1.0 CALL TO ORDER AND REVIEW OF AGENDA:
Diane Insley

READING OF COMMUNITY ACTION MISSION:

"Our mission is to help Central Texans achieve economic self-reliance through a wide range of services and community partnerships"

MEETING BEGAN:		
	6:02 PM	

EMBERS PRESENT:				
Public Representatives	Ne	Neighborhood Representatives Private Group Repre		
Angela Gonzalez-Sanchez		Myra Vassian	X	Diane Insley
☐ Brett Bray	X	Karen Lovin	X	David Sergi
X Rusty Horne	X	Jeremy Sutton		Deborah Villalpando
X Wayne Thompson	X	Stephen Hernandez		Gloria Martinez
X Alyssa Garza		Cierra Garcia		Clarena Larrota
MEMBERS ABSENT: Public Representatives		ighborhood Representatives	Pri	vate Group Representatives
X Angela Gonzalez-Sanchez	X	Myra Vassian	<u> </u>	Diane Insley
X Brett Bray		Karen Lovin		David Sergi
Rusty Horne		Jeremy Sutton	X	Deborah Villalpando
Wayne Thompson		Stephen Hernandez	X	Gloria Martinez
Wayne Thompson Alyssa Garza	X	Stephen Hernandez Cierra Garcia	X	Gloria Martinez Clarena Larrota
Alyssa Garza VISITORS:	X	•		
Alyssa Garza VISITORS: STAFF PRESENT:	X	Cierra Garcia		
Alyssa Garza /ISITORS: STAFF PRESENT: X Doug Mudd	X	Cierra Garcia Stacey Martinez		
Alyssa Garza VISITORS: STAFF PRESENT: X Doug Mudd	X	Cierra Garcia Stacey Martinez		
Alyssa Garza VISITORS: STAFF PRESENT: X Doug Mudd X Keith Herington Francesca Ramirez	X	Cierra Garcia Stacey Martinez		
Alyssa Garza VISITORS: STAFF PRESENT: X Doug Mudd X Keith Herington	X	Cierra Garcia Stacey Martinez		
Alyssa Garza VISITORS: STAFF PRESENT: X Doug Mudd X Keith Herington Francesca Ramirez X Mary Helen Martinez X Ruth Salinas	X	Cierra Garcia Stacey Martinez		
Alyssa Garza VISITORS: STAFF PRESENT: X Doug Mudd X Keith Herington Grancesca Ramirez X Mary Helen Martinez	X	Cierra Garcia Stacey Martinez		

STA	AFF ABSENT:		
	Doug Mudd	X	Stacey Martinez
	Keith Herington		Bethany Moore
X	Francesca Ramirez		
	Mary Helen Martinez		
	Ruth Salinas		
X	Megan Campbell		
	Danielle Engelke		
	Cristal Lopez		

3.0 Public Comment Period: Diane Insley asked if anyone present would like to make a public comment at this time.	No comments were made.		
	Motion to Pass	Second	Approved
4.0 Minutes – Diane Insley 4.1 Board Minutes July 17, 2025 (for approval) The Board members reviewed the Board of Directors Minutes for July 17, 2025. Jeremy Sutton made the motion to approve, Wayne Thompson seconded the motion. All were in favor. None opposed. Motion passed.	Jeremy S.	Wayne T.	Pass
5.0 Correspondence, for Review and Discussion - Doug Mudd			
5.1 Henry Bush CDC Child-Care Inspection Form Doug Mudd reviewed the letter from the Texas Health and Human Services Records Evaluated: Number of Children's Records: 8 Number of Children Enrolled: 67 Number of Staff Records: 8 Number of Staff Employed: 12 No monitoring deficiencies were found at this inspection.			
5.2 A. Washington CDC Child -Care Inspection Form Unannounced Monitoring No findings, all in compliance. No monitoring deficiencies were found at this inspection.			
5.3 Administration for Children & Families letter - Head Start CDC The board was informed that the Program Community Action has been scheduled for an FY26 class video review. In Fiscal Year 2026 (FY26), the office of Head Start			

(OHS) will use video recordings to conduct Classroom Assessment Scoring System (CLASS)reviews. No additional action was required from the board at this time.	
6.0 Leadership Programmatic Reports - Mudd Written programmatic reports have been emailed to all board members. Bolded items below will be presented verbally. Opportunity for questions for unbolded items.	
6.1 Executive Director - Doug Mudd 6.1.1 - Mr. Mudd reviewed the latest on FY 2026 federal funding for CAI programs	
 6.1.2 Risk assessment Report- [OS 4.6]Mr. Mudd reviewed what was accomplished since the 2023 Risk Assessment and reviewed the 2025 Risk Assessment. Leadership's 2025 Risk Assessment identified the following top three tasks: 1. Develop a formal Crisis Management Plan 2. Continue the work of developing evacuation plans for all facilities 3. Develop a list to track all keys at the Village 	
6.2 Human Resources- Ruth Salinas	
6.3 Agency Financial - Keith Herington	
6.3.1 Basic Financials Mr. Herington reviewed the year-to date basic financial statements as of August 31, 2025	

6.3.2 Grant Financial Report Mr. Herington reviewed the year-to date basic financial statements as of August 31, 2025	
6.3.3 Head Start Program Budget Reports Mr. Herington reviewed the Head Start Budget report and year-to-date expenditures – as of August 31, 2025	
6.3.4 Head Start In-Kind Mr. Herington reviewed the report for the period ending in August.	
6.3.5 Head Start Program CACFP Report Mr. Herington reviewed the report for the period ending in August.	
6.3.6 Credit Card Report Mr. Herington reviewed the report for the period ending in August.	
6.3.7 Other Credit Card Purchases Mr. Herington reviewed the report for the period ending in August.	
6.4 Adult Education - Mary Helen Martinez Dr. Martinez presented key highlights of the Adult Education program, noting its focus on literacy, high School equivalency, ESL, and workforce training, along with flexible scheduling and support services to help adult learners reach career and personal goals. Dr. Martinez outlined goals to implement digital attendance tracking, expand teacher training, and establish verification process. She shared percentage targets for both students and teacher's achievement.	
6.5 Community Services - Francesca Ramirez	
6.6 Health Services - Stacy Martinez	

6.7 Head Start - Danielle Engelke			
6.8 Home Visiting – Megan Campbell			
6.9 Youth Services - Cristal Lopez			
6.10 Community Development- Bethany Moore			
7.0 Action Items - Review, Discuss and Take Proper Action	Motion to Pass	Second	Approved
7.1 Grant Budget Approvals			
7.1.1 IRS form 990 (for review)	Karen L.	Wayne T.	Pass
7.1.2 Keith Herington reviewed the organization-wide budget for all programs and presented the IRS forms, grants, and supplemental information. Karen L. made the motion to approve, Jeremy S. seconded the motion – all were in favor, none opposed. Motion passed	Karen L.	Jeremy	Approved
7.1.3 COLA Discussion: [OS 7.5] (for approval) Discussion was held regarding a 0% Cost of Living Adjustment (COLA) for all employees, including the Executive Director.	Karen L.	David S.	Approved
7.1.4 Home Visiting SDF Maternal Health Proposal. (for approval) Parents as Teachers Home Visiting Grant – Community Action seeks a two- year, \$986,328 grant (10/1/25-9/30/27) to continue the Parents as Teachers Home Visiting program in Hays and Caldwell counties. Funding covers staff, benefits, travel, supplies, community events, and program support to provide parent education, developmental screenings, bilingual outreach and coalition collaboration. Karen L made the motion to approve, Stephen H. seconded the motion – all were in favor, none opposed. Motion	Jeremy S.	Stephen H.	Pass

passed			
7.1.5 Youth Services (for approval) Cristal Lopez reviewed proposed Youth Services SDF project period October 2025- September 2027 with a budget of \$250,000. Karen L made the motion to approve, Wayne T. seconded the motion – all were in favor, none opposed. Motion passed	Karen L.	Wayne T.	Pass
7.2 Community Service Block Grant FY 2026 public hearing (for approval) Doug Mudd provided public hearing for Community Action CSBG Allocation of \$341,788.00. Jeremy S. made the motion to approve, David S. seconded the motion – all were in favor, none opposed. Motion passed	Jeremy S.	David S.	Pass
7.3 Performance Evaluation of Executive Director ED evaluation was presented. Board members noted that Doug Mudd is trustworthy and personable. Jeremy made motion to approve the evaluation and Karen seconded the motion. All were in favor, none opposed. Motion passed.	Jeremy	Karen	Pass
7.4 Election of officers: Diane Insley will remain President. Jeremy Sutton – Vice President Wayne Thompson – Board Secretary Karen Lovin- Executive Committee Member Rusty Horne – Executive Committee Member Wayne T. made motion to approve. Jeremy S. Seconded this motion. All were in favor. None opposed. Motion passed.	Wayne T	Jeremy S	Pass
0 Success Story – Mary Helen Martinez 37-year-old mom of three successfully earned her HSE in February,	Wayne 1	Jeremy S	Pass

Diane Insley made the motion to adjourn. Jeremy S. seconded the motion – all were in favor. None opposed. Meeting adjourned at 7:05pm	Diane	Jeremy	Pass
11.0 Adjournment - Diane Insley	Motion to Adjourn	Second	Pass
10.0 Board President's Report - Diane Insley Next Board of Directors Meeting: November 13, 2025			
9.0 Board Member's Opportunity to Share: Alyssa Garza- Discussed funding for legal assistance for tenants pending evictions. Steven Hernandez announced the Kiwanis Great Pumpkin- 5K run taking place at La Cima Activity Center in San Marcos TX.			
gaining confidence with support from Dylan Ritcher, her instructor.			

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Child-Care Inspection Form

William Crook Child Development Center

#1751896

Arrival Date and Time 10/07/2025 10:30 AM Departure Date and Time 10/07/2025 12:23 PM

Part I: OPERATION INFORMATION

Location: 1205 DAVIS LN, SAN MARCOS, TX 78666 Phone: (512) 610-5534

Permit Type: License

Type: Child Care Program Capacity:34 Infant Capacity: 13

Status: Full

Director/Administrator: Katie Childs Designee/Registrant: Danielle Engelke

Director/Administrator:

Type of Inspection: Unannounced Monitoring

Licensing Staff: AMBER CORPUZ Phone: (737) 226-3461 Address: 1340 AIRPORT COMMERCE DR BLDG 5, STE 525 , AUSTIN, TX 78741

Licensing Supervisor: SHACQULINE THOMAS-DAVENPORT Phone: (979) 324-5621 Address: 1340 AIRPORT COMMERCE DR BLDG 5, STE 525 , AUSTIN, TX 78741

Part II: NOTIFICATION

The most recent Inspection Form or letter and any supplemental forms or letters must be posted in a prominent place visible to all staff, parents, and others.

-	• •	
✓ Controlling Persons have been	n verified.	
✓ Back ground checks have been	n verified.	
▼ The following items regarding	g risk to children were evaluated:	
The Supervision of Children		Conditions of any Waiver/Variance, if applicable
Child/Caregiver Ratio		Director and/or Caregiver Responsibilities
Obvious Fire, Safety, and/or S	anitation Deficiencies	Restrictions and/or Conditions of the Permit
✓ Children in Care: 15	☑ Director Present	Photographs were taken during the inspection
	✓ Dir Qual Eval	
All or part of the following laws, a	administrative rules or Minimu	ım Standard rules have been inspected:
Standard x Standard	☐ J. Pre-K Children	✓ R. Health Practices
A. Administration	☐ K. School Age Childre	en S. Safety Practices
C. Record Keeping	L. Discipline	✓ T. Physical Facilities
D. Personnel	✓ M. Naptime	✓ U. Outdoor Safety
☐ E. Ratios and Group Sizes	✓ N. Field Trips	✓ V. Pools
F. Activities	O. Get Well Care (Cen	nters only) W. Fire Safety
H. Infants	P. Nighttime Care	✓ X. Transportation
☐ I. Toddlers	O. Nutrition and Food	



William Crook Child Development Center #1751896

☐ Inspection results from another state agency or political subdivision were used in the evaluation of some standards.

☐ Health and Safety Audit conducted

746.805(1)



William Crook Child Development Center #1751896

Others:

Failure to maintain compliance on an ongoing basis may result in enforcement actions

In an effort to improve our inspection process, we are soliciting your feedback about this licensing inspection at your operation. Please provide responses to the questions posed in the online survey. The survey will take approximately 5-10 minutes to complete. Go to www.CCLinspectionfeedback.org. Your answers and comments are greatly appreciated.

ACKNOWLEDGEMENT OF RECEIPT

An inspection was conducted at my operation on the date below. Deficiencies and, where applicable, technical assistance were discussed with me during the exit conference. Failure to comply within the specified time limit or repetition of deficiencies may result in remedial action without further opportunity to correct the deficiencies. I understand that if the results of this inspection were not given to me on this date, they will be sent through a supplemental letter within ten days of this inspection.

10/07/2025

~

10/07/2025

Signature (Person Signing for Operation)

Date Signature (Licensing Staff)

Date

Signed By: Director



William Crook Child Development Center #1751896

Part III: INSPECTION INFORMATION

Records Evaluated:

Number of Children's Records:

Number of Staff Records:

Number of Children Enrolled: 15

Number of Staff Employed: 6

Inspection Dates:

Fire Inspection: 07/29/2025 Gas Pipe Pressure Test: Health Inspection: 07/14/2025 Last LP Gas Inspection:

Liability Insurance (exp.date) 08/31/2026

Findings for this inspection are listed below:

Standard/Rule Description	Findings	Comply By	TA Given	Documents/ Photos Obtained
746.805(1) Electronic Records- Procedures (Weight: Low)	Compliance		Y	N
Specifics:				

Specifics:

The Technical Assistance provided for these standards described below:

Standard/Rule Description	Technical Assistance Given
746.805(1) Electronic Records- Procedures	As discussed during your inspection today, you can have paper, electronic, or a combination of the two for your files as long as you have a system in place and the files can be accessed by someone in the director's absence. If your electronic files are complete, there is no need to also maintain paper records.

The operation does not offer field trips, get well care, nighttime care, pools, or transportation.



William Crook Child Development Center #1751896

Notification Date: 10/07/2025

If you disagree with the actions or decisions of the licensing staff, you may request an administrative review within 15 days of the receipt of this inspection report by writing Child Care Enforcement at CCFEnforcement.Daycare@hhs.texas.gov or Postal Mail: Child Care Enforcement, MC 182-6, P.O. Box 16017, Houston, TX 77222-6017 and the CCR Supervisor.

Providers may comment on the findings of the inspection in the space below.		



Child-Care	Inspection Form
Time Care	

Luling CDC Head Start and Early Head Start

#1361626

Arrival Date and Time 10/15/2025 11:00 AM Departure Date and Time 10/15/2025 12:52 PM

Part I: OPERATION INFORMATION

Location: 104 W NEWTON ST, LULING, TX 78648 Phone: (830) 875-5682

Permit Type: License

Type: Child Care Program Capacity:74 Infant Capacity: 20

Status: Full

Director/Administrator: Leticia Arispe Designee/Registrant: Danielle Engelke

Director/Administrator:

Type of Inspection: Unannounced Monitoring

Licensing Staff: KIMBERLY MARTINEZ Phone:

Address: 1901 DUTTON DR STE B , SAN MARCOS, TX 78666

Licensing Supervisor: JESSICA LEATHERS Phone: (512) 239-8895 Address: 1340 AIRPORT COMMERCE DR BLDG 5, STE 525 , AUSTIN, TX 78741

Part II: NOTIFICATION

The most recent Inspection Form or letter and any supplemental forms or letters must be posted in a prominent place visible to all staff, parents, and others.

•	, ,		
✓ Controlling Persons have bee	n verified.		
✓ Back ground checks have bee	n verified.		
✓ The following items regarding	g risk to children were evaluated:		
The Supervision of Children		Conditions of any Waiver/Variance, if applicable	
Child/Caregiver Ratio		Director and/or Caregiver Responsibilities	
Obvious Fire, Safety, and/or S	Restrictions and/or Conditions of the Permit		
✓ Children in Care: 67	✓ Director Present ✓ Dir Qual Eval	Photographs were taken during the inspection	
All or part of the following laws,		m Standard rules have been inspected:	
Standard x Standard	J. Pre-K Children	R. Health Practices	
A. Administration	K. School Age Childre	n S. Safety Practices	
C. Record Keeping	L. Discipline	T. Physical Facilities	
D. Personnel	M. Naptime	U. Outdoor Safety	
☐ E. Ratios and Group Sizes	✓ N. Field Trips	▼ V. Pools	
☐ F. Activities	O. Get Well Care (Cen	iters only) W. Fire Safety	
H. Infants	P. Nighttime Care	X. Transportation	
☐ I. Toddlers	Q. Nutrition and Food	*	

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Luling CDC Head Start and Early Head Start #1361626

✓ Inspection results from another state agency or political subdivision were used in the evaluation of some standards.

✓ Health and Safety Audit conducted



Luling CDC Head Start and Early Head Start #1361626

Others:

Failure to maintain compliance on an ongoing basis may result in enforcement actions

In an effort to improve our inspection process, we are soliciting your feedback about this licensing inspection at your operation. Please provide responses to the questions posed in the online survey. The survey will take approximately 5-10 minutes to complete. Go to www.CCLinspectionfeedback.org. Your answers and comments are greatly appreciated.

ACKNOWLEDGEMENT OF RECEIPT

An inspection was conducted at my operation on the date below. Deficiencies and, where applicable, technical assistance were discussed with me during the exit conference. Failure to comply within the specified time limit or repetition of deficiencies may result in remedial action without further opportunity to correct the deficiencies. I understand that if the results of this inspection were not given to me on this date, they will be sent through a supplemental letter within ten days of this inspection.

Signature (Person Signing for Operation)

Date

Signature (Licensing Staff)

Date

Signed By: Director



Notification Date: 10/15/2025

Luling CDC Head Start and Early Head Start #1361626

Part III: INSPECTION INFORMATION	
Records Evaluated:	
Number of Children's Records:	Number of Staff Records:
Number of Children Enrolled:	Number of Staff Employed:
Inspection Dates:	
Fire Inspection: 09/04/2024	Gas Pipe Pressure Test:
Health Inspection: 12/06/2023	Last LP Gas Inspection :
Liability Insurance (exp.date) 08/01/2025	
Findings for this inspection are listed below:	
No monitoring deficiencies were found at this inspection.	
The memoring densitioned were really at the mepeettern,	

If you disagree with the actions or decisions of the licensing staff, you may request an administrative review within 15 days of the receipt of this inspection report by writing Child Care Enforcement at CCFEnforcement.Daycare@hhs.texas.gov or Postal Mail: Child Care Enforcement, MC 182-6, P.O. Box 16017, Houston, TX 77222-6017 and the CCR Supervisor.



Luling CDC Head Start and Early Head Start #1361626

Providers may comment on the findings of the inspection in the space below.		

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Child-Care Inspection Form

Hemphill Head Start

#851933

Arrival Date and Time 10/28/2025 09:55 AM Departure Date and Time 10/28/2025 11:29 AM

Part I: OPERATION INFORMATION

Location: 3995 E FM 150, KYLE, TX 78667 Phone: (512) 268-5305

Permit Type: License

Type: Child Care Program Capacity: 175 Infant Capacity: 22

Status: Full

Director/Administrator: Yvette Rodriguez Designee/Registrant: Danielle Engelke

Director/Administrator: Monica Silguero

Type of Inspection: Unannounced Investigation

Investigation Numbers: 3186054

Licensing Staff: AMANDA KENNEDY Phone: (512) 938-8710

Address: 1901 DUTTON DR STE B , SAN MARCOS, TX 78666

Licensing Supervisor: JESSICA LEATHERS Phone: (512) 239-8895 Address: 1340 AIRPORT COMMERCE DR BLDG 5, STE 525 , AUSTIN, TX 78741

Part II: NOTIFICATION

The most recent Inspection Form or letter and any supplemental forms or letters must be posted in a prominent place visible to all staff, parents, and others.

 ✓ Controlling Persons have been versus of Each ground checks have been versus of E	rerified.	Conditions of any Waiver/Variance, if applicable	
Child/Caregiver Ratio		Director and/or Caregiver Responsibilities	
Obvious Fire, Safety, and/or San	itation Deficiencies	Restrictions and/or Conditions of the Permit	
✓ Children in Care: 87 All or part of the following laws, add	☑Director Present ☐Dir Qual Eval ministrative rules or Minimur	☐ Photographs were taken during the inspection n Standard rules have been inspected:	
Standard x Standard	J. Pre-K Children	R. Health Practices	
A. Administration	☐K. School Age Children	S. Safety Practices	
C. Record Keeping	L. Discipline	T. Physical Facilities	
D. Personnel	M. Naptime	U. Outdoor Safety	
☐ E. Ratios and Group Sizes	☐ N. Field Trips	V. Pools	
☐ F. Activities	O. Get Well Care (Cent	ers only) W. Fire Safety	
H. Infants	P. Nighttime Care	X. Transportation	
☐I. Toddlers	Q. Nutrition and Food S	- -	



Hemphill Head Start #851933

☐ Inspection results from another	state agency or political subdivisior	n were used in the evaluati	on of some standards
Health and Safety Audit conduction	ted		

746.1201(1), 746.705, 746.2805, 746.307(b)(4), 746.305(a)(6)



Hemphill Head Start #851933

Others:

The purpose of this inspection is to investigate a report received by the Department alleging a deficiency of the Minimum Standard Rules or law. You have been informed regarding the nature of the report.

