763,690.03	\$1,355,390.31	\$591,700.28
Other Sources	\$96,500.00	\$190,845.57	\$94,345.57	\$6,000.00	\$2,989.51	(\$3,010.49)
Total Revenues:	\$20,538,345.00	\$20,990,209.46	\$451,864.46	\$3,779,296.65	\$3,764,865.20	(\$14,431.45)
Expenditures						
Instructional Services	\$11,325,116.00	\$10,732,134.91	\$592,981.09	\$1,584,330.09	\$1,745,624.01	(\$161,293.92)
Instructional Support Services	\$3,006,019.00	\$3,162,380.63	(\$156,361.63)	\$366,998.37	\$195,727.07	\$171,271.30
Operation & Maintenance Services	\$1,812,805.91	\$1,711,477.26	\$101,328.65	\$36,524.00	\$43,069.95	(\$6,545.95)
Auxiliary Services	\$1,868,129.00	\$1,467,774.21	\$400,354.79	\$48,625.00	\$269,478.83	(\$220,853.83)
General Administrative Services	\$1,047,208.00	\$1,110,241.89	(\$63,033.89)	\$141,767.37	\$74,900.94	\$66,866.43
Special Revenue Outlay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
General Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Expenditures	\$457,528.12	\$514,130.94	(\$56,602.82)	\$1,459,524.00	\$1,117,213.20	\$342,310.80
Total Expenditures:	\$19,516,806.03	\$18,698,139.84	\$818,666.19	\$3,637,768.83	\$3,446,014.00	\$191,754.83
Other Financing Sources (Uses)						
Other Financing Sources:	\$302,231.00	\$199,364.06	(\$102,866.94)	\$201,229.00	\$398,827.78	\$197,598.78
Other Financing Uses:	\$1,396,729.00	\$1,404,144.50	(\$7,415.50)	\$154,500.00	\$360,475.88	(\$205,975.88)
Total Other Financing Sources (Uses):	(\$1,094,498.00)	(\$1,204,780.44)	(\$110,282.44)	\$46,729.00	\$38,351.90	(\$8,377.10)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(\$72,959.03)	\$1,087,289.18	\$1,160,248.21	\$188,256.82	\$357,203.10	\$168,946.28
Beginning Fund Balance - Oct. 1:	\$2,426,236.37	\$2,444,423.93	\$18,187.56	\$408,556.76	\$408,349.41	(\$207.35)
Ending Fund Balance - Sept. 30:	\$2,353,277.34	\$3,531,713.11	\$1,178,435.77	\$596,813.58	\$765,552.51	\$168,738.93

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds Budget and Actual

For Fiscal Year Ended September 30, 2021

186 - Pike Road City Schools	DEBT	SERVICE	VARIANCE Favorable	CAPITAL PROJE		CTS VARIANCE Favorable	
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)	
Revenues							
State Sources	\$208,950.00	\$208,950.00	\$0.00	\$2,781,260.00	\$704,720.99	(\$2,076,539.01)	
Federal Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Local Sources	\$0.00	\$0.00	\$0.00	\$80,224.00	\$80,224.00	\$0.00	
Other Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Revenues:	\$208,950.00	\$208,950.00	\$0.00	\$2,861,484.00	\$784,944.99	(\$2,076,539.01)	
Expenditures							
Instructional Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Instructional Support Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Operation & Maintenance Services	\$0.00	\$0.00	\$0.00	\$8,500.00	\$8,500.00	\$0.00	
Auxiliary Services	\$0.00	\$0.00	\$0.00	\$272,892.00	\$272,892.00	\$0.00	
Debt Administrative Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Capital Outlay	\$0.00	\$0.00	\$0.00	\$3,707,202.36	\$700,980.98	\$3,006,221.38	
Debt Service	\$208,950.00	\$208,949.31	\$0.69	\$590,130.76	\$610,744.33	(\$20,613.57)	
Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Expenditures:	\$208,950.00	\$208,949.31	\$0.69	\$4,578,725.12	\$1,593,117.31	\$2,985,607.81	
Other Financing Sources (Uses)							
Other Financing Sources:	\$0.00	\$0.00	\$0.00	\$1,472,892.00	\$1,472,892.00	\$0.00	
Other Financing Uses:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Total Other Financing Sources (Uses):	\$0.00	\$0.00	\$0.00	\$1,472,892.00	\$1,472,892.00	\$0.00	
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	\$0.00	\$0.69	\$0.69	(\$244,349.12)	\$664,719.68	\$909,068.80	
Beginning Fund Balance - Oct. 1:	\$1,362.04	\$1,362.04	\$0.00	\$338,799.36	\$338,799.36	\$0.00	
Ending Fund Balance - Sept. 30:	\$1,362.04	\$1,362.73	\$0.69	\$94,450.24	\$1,003,519.04	\$909,068.80	