Failure to maintain compliance on an ongoing basis may result in enforcement actions

In an effort to improve our inspection process, we are soliciting your feedback about this licensing inspection at your operation. Please provide responses to the questions posed in the online survey. The survey will take approximately 5-10 minutes to complete. Go to www.CCLinspectionfeedback.org. Your answers and comments are greatly appreciated.

ACKNOWLEDGEMENT OF RECEIPT

An inspection was conducted at my operation on the date below. Deficiencies and, where applicable, technical assistance were discussed with me during the exit conference. Failure to comply within the specified time limit or repetition of deficiencies may result in remedial action without further opportunity to correct the deficiencies. I understand that if the results of this inspection were not given to me on this date, they will be sent through a supplemental letter within ten days of this inspection.

Mego 10/28/2025 WW

10/28/2025

Signature (Person Signing for Operation)

Date Signature (Licensing Staff)

Date

Signed By: Director



Hemphill Head Start #851933

Part III: INSPECTION INFORMATION

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Number of Children's Records:

Number of Children Enrolled:

Number of Staff Records:

Number of Staff Employed:

Inspection Dates:

Fire Inspection: 08/14/2024 Gas Pipe Pressure Test: Health Inspection: 02/28/2024 Last LP Gas Inspection:

Liability Insurance (exp.date) 11/01/2025

Allegations:

It was alleged that a caregiver handled an infant incorrectly.

Findings for this inspection are listed below:

Standard/Rule Description	Findings	Comply By	TA Given	Documents/ Photos Obtained	
746.1201(1) Responsibilities of Employees and Caregivers -Demonstrate Competency, Good Judgment, Self-control (Weight: High)	Pending		N		
Specifics: This possible standard violation is under further review. Final notification will be sent at a later time.					
746.2805 Prohibited Punishments - No Harsh, Cruel or Unusual (Weight: High)	Pending		N		
Specifics: This possible standard violation is under further review. Final notification will be sent at a later time.					
746.705 Incident/Illness Report Form Signed (Weight: Low)	Compliance		Υ	Y	
Specifics:					
746.305(a)(6) Report Situation Placing Children at Risk (Weight: High)	Compliance		Y	N	
Specifics:		,			
746.307(b)(4) Parental Communication - Situation that Placed a Child at Risk (Weight: High)	Pending		N		
Specifics: This possible standard violation is under further review. Final notification will be sent at a later time.					



Hemphill Head Start #851933

The Technical Assistance provided for these standards described below:

Standard/Rule Description	Technical Assistance Given
746.705 Incident/Illness Report Form Signed	It is important to have incident reports signed within 48 hours of the incident. This can done in person or electronically.
746.305(a)(6) Report Situation Placing Children at Risk	Caregivers and staff should be trained on what circumstances require a notification to Licensing. Licensing must be notified within 48 hours of being informed of a situation that places a child at risk. The 48 hours includes weekends and days the operation is closed. The report must be made either online or called into the hot line. Faxes, emails, and/or voice mails are not proper notification. If you are unable to speak to with a Licensing Inspector to report the incident, you may call the local licensing office during office hours at 512-834-3426 or the statewide hot line 1-800-252-5400 is available 24 hours a day, 7 days week. Reports can also be made online at www.txabusehotline.org

The findings related to an investigation of allegations may be mailed in a separate letter or form if not included as part of this inspection form.

Notification Date: 10/28/2025

If you disagree with the actions or decisions of the licensing staff, you may request an administrative review within 15 days of the receipt of this inspection report by writing Child Care Enforcement at CCFEnforcement.Daycare@hhs.texas.gov or Postal Mail: Child Care Enforcement, MC 182-6, P.O. Box 16017, Houston, TX 77222-6017.

Providers may comment on the findings of the inspection in the space below.		

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Luling CDC Head Start and Early Head Start #1361626

Arrival Date and Time 10/30/2025 09:30 AM Departure Date and Time 10/30/2025 11:24 AM

Part I: OPERATION INFORMATION

Location: 104 W NEWTON ST, LULING, TX 78648 Phone: (830) 875-5682

Permit Type: License

Type: Child Care Program Capacity:74 Infant Capacity: 20

Status: Full

Director/Administrator: Leticia Arispe

Designee/Registrant: Danielle Engelke

Director/Administrator:

Type of Inspection: Unannounced Investigation

Investigation Numbers: 3186618

Licensing Staff: KIMBERLY MARTINEZ Phone:

Address: 1901 DUTTON DR STE B , SAN MARCOS, TX 78666

Licensing Supervisor: JESSICA LEATHERS Phone: (512) 239-8895 Address: 1340 AIRPORT COMMERCE DR BLDG 5, STE 525 , AUSTIN, TX 78741

Part II: NOTIFICATION

The most recent Inspection Form or letter and any supplemental forms or letters must be posted in a prominent place visible to all staff, parents, and others.

•	, i ,	
✓ Controlling Persons have been	n verified.	
✓ Back ground checks have bee	n verified.	
✓ The following items regarding	g risk to children were evaluated:	
The Supervision of Children		Conditions of any Waiver/Variance, if applicable
Child/Caregiver Ratio		Director and/or Caregiver Responsibilities
Obvious Fire, Safety, and/or S	Sanitation Deficiencies	Restrictions and/or Conditions of the Permit
✓ Children in Care: 69	✓ Director Present	✓ Photographs were taken during the inspection
	✓ Dir Qual Eval	
All or part of the following laws,	administrative rules or Minimur	m Standard rules have been inspected:
Standard x Standard	☐ J. Pre-K Children	R. Health Practices
A. Administration	K. School Age Children	n S. Safety Practices
C. Record Keeping	L. Discipline	☐ T. Physical Facilities
D. Personnel	☐ M. Naptime	U. Outdoor Safety
☐ E. Ratios and Group Sizes	☐ N. Field Trips	V. Pools
F. Activities	O. Get Well Care (Cent	ters only) W. Fire Safety
H. Infants	P. Nighttime Care	X. Transportation
☐ I. Toddlers	O. Nutrition and Food	Services



Luling CDC Head Start and Early Head Start #1361626

☐ Inspection results from another state agency	or political subdivision	were used in the evaluation	on of some standards
Health and Safety Audit conducted			
746.2503(2)			



Luling CDC Head Start and Early Head Start #1361626

Others:

The purpose of this inspection is to investigate a report received by the Department alleging a deficiency of the Minimum Standard Rules or law. You have been informed regarding the nature of the report.

Failure to maintain compliance on an ongoing basis may result in enforcement actions

In an effort to improve our inspection process, we are soliciting your feedback about this licensing inspection at your operation. Please provide responses to the questions posed in the online survey. The survey will take approximately 5-10 minutes to complete. Go to www.CCLinspectionfeedback.org. Your answers and comments are greatly appreciated.

ACKNOWLEDGEMENT OF RECEIPT

Signature (Person Signing for Operation)

An inspection was conducted at my operation on the date below. Deficiencies and, where applicable, technical assistance were discussed with me during the exit conference. Failure to comply within the specified time limit or repetition of deficiencies may result in remedial action without further opportunity to correct the deficiencies. I understand that if the results of this inspection were not given to me on this date, they will be sent through a supplemental letter within ten days of this inspection.

10/30/2025

Date Signature (Licensing Staff)

Date

10/30/2025

Signed By: Director



Luling CDC Head Start and Early Head Start #1361626

Part III: INSPECTION INFORMATION

D	ecord	10	Eval	luat	tod.
П	+c	15	-va	ша	10:01

Number of Staff Records: Number of Children's Records: Number of Children Enrolled: Number of Staff Employed:

Inspection Dates:

Fire Inspection: 09/04/2024 Gas Pipe Pressure Test: Health Inspection: 12/06/2023 Last LP Gas Inspection:

Liability Insurance (exp.date) 08/01/2025

Allegations:

It is alleged that proper supervision is not happening in the restrooms.

Findings for this inspection are listed below:

Standard/Rule Description	Findings	Comply By	TA Given	Documents/ Photos Obtained
746.2503(2) Toddler Care Area - Allows for Proper Supervision (Weight: High)	Pending		N	
Specifics: This possible standard violation is under further review. Fina	al notification will	be sent at a later	r time.	

The findings related to an investigation of allegations may be mailed in a separate letter or form if not included as part of this inspection form.

Notification Date: 10/30/2025

If you disagree with the actions or decisions of the licensing staff, you may request an administrative review within 15 days of the receipt of this inspection report by writing Child Care Enforcement at CCFEnforcement.Daycare@hhs.texas.gov or Postal Mail: Child Care Enforcement, MC 182-6, P.O. Box 16017, Houston, TX 77222-6017 and the CCR Supervisor.



Luling CDC Head Start and Early Head Start #1361626

Providers may comment on the findings of the inspection in the space below.	Providers may comment on the findings of the inspection in the space below.							



TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS

www.tdhca.state.tx.us

Greg Abbott GOVERNOR BOARD MEMBERS

Leo Vasquez, *Chair* Kenny Marchant, *Vice Chair* Cindy Conroy, Member Anna Maria Farías, Member Holland Harper, Member Ajay Thomas, Member

Writer's voice: 512.475.0471 Email: karen.keith@tdhca.texas.gov

September 30, 2025

Doug Mudd Executive Director Community Action Inc. of Central Texas

RE: CAICT PY26 CAP and Budget

Dear Doug:

In accordance with Assurance #11 of Section 676 of the Community Services Block Grant (CSBG) Act and with §6.206 of the Texas Administrative Code (TAC), the Texas Department of Housing and Community Affairs (the Department) is required to secure from each CSBG Eligible Entity, as a condition for CSBG funding, a Community Action Plan (CAP) on an annual basis. This letter serves to acknowledge that the PY26 CAP submitted has been reviewed and approved.

The Department received the PY26 CSBG Budget and will retain it for our records. Ensure that any future budget revisions are approved by the agency Board and a copy of the budget amendment is submitted to the Department. You are reminded that program expenditures must adhere to your contract, your cost allocation plan, Texas Grant Management Standards, OMB Super Circular, and the TAC. Also, please note that purchases must follow proper procurement procedures.

The Department looks forward to supporting your efforts to serve the low-income customers in your service area. The Department appreciates your agency utilizing \$38,285 in CSBG funds to aid customers working to transition out of poverty and for direct customer assistance. Should you have any questions, please do not hesitate to contact me.

Sincerely,

Karen Keith, NCRA Program Specialist V





Capital Area Council of Governments

6800 Burleson Road, Building 310, Suite 165 Austin, Texas 78744-2306 (p) 512.916.6000 (f) 512.916.6001 www.capcog.org

BASTROP BLANCO BURNET CALDWELL FAYETTE HAYS LEE LLANO TRAVIS WILLIAMSON

September 18, 2025

Doug Mudd, Executive Director Community Action, Inc. of Central Texas PO Box 748 San Marcos, TX 78666

Re: FY2025 Senior Center Operations Monitoring Closeout

The Area Agency on Aging of the Capital Area (AAACAP), a program of the Capital Area Council of Governments, has completed the program and fiscal contract monitoring for FY 2025. It is a pleasure to report; there were no citations or findings resulting from this review.

All Programmatic and administrative/fiscal aspects of the Senior center Operations programs were reviewed. This letter represents closure of monitoring activities for FY 2025.

Thank you again for your time and attention during the monitoring period. It was a pleasure visiting with you and CAI staff again. The continued hard work and dedication by your staff is very evident and appreciated. Please contact us at 512-916-6022 or dgarcia@capcog.or if you have any questions.

Respectfully

Pelia Garcia

Program Manager

Velia J. Davia

Area Agency on Aging of the Capital Area

Community Action, Inc. of Central Texas								
								Review
				Final Met/			Review Letter	Submissions
Category	Standard	Description	1st Review	Not Met	TDHCA Comments	Agency Comments	Sent	Due
Category 1: Consumer Input and	1.1	The organization demonstrates low-income						
Involvement		individuals' participation in its activities.	Met	Met				
Category 1: Consumer Input and	1.2	The organization analyzes information collected						
Involvement		directly from low-income individuals as part of						
		the community assessment.						
			Met	Met				
Category 1: Consumer Input and	1.3	The organization has a systematic approach for						
Involvement		collecting, analyzing, and reporting customer						
		satisfaction data to the governing board.						
			Met	Met			1	
Category 2: Community	2.1	The organization has documented or						
Engagement		demonstrated partnerships across the						
		community, for specifically identified purposes;						
		partnerships include other anti- poverty						
6.1	2.2	organizations in the area.	Met	Met			-	
Category 2: Community	2.2	The organization utilizes information gathered						
Engagement		from key sectors of the community in assessing						
		needs and resources, during the community assessment process or other times. These sectors						
		would include at minimum: community-based						
		organizations, faith-based organizations, private						
		sector, public sector, and educational institutions.						
		sector, public sector, and educational institutions.						
			Met	Met				
Category 2: Community	2.3	The organization communicates its activities and						
Engagement		its results to the community.	Met	Met				
Category 2: Community	2.4	The organization documents the number of						
Engagement		volunteers and hours mobilized in support of its						
		activities.	Met	Met				
Category 3: Community	3.1	The organization conducted a community						
Assessment		assessment and issued a report within the past 3						
		years.	Met	Met	Found on Page 19.			
Category 3: Community	3.2	As part of the community assessment, the						
Assessment		organization collects and includes current data						
		specific to poverty and its prevalence related to						
		gender, age, and race/ethnicity for their service						
		area(s).	Met	Met				
Category 3: Community	3.3	The organization collects and analyzes both						
Assessment		qualitative and quantitative data on its						
		geographic service area(s) in the community						
		assessment.	Met	Met]	

Category 3: Community	3.4	The community assessment includes key findings		İ	1	l
Assessment	3.4	on the causes and conditions of poverty and the				
Assessment		needs of the communities assessed.				
		fileeds of the communities assessed.	Met	Met		
Category 3: Community	3.5	The governing board formally accepts the				
Assessment		completed community assessment.	Met	Met		
Category 4: Organizational	4.1	The governing board has reviewed the				
Leadership		organization's mission statement within the past				
·		5 years and assured that: 1. The mission				
		addresses poverty, and 2. The organization's				
		programs and services are in alignment with the				
		mission.	Met	Met		
Category 4: Organizational	4.2	The organization's Community Action plan is				
Leadership		outcome-based, anti-poverty focused, and ties				
		directly to the community assessment.				
		i i	Met	Met		
Category 4: Organizational	4.3	The organization's Community Action plan and				
Leadership		strategic plan document the continuous use of				
		the full ROMA cycle. In addition, the organization				
		documents having used the services of a ROMA-				
		certified trainer (or equivalent) to assist in				
		implementation.				
		·	Met	Met		
Category 4: Organizational	4.4	The governing board receives an annual update				
Leadership		on the success of specific strategies included in				
		the Community Action plan.	Met	Met		
Category 4: Organizational	4.5	The organization has a written succession plan in				
Leadership		place for the CEO/ executive director, approved				
		by the governing board, which contains			Partial Credit here, I see the	
		procedures for covering an emergency/			succession plan but I do not	
		unplanned, short- term absence of 3 months or			see board meeting minutes	
		less, as well as outlines the process for filling a			showing plan was approved by	
		permanent vacancy.			board. Couldn't find it.	
					UPDATE: Provided in an email,	
					stating no changes have been	
			Not Met	Met	made to plan since 2017.	
Category 4: Organizational	4.6	An organization-wide, comprehensive risk				
Leadership		assessment has been completed within the past 2				
		years and reported to the governing board.				
			Met	Met		
Category 5: Board Governance	5.1	The organization's governing board is structured				
		in compliance with the CSBG Act: 1. At least one				
		third democratically-selected representatives of				
		the low income community; 2. With one-third				
		local elected officials (or their representatives);				
		and 3. The remaining membership from major				
					1	1
		groups and interests in the community.				

Category 5: Board Governance	5.2	The organization's governing board has written			ĺ
category 3. Board Covernance	3.2	procedures that document a democratic selection			
		process for low-income board members adequate			
		to assure that they are representative of the low-			
		· · ·			
		income community.	Met	Met	
Category 5: Board Governance	5.3	The organization's bylaws have been reviewed by	IVICE	Wiet	
category of court coremands		an attorney within the past 5 years.			
		an accorney within the past 5 years.	Met	Met	
Category 5: Board Governance	5.4	The organization documents that each governing	WICC	Wice	
category or board covernance	3.4	board member has received a copy of the bylaws			
		within the past 2 years.	Met	Met	
Category 5: Board Governance	5.5	The organization's governing board meets in	IVICE	IVIEC	
Category 5. Board Governance	3.3	accordance with the frequency and quorum			
		requirements and fills board vacancies as set out			
		·	Mat	Met	
Cotogomy F. Board Covernous	г.с	in its bylaws. Each governing board member has signed a	Met	iviet	
Category 5: Board Governance	5.6				
		conflict of interest policy within the past 2 years.			
C. L		The control of the co	Met	Met	
Category 5: Board Governance	5.7	The organization has a process to provide a			
		structured orientation for governing board			
		members within 6 months of being seated.	Met	Met	
Category 5: Board Governance	5.8	Governing board members have been provided			
		with training on their duties and responsibilities			
		within the past 2 years.	Met	Met	
Category 5: Board Governance	5.9	The organization's governing board receives			
		programmatic reports at each regular board			
		meeting.	Met	Met	
Category 6: Strategic Planning	6.1	The organization has an agency- wide strategic			
		plan in place that has been approved by the			
		governing board within the past 5 years.			
			Met	Met	
Category 6: Strategic Planning	6.2	The approved strategic plan addresses reduction			
		of poverty, revitalization of low-income			
		communities, and/or empowerment of people			
		with low incomes to become more self-sufficient.			
			Met	Met	
Category 6: Strategic Planning	6.3	The approved strategic plan contains family,			
		agency, and/or community goals.	Met	Met	
Category 6: Strategic Planning	6.4	Customer satisfaction data and customer input,			
		collected as part of the community assessment, is			
		included in the strategic planning process.			
			Met	Met	
Category 6: Strategic Planning	6.5	The governing board has received an update(s)			
		on progress meeting the goals of the strategic			
		plan within the past 12 months.			
			Met	Met	

Category 7: Human Resource	7.1	The organization has written personnel policies		I	
Management	7.1	that have been reviewed by an attorney and			
		approved by the governing board within the past			
		5 years.	Met	Met	
Category 7: Human Resource	7.2	The organization makes available the employee			
Management		handbook (or personnel policies in cases without			
		a handbook) to all staff and notifies staff of any			
		changes.	Met	Met	
Category 7: Human Resource	7.3	The organization has written job descriptions for			
Management		all positions, which have been updated within the			
		past 5 years.	Met	Met	
Category 7: Human Resource	7.4	The governing board conducts a performance			
Management		appraisal of the CEO/ executive director within			
		each calendar year.			
		caon caremaan yearn	Met	Met	
Category 7: Human Resource	7.5	The governing board reviews and approves			
Management	7.0	CEO/executive director compensation within			
		every calendar year.	Met	Met	
Category 7: Human Resource	7.6	The organization has a policy in place for regular			
Management	7.0	written evaluation of employees by their			
		supervisors.	Met	Met	
Category 7: Human Resource	7.7	The organization has a whistleblower policy that			
Management		has been approved by the governing board.			
		has been approved by the governing board.	Met	Met	
Category 7: Human Resource	7.8	All staff participate in a new employee			
Management		orientation within 60 days of hire.	Met	Met	
Category 7: Human Resource	7.9	The organization conducts or makes available			
Management		staff development/ training (including ROMA) on			
		an ongoing basis.	Met	Met	
Category 8: Financial Operations	8.1	The organization's annual audit (or audited			
and Oversight		financial statements) is completed by a Certified			
		Public Accountant on time in accordance with			
		Title 2 of the Code of Federal Regulations,			
		Uniform Administrative Requirements, Cost			
		Principles, and Audit Requirement (if applicable)			
		and/or State audit threshold requirements.			
		, ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '			
			Met	Met	
Category 8: Financial Operations	8.2	All findings from the prior year's annual audit			
and Oversight		have been assessed by the organization and			
		addressed where the governing board has			
		deemed it appropriate.			
			Met	Met	
Category 8: Financial Operations	8.3	The organization's auditor presents the audit to			
and Oversight		the governing board.	Met	Met	
Category 8: Financial Operations	8.4	The governing board formally receives and			
and Oversight		accepts the audit.	Met	Met	1

Category 8: Financial Operations	8.5	The organization has solicited bids for its audit			
and Oversight		within the past 5 years.	Met	Met	
Category 8: Financial Operations	8.6	The IRS Form 990 is completed annually and			
and Oversight		made available to the governing board for review.			
			Met	Met	
Category 8: Financial Operations	8.7	The governing board receives financial reports at			
and Oversight		each regular meeting that include the following:			
		Organization-wide report on revenue and			
		expenditures that compares budget to actual,			
		categorized by program; and 2. Balance			
		sheet/statement of financial position.			
		' '	Met	Met	
Category 8: Financial Operations	8.8	All required filings and payments related to			
and Oversight		payroll withholdings are completed on time.			
, and the second		, , , , , ,	Met	Met	
Category 8: Financial Operations	8.9	The governing board annually approves an			
and Oversight		organization-wide budget.	Met	Met	
Category 8: Financial Operations	8.10	The fiscal policies have been reviewed by staff			
and Oversight		within the past 2 years, updated as necessary,			
· ·		with changes approved by the governing board.			
			Met	Met	
Category 8: Financial Operations	8.11	A written procurement policy is in place and has			
and Oversight		been reviewed by the governing board within the			
		past 5 years.	Met	Met	
Category 8: Financial Operations	8.12	The organization documents how it allocates			
and Oversight		shared costs through an indirect cost rate or			
		through a written cost allocation plan.			
			Met	Met	
Category 8: Financial Operations	8.13	The organization has a written policy in place for			
and Oversight		record retention and destruction.	Met	Met	
Category 9: Data and Analysis	9.1	The organization has a system or systems in place			
		to track and report client demographics and			
		services customers receive.			
			Met	Met	
Category 9: Data and Analysis	9.2	The organization has a system or systems in place	_		
		to track family, agency, and/or community			
		outcomes.	Met	Met	
Category 9: Data and Analysis	9.3	The organization has presented to the governing			
		board for review or action, at least within the			
		past 12 months, an analysis of the agency's			
		outcomes and any operational or strategic			
		program adjustments and improvements			
		identified as necessary.			
			Met	Met	
Category 9: Data and Analysis	9.4	The organization submits its annual CSBG			
		Information Survey data report and it reflects			
		client demographics and organization-wide			
		outcomes.	Met	Met	

С	Overall Comments:	Total organizational standards	58	58	
		Met	57	<mark>58</mark>	
		Not Met	1	0	
		Percent Met	98.28%	100.00%	

Percent Not Met 1.72%

0.00%



Executive Director Report

A Big Thank You to Board Member Dr. Clarena Larrotta

Community Action extends heartfelt appreciation to Board Member Dr. Clarena Larrotta, who graciously shared her instructional expertise with our Adult Education staff during the annual Adult Education In-Service in September.

Dr. Larrotta led a powerful training session titled "Assumptions about Adult Learning: Prioritizing a Pedagogy of Hope." This three-hour session fulfilled Texas Workforce Commission (TWC) professional development requirements related to the Principles of Adult Learning. More importantly, it inspired our teachers to reflect, question assumptions, and envision new possibilities—grounded in hope and in the limitless potential of every learner. Over 80 adult educators participated in the engaging session, which explored the foundational beliefs that shape our approaches to adult education.

Disruptions and Funding Losses

Unfortunately, as has become an unsettling trend across the nonprofit sector, Community Action continues to face multiple funding cuts, freezes, and uncertainties.

Head Start:

As of November 1, our agency was forced to furlough 127 Head Start employees due to the federal government shutdown. Despite these challenges, Head Start Director Danielle Engelke has shown exceptional resilience and leadership in supporting both staff and the children and families served through the program.

Our situation has received media coverage in major outlets including *The Dallas Morning News, San Antonio Express, San Marcos Daily Record, Texas Tribune,* and *KVUE News.* While we remain deeply concerned about the potential ramifications of a prolonged shutdown, contingency plans are in place to ensure continued agency operations until the government reopens. We are optimistic that Head Start funding will resume promptly, as all three versions of the proposed federal budget include approved allocations for the program.

Adult Education and Other Programs:

Our Adult Education program experienced a \$500,000 reduction in federal and state funding, resulting in the loss of 11 full and part-time positions. Additional cuts included:

• \$25,000 from CAPCOG (supporting the San Marcos Senior Citizen Center)

• \$10,000 in Title X funding (supporting the Reproductive Health Clinic)

In response, the St. David's Foundation awarded a "Response to Federal Funding Cuts" grant totaling **\$35,000** to help fill immediate funding gaps.

Loss of BCCS Funding Due to Procurement Notification Issue

Perhaps the most heartbreaking funding loss this year involves the Breast and Cervical Cancer Services (BCCS) program.

Community Action, Inc. of Central Texas has successfully administered the BCCS grant for over 30 years. The contract operates on a five-year cycle without annual renewals, and our team was unaware that the current cycle would end on August 31, 2025. Unfortunately, we did not receive prior notification from the Health and Human Services Commission (HHSC) that the contract period was ending.

The first indication of a change came on September 22, when we discovered that the new procurement process had already closed and that our agency's applications were not considered. The original notification email—an automated message from HHSC—had been sent to multiple recipients within our agency in mid-November 2024 but was filtered into spam or junk folders due to automated formatting and high-security filters.

This was an unintentional and innocent oversight, not a reflection of neglect or lack of interest. Community Action has long been a trusted HHSC partner, consistently demonstrating strong program performance and serving hundreds of women annually through BCCS. While this incident underscores the need for HHSC to strengthen its notification process to ensure high-performing grantees are adequately informed of renewal opportunities, it also highlights the need for stronger internal checks and balances within our own agency to ensure that contract renewal dates are actively monitored and never missed.

Immediate Actions Taken

- 1. Notified our Board Chair.
- 2. Convened program leadership meeting to assess immediate options.
- 3. Reached out to HHSC program staff, leadership, and the Commissioner—without initial response.
- 4. Contacted Senator Donna Campbell's office for assistance due to the lack of HHSC response.
- 5. With help from Kelly Follis of Senator Campbell's office, secured a meeting with HHSC leadership.



- 6. Meeting objectives:
 - Review the missed opportunity to reapply for BCCS funding and discuss improvements to notification and communication processes.
 - o Identify potential solutions to ensure continuity of care for women and families in our service area.
- 7. **Meeting outcome:** While HHSC did not commit to restoring funding, there appeared to be a possible opportunity if another BCCS provider relinquishes its grant. CHCSCT indicated a desire to relinquish their BCCS grant. HHSC has not yet identified viable referral options for our current clients.

Steps Taken to Prevent Future Oversights

- 1. Added this issue to the agency's Risk Mitigation Plan.
- 2. Developed a grant monitoring checklist to review start and end dates during monthly program triad meetings.
- 3. Created a shared grant tracking spreadsheet with program-specific tabs listing key contract milestones (start/end dates, renewal dates, and pre-expiration deadlines).
- 4. Initiated development of a shared contract file system accessible to all program directors.

Steps to Continue BCCS Services

- 1. Partnered with United Way Austin, which agreed to cover screening mammograms through December.
- 2. Contacted HHSC to identify other BCCS-funded providers for client referrals.

Staff Retention Efforts

- 1. Two BCCS staff members will transition to the St. David's Foundation "We All Benefit" Medicaid grant effective January 1.
- 2. The third staff member's position will be sustained temporarily through administrative funding.

Plan to Continue BCCS Services

- 1. Requesting \$50,000–\$60,000 from CommuniCare to cover six months of mammogram services.
- 2. Invited by St. David's Foundation to submit a proposal during the second quarter of 2026 to support Community Action's clinic operations, which will include mammogram funding.
- 3. Preparing to apply to the Burdine Johnson Foundation during its January 2026 open call for proposals to support mammogram costs.
- 4. Exploring a potential subcontract opportunity with CHCSCT, which is considering relinquishing its BCCS funding—estimated at \$35,000 annually.

HUMAN RESOURCES

PROGRAM REPORT



Project Name	HR Program Report	Reporting Period
Board Meeting	November 13, 2025	00/12//2025 11/12/2025
Prepared by	Ruth M. Salinas	09/13//2025 - 11/12/2025

In the news:

• The Head Start Program has been closed since November 3 as a result of the federal government shutdown. At present, there is no confirmed date for reopening, and 127 employees are impacted by the closure.

Status Update

New Hires	Separations	Vacancies	Employee Count						
6	9	4	208 (includes 127 furloughed staff)						
Numbers from Board Meeting - 09/12/2025									
11	10	3	338						

Community Action, Inc of Central Texas Statement of Financial Position September 30, 2025	Item 6.3.1
ASSETS	
Current Assets Cash	\$ 1,149,516
Grant Receivable	969,147
Inventory	7,107
Prepaid Expenses	2,950
Total Current Assets	2,128,720
Fixed Assets	
Buildings & Equipment	4,400,656
less Accumulated Depreciation	(3,930,374)
Net Fixed Assets	470,282
TOTAL ASSETS	\$2,599,002_
LIABILITIES & NET ASSETS	
Current Liabilities	
Accounts Payable & Accrued Liabilities	\$ 1,637,512
Total Current Liabilities	1,637,512
Total Liabilities	1,637,512
Net Assets	
Unrestricted	491,209
Permanently Restricted	470,282
Total Net Assets	961,491
TOTAL LIABILITIES & NET ASSETS	\$ 2,599,002

Statement of Revenues 11 Months Ended September 30, 2025	
Federal & State Grant Revenue	\$ 14,410,249
Other Grant Revenue	92,933
Fee for Service Revenue	26,565
Fundraising/Donations	185,224
Interest Income	162
Program Income	209,098
TOTAL REVENUES	\$ 16.362.557

Community Action, Inc of Central Texas

Item 6.3.1

Salaries	8,827,275
Fringe Benefits	1,942,332
Supplies	407,978
Contractual	1,178,207
Rent	1,367,821
Telephone/Internet	99,317
Utilities	110,680
Miscellaneous	35,272
Insurance	128,628
Travel	166,469
Maintenance	130,629
Other Office Expense	183,795
Dues, License & Fees	11,668
Employment Advertisement	25
Audit	54,200
Auto Expense	39,483
Employee Development	173,231
Interest & Bank Fees	1,959
Direct Assistance	1,537,962
Depreciation	66,000
TOTAL EXPENDITURES	16,462,930

Item 6.3.2

	Community Services		Cumulative		% of	% of	
	Program	Current Budget	Expenditures To Date	Budget Balance	Budget Expended	Grant Period Completed	Grant FYE
1	CEAP (Energy Assistance) 2025	\$1,287,062	\$1,230,675	\$56,387	95.62%	75%	12/31/2025
2	CEAP (Energy Assistance) 2025 SUPP	\$49,429	\$0	\$49,429	0.00%	75%	12/31/2025
3	CSBG 2025 Allocation	\$341,788	\$179,719	\$162,069	52.58%	75%	12/31/2025
4	Senior Citizens - CAPCO	\$96,640	\$96,640	\$0	100.00%	100%	9/30/2025
5	Senior Citizens - COSM	\$18,000	\$6,820	\$11,180	37.89%	75%	12/31/2025
6	SM Youth Services	\$139,166	\$81,970	\$57,196	58.90%	66%	1/31/2026
7	TX Youth Action Network 24-25	\$80,000	\$39,044	\$40,956	48.81%	91%	10/31/2025
8	TBRA First Presbyterian	\$50,000	\$32,123	\$17,877	64.25%	75%	12/31/2025
9	First Presbyterian Church Covid Relief	\$2,994	<u> </u>	\$2,994	0.00%	73%	10/31/2025
	Total Community Services	\$2,065,079	\$1,666,991	\$398,088			

CEAP 2025 - As months go by each client will be eligible for less assistance because we cannot pay past December 31 so percentage of spending should decrease

² CEAP - Supp - Won't use these funds until regular CEAP funds are depleted.

⁵ Senior Citizens COSM - Will resume using these funds in October - December. Expect to be fully expended by December

Item 6.3.2

	Child & Family Services Program	Current Budget	Cumulative Expenditures To Date	Budget Balance	% of Budget Expended	% of Grant Period Completed	Grant FYE
10	ST Davids - Home Visiting	\$253,327	\$180,022	\$73,305	71.06%	75%	12/31/2025
11	Head Start Program Federal Portion	\$7,629,068	\$6,541,059	\$1,088,009	85.74%	91%	10/31/2025
12	Child Care Food Program	\$493,062	\$440,333	\$52,729	89.31%	100%	9/30/2025
13	Texas Home Visiting	\$948,211	\$107,410	\$840,801	11.33%	8%	8/31/2026
14	Texas Home Visitiing ECSB	\$936,500	\$657,602	\$278,898	70.22%	92%	12/31/2025
15	Texas School Ready	\$94,689	\$4,174	\$90,515	4.41%	16%	7/31/2026
	Total Child & Family Services	\$10,354,857	\$110,928	\$2,424,257			

¹⁴ Texas Home Visiting ECSB - Have several projects lined up but possibly will have funds remaining at the end.

¹⁵ Texas School Ready - Was without the one staff member for the month of August for this grant

Item 6.3.2

Literacy & Workforce Development

	Program	Current Budget	Cumulative Expenditures To Date	Budget Balance	% of Budget Expended	% of Grant Period Completed	Grant FYE
16	Adult Basic Ed. (Fed Share) 25-26	\$1,506,115	\$127,185	\$1,378,930	8.44%	25%	6/30/2026
17	Adult Basic Ed. (EL Civics) 25-26	\$415,504	\$16,205	\$399,299	3.90%	21%	6/30/2026
18	Adult Basic Ed Bastrop Bldg	\$25,000	\$4,929	\$20,071	19.72%	66%	1/31/2026
	Total Adult Education	\$1,946,619	\$148,319	\$1,798,300			

¹⁶ Adult Basic Ed. (Fed Share) 25-26 Were just awarded the funds the first of August

¹⁷ Adult Basic Ed. (EL Civics) 25-26 Were just awarded the funds the first of August

¹⁸ Adult Basic Ed. Bastrop Building - Will begin to pay rent for full building where have only been paying for 1/2 in previous years

Community Health Services

		Current	Cumulative Expenditures	Budget	% of Budget	% of Grant Period	Grant
	Program	Budget	To Date	Balance	Expended	Completed	FYE
19	Family Planning - Title X	\$155,072	\$55,735	\$99,337	35.94%	50%	3/31/2026
20	Healthy Texas Women - Fee	\$60,000	\$12,559	\$47,441	20.93%	8%	8/31/2026
21	HHSC Family Planning - Fee	\$172,412	\$24,262	\$148,150	14.07%	8%	8/31/2026
22	HHSC Family Planning - Cat	\$43,103	\$4,641	\$38,462	10.77%	8%	8/31/2026
23	Expanded Services	\$12,000	\$11,849	\$151	98.74%	91%	10/31/2025
24	Ryan White Part - B	\$78,000	\$43,232	\$34,768	55.43%	50%	3/31/2026
25	HIV HSS	\$429,371	\$27,155	\$402,216	6.32%	8%	8/31/2026
26	HOPWA	\$383,000	\$28,696	\$354,304	7.49%	8%	8/31/2026
27	Ryan White Part - A	\$68,821	\$37,641	\$31,180	54.69%	58%	2/28/2026
28	Ryan White Part - C	\$122,648	\$51,517	\$71,131	42.00%	75%	12/31/2025
29	Burdine Johnson Foundation	\$80,000	\$50,855	\$29,145	63.57%	75%	12/31/2025
30	United Way - CAIHC2 (Hays Co)	\$198,718	\$166,255	\$32,463	83.66%	88%	12/31/2025
31	St Davids - We all Benefit	\$1,000,000	\$184,727	\$815,273	18.47%	50%	9/30/2026
32	St Davids - Intermediary	\$375,000	\$54,630	\$320,370	14.57%	37%	12/31/2026
	Community Health Total	\$3,358,145	\$827,450	\$2,424,391			
	AGENCY TOTAL	\$17,724,700	\$2,753,688	\$7,045,036			
	Administrative Cost	\$1,204,635	\$985,655	\$218,980	81.82%	91%	10/31/2025

¹⁹ Family Planning - Title X - Expenditures will be increase the next few months

²⁰ Healthy Texas Women - These funds are based on client services and not a reimbursement grant. Amount is unlimited based on revenue

³⁰ Ryan White Part -C - Received balance of Funding so late it may be difficult to fully expend this grant

³⁵ St Davids - We all Benefit - Additional staff are scheduled to be hired in year 2 and have planned expenditures in year 2

³⁶ St Davids Intermediary - Will be providing grants in year two that are included in full budget

Item 6.3.2

Community Action, Inc. of Central Texas Non-Federal Funds As of September 30, 2025

Program	Beginning 9/1/2025	Revenues	Expenditures	Balance 9/30/2025
HIV Non -Federal/Donor	79,825.22	112.14	1,828.18	78,109.18
Breast Cancer Donor	17,040.77	241.00	8,620.41	8,661.36
AE Non Federal/Donor	12,778.41	0.00	1,562.41	11,216.00
Heath Services Donor	1,955.24	15.00	0.00	1,970.24
Head Start Donor	4,128.07	10.04	0.00	4,138.11
Head Start Policy Council	3,906.03	0.00	0.00	3,906.03
Season for Caring - Daugherty	16,858.03	0.00	2,199.86	14,658.17
Youth Services Donor Fund	43.03	0.00	0.00	43.03
Sr Citizen Donor	21,426.90	0.00	0.00	21,426.90
	157,961.70	378.18	14,210.86	144,129.02

COMMUNITY ACTION, INC.

For User: Kherington

Category Statement of Operations for: 279 - HEAD START PROG 24-25

Report year: 11/1/2024 thru 10/31/2025

Period ending: September 2025

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			Monthly			To Date			
Accou	nt	Budget	Expenditures	Pct	Budget	Expenditures	Pct	Annual budget	Unexpended
Exper	nditures								
SALAR	RIES								
5000	SALARIES	\$383,430.00	\$391,691.90	102.15%	\$4,217,730.00	\$3,852,018.69	91.33%	\$4,601,185.00	\$749,166.31
Total S	ALARIES	\$383,430.00	\$391,691.90	102.15%	\$4,217,730.00	\$3,852,018.69	91.33%	\$4,601,185.00	\$749,166.31
FRING	E BENEFITS								
5150	FICA	\$25,150.00	\$28,779.78	114.43%	\$276,650.00	\$284,820.67	102.95%	\$301,833.00	\$17,012.33
5151	HEALTH/LIFE INSURANCE	\$55,923.00	\$45,982.39	82.22%	\$615,153.00	\$503,156.22	81.79%	\$671,095.00	\$167,938.78
5152	TWC	\$6,560.00	\$7,677.02	117.03%	\$72,160.00	\$75,976.89	105.29%	\$78,748.00	\$2,771.11
5153	WORKMENS COMPENSATION	\$3,294.00	\$0.00	0.00%	\$36,234.00	\$21,745.99	60.02%	\$39,543.00	\$17,797.01
5154	RETIREMENT PLAN	\$354.00	\$4,652.11	1314.16%	\$3,894.00	\$39,499.05	1014.36%	\$4,249.00	(\$35,250.05)
Total FI	RINGE BENEFITS	\$91,281.00	\$87,091.30	95.41%	\$1,004,091.00	\$925,198.82	92.14%	\$1,095,468.00	\$170,269.18
TRAVE	EL .								
5232	OUT-OF-AREA TRAVEL	\$483.00	\$2,041.92	422.76%	\$5,313.00	\$44,298.90	833.78%	\$5,800.00	(\$38,498.90)
5240	TRAVEL - PER DIEM	\$925.00	\$0.00	0.00%	\$10,175.00	\$0.00	0.00%	\$11,108.00	\$11,108.00
Total TI	RAVEL	\$1,408.00	\$2,041.92	145.02%	\$15,488.00	\$44,298.90	286.02%	\$16,908.00	(\$27,390.90)
SUPPL	IES								
5401	OFFICE SUPPLIES	\$1,286.00	\$543.74	42.28%	\$14,146.00	\$10,532.43	74.46%	\$15,442.00	\$4,909.57
5402	PROGRAM SUPPLIES	\$2,636.00	\$1,406.49	53.36%	\$28,996.00	\$39,694.72	136.90%	\$31,645.00	(\$8,049.72)
5407	ERISA SUPPLIES	\$32.00	\$0.00	0.00%	\$352.00	\$371.30	105.48%	\$400.00	\$28.70
5408	KITCHEN SUPPLIES	\$2,999.00	\$979.49	32.66%	\$32,989.00	\$14,371.70	43.57%	\$36,000.00	\$21,628.30
5411	PARENT CENTER SUPPLIES	\$783.00	\$229.79	29.35%	\$8,613.00	\$8,417.44	97.73%	\$9,400.00	\$982.56
5412	STAFF TRAINING SUPPLIES	\$656.00	\$0.00	0.00%	\$7,216.00	\$5,018.65	69.55%	\$7,903.00	\$2,884.35
5413	JANITORIAL SUPPLIES	\$2,936.00	\$2,345.14	79.88%	\$32,296.00	\$25,118.96	77.78%	\$35,250.00	\$10,131.04
5415	VEHICLE SUPPLIES	\$24.00	\$0.00	0.00%	\$264.00	\$386.98	146.58%	\$300.00	(\$86.98)
5417	DENTAL SUPPLIES	\$41.00	\$0.00	0.00%	\$451.00	\$0.00	0.00%	\$500.00	\$500.00
5418	CHILD EDU.SUPPL./LIBRARY	\$1,349.00	\$236.33	17.52%	\$14,839.00	\$14,699.45	99.06%	\$16,200.00	\$1,500.55
5421	HYGIENIC/1ST AIDE SUPPLIE	\$1,125.00	\$21.99	1.95%	\$12,375.00	\$3,577.84	28.91%	\$13,512.00	\$9,934.16
5422	MAINTENANCE MATERIALS	\$657.00	\$1,687.37	256.83%	\$7,227.00	\$14,220.50	196.77%	\$7,900.00	(\$6,320.50)

COMMUNITY ACTION, INC.