Exhibit F-III-C

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
Budget and Actual

For Fiscal Year Ended September 30, 2021

186 - Pike Road City Schools	EXPENDABLE TRUST		VARIANCE Favorable	TOTAL GOVERNMENT A AND EXPENDABLE 1	VARIANCE Favorable	
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)
Revenues						
State Sources	\$0.00	\$0.00	\$0.00	\$18,588,175.00	\$16,546,046.85	(\$2,042,128.15)
Federal Sources	\$0.00	\$0.00	\$0.00	\$3,009,606.62	\$2,406,485.38	(\$603,121.24)
Local Sources	\$6,000.00	\$68,132.35	\$62,132.35	\$5,693,794.03	\$6,670,734.69	\$976,940.66
Other Sources	\$0.00	\$0.00	\$0.00	\$102,500.00	\$193,835.08	\$91,335.08
Total Revenues:	\$6,000.00	\$68,132.35	\$62,132.35	\$27,394,075.65	\$25,817,102.00	(\$1,576,973.65)
Expenditures						
Instructional Services	\$4,100.00	\$47,906.17	(\$43,806.17)	\$12,913,546.09	\$12,525,665.09	\$387,881.00
Instructional Support Services	\$8,100.00	\$3,880.87	\$4,219.13	\$3,381,117.37	\$3,361,988.57	\$19,128.80
Operation & Maintenance Services	\$0.00	\$0.00	\$0.00	\$1,857,829.91	\$1,763,047.21	\$94,782.70
Auxiliary Services	\$0.00	\$0.00	\$0.00	\$2,189,646.00	\$2,010,145.04	\$179,500.96
Expendable Administrative Services	\$0.00	\$0.00	\$0.00	\$1,188,975.37	\$1,185,142.83	\$3,832.54
Total Outlay	\$0.00	\$0.00	\$0.00	\$3,707,202.36	\$700,980.98	\$3,006,221.38
Expendable Service	\$0.00	\$0.00	\$0.00	\$799,080.76	\$819,693.64	(\$20,612.88)
Other Expenditures	\$1,000.00	\$19,810.75	(\$18,810.75)	\$1,918,052.12	\$1,651,154.89	\$266,897.23
Total Expenditures:	\$13,200.00	\$71,597.79	(\$58,397.79)	\$27,955,449.98	\$24,017,818.25	\$3,937,631.73
Other Financing Sources (Uses)						
Other Financing Sources:	\$0.00	\$21,959.90	\$21,959.90	\$1,976,352.00	\$2,093,043.74	\$116,691.74
Other Financing Uses:	\$0.00	\$7,067.99	(\$7,067.99)	\$1,551,229.00	\$1,771,688.37	(\$220,459.37)
Total Other Financing Sources (Uses):	\$0.00	\$14,891.91	\$14,891.91	\$425,123.00	\$321,355.37	(\$103,767.63)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(\$7,200.00)	\$11,426.47	\$18,626.47	(\$136,251.33)	\$2,120,639.12	\$2,256,890.45
Beginning Fund Balance - Oct. 1:	\$73,697.01	\$73,697.01	\$0.00	\$3,248,651.54	\$3,266,631.75	\$17,980.21
Ending Fund Balance - Sept. 30:	\$66,497.01	\$85,123.48	\$18,626.47	\$3,112,400.21	\$5,387,270.87	\$2,274,870.66