For User: Kherington

Category Statement of Operations for: 279 - HEAD START PROG 24-25

Report year: 11/1/2024 thru 10/31/2025

Period ending: September 2025

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_			-Monthly			To Date			
Accoun	t	Budget	Expenditures	Pct	Budget	Expenditures	Pct	Annual budget	Unexpended
5423	GLOVES	\$0.00	\$320.50	0.00%	\$0.00	\$5,343.37	0.00%	\$0.00	(\$5,343.37)
5424	POSTAGE & FREIGHT CHARGES	\$107.00	\$580.00	542.06%	\$1,177.00	\$1,026.00	87.17%	\$1,300.00	\$274.00
5425	TECHNOLOGY SUPPLIES	\$416.00	\$61.14	14.70%	\$4,576.00	\$1,043.32	22.80%	\$5,000.00	\$3,956.68
5426	MENTAL HEALTH SUPPLIES	\$33.00	\$0.00	0.00%	\$363.00	\$309.35	85.22%	\$400.00	\$90.65
5427	ADULT ED TEST SUPPLIES	\$206.00	\$0.00	0.00%	\$2,266.00	\$0.00	0.00%	\$2,477.00	\$2,477.00
5428	TEXTBOOKS/SUPPLIES	\$0.00	\$1,630.00	0.00%	\$0.00	\$2,368.84	0.00%	\$0.00	(\$2,368.84)
5429	DIAPERS	\$1,516.00	\$2,789.14	183.98%	\$16,676.00	\$19,413.12	116.41%	\$18,200.00	(\$1,213.12)
5430	CURRICULUM SUPPLIES	\$0.00	\$0.00	0.00%	\$0.00	\$3,686.53	0.00%	\$0.00	(\$3,686.53)
5451	EQUIPMENT <\$5000	\$3,666.00	\$0.00	0.00%	\$40,326.00	\$0.00	0.00%	\$44,000.00	\$44,000.00
Total SU	IPPLIES	\$20,468.00	\$12,831.12	62.69%	\$225,148.00	\$169,600.50	75.33%	\$245,829.00	\$76,228.50
CONTR	ACTUAL								
5507	CONTRACTUAL-BONHAM	\$19,597.00	\$0.00	0.00%	\$215,567.00	\$131,942.80	61.21%	\$235,169.00	\$103,226.20
5510	CONTRACTUAL	\$23,468.00	\$22,030.06	93.87%	\$258,148.00	\$276,820.19	107.23%	\$281,645.00	\$4,824.81
5550	LITERACY SERVICES	\$583.00	\$0.00	0.00%	\$6,413.00	\$0.00	0.00%	\$7,000.00	\$7,000.00
5557	CONTRACTUAL/MENTAL HEALTH	\$208.00	\$0.00	0.00%	\$2,288.00	\$0.00	0.00%	\$2,500.00	\$2,500.00
Total CC	NTRACTUAL	\$43,856.00	\$22,030.06	50.23%	\$482,416.00	\$408,762.99	84.73%	\$526,314.00	\$117,551.01
OTHER									
5601	RENT/BUILDING LEASE	\$2,411.00	\$3,410.68	141.46%	\$26,521.00	\$31,331.40	118.14%	\$28,953.00	(\$2,378.40)
5602	TELEPHONE	\$2,428.00	\$3,018.04	124.30%	\$26,708.00	\$28,337.90	106.10%	\$29,150.00	\$812.10
5603	UTILITIES	\$5,672.00	\$9,518.25	167.81%	\$62,392.00	\$77,879.69	124.82%	\$68,089.00	(\$9,790.69)
5604	PEST CONTROL SERVICES	\$541.00	\$260.00	48.06%	\$5,951.00	\$7,750.50	130.24%	\$6,500.00	(\$1,250.50)
5606	ALARM FEE	\$241.00	\$143.95	59.73%	\$2,651.00	\$4,381.90	165.29%	\$2,900.00	(\$1,481.90)
5608	REPAIRS/MINOR BLDG.	\$4,249.00	\$5,741.46	135.12%	\$46,739.00	\$76,426.94	163.52%	\$51,000.00	(\$25,426.94)
5609	INTERNET CONNECTION	\$1,245.00	\$1,149.21	92.31%	\$13,695.00	\$11,953.23	87.28%	\$14,950.00	\$2,996.77
5613	INSURANCE/GENL LIABILITY	\$2,804.00	\$0.00	0.00%	\$30,844.00	\$26,516.00	85.97%	\$33,674.00	\$7,158.00
5614	INSURANCE/VEHICLE	\$1,533.00	\$0.00	0.00%	\$16,863.00	\$25,252.13	149.75%	\$18,400.00	(\$6,852.13)
5619	ANNUAL GAS INSPECTION	\$274.00	\$0.00	0.00%	\$3,014.00	\$615.00	20.40%	\$3,300.00	\$2,685.00
5621	FUEL & OIL	\$491.00	\$556.75	113.39%	\$5,401.00	\$4,120.58	76.29%	\$5,900.00	\$1,779.42

COMMUNITY ACTION, INC.

For User: Kherington

Category Statement of Operations for: 279 - HEAD START PROG 24-25

Report year: 11/1/2024 thru 10/31/2025

Period ending: September 2025

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		Monthly		To Date					
Accou	nt	Budget	Expenditures	Pct	Budget	Expenditures	Pct	Annual budget	Unexpended
622	VEHICLE LICENSE & REGIST.	\$66.00	\$373.25	565.53%	\$726.00	\$705.25	97.14%	\$800.00	\$94.75
623	VEHICLE MAINTENANCE	\$581.00	\$403.68	69.48%	\$6,391.00	\$5,305.65	83.02%	\$6,982.00	\$1,676.35
624	VEHICLE INSURANCE	\$0.00	\$0.00	0.00%	\$0.00	\$33.00	0.00%	\$0.00	(\$33.00)
632	STAFF LOCAL TRAVEL	\$1,623.00	\$2,118.48	130.53%	\$17,853.00	\$13,488.96	75.56%	\$19,500.00	\$6,011.04
633	FOOD/CHILDREN	\$6,666.00	\$12.56	0.19%	\$73,326.00	\$91,886.52	125.31%	\$80,000.00	(\$11,886.52)
634	FOOD/STAFF TRAINING/MTG.	\$491.00	\$316.69	64.50%	\$5,401.00	\$10,534.30	195.04%	\$5,900.00	(\$4,634.30)
635	PC FOOD/SUPPLIES EXPENSES	\$124.00	\$484.64	390.84%	\$1,364.00	\$2,312.68	169.55%	\$1,500.00	(\$812.68)
636	OTHER NEEDS ASSISTANCE	\$0.00	\$0.00	0.00%	\$0.00	\$249.31	0.00%	\$0.00	(\$249.31)
640	DATA PROCESSING	\$3,644.00	\$49,644.84	1362.37%	\$40,084.00	\$52,423.57	130.78%	\$43,743.00	(\$8,680.57)
643	INDOOR EQUIP.MAINT,	\$216.00	\$0.00	0.00%	\$2,376.00	\$928.00	39.06%	\$2,600.00	\$1,672.00
644	KITCHEN EQUIP. MAINT.	\$1,483.00	\$565.00	38.10%	\$16,313.00	\$22,630.74	138.73%	\$17,800.00	(\$4,830.74)
645	PLAYGROUND MAINT.	\$1,666.00	\$0.00	0.00%	\$18,326.00	\$2,924.37	15.96%	\$20,000.00	\$17,075.63
647	POSTAGE & FREIGHT	\$16.00	\$0.00	0.00%	\$176.00	\$0.00	0.00%	\$200.00	\$200.00
651	ADVERTISING/EMPLOYMENT	\$29.00	\$0.00	0.00%	\$319.00	\$0.00	0.00%	\$350.00	\$350.00
352	STAFF LICENSURE	\$191.00	\$570.00	298.43%	\$2,101.00	\$2,691.95	128.13%	\$2,300.00	(\$391.95)
353	MEMBERSHIP DUES	\$466.00	\$0.00	0.00%	\$5,126.00	\$2,595.00	50.62%	\$5,600.00	\$3,005.00
355	CONFE. REGIST./FEES/STAFF	\$4,633.00	\$1,725.00	37.23%	\$50,963.00	\$18,288.38	35.89%	\$55,608.00	\$37,319.62
656	LICENSING OF SITES	\$74.00	\$0.00	0.00%	\$814.00	\$715.91	87.95%	\$900.00	\$184.09
664	PROFESSIONAL DUES/FEES	\$0.00	\$1,477.40	0.00%	\$0.00	\$12,241.30	0.00%	\$0.00	(\$12,241.30)
667	EMPLOYEE DEVELOPMENT	\$0.00	\$0.00	0.00%	\$0.00	(\$172.08)	0.00%	\$0.00	\$172.08
670	BACKGROUND CHECKS	\$183.00	\$69.76	38.12%	\$2,013.00	\$293.19	14.56%	\$2,200.00	\$1,906.81
675	MOVING EXPENSES	\$32.00	\$0.00	0.00%	\$352.00	\$1,913.74	543.68%	\$400.00	(\$1,513.74)
685	TUITION FEES	\$333.00	\$0.00	0.00%	\$3,663.00	\$0.00	0.00%	\$4,000.00	\$4,000.00
886	Health & Safety Inspectio	\$314.00	\$525.00	167.20%	\$3,454.00	\$3,735.35	108.15%	\$3,779.00	\$43.65
889	MISC SHARED EXPENSES	\$58,914.00	\$59,231.33	100.54%	\$648,054.00	\$581,106.16	89.67%	\$706,985.00	\$125,878.84
594	CHILDPLUS/PAT/BBT	\$3,269.00	\$0.00	0.00%	\$35,959.00	\$18,107.90	50.36%	\$39,242.00	\$21,134.10
695	WEBSITE MAINTENANCE	\$0.00	\$0.00	0.00%	\$0.00	\$290.00	0.00%	\$0.00	(\$290.00
701	MEDICAL SERVICES	\$16.00	\$0.00	0.00%	\$176.00	\$846.46	480.94%	\$200.00	(\$646.46)

COMMUNITY ACTION, INC.

For User: Kherington

Category Statement of Operations for: 279 - HEAD START PROG 24-25

Report year: 11/1/2024 thru 10/31/2025

Period ending: September 2025

Page: Page 4 of 4 Date: 10/24/2025

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	Monthly				To Date				
Account		Budget	Expenditures	Pct	Budget	Expenditures	Pct	Annual budget	Unexpended
5704	DENTAL SERV.FOLLOW UP	\$41.00	\$0.00	0.00%	\$451.00	\$0.00	0.00%	\$500.00	\$500.00
5710	EMPLOYEE MEDICAL EXAMS	\$158.00	\$0.00	0.00%	\$1,738.00	\$538.00	30.96%	\$1,900.00	\$1,362.00
5713	STIPENDS/FAM INCENTIVES	\$444.00	\$0.00	0.00%	\$4,884.00	\$0.00	0.00%	\$5,336.00	\$5,336.00
Total OTHER		\$107,562.00	\$141,315.97	131.38%	\$1,183,182.00	\$1,141,178.88	96.45%	\$1,291,141.00	\$149,962.12
EQUIPN	MENT								
Total EC	QUIPMENT	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00
Total Expenditures		\$648,005.00	\$657,002.27	101.39%	\$7,128,055.00	\$6,541,058.78	91.76%	\$7,776,845.00	\$1,235,786.22
	Excess (Deficit)	(\$648,005.00)	(\$657,002.27)	-	(\$7,128,055.00)	(\$6,541,058.78)		(\$7,776,845.00)	(\$1,235,786.22)

COMMUNITY ACTION, INC.

For User: Kherington

Fund Expenditure report for: 279 - HEAD START PROG 24-25 (Fund status: Active)

Report year: 11/1/2024 thru 10/31/2025

(Fund status: Active)

Page: Page 1 of 1

Date: 10/24/2025

Time: 1:36:45 PM

-To Date-----Monthly-----Pct Annual budget Unexpended Expenditures Expenditures Account Pct Budget Budget 120 IN-KIND Department: 5000 **SALARIES** \$46.668.00 0.00% \$560,018.00 \$93,336.00 \$0.00 \$513,348.00 \$466,682.00 90.91% 5422 MAINTENANCE MATERIALS \$1,250.00 \$0.00 0.00% 90.91% \$15,000.00 \$2,500.00 \$13,750.00 \$12.500.00 5510 CONTRACTUAL \$27,060.00 0.00% \$297,660.00 \$270,600.00 90.91% \$324,720.00 \$54,120.00 \$0.00 5601 \$811,253.00 \$135,208.00 RENT/BUILDING LEASE \$67,604.00 \$0.00 0.00% \$743,644.00 \$676,045.00 90.91% 5603 UTILITIES \$15,000.00 \$2,500.00 \$1,250.00 \$0.00 0.00% \$13,750.00 \$12,500.00 90.91% 90.91% Total for sub program ----> \$143,832.00 \$0.00 0.00% \$1,582,152.00 \$1,438,327.00 \$1,725,991.00 \$287,664.00 90.91% \$0.00 0.00% \$1,582,152.00 \$1,725,991.00 \$287,664.00 \$143,832.00 \$1,438,327.00 Total for program ----> 90.91% Total for department 120 ----> \$143,832.00 \$0.00 0.00% \$1,582,152.00 \$1,438,327.00 \$1,725,991.00 \$287,664.00 **Fund Totals** \$143,832.00 \$0.00 0.00% \$1,582,152.00 \$1,438,327.00 90.91% \$1,725,991.00 \$287,664.00

Child & Adult Care Food Program Claim For Reimbursement Summary for September 2025

02113 Status: Active

COMMUNITY ACTION, INC OF CENTRAL TEXAS

DBA:

215 S Reimer Ave Suite 130 SAN MARCOS, TX 78666-0748 County District Code: 105 ESC: 13 TDA Region: 4

Month/Year	Adjustment	Date	Date	Date	Reason	
Claimed	Number	Received	Accepted	Processed	Code	
Sep 2025	0	10/08/2025	10/08/2025		Original	

Head Start				
Contracting Entity Totals		Meals/Snacks	Federal Rate	Reimbursement Amount
Breakfast				
Free		6,065	2.4600	14,919.90
Reduced		0	2.1600	0.00
Paid		0	0.4000	0.00
	Total	6,065		14,919.90
Lunch				
Free		6,213	4.6000	28,579.80
Reduced		0	4.2000	0.00
Paid		0	0.4400	0.00
CIL		6,213	0.3050	1,894.97
	Total	6,213		30,474.77
PM Snack				
Free		5,866	1.2600	7,391.16
Reduced		0	0.6300	0.00
Paid		0	0.1100	0.00

Contracting Entity Claim Reimbursement Totals	Meal Reimbursement	CIL Reimbursement	Totals
Current Claim Reimbursement Total	50,890.86	1,894.97	52,785.83
Previous Claim Reimbursement Total	0.00	0.00	0.00
Net Claim Reimbursement Total	50,890.86	1,894.97	52,785.83

5,866

Show Site Meal Details

Claim Reimbursement Total

Total

7,391.16

52,785.83





Payment Information					
Payment Due Date Oct 20, 2025	For online and phone payments, the deadline is 12 midnight ET, except on the statement closing date when the deadline is 8 p.m. ET.				
	Upcoming statement closing date: October 25, 2025				
New Balance	Minimum Payment Due				
\$54,952.97	\$41,45 2.97				

LATE PAYMENT WARNING: You are required to pay your minimum payment. If we do not receive your minimum payment by your due date, you may have to pay a late fee of 2.99% of the unpaid portion of your Minimum Payment. You may be subject to additional late fees and your charging privileges may be suspended.

MINIMUM PAYMENT WARNING: If you make only the minimum payment each period or pay any amount less than your full statement balance, you will be charged interest.

If you would like information about credit counseling services, call 888-326-8055.

Account Summary	
Previous Balance	\$24,500.83
Payments	- \$24,500.83
Other Credits	- \$529.66
Transactions	+ \$55,482.63
Cash Advances	+ \$0.00
Fees Charged	+ \$0.00
Interest Charged	+ \$0.00
New Balance	= \$54,952.97
Pay Over Time Limit	\$15,000.00
Eligible Carry-Over Amount (as of Sep 25)	\$13,500.00
Cash Advance Credit Limit	\$1,500.00
Available Credit for Cash Advances	\$1,500.00

Important Notice

We are unable to provide your Rewards Summary on this month's statement. To review your current Rewards balance or for additional Rewards information, please log in to your account at the Capital One Mobile Banking app, or call the customer service number on this statement.

Account Notifications

Please visit capitalone.com for your most current Rewards Program Terms and Conditions. You can also find changes to your Rewards by logging into your account and navigating to the Rewards FAQ section.

Pay or manage your account at capitalone.com

Customer Service: 800-867-0904

See reverse for Important Information

430921



DOUGLAS D MUDD COMMUNITY ACTION, INC. OF CENTRAL TX PO BOX 748 SAN MARCOS, TX 78667-0748

Payment Due Date: Oct 20, 2025

Account ending in 7115

New Balance \$54,952.97

Minimum Payment Due \$41,452.97

Amount Enclosed

\$

Please send us this portion of your statement and only one check (or one money order) payable to Capital One to ensure your payment is processed promptly. Allow at least seven business days for delivery.



Save time, stay informed. Discover new features with the Capital One Mobile app.

Scan this QR code or say "Hey Siri/Google, download the Capital One Mobile app" to access our top-rated app.

 How can I Avoid Paying Interest Charges? If you pay your New Balance in full by the due date each month, we will not charge interest on any purchase amounts or portions of purchase amounts that are allocated to your Pay Over Time balance. If you have been paying your statement balance in full without Interest Charges, but fail to pay your next New Balance in full, we will charge interest on the unpaid Pay Over Time balance. Promotional offers may allow you to pay less than the total New Balance and avoid paying interest on new transactions that post to your purchase balance. See the front of your statement for additional information.

How is the Interest Charge Determined on my Pay Over Time Balance? Interest Charges accrue from the first day of the billing period. Interest accrues daily on the unpaid Pay Over Time balance until it is paid in full. Interest accrued during a billing period posts to your account at the end of the billing period and appears on your next statement. You may owe Interest Charges even if you pay the entire New Balance one month, but did not do so the previous month. Once you start accruing Interest Charges, you generally must pay your New Balance in full two consecutive Billing Cycles before Interest Charges stop being posted to your Statement. Interest Charges are added to the Pay Over Time balance.

Do you assess a Minimum Interest Charge? We may assess a minimum Interest Charge of \$0.00 for each billing period if your account is subject to an Interest Charge.

How do you Calculate the Interest Charge? We use a method called Average Daily Balance (excluding new purchases).

- 1. First, we take the beginning Pay Over Time balance each day and add the periodic Interest Charge on the previous day's Pay Over Time balance. Then we subtract any payments and credits applied to the Pay Over Time balance as of that day. The result is the daily balance. However, new purchase amounts are not added to the daily balance.
- 2. Next, we add the daily Pay Over Time balances together and divide the sum by the number of days in the Billing Cycle.
- 3. At the end of each Billing Cycle, we multiply your Average Daily Balance by the Pay Over Time Purchase daily periodic rate (Pay Over Time Purchase APR divided by 365), and then we multiply the result by the number of days in the billing period. The result is your total Interest Charge for the Billing Cycle.

The Average Daily Balance is referred to as the Balance Subject to Interest Rate in the Interest Charge Calculation section of this Statement.

NOTE: Due to rounding or a minimum Interest Charge, this calculation may vary slightly from the Interest Charge actually assessed.

How can I Avoid Membership Fees? If a Renewal Notice is printed on this statement, you may avoid paying an annual membership Fee by contacting Customer Service fewer than 40 days after the annual membership Fee was assessed to request that we close your account. To avoid paying a monthly membership Fee, close your account and we will stop assessing your monthly membership Fee.

How can I Close My Account? You can contact Customer Service anytime to request that we

Pay online at capitalone.com

Pay using the Capital One mobile app

Customer Service 800-867-0904

Changing your mailing address?

You can change your address by signing into your account online or by calling Customer Service.

Any written request on this form will not be honored.

How do you Process Payments? When you make a payment, you authorize us to initiate an ACH or electronic payment that will be debited from your bank account or other related account. When you provide a check or check information to make a payment, you authorize us to use information from the check to make a one-time ACH or other electronic transfer from your bank account. We may also process it as a check transaction. Funds may be withdrawn from your bank account as soon as the same day we process your payment.

How do you Apply My Payment? We will apply payments up to your Minimum Payment first to the Pay In Full balance, then to the Pay Over Time balance with the lowest APR (including 0% APR), and then to Pay Over Time balances with higher APRs. We apply any part of your payment exceeding your Minimum Payment to the Pay Over Time balance with the highest APR, and then to any Pay Over Time balances with lower APRs. We apply payments to billed balances before applying them to new transactions posted after the statement closing date.

Billing Rights Summary (Does not Apply to Small Business Accounts)
What To Do If You Think You Find A Mistake On Your Statement: If you think there is an error on your statement, write to us at:

P.O. Box 30285 Salt Lake City, UT 84130-0285.

In your letter, give us the following information:

- Account information: Your name and account number.
- · Dollar amount: The dollar amount of the suspected error.
- Description of Problem: If you think there is an error on your bill, describe what you believe is wrong and why you believe it is a mistake. You must contact us within 60 days after the error appeared on your statement. You must notify us of any potential errors in writing. You may call us or notify us electronically, but if you do we are not required to investigate any potential errors and you may have to pay the amount in question. We will notify you in writing within 30 days of our receipt of your letter. While we investigate whether or not there has been an error, the following are true:
- · We cannot try to collect the amount in question, or report you as delinquent on that amount. The charge in question may remain on your statement, and we may continue to charge you interest on that amount. But, if we determine that we made a mistake, you will not have to pay the amount in question or any interest or other fees related to that amount.
- · While you do not have to pay the amount in question until we send you a notice about the outcome of our investigation, you are responsible for the remainder of your balance.
- · We can apply any unpaid amount against your credit limit. Within 90 days of our receipt of your letter, we will send you a written notice explaining either that we corrected the error (to appear on your next statement) or the reasons we believe the bill is correct.

Your Rights If You Are Dissatisfied With Your Purchase: If you are dissatisfied with the goods or services that you have purchased with your credit card, and you have tried in good faith to correct the problem with the merchant, you may have the right not to pay the remaining amount due on the purchase. To use this right, the following must be true:

- 1) You must have used your credit card for the purchase. Purchases made with cash advances from an ATM or with a check that accesses your credit card account do not qualify;
- 2) You must not yet have fully paid for the purchase.

If all of the criteria above are met and you are still dissatisfied with the purchase, contact us in writing at: P.O. Box 30285, Salt Lake City, UT 84130-0285. While we investigate, the same rules apply to the disputed amount as discussed above. After we finish our investigation, we will tell you our decision. At that point, if we think you owe an amount and you do not pay we may report you as delinquent.

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ETC-37 05/14/2024

How do I Make Payments? You may make your payment in several ways:

- Online Banking by logging into your account;
- Capital One Mobile Banking app for approved electronic devices;
- Calling the telephone number listed on the front of this statement and providing the required payment information:
- Sending mail payments to the address on the front of this statement with the payment coupon or your account information.

What is the cutoff time to make a same day payment?

- For online and phone payments, payments submitted by 12 midnight ET will typically post on the same day. However, if you pay your bill on your statement closing date, payments made after 8 p.m. ET will post on the following day. Keep in mind, it may take another business day or longer for credit to be available.
- For mail, as of the business day we receive it, as long as it is received by 5 p.m. local time at our processing center. You must send the bottom portion of this statement and your check to the payment address on the front of this statement. Please allow at least seven (7) business days for mail delivery. Mailed payments received by us at any other location or payments in any other form may not be credited as of the day we receive them.



	Transactions Transactions					
		Visit capitalone.com to see detailed transactions.				
DOUGLAS D	MUDD #7115	5: Payments, Credits and Adjustments				
Trans Date	Post Date	Description	Amount			
DOUGLAS D	MUDD #7115	5: Transactions				
Trans Date	Post Date	Description	Amount			
Aug 28	Aug 29	ZOOM.COM 888-799-9666SAN JOSECA	\$835.62			
Aug 29	Aug 29	DIGITALSPACE8887400502NV	\$12.43			
Sep 1	Sep 2	GOOGLE*SVCSCOMMUNITYACCC GOOGLE.COMDE	\$96.99			
Sep 1	Sep 2	PY *GUARD DOG STORAGESAN MARCOSTX	\$493.00			
Sep 2	Sep 3	CONNECTABLE INC.MARTINSVILLEIN	\$11,250.00			
Sep 3	Sep 5	OLIVE GARDEN 0024495SAN MARCOSTX	\$191.45			
Sep 5	Sep 6	USPS.COM POSTAL STORE800-7826724M0	\$887.95			
Sep 18	Sep 19	DOLLAR GENERAL #5728SAN MARCOSTX	\$22.41			
Sep 18	Sep 19	CHIPOTLE 2799SAN MARCOSTX	\$290.00			
Sep 18	Sep 20	TEXAS APARTMENT ASSOCIAUSTINTX	\$135.00			
Sep 22	Sep 23	EXPEDIA 73250117222271EXPEDIA.COMWA	\$419.32			
STACEY MA Trans Date	RTINEZ #2274 Post Date	4: Payments, Credits and Adjustments Description	Amount			
Sep 18	Sep 19	Restaurant Network RbtEasySavingsNY	- \$3.86			
STACEV MA	DTINE7 #227	4: Transactions				
			A			
Trans Date	Post Date	Description	Amount			
Aug 27	Aug 28	LYFT *RIDE WED 7AMSAN FRANCISCOCA	\$48.99			
Aug 27	Aug 28	LYFT *RIDE WED 9AMSAN FRANCISCOCA	\$27.99			
Aug 28	Aug 29	LYFT *CANCEL FEESAN FRANCISCOCA	\$5.00			
Aug 29	Aug 30	LYFT *RIDE FRI 6AMSAN FRANCISCOCA	\$56.67			
Aug 29	Aug 30	EDWARDS HEALTH CARE SEHUDSONOH	\$155.93			
Aug 29	Sep 1	OFFICE DEPOT #689SAN MARCOSTX	\$1,982.78			
Sep 2	Sep 4	ESIPLANOTX	\$45.48			
Sep 3	Sep 4	YSI*ONLINE PROPERTY PPFLUGERVILLETX	\$1,651.61			
Sep 3	Sep 4	RMA TOLL833-762-8655CA	\$8.57			
Sep 4	Sep 5	LYFT *RIDE THU TAMAN FRANCISCOCA	\$33.77			
Sep 4	Sep 5	LYFT *RIDE THU 7AMSAN FRANCISCOCA	\$53.89			
Sep 4	Sep 5	TX *BASTROP CITY512-332-8820TX	\$299.67			
Sep 5	Sep 6	SP THE HAPPY PLANNERFOUNTAIN VALLCA	\$221.73			
Sep 9	Sep 10	LYFT *RIDE TUE 1PMSAN FRANCISCOCA	\$52.71			



Trans Date	Post Date	Description	Amoun
Sep 9	Sep 10	LYFT *RIDE TUE 3PMSAN FRANCISCOCA	\$37.9
Sep 9	Sep 10	EXPEDIA 73236802492676EXPEDIA.COMWA	\$783.2
Sep 10	Sep 11	LYFT *RIDE WED 1PMSAN FRANCISCOCA	\$9.9
Sep 10	Sep 11	LYFT *RIDE WED 3PMSAN FRANCISCOCA	\$9.99
Sep 11	Sep 11	LYFT *RIDE THU 3AMSAN FRANCISCOCA	\$95.7
Sep 12	Sep 13	SQ *BASTROP RIDES - PHgosq.comTX	\$428.0
Sep 13	Sep 15	OPENAI *CHATGPT SUBSCRSAN FRANCISCOCA	\$21.28
Sep 15	Sep 16	SP THE HAPPY PLANNERFOUNTAIN VALLCA	\$22.60
Sep 15	Sep 16	LYFT *RIDE MON 1PMSAN FRANCISCOCA	\$15.68
Sep 15	Sep 16	LYFT *RIDE MON 11AMSAN FRANCISCOCA	\$37.9
Sep 16	Sep 17	LYFT *RIDE TUE 10AMSAN FRANCISCOCA	\$15.96
Sep 16	Sep 17	LYFT *RIDE TUE 10AMSAN FRANCISCOCA	\$7.69
Sep 16	Sep 17	LYFT *RIDE TUE 12PMSAN FRANCISCOCA	\$10.79
Sep 16	Sep 17	LYFT *RIDE TUE 8AMSAN FRANCISCOCA	\$8.99
Sep 16	Sep 17	BILL MILLER BAR-B-Q -SAN MARCOSTX	\$96.50
Sep 17	Sep 17	AARP800-523-5800MN	\$425.00
Sep 17	Sep 18	PAPA JOHN'S #0897SAN MARCOSTX	\$69.93
Sep 17	Sep 18	USPS PO 4880750466SAN MARCOSTX	\$31.40
Sep 18	Sep 19	LYFT *RIDE THU 10AMSAN FRANCISCOCA	\$54.97
Sep 18	Sep 19	LYFT *RIDE THU 7AMSAN FRANCISCOCA	\$45.65
Sep 18	Sep 19	LYFT *RIDE THU 7AMSAN FRANCISCOCA	\$160.27
Sep 18	Sep 19	LYFT *RIDE THU 8AMSAN FRANCISCOCA	\$32.75
Sep 18	Sep 19	ITALIAN GARDĘNSSAN MARCOSTX	\$106.98
Sep 19	Sep 20	Spectrum855-707-7328M0	\$50.26
Sep 19	Sep 20	RMA TOLL833-762-8655CA	\$28.78
Sep 19	Sep 20	PAYMENT SERVICESAMARILLOTX	\$1,015.99
Sep 19	Sep 20	PYL*THE LODGE AT LOSTBASTROPTX	\$157.95
Sep 19	Sep 20	PYL*THE LODGE AT LOSTBASTROPTX	\$39.95
Sep 19	Sep 20	BLUEBONNET ELECTRIC COBASTROPTX	\$259.95
Sep 20	Sep 22	ATT*BILL PAYMENTDALLASTX	\$119.33
Sep 24	Sep 25	LYFT *RIDE WED 11AMSAN FRANCISCOCA	\$37.99
Sep 24	Sep 25	LYFT *RIDE WED 7AMSAN FRANCISCOCA	\$52.99



Transactions (Continued) KEITH HERINGTON #0229: Payments, Credits and Adjustments Trans Date Post Date Description Amount Sep 15 Sep 15 CAPITAL ONE ONLINE PYMT - \$24,500.83 Sep 19 WALMART BUSINESS+833-707-1245AR - \$494.78 Sep 20 **KEITH HERINGTON #0229: Transactions** Amount Trans Date Post Date Description \$101.99 HILL COUNTRY SPRINGSAUSITNTX Sep 2 Sep 3 Sep 8 AdobeSan JoseCA \$16.23 Sep 6 CENTERPOINT ENERGY ENTHOUSTONTX \$76.29 Sep 10 Sep 11 \$84.04 CENTERPOINT ENERGY ENTHOUSTONTX Sep 10 Sep 11 Sep 12 Sep 13 CCSI CONSENSUS844-804-1234CA \$209.79 KEITH HERINGTON #0229: Total Transactions \$488.34 MEGAN CAMPBELL #6230: Payments, Credits and Adjustments Amount Trans Date **Post Date** Description **TYPEFORMWILMINGTONDE** - \$22.11 Sep 16 Sep 17 - \$8.91 Sep 18 Sep 20 WWW.MAILERLITE.COMNEW YORKNY MEGAN CAMPBELL #6230: Transactions Trans Date Post Date Description Amount FSP*WASHTUB 1200 THORPSAN ANTONIOTX \$27.00 Aug 27 Aug 28 FSP*WASHTUB 1200 THORPSAN ANTONIOTX \$27.00 Aug 27 Aug 28 Aug 27 Aug 28 FSP*WASHTUB 1200 THORPSAN ANTONIOTX \$27.00 \$15.29 Sep 1 Sep 2 EVENTBRITE PRO SUBSAN FRANCISCOCA \$21.00 CAD 1.373446697 Exchange Rate \$1,035.00 Sep 4 PARENTS AS TEACHERSSAINT LOUISMO Sep 2 Sep 8 Sep 9 SHERATON PUERTO RICO787-993-3500PRI \$18,570.06 PARENTS AS TEACHERSSAINT LOUISMO \$690.00 Sep 16 Sep 18 HCTRA EZ TAG ONLINEHOUSTONTX \$28.36 Sep 17 Sep 19 MEGAN CAMPBELL #6230: Total Transactions \$20,419.71 MARY HELEN MARTINEZ #7930: Payments, Credits and Adjustments Trans Date Post Date Description Amount



		Transactions (Continued)	
MARY HELEN I	MARTINEZ #	7930: Transactions	
Trans Date I	Post Date	Description	Amount
Sep 3	Sep 4	JASON'S DELI-RRK-040ROUND ROCKTX	\$366.45
Sep 3	Sep 5	STARBUCKS STORE 06422ROUND ROCKTX	\$40.00
Sep 5	Sep 6	FSP*COUNCIL FOR PROFESWASHINGTONDC	\$1,630.00
Sep 10	Sep 10	AWL*PEARSON EDUCATIONPRSONCS.COMNJ	\$1,649.00
Sep 15	Sep 16	NCS*GED EXAM800-511-3478MN	\$1,875.00
Sep 15	Sep 17	CASASSan DiegoCA	\$2,617.60
Sep 19 5	Sep 20	TARGET 00024380SAN MARCOSTX	\$360.00
MARY HELEN MA	ARTINEZ #79:	30: Total Transactions	\$8,538.05
	SELKE #420 Post Date	9: Payments, Credits and Adjustments	A
Trans Date I	Post Date	Description	Amount
DANIELLE ENG	ELKE #420	9: Transactions	
Trans Date I	Post Date	Description	Amoun
Aug 26 /	Aug 27	HILL COUNTRY SPRINGSAUSITNTX	\$76.99
Sep 3	Sep 4	HG JONES & ASSOCIATESCHICAGOIL	\$1,725.00
Sep 3	Sep 4	TX HHSC CCL FEEAUSTINTX	\$12.53
Sep 3	Sep 4	TX HHSC CCL FEEAUSTINTX	\$22.75
Sep 3	Sep 4	TX HHSC CCL FEEAUSTINTX	\$10.48
Sep 9	Sep 10	CANVA* I04634-50655552CAMDENDE	\$37.40
Sep 9	Sep 10	4TE*CITY OF SAN MARCOSSAN MARCOSTX	\$182.00
Sep 18 5	Sep 20	SALTGRASS SAN MARCO I-SAN MARCOSTX	\$397.74
DANIELLE ENGEI	LKE #4209: T	otal Transactions	\$2,464.89
Total Transactio	ons for This F	Period	\$55,482.63
		Fees	
Γrans Date F	Post Date	Description	Amount
Total Fees for TI	his Period		\$0.00
		Interest Charged	
nterest Charge on			\$0.00
nterest Charge on	n Cash Advanc	es	\$0.00
nterest Charge on	Other Balanc	ees	\$0.00
Total Interest fo	r This Period		\$0.00







Transactions (Continued)	
Totals Year-to-Date	
Total Fees charged	\$150.00
Total Interest charged	\$0.00





Interest Charge Calculation				
Your Annual Percentage Rate (APR) is the annual interest rate on your account.				
Type of Balance	Annual Percentage Rate (APR)	Balance Subject to Interest Rate	Interest Charged	
Pay Over Time Purchases	26.49% P	\$0.00	\$0.00	
Cash Advances	0.00%	\$0.00	\$0.00	
<u>Variable APRs:</u> If you have a letter code displayed next to any of the above APRs, this means they are variable APRs. They may increase or decrease based on one of the following indices (reported in The Wall Street Journal) as described below.				
Code next to your APR(s)	How do we calculate your APR(s)?	· WI	nen your APR(s) will change	
P L	Prime Rate + margin 3 month LIBOR + margin	The first day of the Billing Cycles that end	in Jan., April, July and Oct.	
D F	Prime Rate + margin 1 month LIBOR + margin	The fir	rst day of each Billing Cycle	

How Minimum Payment is Calculated				
If balance is less than your pay over time limit	If balance is greater than your pay over time limit			
If your balance is less than \$15, your minimum payment will be equal to your balance. Otherwise, your minimum payment will be the greater of \$15 or 10% of your balance plus new cash advance transactions, new interest, and new fees. We also add any past due amounts to your minimum payment.				



Posted Date	Description	Category	Debit	
	HILL COUNTRY SPRINGS	Other Services		052-117-5401
9/4/2025		Merchandise		052-117-5602
9/8/2025		Merchandise		052-117-5640
	USPS.COM POSTAL STORE	Other Services		052-117-5647
	WALMART BUSINESS+	Other Services		052-117-5653
• •	CHIPOTLE 2799	Dining		052-117-5905
· ·	DOLLAR GENERAL #5728	Merchandise		052-117-5905
3,13,2023	Shared Total	Wichenandisc	838.58	032 117 3303
	Sharea rotar		030.30	
9/5/2025	TX *BASTROP CITY	Utilities	299.67	069-010-5603
9/13/2025	SQ *BASTROP RIDES - PH	Other Travel	428.08	069-010-5627
8/29/2025	DIGITALSPACE	Internet	12.43	120-010-5602
9/20/2025	TEXAS APARTMENT ASSOCI	Other	135	163-010-5655
	Community Services Total		875.18	
9/15/2025	OPENAI *CHATGPT SUBSCR	Merchandise	21.28	176-010-5402
9/17/2025	BILL MILLER BAR-B-Q -	Dining	96.5	176-010-5634
9/18/2025	PAPA JOHN'S #0897	Dining	69.93	182-010-5634
	Youth Services Total		187.71	
0/20/2025	WWW.MAILERLITE.COM	Merchandise	- Q Q1	230-010-5655
• •	SHERATON PUERTO RICO	Lodging		230-010-5033
	TYPEFORM	Merchandise		230-010-5655
• •	EVENTBRITE PRO SUB	Merchandise		230-010-5666
	PY *GUARD DOG STORAGE	Other Travel		279-010-25-5601
	4TE*CITY OF SAN MARCOS	Other Services		279-010-25-5601
• •	CCSI CONSENSUS	Other Services		279-010-25-5602
· ·	CENTERPOINT ENERGY ENT	Utilities		279-010-25-5603
• •	HILL COUNTRY SPRINGS	Other Services		279-010-25-5634
• •	SALTGRASS SAN MARCO I-	Dining		279-010-25-5635
	ZOOM.COM 888-799-9666	Phone/Cable		279-010-25-5640
• •	CANVA* I04634-50655552	Other Services		279-010-25-5664
	TX HHSC CCL FEE	Other Services		279-010-25-5670
	TX HHSC CCL FEE	Other Services Other Services		279-010-25-5670 279-010-25-5670
• •	CCSI CONSENSUS	Other Services Other Services		279-010-25-5670
	CENTERPOINT ENERGY ENT	Utilities		279-010-26-5603
• •				279-010-26-5635
• •	SALTGRASS SAN MARCO I-	Dining Other Services		
	TX HHSC CCL FEE	Other Services		279-010-26-5670
	FSP*COUNCIL FOR PROFES			279-010-27-5428
• •	GOOGLE*SVCSCOMMUNITYAC	Phone/Cable		279-010-27-5602
• •	ZOOM.COM 888-799-9666	Phone/Cable		279-010-27-5640
• •	CONNECTABLE INC.	Other		279-010-27-5640
• •	HG JONES & ASSOCIATES	Other		279-114-26-5655
	SHERATON PUERTO RICO	Lodging		288-010-5232
• •	FSP*WASHTUB 1200 THORP	Gas/Automotive		288-010-5623
8/28/2025	FSP*WASHTUB 1200 THORP	Gas/Automotive	27	288-010-5623

8/28/2025 FSP*WASHTUB 1200 THORP	Gas/Automotive	27	288-010-5623
9/19/2025 HCTRA EZ TAG ONLINE	Gas/Automotive	28.36	288-010-5623
9/4/2025 PARENTS AS TEACHERS	Other Services	1035	288-010-5655
9/18/2025 PARENTS AS TEACHERS	Other Services	690	288-010-5655
Head Start/Home Visiting Total		36940.64	
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
9/5/2025 OLIVE GARDEN 0024495	Dining	191.45	554-010-5634
9/1/2025 OFFICE DEPOT #689	Merchandise	1982.78	626-010-5401
9/13/2025 CCSI CONSENSUS	Other Services	104.89	626-010-5602
9/6/2025 SP THE HAPPY PLANNER	Merchandise	169.93	627-010-5401
9/16/2025 SP THE HAPPY PLANNER	Merchandise	20.94	627-010-5401
9/4/2025 ESI	Merchandise	30.7	627-010-5602
9/22/2025 ATT*BILL PAYMENT	Phone/Cable	119.33	627-010-5602
9/17/2025 AARP	Health Care	425	636-010-20-5538
9/20/2025 RMA TOLL	Gas/Automotive	28.78	646-010-5231
9/4/2025 RMA TOLL	Gas/Automotive	8.57	646-031-5231
8/28/2025 LYFT *RIDE WED 9AM	Other Travel	27.99	646-031-5627
8/28/2025 LYFT *RIDE WED 7AM	Other Travel	48.99	646-031-5627
8/29/2025 LYFT *CANCEL FEE	Other Travel	5	646-031-5627
8/30/2025 EDWARDS HEALTH CARE SE	Health Care	155.93	646-031-5627
8/30/2025 LYFT *RIDE FRI 6AM	Other Travel	56.67	646-031-5627
9/5/2025 LYFT *RIDE THU 7AM	Other Travel	53.89	646-031-5627
9/5/2025 LYFT *RIDE THU 10AM	Other Travel	33.77	646-031-5627
9/10/2025 LYFT *RIDE TUE 3PM	Other Travel	37.98	646-031-5627
9/10/2025 LYFT *RIDE TUE 1PM	Other Travel	52.71	646-031-5627
9/11/2025 LYFT *RIDE THU 3AM	Other Travel	95.77	646-031-5627
9/11/2025 LYFT *RIDE WED 3PM	Other Travel	9.99	646-031-5627
9/11/2025 LYFT *RIDE WED 1PM	Other Travel	9.99	646-031-5627
9/16/2025 LYFT *RIDE MON 11AM	Other Travel	37.91	646-031-5627
9/16/2025 LYFT *RIDE MON 1PM	Other Travel	15.68	646-031-5627
9/17/2025 LYFT *RIDE TUE 8AM	Other Travel	8.99	646-031-5627
9/17/2025 LYFT *RIDE TUE 12PM	Other Travel	10.79	646-031-5627
9/17/2025 LYFT *RIDE TUE 10AM	Other Travel	7.69	646-031-5627
9/17/2025 LYFT *RIDE TUE 10AM	Other Travel	15.96	646-031-5627
9/19/2025 LYFT *RIDE THU 8AM	Other Travel	32.75	646-031-5627
9/19/2025 LYFT *RIDE THU 7AM	Other Travel	160.27	646-031-5627
9/19/2025 LYFT *RIDE THU 7AM	Other Travel	45.65	646-031-5627
9/19/2025 LYFT *RIDE THU 10AM	Other Travel	54.97	646-031-5627
9/25/2025 LYFT *RIDE WED 7AM	Other Travel	52.99	646-031-5627
9/25/2025 LYFT *RIDE WED 11AM	Other Travel	37.99	646-031-5627
9/20/2025 PAYMENT SERVICES	Other Services	1015.99	646-031-5639
9/6/2025 SP THE HAPPY PLANNER	Merchandise	51.8	651-010-5401
9/16/2025 SP THE HAPPY PLANNER	Merchandise	1.72	651-010-5600
9/20/2025 Spectrum	Phone/Cable	50.26	651-010-5600
9/4/2025 YSI*ONLINE PROPERTY P	Other Services	166.33	651-010-5601
9/20/2025 BLUEBONNET ELECTRIC CO	Utilities	259.95	651-010-5603
9/19/2025 ITALIAN GARDENS	Dining	106.98	651-010-5634
	_		

Other Services	-3.86 651-010-5634
Other Services	40.28 663-010-5698
Other Services	31.4 663-010-5698
Other Travel	783.27 663-112-5611
Other Travel	419.32 663-112-5611
Other Services	1445 663-113-5601
Other Services	39.95 663-113-5697
Other Services	157.95 663-118-5676
	8719.03
Other	1406.25 910-010-5427
Merchandise	1961.25 910-010-5427
Phone/Cable	483.78 910-010-5640
Other	1649 910-111-5510
Other	468.75 950-010-5427
Merchandise	656.35 950-010-5427
Dining	366.45 981-010-5600
Dining	40 981-010-5600
Merchandise	360 981-010-5600
	7391.83
	Other Services Other Travel Other Travel Other Services Other Services Other Services Other Services Other Services Other Merchandise Phone/Cable Other Other Merchandise Dining Dining

GRAND TOTAL 54952.97

Sum of Amount			
VendorName	TransactionD	ObjectID	Total
CAPITAL ONE	9/1/2025		141.27
		5422	44.77
		5429	65.74
		5633	36.97
	9/2/2025		31.78
	9/3/2025		11.34
	0,0,2020	5422	54.26
	9/4/2025		35.84
	9/5/2025		33.94
	0,0,2020	5633	363.35
	9/8/2025		31.85
	9/9/2025		74.94
	9/10/2025		28.04
	9/11/2025		11.88
	0/11/2020	5422	5.94
		5429	39.77
	9/16/2025		12.96
	3/10/2023	5429	29.97
		5633	12.56
	9/17/2025		47.64
	9/17/2025		23.66
	9/19/2025		5.52
	9/22/2025		33.2
	9/22/2025		
	0/22/2025	5422	127.96
	9/23/2025		20.82
	9/25/2025		70.44
	9/29/2025		58.85
CADITAL ONE Total	9/30/2025	5422	77.55
CAPITAL ONE Total	0/4/2025	E622	1532.81
HEB Credit Receivables	9/1/2025 9/2/2025		48.85
	9/2/2025		60.76
	0/2/2025	5633	740.37
	9/3/2025		188.33
	9/4/2025		89.76
	9/8/2025		13.99
		5633	121.33
	0/0/2025	5634	88.46
	9/9/2025		117.7
	0/40/0005	5633	460.22
	9/10/2025		248.39
	0/44/0005	5634	22.6
	9/11/2025		15.25
	9/12/2025		179.12
	9/13/2025		23.78
	9/15/2025		29.56
	0//0/225=	5633	134.25
	9/16/2025		48.8
		5633	243.76
		5634	58.05
	9/17/2025		60.56
		5633	194.33

HEB Credit Receivables	9/18/2025	E400	02.20
HEB Credit Receivables	9/10/2023		93.38
		5411 5633	38.9 89.52
	9/19/2025		9.94
	9/19/2023	5633	
	0/04/0005		120 43.47
	9/21/2025		
	0/00/0005	5633	86.22
	9/22/2025		2.98
	0/00/0005	5633	165.6
	9/23/2025		69.31
		5411	44.15
		5633	397.92
		5634	55.34
	9/24/2025		19.84
		5429	24.98
		5633	146.43
	9/25/2025	5411	49.25
HEB Credit Receivables Total			4645.45
Lowes Bus.Acct./SYNCB	9/1/2025	5422	75.96
	9/8/2025	5422	46.55
	9/9/2025	5422	12.33
	9/17/2025	5422	12.58
	9/18/2025	5408	30.38
	9/22/2025	5422	32.53
	9/23/2025	5422	27.23
	9/26/2025		55.56
Lowes Bus.Acct./SYNCB Total			
SAM'S CLUB DIRECT	9/4/2025	5413	293.12 364.02
		5429	951.78
	9/11/2025	5413	80.88
		5429	119.94
	9/12/2025		129.02
	9/19/2025		1014.22
	07.107.2020	5429	1173.42
	9/23/2025		277.2
	0,20,2020	5422	24.98
		5429	308.6
SAM'S CLUB DIRECT Total		U 120	4444.06
Wex Fleet Universal	9/1/2025	5621	208.52
VVCA I ICCL OTHVCISAL	9/30/2025		556.75
Wex Fleet Universal Total	3/30/2023	JUZ 1	765.27
Grand Total			11680.71
Granu Total			11000.71



Adult Education Board Report November 2025

Updates:

- Staff In-Service September 20, 2025
- Delayed start of classes due to funding
- Fully funded for EL Civics Grant
- AEL Grant decreased in funding
- Budget cuts impacted a total of 27 classes
- New eligibility for students legal citizens / legal non-citizens
- Training classes are continuing with 51 students currently enrolled
- Submitted Project Plans with goals for new program year
- Pending Performance Targets
- Pending second wave of funding











COMMUNITY SERVICES NOVEMBER 2025 REPORT

HIGHLIGHTS

Compiled by: Francesca Ramirez

- The CEAP department has expended all of its' 2025 federal grant and has \$26, 648 left in its' 2025 Supplemental grant.
- 2 additional outreach events have been scheduled to occur at the Wimberley library on November 12th and the Buda library on November 17th.



- One family of two transitioned in January
- Two families of two are currently enrolled and expected to transition between January-March 2026.



TBRA (Tenant Based Rental Assistance) Program:

- 10 active clients entered in system
- 8 clients receiving rental assistance
- 2 pending clients (1 inspection coming up)
- 2 scheduled clients to start process
- 11 active landlords and 4 pending
- 2 denials (1 landlord did not want to change lease dates and 1 family declined providing additional information on income).



COMMUNITY SERVICES NOVEMBER 2025 REPORT

Compiled by: Francesca Ramirezz

 The San Marcos Senior Citizen Center has enrolled 107 clients for 2025.

- 11 clients were new to the Center between September and October.
- Daily attendance averaged between 24-61 clients a day.
- Sponsored Events: Scarecrow art project, brunch and Medicare 101 presentation by Humana, Tx State art workshop, Dia de los Muertos presentation and sponsored craft, lower extremity examination.
- Future Activities: 3 Mental Health
 Workshops, Christmas Art Project, "Pie" Day,
 sponsored turkey luncheon, electric heater
 drive planned for December.





SEPTEMBER & OCTOBER 2025

REPRODUCTIVE SERVICES

Compiled by Ely Nieto

OUR SERVICES

The Family Planning Clinic provides reproductive health care for men and women. These services include well women exams, pregnancy testing, testing and treatment of STIs, routine labs.

TITLE X CONTRACT GOALS

- Goal: 1329 unduplicated clients
- between 04/01/2025 -03/31/26
- o to date we have served 927 UDC
- 70% of goal has been met



FAMILY PLANNING ACTIVITIES

- Outreach to 37 students at Gary Job Corp
- Outreach to 17 Head Start parents



BREAST AND CERVICAL CANCER

Compiled by Lydia Perez

DIRECT SERVICES

- 85 screening mammograms
- 23 diagnostic procedures
- 9 women enrolled in Medicaid
- 6 women assisted in finding funding for their cancer treatment





OUTREACH/EVENTS

- Weekly presence at CommuniCare in Kyle
- Food Banks in San Marcos, Kyle & Buda

ACHIEVEMENTS

 Provided navigation and support to all eligible clients, ensuring access to culturally competent care and resources

RURAL AIDS SERVICES PROGRAM

Compiled by Stacey Martinez

DIRECT SERVICES

- 119 unduplicated clients with 1 new intake
- 1,087 Case management units
- Client enrollments:
 - Health Insurance: 10 clients 20 insurance premium payments processed
 - o Transportation: 31 clients provided with 222 trips
 - o Housing: 26 households assisted w/48 payments processed for assistance

ACHIEVEMENTS/EVENTS

- Client Viral Suppression Rate: 94% (Standards of Care Goal is 85%)
- Actively participating in quality management activities to increase viral suppression rates
- HCRA Check Distribution CAI received \$30,560.36

PENDING OUTCOMES

- TX DSHS HOPWA monitoring Oct 14-16, 2025 awaiting report
- City of Austin Monitoring Nov 11, 2025.



ACCESSING HEALTHCARE PROJECT

Compiled by David Wiley, Ph.D.

PROGRAM INFORMATION

- 2 YR \$1 Million grant from St. David's Foundation
- Focus: To identify and enroll/re-enroll Medicaid eligible clients

ACTIVITIES

- Three team members completed Case Assister Training for the Open Enrollment of Marketplace Insurance
- Project Manager assumed role of Site Manager for DSHS CPP
- Steady increase in registration appointments including walk-ins
- Application Data:
 - 57 clients completed contact form
 - 27 clients completed applications
 - 20 clients referred to other agencies/organizations
 - o 6 client enrollment appointments
 - 2 clients not responding to follow-up contacts
 - o 30 applications from CommuniCare Navigator

KEY UPCOMING ACTIVITIES

- Adding a new navigator in January 2026
- Developing work plan for part time CAI employee to assist with health insurance registration at CommuniCare
- Increase emphasis on Marketplace enrollment
- Addressing changes to Medicaid eligibility rules
- Identify new partners for referrals

•





HEAD START REPORT NOVEMBER 2025

6.7

In September and October, our health and education teams focused on meeting the 45-day requirements outlined in the Head Start Program Performance Standards. This included completing developmental screenings, as well as vision, hearing, height, and weight, and social-emotional screenings.

October was also a month for training. 4 members of the Head Start Management Team attended the ChildPlus Scramble in Las Vegas to learn all the latest updates and changes to the database program. Several staff and one Head Start parent attended the Southwest Region Head Start conference in Dallas. One staff member, Caroline Cortez, and the parent, Maria Sotos, received their scholarships in person.

Many online webinars were attended by multiple staff members, in which information about the government shutdown and its effect on Head Start Programs was provided.

Highlights

- Hired new HS Teacher One Edna Garcia
- Hired new Family Service Assistant Stephanie Collier
- Most locations have had Lifetouch Picture Days

Upcoming Events

- NHSA PFCE conference Orlando, Fl, Dec 8-11, 2025
- Centers Closed Nov 24-28 for Thanksgiving

Center Snapshot

ALL SITES TEMPORARILY CLOSED
DUE TO GOVERNMENT SHUTDOWN

RECIPIENTS OF THE REGION VI SCHOLARSHIPS
CAROLINE CORTEZ, HEAD START STAFF SCHOLARSHIP
MARIA SOTO, GOOD WICKLAND PARENT SCHOLARSHIP



PROGRAM UPDATES

CURRENT VACANCIES

- DISABILITY COORDINATOR
- COOK AIDE CASUAL
- HEAD START TEACHER ASSISTANT
- EHS TEACHER

HEAD START GOVERNMENT SHUTDOWN IMPACT NUMBERS TOTAL NUMBER OF CHILDREN SLOTS 448

- ·HEAD START 296
- **·EARLY HEAD START 152**
- **HAYS COUNTY 324**
- **·KYLE 117**
- **·SAN MARCOS 207**
- **CALDWELL COUNTY 124**
- **·LOCKHART 50**
- **·LULING 74**

NUMBER OF FAMILIES IMPACTED

- 390 FAMILIES IMPACTED
- **·HAYS COUNTY 279**
- **·CALDWELL COUNTY 111**

EMPLOYMENT STATUS OF PARENTS

EARLY HEAD START

EMPLOYED 99

IN TRAINING 12

IN SCHOOL 6

HEAD START

EMPLOYED 191

IN TRAINING 28

IN SCHOOL 12

TOTAL

EMPLOYED 290

IN TRAINING 40

IN SCHOOL 18

TOTAL HEAD START STAFF TO BE LAID OFF 126

SEPTEMBER ENROLLMENT & ATTENDANCE

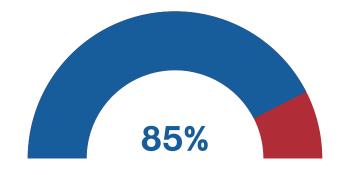
EARLY HEAD START ENROLLMENT

Site	Current/Funded
A. Washington CDC	48/48
William Crook CDC	14/16
Hemphill EHS	32/32
Lockhart CDC	16/16
Luling EHS	40/40

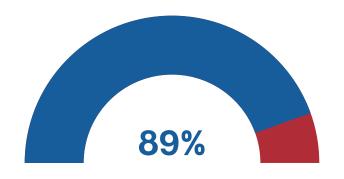
HEAD START ENROLLMENT

Site	Current/Funded
A. Washington CDC	15/15
Henry Bush CDC	68/68
Bonham Pre K	60/60
Hemphill HS	84/85
Lockhart CDC	34/34
Luling CDC	34/34

EHS AVERAGE DAILY ATTENDANCE



HS AVERAGE DAILY ATTENDANCE



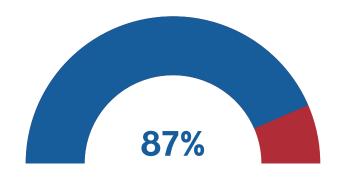
OCTOBER ENROLLMENT & ATTENDANCE

EARLY HEAD START ENROLLMENT HEAD START ENROLLMENT

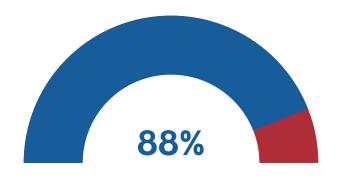
Site	Current/Funded
A. Washington CDC	48/48
William Crook CDC	15/16
Hemphill EHS	32/32
Lockhart CDC	16/16
Luling EHS	40/40

Site	Current/Funded
A. Washington CDC	15/15
Henry Bush CDC	68/68
Bonham Pre K	60/60
Hemphill HS	85/85
Lockhart CDC	33/34
Luling CDC	34/34

EHS AVERAGE DAILY ATTENDANCE



HS AVERAGE DAILY ATTENDANCE









HEMPHILL EHS PARENT ACTIVITY









LULING EHS









LOCKHART CDC











Program Events & Updates

SEPTEMBER

Start Smart Hays & Caldwell (SSHC)

hosted September Steering Committee to plan Early Childhood Provider appreciation event and to review work memo from contract with Start Early (supporting coalition engagement and strategic planning). Coalition staff also hosted Carseat Safety event at Navarro Elementary School in Lockhart.

Hays & Caldwell County Teams hosted monthly group connection 'Petting Zoo' at Lockhart staff office.











OCTOBER

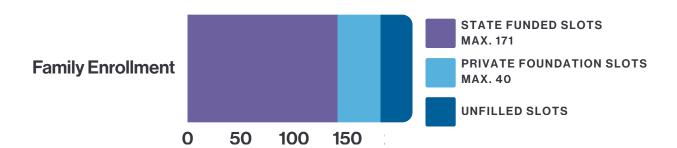
SSHC hosted Books, Blocks and Balls developmental screening event at the San Marcos Public Library. Additionally, the coalition team hosted an Early Childhood Provider appreciation event at Chuy's and displayed datawalk of SSHC 2025 accomplishments and plans for the future.

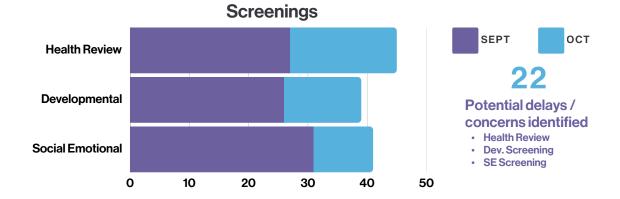
All Home Visiting Teams attended the Parents as Teachers annual conference in San Juan, Puerto Rico.

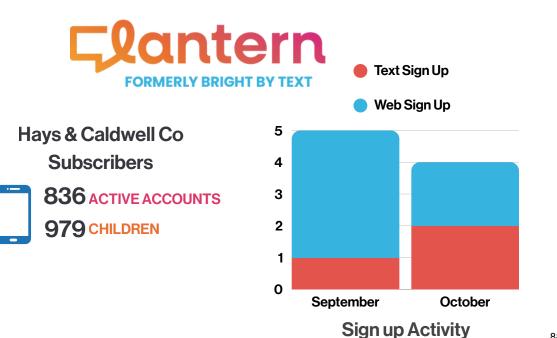
Hays County Team participated in San Marcos Police Department's Trunk or Treat as well as City of Buda's BoodaFest.

Home Visiting Data









2024-2025 APR Infographic SUMMARY

VISION: All children will develop, learn, and grow to realize their full potential.

Parents as Teachers is an evidence-based parent education and family engagement model serving families throughout pregnancy until their child enters kindergarten. Families receive personal visits from certified parent educators; group meetings; health and developmental screenings; and linkages with community resources. The model has seven goals: increase parent knowledge of early childhood development and improve parenting practices; provide early detection of developmental delays and connection to services; improve parent, child, and family health and well-being; prevent child abuse and neglect; increase children's school readiness and success; improve family economic well-being; and strengthen community capacity and connectedness. The model is flexible to meet the needs and interests of diverse families, cultures and circumstances.

The information in this summary is base	ed on data from	1	Affiliate Performance Repor	t submitted by Affiliate:	15228	
The reporting period is from July 1 to June 30						
CHARACTERISTICS OF CHILDREN AND FAMILIES SERVED						
♦ Children Served:	294		♦ Family Stressors:			
♦ Families Served:	239		 Young parents 	12	5%	
			 High school diploma or equivalent not a 	attained 26	11%	
♦ Child Ethnicity			◆ Low income	142	59%	
♦ Hispanic or Latino	74%		♦ Child with disability/chronic health cond	ition 35	15%	
♦ Non-Hispanic/Latino	21%		 Recent immigrant or refugee family 	14	6%	
♦ Not Answered	5%		 Very low birth weight and preterm birth 	6	3%	
			 Parent with mental health issues 	44	18%	
♦ Child Race			 Parent with disability/chronic health cor 	dition 13	5%	
♦ American Indian/Alaskan Native		5%				
♦ Asian		1%				
◆ Black or African American		7%	Percentage of families who had:			
 Native Hawaiian 		0%	 Zero family stressors 	20%		
♦ Other Pacific Islander		0%	 One family stressor 	40%		
♦ White		74%	 Two family stressors 	19%	- 1 or more stressors	
♦ Multi-racial		3%	 Three family stressors 	12%	- 1 of more stressors	
♦ Other		3%	 Four or more family stressors 	9%	80%	
♦ Not Answered		6%				
			 Families who regularly speak Spanish i 	n the home:	47	
♦ Families enrolled prenatally:	15%					
♦ Child Age at Enrollment (exclude	es prenatal)*		♦ Child Age at End of Program Year (e	xcludes prenatal)		
◆ 0-11 months	42%		• 0-11 months 16%			
♦ 1 year old	27%		♦ 1 year old 26%			
◆ 2 years old	18%		♦ 2 years old 24%			
♦ 3 years old	12%		♦ 3 years old 18%			
♦ 4 years old	1%		♦ 4 years old 14%			
♦ 5 years old	1%		♦ 5 years old 2%			
*Only includes children who newly enrolled	d during this program	year				

PROGRAM SERVICES AND IN	IPACT		PROGRAM CHARACTERISTICS		
 ♦ Personal Visits Total number of completed personal visits: On-Ground Personal Visits Virtual Personal Visits Virtual/On-Ground Unknown ♦ Child Screenings and Referrals Initial health reviews: Initial developmental screenings: Annual health reviews: 	2,529 2,469 60 0 157 125 105	99% 87% 95%	♦ Number of Parent Educator(s) at end of program year ♦ Education level of Parent Full-time 10 Part-time 0 Total 10 Bachelors 80 Associates 0 Some College 0 High School/GED 0		
Annual developmental screenings: Referred for further assessment based on developmental screening or health review: Received follow-up services during this program year: Number of potential delays/concerns identificated by the services during this program year: Number of potential delays/concerns identificated by the services during the serv	106 75 15	96%	Type of Organization that Houses Affiliates Early Childhood Ed Center School System Early Childhood Ed Center Social Service Nonprofit ✓ Housing Authority Mental/Behavioral Health Organization College or University Family/Parenting/Youth Resource Center Faith-Based Organization Health Department Tribal Governement Agency Hospital, Clinic, or Medical Facility Military Base Dept. of Social Services/Child Welfare Shelter Community Action Agency Other		
Physical health 5 Group Connections Number of Group Connections held: On-Ground Group Connections Virtual Group Connections Virtual/On-Ground Unknown Families attending at least one Group Connection	on:	33 33 0 0 78	♦ Additional early childhood programs Child First SafeCare ✓ Early Head Start Family Literacy ✓ Head Start Early Intervention Healthy Families America Center-based HIPPY Other Nurse Family Partnership		

Accuracy of the data presented in this report is contingent upon the accuracy of APR data submitted by affiliates.

2024-2025 APR Infographic ADDITIONAL INFORMATION

VISION: All children will develop, learn, and grow to realize their full potential.

This information is based on data from 1 Affiliate Performance Report Submitted by Affiliate: |15228|

The reporting period is from July 1 to June 30

	The	reporting period	is from July 1 to June 30	
ADDITIONAL FAMILY S	STRESSORS		FAMILY CENTERED ASSESSMENT AND GOAL-SETTI	NG
			♦ Family-centered Assessment (FCA)	
 ◆ Substance use disorder 	5	2%	♦ Initial family-centered assessments:	96%
 Foster care or other temporary caregiver 	2	1%	♦ Annual family-centered assessments: 77	99%
Housing instability	6	3%	·	
Parent incarcerated	7	3%	♦ Goal-Setting	
◆ Death in the immediate family	4	2%	Families with at least 1 documented goal:	236
◆ Intimate partner violence	28	12%	◆ Families that met at least 1 goal: 80	34%
◆ Child abuse or neglect	29	12%	-	
Recent military deployment	2	1%	♦ Resource Network	
Children who are uninsured	18	6%	 Families linked to at least one community resource during the program year: 	234

PERSONAL VISITS		ADVISORY COMMITTEE AND STAF	F MEETINGS
Visit Frequency Percent of families with 2 or more family stressors receiving		Number of Advisory Committee meetings:	6
at least 75% of twice monthly requirement:	82%	♦ Number of staff meetings:	12
Percent of families with 1 or fewer family stressors receiving at least 75% of once monthly requirement:	97%	Average length of staff meeting (in hours):	6.00

	LENGTH OF TIME ENRO	LLED	COMMUNITIES SERVED	
◆ 90 days or less◆ 91 days to 6 months	For those who exited 28% 20%	For those still enrolled 6% 17%	◆ Rural (Population less than 2,500) ◆ Tribal Rural ◆ Small Town (Population of at least 2,500)	✓
 ↑ 7 to 12 months ↑ 13-18 months ↑ 19 to 24 months ↑ More than 2 years 	19% 10% 8% 14%	28% 13% 15% 21%	Suburban (Identifiable community part of urban area) Urban (Densely settled containing at least 50,000) Tribal Urban Major City (Population of at least 500,000) (NOTE: duplicate counts)	√ √

EXITING FAMILIES			WAITLIST AND ATTRITION
◆ Total number of families who exited this program year	83		
			 Number of families waiting for services:
♦ Reasons for Exit			
 ◆ The enrolled child(ren) aged out (or graduated) 	15	18%	◆ Family attrition rate:
 The child and/or family transitioned to another early 	2	2%	(including families who moved out of service area)*
childhood or family support program (without aging out or			28%
graduating)			
◆ The child and/or family moved out of the service area	6	7%	
◆ The family regularly missed scheduled personal visits	2	2%	◆ Family attrition rate:
◆ The family could not be located	9	11%	(excluding families who moved out of service area)*
◆ The family no longer wants to receive services	8	10%	26%
◆ The family left the program for other reasons	0	0%	
◆ The family left the program for unknown reasons	41	49%	

^{*} Because moving out of the service area is not a reason for exit that can be controlled by a PAT service provider, the annual attrition rate has been calcuated both ways (with families who exited due to moving included and excluded from the calculation). Also note that the attrition rates reported here are based on only one program year.



Parents as Teachers is an evidence-based parent education and family engagement model serving families throughout pregnancy until their child enters kindergarten. Below is a summary of services that were provided by Affiliate: |15228|

Population Reach

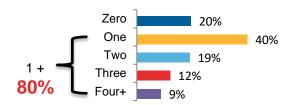
Families Served

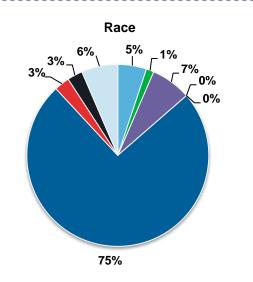


Children Served



Families with Stressors (%)





American Indian/Alaskan Native

Asian

Black or African American

Native Hawaiian

Other Pacific Islander

■ White

Multi-racial

Other

Not Answered

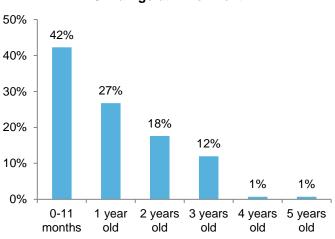
Ethnicity

74% Hispanic or Latino

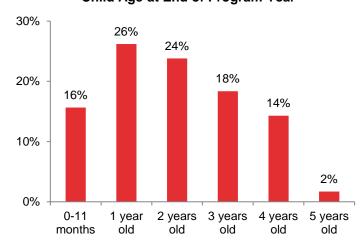
Non-Hispanic/ 21% Non-Latino

5% Not Answered

Child Age at Enrollment*



Child Age at End of Program Year



14.9% Enrolled Prenatally

*Child age at enrollment only includes children who newly enrolled during this program year

Annual Parent Satisfaction Survey

Program Year 24-25

Survey Format

- Developed by Parents as Teachers Model
- Available in English & Spanish
- Anonymous with option to identify Parent Educator
- 11 Likert scale questions
- 5 open-ended questions
 - Describe your experience with video call visits
 - Describe your experience with phone call visits.
 - What about this program has been most helpful to you and your family?
 - What would you change to make this program better?
 - Please share additional comments about your experience with this program?
- Survey was sent to families via text message beginning May 14th and closed August 31st

Significant Findings - 41 Responses

- Parents emphasized:
 - Guidance and support from educators
 - Developmental screenings and evaluations for children
 - Emotional support, encouragement, and relationshipbuilding
 - Flexibility and personalized attention
- Suggestions for Improvement
 - More creative activities
 - More opportunities for parents to connect with other families
 - Stronger peer community building

Annual Parent Satisfaction Survey

Program Year 24-25

What would you change to make this program better?

"Mas conexión con las otras familias"

"Los lugares de eventos q fueran más cerca"

"More group connection opportunities"

"More play groups."

"I would love more opportunities to meet other families. The events that I have been to have had other families there, but they (the events) didn't really encourage us to get to know each other. Having a "class" once a month would be really nice! For example: a class on feeding, sign language, potty training, etc."

"More interactions with the parent educator/child, rather than the educator telling me to do the activities with the child. Everything I am being coached on I do on a daily basis and don't really need help with."

"I would do more events with the other families in the area on a Saturday! Parents work Monday through Friday mostly."

What about this program has been most helpful to you and your family?

"El educador está al pendiente de mi salud emocional ayudándome a encontrar ayudas y mejoras para mi familia y eso me ayuda a estar tranquila"

A q tengan más confianza en eyos mismos"

"El enseñarme como llevar a cabo algunos momentos de estrés de mi hijo como míos. El tener más comunicación con mi hijos."

"Having the parent educator present and being able to get feedback about life and encouraging to do my to-do list and following up on them."

Annual Parent Satisfaction Survey

Program Year 24-25

What about this program has been most helpful to you and your family? Cont.

"I wanted to do this program because i am a first time mom and i want to do things correctly, this program is helping me succeed in that. the program has been helpful in making me succeed as a mother."

"The fact that it provides a lot of information for children and for myself it provides activities to help bring the families closer together and I love my instructor she is wonderful Mrs algie I honestly look forward to meeting with her because she makes the meetings worth wanting to have"

"Able to find new strategies on how to assist my child and find routine or information that will help my child meet all his milestones."

"Learning new ways to navigate around a little person, to understand them, and help peak interests."

"Helping me understand what areas need more work with his development"

Please share additional comments about your experience with this program?

"La guía es completamente dulce, conoce lo que hace, respetuosa y amable. Esperamos con ansias los días de su visita a casa."

"Me siento muy agusto con sus visitas y con las ayudas q recibo"

"This program is great! I am thankfull to have found this program it has helped me alot with my involvement with my children also spending more time doing activities they enjoy and also trying new exiting things. the parent educator we have is great! We feel really comfortable and thankfull for Gabriela she truly helps with all questions and conserns i have and is always very helpfull with resourses and tips on my childs development!"

"Enseñan a llevar más a cabo la lectura como también nos enseñan mas actividades para desenvolverse"

	Parent Satisfaction Survey 2024-2025		6.8	
Pre-filled Company ID				
			Response total	
			41	
Company ID			41	

Statistics based on 41 respondents;

Prefilled geographic information					
			Response total		
County			<u>41</u>		
State			41		
Country			41		

Statistics based on 41 respondents;

Please select English or Spanish. Por favor, escoga su idioma preferido.						
		Response percent	Response total			
English (inglés)		75.61%	<u>31</u>			
Spanish (español)		24.39%	<u>10</u>			

Statistics based on 41 respondents;

To help us make our program the best it can be, please complete this short survey by circling the number that best describes your experience (1=Strongly Disagree; 2=Disagree; 3=Neither Agree nor Disagree; 4=Agree; 5=Strongly Agree). This data is collected by Parents as Teachers National Center in order to benefit local PAT affiliates. Thank you!

What city do you live in?					
		Response total			
		<u>19</u>			

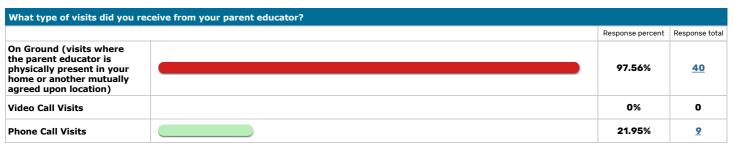
Statistics based on 19 respondents;

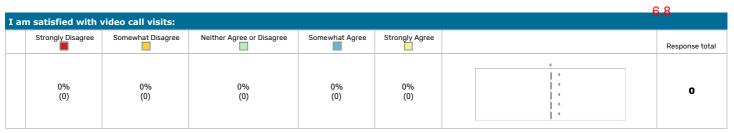
Are you the child's					
		Response percent	Response total		
mother		97.56%	<u>40</u>		
father		0%	0		
Other (please explain):		2.44%	1		

Statistics based on **41** respondents;

Select the response that best describes your experience. P	lease note	that rat	ings go from	left to	right.	6.8	
	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree		Response total
This program has helped me increase my understanding of my child's development.	2.5% (<u>1</u>)	2.5% (<u>1</u>)	5% (<u>2</u>)	20% (<u>8</u>)	70% (<u>28</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30	40
2. This program helps me connect with other families.	2.5% (<u>1</u>)	7.5% (<u>3</u>)	25% (<u>10</u>)	22.5% (<u>9</u>)	42.5% (<u>17</u>)	0 1 2 9 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	40
3. Because of this program I feel that I am better able to handle stress.	2.44% (<u>1</u>)	2.44% (<u>1</u>)	17.07% (Z)	24.39% (<u>10</u>)	53.66% (<u>22</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24	41
4. My parent educator encourages me to read books to my child.	2.5% (<u>1</u>)	2.5% (<u>1</u>)	2.5% (<u>1</u>)	12.5% (<u>5</u>)	80% (<u>32</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 90 92 94	40
5. My parent educator helps me work towards goals that I have set for my family.	2.5% (<u>1</u>)	2.5% (<u>1</u>)	2.5% (<u>1</u>)	20% (<u>8</u>)	72.5% (<u>29</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30	40
6. I trust that my parent educator has my family's best interest in mind.	2.56% (<u>1</u>)	2.56% (<u>1</u>)	2.56% (<u>1</u>)	7.69% (<u>3</u>)	84.62% (<u>33</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30 32 34 36	39
7. My parent educator helps me find useful resources.	2.5% (<u>1</u>)	2.5% (<u>1</u>)	2.5% (<u>1</u>)	7.5% (<u>3</u>)	85% (<u>34</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 90 92 94 96	40
8. This program motivates me to try new parenting strategies.	2.56% (<u>1</u>)	2.56% (<u>1</u>)	2.56% (<u>1</u>)	12.82% (<u>5</u>)	79.49% (<u>31</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30 32 34	39
9. My parent educator shares my child's screening results in a way that makes sense to me.	2.5% (<u>1</u>)	2.5% (<u>1</u>)	2.5% (<u>1</u>)	12.5% (<u>5</u>)	80% (<u>32</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30 32 34	40
10. I am satisfied with this program.	2.44% (<u>1</u>)	2.44% (<u>1</u>)	2.44% (<u>1</u>)	12.2% (<u>5</u>)	80.49% (<u>33</u>)	0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30 32 34 36	41
11. I would recommend this program to a friend.	2.44% (<u>1</u>)	2.44% (<u>1</u>)	2.44% (<u>1</u>)	14.63% (<u>6</u>)	78.05% (<u>32</u>)	0 2 4 6 8 30 32 34 16 18 20 22 24 26 28 50 32 34	41

Statistics based on 41 respondents;





Statistics based on ${\bf 0}$ respondents;

I a	m satisfied phone	call visits:					
	Strongly Disagree	Somewhat Disagree	Neither Agree or Disagree	Somewhat Agree	Strongly Agree		Response total
	11.11% (<u>1</u>)	0% (0)	0% (0)	0% (0)	88.89% (<u>§</u>)	1 2 3 4 5 5 7 9	9

Statistics based on **9** respondents;

Describe your experience with video call visits.				
		Response total		
		0		

Statistics based on **0** respondents;

Describe your experience with phone call visits.				
	Response total			
	<u>7</u>			

Statistics based on 7 respondents;

What about this program has been most helpful to you and your family?					
			Response total		
			<u>31</u>		

Statistics based on **31** respondents;

What would you change to make this program better?					
		Response total			
		<u>27</u>			

Statistics based on 27 respondents;

How many visits have you had since enrolling in the program?				
		Response percent	Response total	
1-5		15%	<u>6</u>	
6-10		17.5%	<u>z</u>	
11-15		25%	<u>10</u>	
16-20		17.5%	7	
21 or more		25%	<u>10</u>	

Statistics based on **40** respondents;

How long have you been	in this program?		
		Response percent Res	ponse total
0-2 months		4.88%	<u>2</u>
3-6 months		19.51%	<u>8</u>
7-9 months		26.83%	<u>11</u>
10-12 months		12.2%	<u>5</u>
13-18 months		12.2%	<u>5</u>
19-24 months	•	2.44%	1
2-3 years		12.2%	<u>5</u>
Over 3 years		9.76% 97	<u>4</u>

Please share additional comments about your experience with this program?				
			Response total	
			<u>13</u>	

Statistics based on 13 respondents;

Parent Educator ID (optional):			
	Response total		
	9		

Statistics based on 9 respondents;



September-October 2025

Youth Services

Youth Services Highlights

- 1. The Youth Task Force is recruiting for the 2025-26 cohort.
 - a. Interviews were held the week of November 3.
 - b. Induction is on December 17.
 - c.YTF volunteered at the SMTX Regional Animal Shelter in Oct and again on November 14.
- 2.Core Four Partnership along with TYAN and Society of Royals is planning to co-host a Youth Conference in Fall 2026.
- 3.SMTX Mental Health Coalition hosted YMHFA/ADMHFA Training in person in October. Public Safety MHFA is planned for February 19 in partnership with the Hays County Health Dept.
 - a. Annual Self-Compassion event for coalition members will be held in Dec.
 - b. Annual Vibrant Visions Mental Health and Wellness Event is planned for May.
 - c. Kindness Campaign to be launched end of November/begging of December
- 4. Youth Services is partnering with HCWC to host a Halloween and winter holiday event.
 - a.we will also be hosting 2 events in the spring.
- 5. Youth Coalition hosted Teen Halloween Party at the San Marcos Public Library.
- 6. The SMTX Coalition and the Youth Coalition are using the data from the Youth Survey to inform their goals and resources.

a. YC is working to pilot a Youth Ambassador Program.











Youth Services Outcomes

routil services outcomes		
Outcome	Measure	Update
Community partners will work together to increase awareness of youth mental health issues and provide mental health prevention measures to improve overall mental wellness in our service area.	Provide mental health training to first responders, human services employees, teachers, and other public-facing workers that includes learning communication techniques, mentorship training, mentalhealth awareness strategies, etc.	Trained 600+ SMCISD Staff in YMHFA. ASIST is being offered.
Youth Services program will increase youth diversity and inclusivity in the Youth Taskforce membership.	Provide recruitment and outreach to homeless/foster/at-risk youth to be included in the membership of the current Youth Taskforce	Increased the participation of home schooled youth in YTF. Looking for partnership opportunities to specifically target this group. Expanding YTF to include 18-24yrs.
Youth Services Program will strengthen Youth Taskforce pipeline by increasing participation from 8th graders.	Program will outreach to local school district or other agencies that work with youth to find 8th graders interested in joining the Youth Taskforce	8th grade students were included in recruitment for Fall 2024.
Youth Services program will create a steering committee for SMTX Mental Health Coalition to assist in setting the goals and developing the strategies of the coalition based upon the latest mental health assessment.	Youth Services program will outreach to local stakeholders and community partners who have vested interest in mental health and well-being to find appropriate steering committee members for the Mental Health Coalition.	Texas State, Cenikor-Project AIM & Project AWARE are the primary steering committee members. Collectively we work on coalition activities. Partnered with Healthy Hays- YMHWG to help streamline San Marcos Community Partners and efforts.
Youth Services program will increase the number of at-risk & non-at-risk youth served by Big Brothers, Big Sisters mentorship program.	Youth Services program will outreach to local stakeholders and community partners to find at-risk youth to participate in BBBS.	Currently at a stand-still with BBBS. Will revisit this Goal with Core Four Partnership. This goal is being revisited by the Core Four Task Force.
There will be an increased number of BBBS volunteers to help mentor youth.	Youth Services will increase volunteer pool in the service area by initiating a community-wide volunteer recruitment campaign by attending and hosting volunteer fairs and other similar events.	Currently at a stand-still with BBBS. Will revisit this Goal with Core Four Partnership. This goal is being revisited by the Core Four Task Force.
Youth Services program will work with community partners to establish a Hays County Youth Coalition that will provide youth resources and support including a community youth development training.	Community partners who participate in the coalition will set goals that impact youth needs.	Steering Committee established, General meetings kick-off had 14 youth attend, and free community PYD trainings will be held in March 2025.
	Youth sarvices program will work with	

The Youth Coalition will create and evaluate youth community needs assessment and provide programming to address youth needs.

Youth services program will work with Coalition in training them in creating needs assessment and assisting them in developing programs to address youth needs.

Completed 2nd Youth Survey. 100

COMMUNITY DEVELOPMENT

Investing In Impact Project: Regranting St. David's Foundation Funds

Project Overview

This project is a two-year pilot program to be able to regrant St. David's Foundation resources through a community-directed and participatory process that reflects the needs, voices, and priorities of the Hays county community. Community Action will create, pilot, and modify (as needed) all applicable processes, documents, templates, and flyers to be utilized for the duration of the regranting process.

Progress Made

- Grant Advisory Council meets on a regular basis in order to engage community-centered decision making.
- Olear, inclusive grant guidelines have been established and implemented.
- A transparent grant application process has been established and implemented.
- A fair selection and review process has been established and is in progress.
- Guidelines for clear communication and feedback have been established and implemented.
- Technical assistance supports are available to all applicants.



Insights Gained —

- Having a Letter of Interest (LOI) template was very helpful for all involved.
- Every process will require more time than anticipated. Build in time for the unexpected.
- It will be most beneficial to score applications in person, in teams, as opposed to individually.
- Moving forward, investing in a grants management program will be essential.

Upcoming Activities -

- November 12, 2025: Advisory Council Meeting
- October 31st November 14th :1:1 technical assistance meetings held for any applicant who wants support in writing their grant.
- November 14, 2025: Grant Applications due date.
- November 18 21, 2025: Grant Scoring Meetings (4)
- December 2, 2025: Scoring Discussion Meeting
- December 5, 2025: Internal Confirmation and Documentation
- December 12, 2025: All Applicants Notified
- December 19, 2025: Compliance and Eligibility Verification
- Date TBD: Set up payments

Grant Contact Info -

Bethany Moore, LCSW



512.392.1161 Ext. 353



bmoore@communityaction.com

What's Worked Well?

"The excellent organization of the LOI's in the workbook, easy access to each letter, directly linked in each workbook page."

- Advisory Council Member

"The preparation
materials we were given
were helpful in
understanding how to
respond to these LOIs."
- Advisory Council Member



"The workbook design was very well thought out and clear."

- Advisory Council Member

"This (rubric & scoring)
meeting was so helpful
and valuable moving
forward into the process
of reviewing
applications."

- Advisory Council Member

"Thank you! It's great (and unusual) to know in advance what the reviewers are looking for so that we can add/expand on those topics. In general, as I'm sure you know, an organization is either invited to submit a full proposal or they're not, and they don't necessarily know what the reviewers would like to know more about. Even if we're not chosen in the end, we really appreciate that kind of collaboration."

- Health Equity Impact Grants Applicant Feedback, October 2025







Proposal Guidelines

To help us understand your request and assess alignment, please include the following information in your proposal:

Legal name of the organization

Community Action Inc. of Central Texas

Primary contact person (name, title, phone, and email)

M. Francesca Ramirez, MSW

Community Services Director

512-392-1161 x 309

framirez@communityaction.com

Mailing address

P.O. Box 748

San Marcos, TX 78667

Total dollar amount requested

\$25,000 is being requested for The San Marcos Senior Citizen Center **program**

A brief description of your mission

Community Action's mission statement is: Helping Central Texans improve economic self-reliance through a wide range of services and community partnerships.

Overview of your leadership team

Community Action Inc. of Central Texas is overseen by Executive Director, Doug Mudd. Mr. Mudd oversees six departments including: Adult Education, Community Services, Head Start, Health Services, Home Visiting, and Youth Services. Mr. Mudd has been with Community Action since 2004 and became executive director in 2022. He holds a Master's degree in Communications from Texas State University. The San Marcos Senior Citizen Center specifically falls under the Community Services Department, directed by Francesca Ramirez. Ms. Ramirez has been in her current role for three years and has worked for Community Action since 2009. She holds a Master's degree in Social Work from Our Lady of the Lake University in San Antonio. April DeLeon-Huggard is Senior Center Director and oversees the day to day operations. She has been center director since 2015 and holds a Bachelor's degree in Interdisciplinary Studies from Texas State University. Ms. DeLeon-Huggard also oversees the Center's Activity and Volunteer Coordinator, Erica Porter.

Summary of your programs and services

The San Marcos Senior Citizen Center is located at 810 Arizona Street in San Marcos, Texas and is open Monday-Friday from 8:00am-2:00pm. It has been in operation since 1971. The Center provides a welcoming, secure, and family-like environment for seniors to meet others, socialize, and receive assistance in accessing a wide array of services. The San Marcos Senior Citizen Center served 116 unduplicated clients in 2024 and is on track to serve the same number of clients in 2025. At the end of September 2025, the Center had served 104 unduplicated clients.

Services at the Center are provided to all individuals 60 years and older who need or request them. In accordance with the Older Americans Act, priority is given to serving seniors with the greatest economic and social need with particular attention to minority, rural, and disabled individuals. The center provides services throughout the year to senior citizens from San Marcos and surrounding communities within Hays County.

The San Marcos Senior Citizen Center fulfills a vital role in our community by addressing the diverse needs of older adults, especially those who are isolated, dealing with health and financial challenges, or navigating limited mobility and cultural/language barriers. The Center provides a safe, welcoming space where seniors can connect through eating lunch together, creating arts & crafts, joining in games, playing daily Loteria to win tickets to purchase household products and personal items, participating in sponsored activities and workshops, social gatherings, and fitness which all have a positive impact in helping reduce loneliness and strengthening bonds. The Center offers low-impact exercise, fitness classes, sponsored health screenings, and nutrition programs to support physical well-being and prevent health decline. Finally, The Center acts as a hub for vital services such as hot meals served at noon, Monday-Friday and food bank distribution every Tuesday. Special activities include monthly birthday and holiday celebrations. In the last year, staff created a clothes closet on Fridays where seniors can pick from 2-3 donated clothing items for free. A walking and gardening club were also initiated last year. Staff assist the seniors when needed with government forms such as SSI, Medicaid, SNAP, and utility assistance.

Current organizational budget and expenses

Please see attached document labeled: Agency Wide Budget 24-25

Confirmed and anticipated funding sources for the current year

The San Marcos Senior Citizen Center receives funding annually from three entities. Community Action has already received funding from Hays County in the amount of \$24,000 and \$20,000 (a 56% decrease) from Capital Area Council of Governments (CAPCOG) for FY2026 for the center. (CAPCOG alerted Community Action that all senior centers in the state of Texas would receive less funding for 2026). Additionally, the center is funded by The City of San Marcos and is expected to receive between \$18,000-\$22,000 for next year. Notification of funding will be delivered in December.

With the decrease in funding from CAPCOG, Community Action submitted a grant to St. David's Foundation on 10/14/25 to ask to make up the difference.

Key goals and outcomes you're working toward, and how you measure success

The goal of the Senior Citizen Program is to provide older individuals, particularly low income and minority older individuals, with opportunities to pursue mutual interests and participate in recreational activities that enhance quality of life, support independence and encourage continued involvement in and with the community.

The specific and measurable outcomes The San Marcos Senior Citizen Center aims to achieve by continuing their services include, 1) an increase in social engagement, 2) an improvement in nutrition and food security, 3) an improvement in physical and mental health, and 4) an increase in access to public benefits and services.

To measure an increase in social engagement, staff will conduct surveys or assessments after 3 months of participation with the goal of at least 80% of seniors reporting they feel less isolated or more socially connected. By receiving congregate meals 5 days a week, at least 90% of those meal recipients will report increased access to nutritious meals. Staff's goal to improve or maintain seniors' physical and mental health will be to have them participate in walking and gardening clubs as in the past and also to bring in sponsors to provide seminars/discussions on healthy living and nurses who visit monthly to perform blood pressure and glucose checks. As a result of these efforts, at least 75% of those seniors who participate will report improved physical activity levels or mental wellness within 6 months of actively participating. Finally, staff will help enroll every eligible senior in Community Action's utility assistance program and will assist those seniors who express an interest in applying for SNAP and Medicaid. Of those seniors assisted, at least 85% will be successfully enrolled in one or more programs.

In addition, annual Program Performance Evaluations/Client Satisfaction Surveys are completed by the San Marcos Senior Citizen Center participants yearly and results are then used to help guide and strengthen the program. Daily sign-in sheets are used to track attendance numbers and services provided. Nutrition intake forms help track new or first-time participants.

Any collaborations or partnerships with other organizations or community groups

Other than receiving funding from The City of San Marcos, the city also leases the building to the Senior Center rent free in exchange for Community Action paying for any repairs under \$2,000. The Center partners with Texas State University each semester and hosts 3-4 volunteers from fraternities/sororities and on occasion, one intern. Two vital organizations that the Center partners with are Meals on Wheels and Hays County Food Bank. Meals on Wheels provides the Center with hot meals for lunch Monday-Friday. Hays County Food Bank provides a food distribution to the Center every Tuesday and during Thanksgiving provides seniors who sign up ahead of time with a holiday box that includes a turkey and sides.

A Wesley Nurse from Methodist Healthcare Ministries visits with the seniors every other Wednesday and does health screenings with them including blood pressure and blood sugar checks and chair Zumba. In addition, various businesses and organizations provide presentations

and sponsor activities throughout the month at the Center such as senior living apartment complexes, home health providers, Hospice, funeral homes, rehab facilities, and Dr. offices.

Any **obstacles or challenges** your organization is currently facing; beyond **financing** is there anything your organization could use support with?

The San Marcos Senior Citizen Center is always in need of volunteers, especially during Food Bank Tuesdays to help load the heavy boxes and to assist with crowd control. Attendance during Food Bank Tuesdays has in recent months reached upwards of 65 seniors. Volunteers can also be utilized by spending 1:1 time with the seniors. Many seniors experience social isolation and attending the center and participating in activities helps, but because the center has only two employees and very few volunteers, seniors sometime don't get the individualized attention they desire.

Adequate resources for low-cost or pro-bono services for grief and mental health individual or group counseling are needed. Currently, the budget doesn't stretch far enough to provide such a crucial service. Seniors need an outlet to process the death of their friends and/or loved ones and our staff are not educationally trained to provide such counseling.

Lastly, though The San Marcos Senior Citizen Center has a partnership with Hays County Food Bank, in 2025 the Center has received less and less food from the weekly distributions, particularly when the food bank moved to its new location. With moving to their new location, the food bank has seen an increase in new clients resulting in less food being provided to the center, specifically fruits and vegetables.

Hello Douglas,

Welcome to the St. David's Foundation application form for the rolling funding opportunity: Response to Reductions in Federal Funding. For information about the Foundation and its strategies, please see our strategic plan (https://stdavidsfoundation.org/how-we-work/strategic-plan/).

For technical assistance, email grantsinfo@stdavidsfoundation.org (mailto:grantsinfo@stdavidsfoundation.org) or call 512-879-6584.

All applications must be submitted through the online grant portal. Paper copies and emailed submissions will not be accepted.

Request Details

Please note that questions do not have word limits. If you experience any formatting problems or error messages, email grantsinfo@stdavidsfoundation.org (mailto:grantsinfo@stdavidsfoundation.org) or call 512-879-6584.

* Request Title

Include a brief title of your proposed request. If awarded, we may need to modify your request title for clarity and consistency.

CAI Response to Federal Funding Cuts

*Requested Grant Amount

Indicate your requested grant amount. Award size will ultimately be determined by the Foundation. Up to \$50,000 may be requested for rolling funding grants.

\$34,726.00

* Description of Work

Provide a brief description of the proposed work and how it addresses the intent of this funding opportunity. Specifically, please address the following:

- The loss of funding, including the amount of federal funding for core programs/services that was lost unexpectedly, the date when funding ended (or will end), how the funding was lost (e.g. contract terminated midway through a grant period), the type of formal notification your organization received, and how the lost funding is affecting your organization.
- A high-level plan for how you will use the funds to navigate an immediate response to the challenge of unexpected and significant loss of federal funding.

Community Action, Inc. of Central Texas recently experienced two unexpected reductions in federal funding that directly impact core community programs serving older adults and low-income individuals.

Senior Center Program Need

Community Action normally receives approximately \$45,700 annually in federal funding through the Special Programs for the Aging, Title III, Part B, administered by the Capital Area Council of Governments (CAPCOG). Near the end of the most recent fiscal year, our Agency was notified that this funding would be reduced from \$45,700 to \$20,000 annually, creating an unexpected shortfall of \$25,700 beginning October 1. Notification was provided during a video call with our CAPCOG Program Manager and later confirmed through a revised contract (see attached documentation pgs. 1-4).

This reduction jeopardizes a key position—our Activity Specialist/Volunteer Coordinator—who supports the daily operations and vitality of the San Marcos Senior Center. This role coordinates arts and crafts, leads exercise and game programs, schedules educational and wellness presentations, manages the volunteer program, and serves as acting Center Director when needed. Without this position, structured activities that are the heartbeat of the Center would be severely curtailed, leading to decreased participation and weakening the Center's role as a vibrant community hub and vital social support network for older adults.

To address the immediate shortfall, St. David's Foundation bridge funds would be used to sustain the salary of the Activity Specialist/Volunteer Coordinator for 12 months. This support will ensure the continuation of daily operations and provide time to develop a sustainable long-term funding strategy. Over the next year, Community Action will:

- Request increased allocations from the City of San Marcos and Hays County during the next funding cycle.
- Pursue additional foundation support to diversify revenue and strengthen the Center's financial base.

This investment will stabilize operations, prevent disruption of critical senior services, and position the Center for long-term sustainability.

Reproductive Health Clinic Need

In April 2025, Community Action received notice that its Title X allocation for the Reproductive Health Clinic would be reduced by 57%, from \$164,098 to \$70,562 (see attached letter pg. 5). A later amendment reduced the impact to 5.5%, bringing total funding to \$155,072(See pg. 6); however, this still leaves a gap of **\$9,026**. Community Action requests this amount from St. David's Foundation to maintain uninterrupted reproductive health services for low-income patients.

While modest, this funding is critical to purchase contraceptive supplies, including long-acting reversible contraception (LARC) and materials for fertility-awareness—based methods. Most clinic patients lack the means to purchase contraception; this support will directly assist up to 16 low-income patients, ensuring continued access to comprehensive reproductive health care.

To address this shortfall and strengthen sustainability, St. David's Foundation bridge funds will be used to offset the reduction while Community Action implements a broader strategy to secure long-term support. Over the next year, the Agency will:

- Pursue new grant opportunities from foundations and charitable organizations focused on women's and community health.
- Engage local partners, such as hospitals and health systems, to explore cost-sharing and referral collaborations. (Currently we have a partnership with Communicare).
- Evaluate the clinic's fee structure to balance equity with modest revenue generation for contraceptive supplies.
- Expand patient outreach to increase service volume and reimbursement through existing funding streams.

This approach will stabilize clinic operations, prevent gaps in contraceptive access, and strengthen the program's financial resilience beyond the current funding cycle.

Through this request, Community Action seeks \$34,726 in total bridge funding—\$25,700 for the Senior Center and \$9,026 for the Reproductive Health Clinic—to preserve essential services for older adults and low-income individuals in Central Texas. These investments will prevent immediate service disruption, sustain community well-being, and enable Community Action to build lasting financial stability for both programs.

* Loss of Funding Notification

Upload a copy of the formal notification received regarding the lost funding.

Documentation of Federal Funding Reductions_Community Action.pdf

* Budget Narrative

Describe how your organization will expend the requested grant funds.

Please aim for no more than 200 words

Community Action is requesting a total of \$34,726 to address federal funding shortfalls affecting two of our longstanding community programs. This request includes \$25,700 to sustain the position of Activity Specialist/Volunteer Coordinator at the San Marcos Senior Citizen Center, and \$9,026 to purchase long-acting reversible contraception (LARC) and fertility awareness—based method supplies for the Community Action Reproductive Health Clinic.

The requested funding will ensure uninterrupted delivery of services that promote the health, engagement, and well-being of vulnerable populations in Central Texas. These bridge funds will stabilize operations while Community Action secures long-term, sustainable funding sources to support both programs. Thank you for this opportunity.

* Geographic Impact

Select the geography that best aligns with the intended impact of your Organization's mission.

- Choose regional if your organization's impact is equally focused across all Central Texas counties.
- Choose County if your organization impacts multiple counties within Central Texas but *is not equally focused* across all counties.

County

* Primary County Served

Select the county that will receive the most impact from your proposed work.

Hays

Organization Overview

* Organization Mission

Tell us about your organization and its mission.

Community Action, Inc. of Central Texas (CAI) is a community based not for profit organization that has been in continuous operation since 1965 when it was established as part of this nation's War On Poverty led by President Lyndon Baines Johnson Our

vision is to be the lead collaborative agency empowering people for self-sufficiency and wellness to end poverty in Central Texas.

CAI operated its first Head Start program (one of the first in the nation) in the community of Kyle in Hays County in the summer of 1965. Since that time it has grown into a large integrated health, education, and human services agency that provides a multitude of services across ten counties in the rural capital area of Texas. It now operates 7 Head Start and Early Head Start centers in Hays and Caldwell counties.

In 1968, CAI began providing reproductive health services to low income women in Hays County. By 1974, it was providing these services to low income women in eight counties in the rural capital area. In 1988, CAI became the major HIV/AIDS service provider in the rural capital area offering education, testing, counseling, and intensive case management to HIV positive individuals. CAI has been the Breast and Cervical Cancer Control Program provider in six rural capital area counties since 1992. Currently CAI operates a reproductive health clinic in Hays County that serves clients from the surrounding counties. CAI has operated programs for low income senior citizens in San Marcos and Blanco and provided emergency services to families in crisis in Hays, Caldwell, and Blanco counties for over twenty-five years.

In 2000, CAI became the major provider of adult literacy education, GED preparation, and English as a second language education in the rural capital area. It currently operates 19 education programs for educationally disadvantaged adults in ten rural capital area counties.

Community Action is governed by an fifteen member volunteer Board of Directors. Five members are publicly elected officials or their designees. Five are representatives of low income communities, and five represent the private sector. Today CAI employs 320 individuals and has an operating budget of over eighteen million dollars. The agency has five areas of operation: Health Services; Early Childhood Education; Adult Literacy Education; Community Services; and Community Development. Each area has a leadership team that is responsible for the achievement of specific outcomes detailed in the Agency's strategic plan.

741541726

^{*} Provide your Employer Identification Number (EIN)

Organization Address

7.2

215 S Reimer, Suite 120 San Marcos, TX 78666-5489 United States

* Fiscal Sponsor

Will your organization receive funding through a fiscal sponsor that is a 501(c)(3) organization? If yes is selected, additional fiscal sponsor questions will appear.

No

* Current Annual Operating Budget

Submit the annual operating budget of your organization. There is no specific format required for submission.

Annual Agency Wide Operating Budget Community Action.pdf

Organizational Diversity

The Foundation is committed to using an equity lens in our work. In our grantmaking, we assess the demographics of applicants as well as grantees to understand how our processes and practices reach the entire Central Texas community that our Foundation serves. Across the organization, we transparently report on who the Foundation serves through our investments and programs. Organizational demographic data is not a component of the Foundation's grantmaking rubric and is not used in determining grant eligibility or selection.

To this end, the Foundation requests information on organizational diversity using the chart below. Person/People of color (POC) is primarily used to describe any person who does not identify as "white". However, we recognize that organizations collect this information in different ways and use different race/ethnicity categories. We ask that if you collect this information from your Executive Staff and Board, to report it using the following table. Numbers input below should be unduplicated within each category, meaning an individual should not be counted in multiple categories.

* Board: # White

7

* Board: # Identify as POC

7.2

* Board: # Unknown

0

* Executive Staff: # White

4

* Executive Staff: # Identify as POC

6

* Executive Staff: # Unknown

0

Contacts

*Request Primary Contact

This contact will be the main point person for the grant, including reporting and ongoing communication.

Douglas Mudd

*Executive Director or CEO

Please specify a leadership contact for your organization.

Douglas Mudd

*Signatory

In the event of a grant award, this contact will be authorized to sign the grant agreement.

Douglas Mudd

*Payment Contact

In the event of a grant award, this contact will provide the banking information to receive payment.

Keith Herington

Additional Contact(s)

Please note any additional contacts that should be copied on grant-related communications.

Stacey Martinez

Contacts Submitted in Grantee Portal

Douglas Mudd

Title: Executive Director 7.2

Work (Preferred): dmudd@communityaction.com

Keith Herington

Title: Chief Fiscal Officer
Department: Administration

Work (Preferred): kherington@communityaction.com

Work (Preferred): +1 512 392 1161ext. 311

Stacey Martinez

Title: Health Services Director

Department: Health

Work (Preferred): smartinez@communityaction.com

Work (Preferred): +1 512 392 1161ext. 329

TITLE X TRAINIG

Presented to the Community Action, Inc. Board of Directors

NOVEMBER 13, 2025

*Data source: Every Body Texas www.everybodytexas.org





- Statewide Title X Grantee in Texas
- Distribute Title X funds to local agencies
- Provide oversight & technical assistance
- See information from sub-recipients
- Provide family planning services at low or no cost
- Promote positive birth outcomes & healthy families by allowing individuals to decide the number and spacing of their children

What is Title X

- Title X is the only existing federal grant program solely devoted to family planning and related preventative care
- Title X has provided care & family planning services to over 4 million individuals
- Developed as a collaboration between the Office of Population Affaris (OPA) and the Center for Disease Control (CDC)

Every Body
Texas supports
partners at
more than
175 locations
across the
state.



Title X Statistics

Every Body Texas is the only statewide organization that administers Title X funds to Texas providers. Their statewide network of Title X clinics provide high quality sexual and reproductive healthcare to everyone in Texas, regardless of income, identity, or personal circumstance.

190,620

Clients served during fiscal year 2022

60.1%

Percent of clients served by Title X in Texas who have no health insurance 49.6%

Percent of clients served under the age of 30

73.4%

Percent of clients served by Title X in Texas living below the poverty line



www.everybodytexas.org

Who can receive Title X services?

- A Title X client is an individual who receives family planning services, which include pregnancy planning or pregnancy prevention services
- Women, men, and adolescents of reproductive age
- Intended to make reproductive healthcare services available to low income and uninsured individuals.

What do the funds cover?

 assistance with contraceptives, rent, utilities, labs, and medical supplies.





Title X Family Planning Services __/

- Contraceptive services.
- Basic infertility services
- Pregnancy testing and options counseling
- Preconception health services
- Sexually transmitted infection testing and treatment (including HIV/AIDS)
- Related preventative health services such as breast and cervical cancer screening
- Developing a reproductive life plan that outlines a client's personal goals regarding whether or not to have children, desired number of children, and the optimal timing and spacing of children





Confidential Services

All clients
receiving family
planning services
must receive
information
about the
confidential
nature of
services
including
limitations of
confidentiality.

Title X protects
the rights of
minor clients to
receive
services for all
services, except
one...

In 2022, Title X
clinics in Texas
currently require
consent from a
parent or
guardian if a
minor is
seeking
contraception
(birth control).



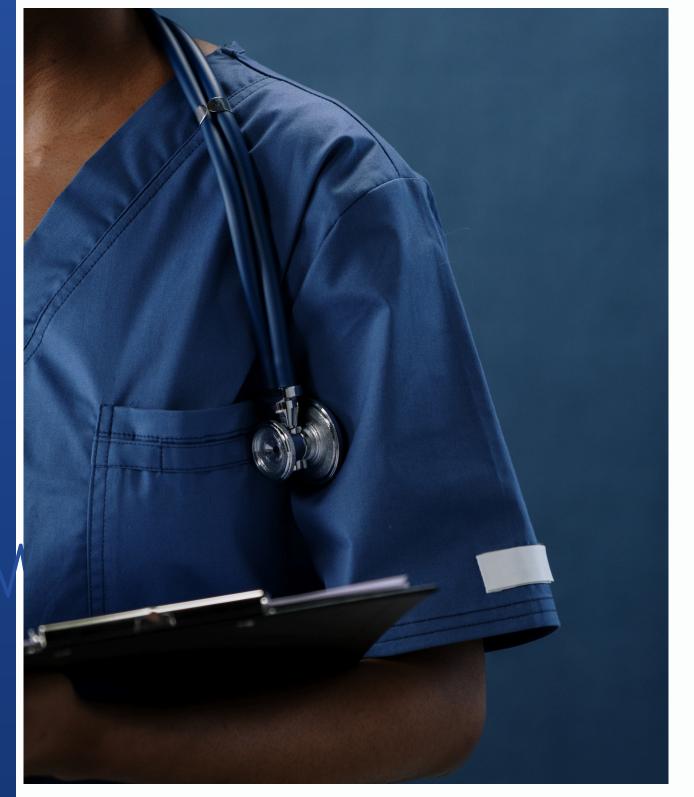


Serving Adolescents

- Must be confidential
- Receive counseling on all contraception methods including abstinence
- Encouraged to seek family, guardian or trusted adult to participate in their sexual and reproductive decisions
- Provide information about current partner, relationship and/or family violence, and available resources and assistance



www.everybodytexas.org







- Clients, who are at or below 100% FPL cannot be charged for family planning services
- No one is turned away due to the inability to pay
- Clients with no payor source, commonly known as self-pay clients must be charged according to a schedule of discounts that meet Title X requirements
- If a client requests confidential services, they are not required to use their coverage but can instead be charged according to the agency's Title X schedule of discounts.

www.everybodytexas.org



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